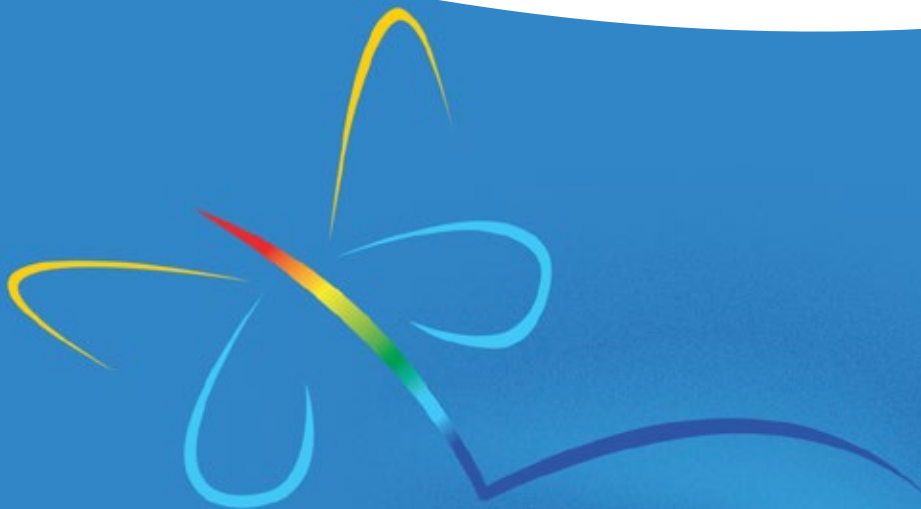


PARTNER FOR CHANGE

ANNUAL REPORT
2014



PRIME MINISTER'S MESSAGE



The Culture, Health, Sports and Education Fund (CHASE Fund), established in 2002 to channel proceeds from the gaming industry into five key areas of national life- culture, health, arts, sport and early childhood education - has become one of our most successful and effectively managed public sector companies. Indeed, the performance and achievements of the Fund over the years have not only made it into a household name in Jamaica but underscores the correctness of the decision to establish the institution.

For the 2013/14 financial year, the Fund continued its notable performance and achievements. Adjusting well to the challenges of the times and through prudent management and responsible governance, the Fund was able to effectively respond to the many and varied requests for support by disbursing over one billion dollars to beneficiaries, while at the same time increasing its investments by nearly 14%.

I am particularly pleased at the decision of the Fund to give priority assistance to a number of critical areas in health and education, including the acquisition of two linear accelerators for the treatment of cancer in collaboration with the National Health Fund; the upgrading of health centres; and the construction and upgrading of basic schools. These decisions are positively aligned with the national objective of bringing about real and tangible progress in the lives of our people. I commend the CHASE Fund for remaining true to its mission and for continuing to demonstrate its important role and contribution to national development.

I congratulate the Board, management and staff for their work and in guiding the affairs of the Fund through another successful year.

The Most Honourable Portia Simpson Miller
O.N., MP
Prime Minister



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MINISTER'S MESSAGE

MINISTER OF FINANCE AND PLANNING



The publication of this year's Annual Report under the theme "CHASE – Partner for Change" highlights yet another year of the exemplary stewardship of the CHASE Fund. This Report chronicles the activities of the Fund to the stakeholders and all the various interests in the wider society as evidence of its dedication to its mandate.

During the 2013/2014 financial year, the Fund continued to record noteworthy achievements in Culture, Health, Arts, Sports and Early Childhood Education. It is worth mentioning that throughout its existence the Fund has paid special attention and provided resources to a wide range of projects in Health and Early Childhood Education. In the 2013/2014 financial year, for example, the Fund assisted the Bustamante Hospital for Children with the acquisition of a much needed Peritoneal

Dialysis Unit to treat patients with severe chronic kidney disease.

Amongst the many initiatives undertaken during the year in review was the implementation of some of the Jamaica 50 legacy projects which were identified to commemorate the 2012 celebration of Jamaica's Independence. Notably among these projects were the completion of five basic and infant schools and the Rocky Point Community Cultural Centre.

Commendably, for the 2014/2015 period, CHASE will be partnering with the National Health Fund to upgrade 156 health centers across the island which is in keeping with the organization's theme of enabling change through partnership.

The Board of Directors, Management and Staff of the CHASE FUND are deserving of our commendation for their continued dedication and efforts to bring about change in the lives of ordinary citizens.

Dr. the Hon. Peter D. Phillips, M.P.
Minister of Finance and Planning



VISION

To be the premier funding agency providing impactful value to Jamaica in the areas of Culture, Health, Arts, Sports and Early Childhood Education.

MISSION

To be the premier funding organization in the provision of quality customer care to individuals, institutions and groups seeking to enhance the initiation, promotion and development of programmes and opportunities in the areas of Culture, Health, Arts, Sports and Education through effective collaboration, teamwork, innovation and motivated staff for the sustained viability of the Fund in the process of nation building.

CORE VALUES

The delivery of our Mission requires people who are caring, innovative, creative and committed to personal excellence and who share the following values:

- Integrity and Honesty
- Respect for the Individual
- Passion for Excellence
- Accountability and Teamwork
- Professionalism and Commitment
- Dedication to Making Others Better
- Service and Results

VISION, MISSION & VALUES

CHAIRMAN'S MESSAGE



The CHASE Fund continues to provide important financial support in the four areas of its mandate, Culture, Health, Arts, and Education (Early Childhood).

Meeting the many requests we have received is becoming increasingly difficult because of both the sheer number of such requests for support and the average amount of money each institution or person seeks. It appears that most of the hitherto alternative sources have dried up leading to a situation of 'all roads lead to the Fund'.

Our contribution to Sport is indirect in that expenditure in this area is managed by the Sports Development Foundation. This institution has been making its impact in the areas of infrastructure, athletes support, and financial support to a host of Sport Associations and Agencies.

For the areas with which the Fund deals directly, among the interventions during 2013/14 were:

Arts and Culture: The Edna Manley College of the Visual and Performing Arts; the Jamaica Cultural Development

Commission; the National Dance Theatre Company; restoration of the official residence of the Prime Minister, Vale Royal; renovation of the Sydenham (St. Catherine) and Rio Hoe (St. Ann) Community Cultural Centres.

Health: The training of Oncology nurses; the purchase of peritoneal units for the Bustamante Hospital for Children Dialysis Unit; Equipment for Critical Care and for the Operating Theatre of the Mandeville Regional Hospital; Construction of the Exchange Health Centre in St. Ann; advancing the work on the project to install two linear accelerators for cancer care, one in Kingston and one in Montego Bay.

Early Childhood Education: Construction of five (of nine planned) basic and infants schools; assisting the Ministry of Education in the rationalisation and upgrading of Basic/Infant Schools including the upgrading of sanitary facilities, renovating classrooms and providing furniture.

On the administrative side, as is our wont, we continue to meet all statutory requirements on a timely basis.

On another matter, we are currently reviewing the pertinent provisions of the Betting, Gaming and Lotteries Act as well as the Memorandum and Articles of Association of the Fund to see what 'tweaking' we may wish to recommend for consideration by the Government with the objective of making the Fund more effective and responsive to the needs of the Society.

Dr. The Hon. Carlton E. Davis
Chairman

CEO'S REPORT



The CHASE Fund continued to fulfill its mandate of promoting sustained national development and transforming the lives of Jamaican citizens through its strategic interventions in Culture, Health, Arts, Sports and Early Childhood Education in 2013-2014.

Shrewd financial management in the face of the ever-increasing demand for support, flat earnings from the gaming industry and reduced interest rates on investments, enabled the Fund to streamline its efficiencies and improve operational effectiveness during the year under review.

The percentage income received by CHASE from the gaming industry was adjusted to 3.65% on gross for all games just prior to the start of the financial year.

Despite this, J\$1.6B was approved for projects during the review period, reflecting a 31% increase over the previous year; and bringing total approvals since the inception of the Fund to J\$10.9B. Disbursements

of J\$1.094B for the twelve months ending March 31, 2014 were marginally higher than the J\$1.015B recorded in the previous year, although receipts of J\$1.366B fell just below the J\$1.389B received in the comparable period last year.

The operations of the Fund were bolstered by a 13.8% increase in interest income which moved from J\$109.0M in 2013 to J\$124.0M, while administrative costs were held at J\$102.2M, compared to J\$90.2M last year, resulting in a \$4.95M increase in surplus.

A highlight of the past year was the implementation of several of the Jamaica 50 Legacy projects which were identified to commemorate the historic milestone of the nation's 50th anniversary of independence in 2012. CHASE also earmarked funds for the first phase of the redevelopment of the National Heroes Park.

Probity and transparency in the administration of the resources under its charge have been the hallmark of the CHASE Fund's operations and this has helped to firmly establish its viability. The organisation is committed to building on this track record and enhancing its impact at all levels of the Jamaican society.

Prospects for 2014-2015

Inflows of J\$1.2B are projected during the next twelve months, and these will be allocated in the following proportions: 40% to Sports; 25% to Early Childhood Education; 20% to Health and 15% to Arts and Culture. CHASE will continue to ensure that the allocations are managed in keeping with national priorities, as well as, the Company's mandate and corporate objectives. Funds for Sports will be administered by the Sports Development Foundation. In the coming year, CHASE will continue to partner with the National Health Fund in a \$300 million project to upgrade 156 health centers.

Approvals by Sector

	Year ended March 2013 \$'000	Year ended March 2014 \$'000	Cumulative to March 31, 2014 \$'000
Sports (SDF)	570,895	532,030	4,416,128
Health	211,601	456,952	2,225,788
Education	259,929	434,960	2,662,099
Arts & Culture	193,289	197,484	1,587,051
TOTAL	1,235,714	1,621,426	10,891,066

Contributions and Disbursements by Sector

SECTOR	CONTRIBUTIONS EARNED 12 months ended March 31, 2014 \$'000	CONTRIBUTIONS RECEIVED 12 months ended March 31, 2014 \$'000	DISBURSEMENTS 12 months to March 31, 2014 \$'000
Sports	532,031	546,536	575,026
Education	332,491	341,585	235,307
Health	266,018	273,268	150,076
Arts & Culture	199,537	204,950	133,577
TOTAL	1,330,077	1,366,339	1,093,986

The Fund will also be partnering with the Ministry of Health and the National Health Fund to acquire two Linear Accelerators used for radiotherapy treatment. So far CHASE has set aside US\$2.5M to support the project.

Also on the development agenda is the Fund's continued support to the Ministry of Education in its rationalization of basic schools which involves the upgrading of basic schools, converting them to infant schools. The Fund has committed \$87 million to the first phase of the project which involves upgrading sanitary facilities, renovating classrooms and providing furniture.

In addition to these major projects in the health and education sectors, the Fund has earmarked its contribution to phase I of the redevelopment of the National Heroes Park. This project involves the redevelopment of the Park and its environs into a cultural and economic development zone, through a public private partnership.

Having satisfied these and other obligations, unutilised allocated funds will be invested with institutions that provide minimal risk and the earnings will be used to operate in-house activities in keeping with the Fund's financial strategy. At the same time, the accumulated surplus of J\$485.82M will provide a

hedge against any shortfall in income below the level of expenditure.

Acknowledgements

I take this opportunity to thank the Chairman and Board of Directors for their vision and strategic guidance through another successful year of operation. Our dedicated staff has worked tirelessly to channel development funds and promote capacity building across the nation, and their efforts are deeply appreciated. Integral to the success of the CHASE Fund are the invaluable partnerships forged with public and private sector entities, as well as non-governmental and community organizations; and I gratefully acknowledge their support.

I look forward to continued collaboration with all our stakeholders in the new programme year as we seek to build on our achievements.



W. 'Billy' Heaven
Chief Executive Officer

Dr. the Hon. Carlton E. Davis
Board Chairman and Chairman of the Arts &
Culture Committee



BOARD OF DIRECTORS



Joseph A. Matalon
Deputy Chairman,
Chairman of the Health Committee
and Member of the
Arts & Culture Committee



Fae Ellington
Chairperson, Communication
Committee and Member of the
Arts & Culture Committee



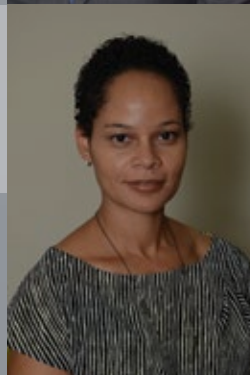
Earl Samuels
Chairman, Finance and Audit
Committee and Member of the
Education Committee



Brian George
Deputy Chairman, Finance & Audit
Committee and Member of the
Communication Committee



Dr. Rose Davies
Chairperson, Education Committee
and Member of the Finance & Audit
Committee



Lisa Harrison
Deputy Chairperson, Education
Committee and Member of the
Arts & Culture Committee



Saleem Lazarus
Member of the Finance & Audit and
Communication Committees



Dr. Winston Dawes
Deputy Chairman, Health
Committee and Member of the
Finance & Audit Committee



Glenford Christian
Member of the Health and
Education Committees



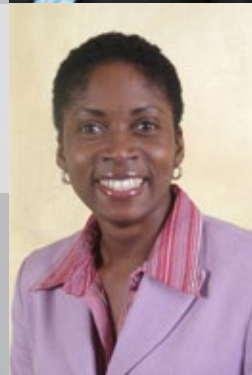
John-Paul White
Member of the Arts & Culture and
Health Committees



Eugene Kelly
Member of the Health and
Education Committees



Ms. Tasha Manley
Company Secretary



STAFF

CEO's Office



W. Billy Heaven
Chief Executive Officer



Earlette Palmer
Executive Assistant

Administrative Department



Hilary Coulton
Public Relations &
Administrative
Manager



Toni-Ann Bell
Administrative
Assistant



Lennox Tate
Systems Administrator



Tricia Redwood
Receptionist/
Telephone Operator



Jason Poyser
Driver/Messenger



Marjorie Edwards
Office Attendant

Finance Department



Michelle Grant
Finance Manager



**Stephanie
Ferron-Riley**
Accountant



Kesha Griffiths
Accounting Clerk

Projects Department



Paulette Mitchell
Project Manager



Aldien Anderson
Project Officer
(Education)



Alain Williams
Project Monitoring
Officer (Arts & Culture)



Diedre Walker
Project Officer (Health)



Jason Francis
Project Monitoring and
Implementation Officer



Patricia Vernon
Secretary

Contact

Registered Address

1 Devon Road, Kingston 10
Jamaica

Mailing Address

52 - 60 Grenada Crescent
Kingston 5, Jamaica
Telephone: (876) 908-4134, 908-4144
Fax: (876) 908-4139

Website:

www.chase.org.jm

Email:

chase12@cwjamaica.com

PARTNER
FOR **CHANGE**



ARTS & CULTURE
HEALTH
EDUCATION

ARTS & CULTURE



WRITING THE BOOK OF JAMAICAN ARTS AND CULTURE

Since its inception more than a decade ago the CHASE Fund, through its support to Arts and Culture in Jamaica has facilitated numerous institutional and social interventions for the growth and development of educational institutions, national and local libraries, cultural organisations, community groups in all parishes, and has provided scholarships for students to enhance their competencies locally and internationally.

As a result, CHASE has become a dynamic cultural “Partner for Change,” and has implemented its mandate to foster the artistic expressions of Jamaicans, so that they can become positive ambassadors for the national culture, locally and globally.

John Ruskin, British writer, art critic and social thinker, said that:

“Great nations write their autobiographies in three manuscripts—the book of their deeds, the book of their words and the book of their art.”

And, in numerous instances the CHASE Fund’s “Partner for Change” agenda encourages the development of national arts, thus paving the way for Jamaica to become “a great nation,” as its artists grow and contribute their works to write the “Book of Jamaican Art.”

Interestingly, the Global Agenda Council on the “Role of Arts in Society 2013-14,” a part of the Global Economic Forum, maintains that:

“The arts continue to gain recognition as a vital part of society. In education, the arts develop the creativity and alternative thinking skills required to interpret the world and more fully to participate in it. New technologies are allowing unique and hybrid art forms while changing conventional relationships between the art maker and the consumer, empowering the rise of the ‘citizen artist.’”

Consequently, the existence of a Partner Agency, such as the CHASE Fund in Jamaica, places the country on a trajectory to enhance the output of its “citizen artists,” who will ultimately write the **“Book of Jamaican Art”** and, thereby, contribute to the building of a great nation.



During the past year, consistent with the delivery of its mandate, the CHASE Fund was instrumental in granting approximately J\$193 million in funds to support projects for institutional development; the acquisition of new technologies; expansion of musical programmes; and the provision of scholarships to two music students; as well as, to facilitate educational institutions, community groups and provide social intervention programmes to positively influence young people in detention.

The Arts: Influencing Education and Changing Lives

The **Edna Manley College of the Visual and Performing Arts** (EMCVPA), with its Schools of Music, Drama, Dance, Visual Arts, Arts Management and Humanities, and Continuing Education and

Allied Programmes, located at 1 Arthur Wint Drive in Kingston, is a regional tertiary institution. It is recognised by international institutions, such as the United Nations Education, Scientific and Cultural Organisation (UNESCO). And, it is also designated, the Inter-American Center for Caribbean Cultural Development (CARICULT) by the Organisation of American States (OAS) in 1983.

This regional College continues to be a recipient of institutional support from the CHASE Fund, to foster its objective to be a regional centre for arts and culture, and “enrich the aesthetic sensibilities and promote the cultural diversity of the Caribbean through the highest quality education and training in the Visual and Performing Arts.”

During the past year, the Edna Manley College was awarded funding in the amount of \$10.5 million for the upgrading of the College’s limited



National Youth Orchestra of Jamaica

wireless network to become a robust campus-wide wireless local area network (WLAN) solution; and, the installation of AC units and roofing repairs, of the Dennis Scott Studio Theatre at the School of Drama.

The College welcomed the upgrading of its internet capacity, which was completed in February 2014; and now provides authentication of users; and improved wireless access to the internet, with roaming coverage across 80% of the campus, based on its 100Mbps of internet bandwidth.

In addition, the Universal Service Fund of the Ministry of Science, Technology, Energy and Mining (STEM) and e-Learning Jamaica presented the College with two networks through Columbus Business Solutions. As a result, a Layer Two Network provides links between all tertiary and research institutions in Jamaica; and, a Layer Three Network further improves the bandwidth. Now users of the WLAN are guaranteed at least two megabits per second, at any time; and the system has enhanced online teaching.

The refurbishing project at the School of Drama's Dennis Scott Theatre should be completed by September 2014.

"CHASE has been an integral part of the College's development over the years. Their support does not only include institutional development, but also that of our Faculty and students. For instance, CHASE was instrumental in assisting me to complete my PhD; and, several other faculty members, graduates and students can credit CHASE for the development of their art through the completion of their studies."

— Dr. Nicholeen DeGrasse-Johnson, Principal,
EMCVPA

Music Proving Social Interventions

Last year, music and drama became positive influencers through social interventions in the lives of tens of students and young people in inner-city communities; as well as, incarcerated young women, whose lives are slowly being refocused through three CHASE funded projects—Arts For Life, the National Youth Orchestra of Jamaica and the Holy Trinity Cathedral Steel Band.

These programmes, coordinated at the church, community and institutional levels, provide student participants with realistic life-changing options and give hope to youngsters growing up under difficult circumstances, who are traumatized by their conflicting social context brought about by abject poverty and escalating crime.

Arts For Life

Approximately 48 young women currently in state detention at the South Camp Road Centre in the Corporate Area are the amenable beneficiaries of the **Arts For Life** programme, designed by the Ministry of Youth and Culture in collaboration with the Department of Correctional Services. The focus of this project is to restore self-esteem and personal development; provide positive values and cultural engagement and engender skills, which may lead to professional development and income generation after detention.

The young women at the South Camp Centre participate in four class sessions in music, drama and dance per week and their instructors are lecturers from the Edna Manley College of the Visual & Performing Arts, along with professional artistes and musicians from the Institute of Jamaica and the Jamaica Cultural Development Commission.

Grants from the CHASE Fund were used to purchase the instruments, equipment and supplies for the project; as well as, to provide stipends for instructors.

Ms Marisa Benain, Director of Policy & Monitoring at the Ministry of Youth and Culture, stated that participants are learning to play various musical instruments, to dance, make dramatic presentations and recite poetry. She also indicated that discussions are in progress for the development of a girl's band.

Recently, the young women presented a show and participated in a cheerleading competition, and the response was quite positive. Therefore, it is anticipated that the constructive influences being realised will encourage the continuation of Art For Life, to impact girls and boys in juvenile facilities.

"The attitudes of the young women are changing and we would, therefore, like the programme to be continued, so that when these young women re-enter society they will be better able to find their way to develop positive and meaningful lives. It is one of the most rewarding projects I have worked on, to date; and, I do hope that it will be expanded."

– Ms. Marisa Benain, Director
Policy & Monitoring, Ministry of Youth and Culture.

The National Youth Orchestra of Jamaica

Since 2009, the **National Youth Orchestra of Jamaica** youngsters, ages 10 to 18, from inner-city communities have been taught how to play music in the "classical way," by understanding how to read notes and scales and learn music from all genres and eras.

This dynamic after-school programme currently reaches some 150 young people through its two centres based at the St. Andrew Technical High School and Kingston College's Melbourne Campus. And, the success of the orchestra, which fosters self esteem and discipline, has led to requests for the programme it to be replicated in other communities in Kingston and Spanish Town.

This past year, the CHASE Fund provided the project with funds to purchase string instruments and cover the stipend for the music coordinator.

"We appreciate the assistance from the CHASE fund, which has made it possible for talented youngsters, who simply need additional training and guidance, to use music as their passport to self advancement and rise above the negatives of their environment."

– Dr. Nigel Clarke, Chairman of the National Youth Orchestra of Jamaica

The Holy Trinity Cathedral Steel Band

Approximately 30 young people and adults, ages seven to 40, from East Kingston schools and communities, including Holy Family, Jessie Ripole and Calabar Primary and Junior High; Holy Trinity High, St. George's College and members of Holy Trinity Cathedral, are the current beneficiaries of the Steel Band programme being taught at the Cathedral.

The Rev. Father Collin Henriques, who spearheads the Steel Pan programme, said that training band members got underway during a three-week summer camp which was held last July and continues with weekly sessions at the Cathedral.

"Our objective is to use the discipline of playing in a steel band not only to teach participants music; but, also to contribute to their socialisation, development of character; and, encourage the enjoyment of playing music as part of the sustainability of the group; as well as, the growth of members," he stated.

The professional music instructors for the programme include Band Director, Mrs. Marcia Ashley, formerly Head of the School of Music, at the Edna Manley College, who teaches drum, recorder and pan. She is assisted by Mrs. Vanessa Rhule who teaches violin; and Mr. Dave Collington Davis, who teaches flute and saxophone.

Rev. Father Henriques explained that the group is currently documenting its programme to register as a company; and establish a new profile for the further development of the band.

"We are highly appreciative of the support that we have received from the CHASE Fund to purchase equipment, which made it possible for us to recruit additional students, moving to up to 60 persons on an on-going basis."

—Rev. Father Colin Henriques, Rector Holy Trinity Cathedral

Enhancing Education in Music

Two music students **Michael Harris** and **Danielle Watson** were recipients of scholarships from CHASE during the past year, to pursue advance studies overseas in their respective areas of interest, music technology innovation and performance.

Mr. Harris, who is pursuing a **Masters Degree in Music Technology Innovation**, at the Berklee College of Music in Valencia, Spain, will complete his programme in July 2014. His main project, "Folkbeats and BlipSpeak" includes an exploration of Jamaican music against a digital landscape.

He will produce a set of recordings based on a fusion of electronic music and Jamaican folk music and also present a live solo performance of a selection of the recordings, using audio, multi-media technology and software. In addition, he has created an eight-speaker sound installation, replicating a narrow inner-city lane in Jamaica, depicting a Saturday or Sunday when the music of church services competes with that of sound systems, which he entitled, "**Spirits Cross the Road from Heaven.**"

Michael, who made the Dean's List last semester with an "A" average, has performed at several events including: The conferral of a Honourary Doctorate on Maestro Placido Domingo; the MIT EmTech Conference and the visit of Ambassador James Costos, the United States of America's diplomat to Spain.

He will present a TEDx Talk on his thesis, in June 2014; and, is also planning a tour to expose the world to Jamaican Folk Music, fused with electronic elements, starting with an event in Berlin, in association with the Jamaican Embassy in Germany.

Mr. Harris is looking forward to his return to Jamaica and to his post of Assistant Director, at the School of Music at the Edna Manley College, to further develop the Music Technology Department, which he founded. He plans to draw on the archived resources of stalwarts, such as former Prime Minister the Hon. Edwards Seaga and the late Mrs. Olive Lewin, to teach students to become resource personnel who can use advanced technologies for sound recording, film, live performance and live installations.

"The CHASE Fund scholarship has afforded me the time, space and freedom to explore new creative horizons; and, at the same time, find innovative ways of bringing the wealth of Jamaican folk resources to a global audience in unique ways."

- Micheal Harris



Danielle Watson with Hugh Douse, Director for Nexus (left) and W. Billy Heaven, CEO of the CHASE Fund after a performance.

Danielle Watson, a scholarship recipient in 2014, is currently pursuing a **Bachelor of Music (Performance) Fine Arts Degree** at Alcorn State University, Mississippi, in the United States of America. She will complete her studies in December 2017 and graduate in May 2018.

Miss Watson made the Dean's List at Alcorn State last semester, based on her grade average; and, as part of her course requirement, she performed at two student recitals.

At her first performance she sang **"Jamaica, This Is My Land,"** and the **Jamaican National Anthem**; and, at the second performance, she sang **"O Cessate do Piagarme"** composed by Alessandro Scarlatti, the Italian Baroque composer, known for his operas and chamber cantatas. Her performances were well received.

Miss Watson, who is a member of the Alcorn State University Concert Choir, also participated in

the University's 2014 Choir Tour in mid-April and has performed at several campus events, including: The Honours Convocation, the Founders' Day Convocation and the Fine Arts Symposium.

"The CHASE Fund has been the driving force behind my studies in Music Performance. They identified my potential, believed in my ability and opened the door to greater opportunities I could never realise on my own. I appreciate their financial support."

—Danielle Watson

Restoring Libraries and Archives

In the 2013-2014 financial year — libraries, educational and communities organisations - were

granted funds by CHASE to carry out varying levels of refurbishment, upgrading of archives and the acquisition of technical equipment, to upgrade their physical spaces, as well as to preserve film material through digitization.

The institutions included **The College of Agriculture, Science & Education (CASE)**; **The University of the West Indies (The UWI)**; and the **National Library of Jamaica**; as well as, the **Sligoville Community** and the **Sydenham Community Cultural Centre**.

College of Agriculture, Science & Education (CASE)

During the passage of Hurricane Sandy along the East Coast of Jamaica in October 2012, several buildings at the **College of Agriculture, Science & Education (CASE)**, located at Passley Gardens in the parish of Portland, were severely damaged, including the library building, books and electronic equipment.

The physical repairs at the multi-disciplinary institution, which offers education in agriculture, sciences and teacher education, are in progress; and the administration is in the process of replacing the more than 3,000 books which were damaged.

The CHASE Fund was instrumental in providing funds in the sum of J\$5 million, which has facilitated the repairs to the physical library, and the purchase of books to restock the two libraries on the East and West campuses; and facilitate the introduction of e-books.

These initiatives will assist the educational institution to achieve its strategic directions; and respond to the needs of the wider community, as mandated by the Ministry of Education, the Ministry of Agriculture and Fisheries, and the Ministry of Science, Technology, Energy and Mining.

“We appreciated the timely response of the CHASE Fund to the disastrous results of the hurricane; and welcomed the sound partnership in the restoration of the physical library; as well as, the introduction of e-books.”

– Dr. Mary Nichols, President, The College of Agriculture, Science and Education

The People's History: The Jamaica 50 Time Capsule

The Jamaica 50 Time Capsule is a Jamaica 50 Legacy Project, which is being designed to reflect the development of Jamaica during its first 50 years of independence, through a singular collaboration between the **Ministry of Youth and Culture** and the **Department of History and Archaeology** of The University of the West Indies, Mona campus.

Dr. Matthew J. Smith, Director, Social History Project at The UWI, who spearheads the project with a team of student volunteers, said that, “It will communicate to Jamaicans in the future what life was like in the island in the past.”

The Time Capsule, designed to capture the history of Jamaica through a combination of material artifacts and documentation, will be developed in two parts. The first part will include a narrative about the country's first 50 years of independence through words, images and recordings of Jamaicans locally and overseas.

And, the second part will focus on a **collection of 50 material items**, five from each of the five decades, to include articles such as: a rotary telephone, a bush jacket or kareeba, a cassette tape with dance hall music, a Jamaican cookbook, cans indicating food items, a collection of 50 Jamaican songs on

CDs, a Jamaican flag, currency from each decade and autographed copies of photographs of all heads of state, et al.

The Time Capsule will not be buried. Instead, items will be placed in a container, which will be dated, sealed and located in a sealed space where it will not be destroyed or forgotten. And, the recommended date for the opening of the Time Capsule is currently August 6, 2062.

“The Jamaica 50 Time Capsule is a noble project, and with the support of the CHASE Fund, we envision that it will spark the imagination of Jamaicans at home and broad, as it seeks to reflect our history leading up to national independence.”

- Dr. Matthew J. Smith, Director Social History project, The UWI, Mona

The National Library

Operation Conserve—Making The National Collection Accessible: The National Library is in the process of acquiring state-of-the-art equipment, which will enable the institution to strengthen its conservation capacity, as it continues to collect, preserve, document and facilitate access to the nation’s cultural heritage, through the promotion, co-ordination and development of a network of technologically enhanced libraries and services.

Some of the major restoration activities will include: the preservation of the map collection, which dates back to the 1500s; and, the digitization of the film collection, before the content is lost; as well as, to bring the NLJ on par with other national libraries; and generate income for the library.

The key elements of the conservation project will require the acquisition of: a 16mm Telecine machine; a book dryer and insect exterminator

and a de-acidification system, to extend the life of paper resources. The equipment and processes will give the National Library the competence to create “surrogate” copies, provide digital copies of videos for presentations and generation information to be accessed via the internet.

All of these initiatives will enhance the library’s conservation capacity and further increase the pool of authentic Jamaican historical resources, which will be accessible to national and international researchers.

With the support of the CHASE Fund, the National Library plans to implement and complete the initial phases of the project over a five-month period and, then implement a consistent conservation programme, to ensure that historical materials continue to be preserved and are accessible.

“The National Library continues to benefit from the funding support of the CHASE Fund, which has enabled the institution to keep pace with new technologies; and expand its capabilities to meet the cultural and heritage information needs of the nation. And, we commend CHASE in the execution of its mandate to foster growth in the country’s key sectors.”

— Ms. Winsome Hudson, Executive Director, National Library of Jamaica

Celebrating National Culture: Emancifest 2013

Sligoville, St Catherine, the first “free village” to be established in Jamaica following emancipation, which is listed as an Heritage Site, celebrated its tenth “Emancifest,” July 31 to August 1, 2013, with the support of J\$1 million from the CHASE Fund.

Under the theme, “**Celebrating the Past... Celebrating the Present...Charting the Future,**” the

two-day extravaganza included a vigil and bonfire; the crowning of “Miss Emancifest,” Andrene McFarlane; an Augus’ Mawnin Church Service at the Sligoville stadium; a Reggae Roots Freedom Concert, a Sports Extravaganza, as well as, tours and exhibitions to launch phase one of the Sligoville Great House refurbishment project.

The Arts and Craft Fair provided a context in which artists and crafters displayed and sold their wares; and a variety of food vendors and musicians provided refreshments and musical vibes for patrons. The vigil and bonfire included the reading of the Emancipation Proclamation at midnight, entertainment by Kumina Groups and Drum Corps from six high schools from Kingston and St. Catherine.

The Roots Reggae Freedom Concert exposed local talent from the community and was headlined by musical giants, including Toney Rebel, Noddy Virtue, Queen Ifrica, Eric Donaldson and Ernie Smith.

“The Emancifest organisers and the people of Sligoville are grateful to the CHASE Fund for its contribution to making the 2013 event a resounding success. This annual event has emerged over the past decade to become a high point in the life of the people of this community and encourages thousands of Jamaicans and visitors to our country to visit the first free village in Jamaica.”

– The Hon. Natalie Neita Headley, MP

Restoring A Community’s Cultural Centre

Some Members of the vibrant community of Sydenham in St. Catherine, with a population of slightly under 4,000 residents, led by the President of the Citizens Association, Mr. Michael Uylett, have undertaken to repair their Community Centre, which was damaged by Hurricane Dean in 2007.



The Centre provides a meeting place for members of the community, as it is used hold concerts, educational and recreational activities; and was an emergency shelter. In addition, two churches hold events at the Centre; and the Federal United Football Teams, participating in the St Catherine Division 1, Under 17 and under 15 competitions, currently use the Centre as their headquarters. There is a gym for training; and a kitchen, which is used to provide meals for the football team members and shut-ins in the wider community.

And, although some events and activities are still taking place at the Centre, it would benefit the residents if the facilities were upgraded.

In response to the needs at Sydenham, the CHASE Fund has committed J\$8.3 million to refurbish the Centre. And, Mr. Uylett explained that the repairs will include: construction of a new roof, bathrooms, installation of a stage, repairs to the walls, and the electrical re-wiring of the building.

“We are highly appreciative of the support from the CHASE Fund. On completion of the repairs, our new Centre will serve as a home work centre; a facility to develop cultural awareness and artistic skills; and become a training venue for sports and social development.”

– Michael Uylett, President, Sydenham Citizens Association

HEALTH

“The health of the people is really the foundation upon which all their happiness and all their powers as a state depend.”

– Benjamin Disraeli, *Former British Prime Minister and Novelist (1804-1881)*

The correlation between health and all aspects of human life is reflected in a Proverb which states that “*Life is not living, but being in health.*” The CHASE Fund has a vested interest in attaining the ideal expressed in this Proverb; and it has sought to achieve this goal by investing in infrastructure upgrading, the acquisition of modern equipment and technologies, training for health care providers and public education initiatives.

CHASE continues to strengthen the relationships that it has forged over the years with agencies in the public health sector and professional organizations faced with the dual challenges of reduced funding and increasing demand for care. Our partnerships have been mutually rewarding, and the outcomes have been far greater than they would have been if individual persons or organizations had acted alone. Interventions by the CHASE Fund are contributing to

more effective resourcing of institutions; improved access to affordable care; enhanced service delivery; as well as, growing public awareness about healthy lifestyle choices and the prevention of chronic illnesses.

“The CHASE Fund is committed to the vision of better health care articulated by the Government of Jamaica, and it will continue to promote sustained development in the sector, and to be a partner for change, recognising the critical role that healthy citizens must play in boosting national productivity and facilitating long-term economic growth.”

– W. Billy Heaven, *Chief Executive Officer, CHASE Fund*

The Agency’s investments in the health sector during the year under review amounted to some J\$457 million, with the replacement of obsolete and non-functional equipment accounting for the largest allocations. Capacity-building in Biomedical Engineering – an emerging discipline in the national health sector; and ongoing research and public education in Nephrology are among the other beneficiaries.



EQUIPPING/UPGRADING HEALTH FACILITIES

Instrument Stock Boosted at Mandeville Regional Hospital

Administrators at the Mandeville Regional Hospital are looking forward to improved efficiencies at the institution which is acquiring a new stock of surgical instruments with a J\$6 million grant from the CHASE Fund.

The Hospital's Chief Executive Officer, Mr. Alwyn Miller, explains that although the number of operating theatres at the Hospital was increased following renovations at the institution 14 years ago, the supply of instruments remained the same. Over the years, instruments have become blunt or have been broken beyond repair; and this, coupled with the lack of reserve sets, has impacted service at the institution.

The Mandeville Regional Hospital offers surgeries in five specialties. These include General Surgery, Gynaecology and Obstetrics, Ear Nose and Throat (ENT), Orthopaedics and Ophthalmology. Approximately 30 operations are performed daily, excluding emergencies; however, the set of instruments available for procedures in each surgical discipline falls short of standard requirements. Where the required set is not available, Mr. Miller says the team borrows items from other specialties to create a make-shift set; and a similar approach is adopted for emergencies. The shortage of instruments also affects the Hospital's eight wards, the Accident and Emergency, and Out Patients' Departments, as well, as the Renal Clinic.

"Our stock of instruments is about 40% of what is required; and this contributes to inefficiencies in the Hospital's operations. These include the high number of sterilization cycles to replace dirty sets and the resulting cost

for electricity and over-time work to ensure that instruments are ready for the following day."

- Alwyn Miller, Chief Executive Officer, Mandeville Regional Hospital

Mr. Miller notes that whenever there is downtime with the autoclave, instruments are sent several miles to the Percy Junor Hospital, resulting in the delay or cancellation of surgery; motor vehicle expenses for the multiple trips by staff who could have been deployed elsewhere; and less than optimal sterilization cycles.

Mrs. Georgia Wood, who as Procurement Manager at the Southern Regional Health Authority piloted the application to the CHASE Fund, thanked the Agency for its assistance, noting that "we have had an excellent relationship over the years."

Hospital Also Gets Accessories for Critical Care Equipment

CHASE also provided J\$3.5 million for the acquisition of accessories for some 38 units of equipment used in the care of critically-ill patients. These include vital signs monitors, critical care ventilators and anaesthetic machines which are currently non-functional due to damaged and/or worn accessories.

The problem, which affects all departments at the Hospital, is especially pronounced in the Operating Theatres and High Dependency Unit where patients are at the most vulnerable point in health care. These units treat approximately 3, 500 patients annually.

"Sometimes, members of the health team have to use two or three monitors to perform the several functions of one device which is out of service. This is a highly inefficient use of equipment, and it also increases the wear-and-tear on accessories, as well as shortens the useful life of the equipment."

- Alwyn Miller, Chief Executive Officer, Mandeville Regional Hospital

The Chief Executive Officer (CEO) adds that this situation results in surgical procedures being delayed and, in some instances, leads to the closure of one or two Operating Theatres.

Mr. Miller further notes that the lack of funds to purchase and stock accessories so that equipment can be serviced in a timely manner is a major challenge for his administration, as most of the items are expensive and unique parts that are not available locally. In some cases, the cost for one accessory is higher than the limit allowed for the institution under the Government's procurement guidelines; and it is also uneconomical for suppliers to source a single part.

"The consistency and extent of the support that the CHASE Fund has provided for infrastructure development and the procurement of goods and services at the Mandeville Regional Hospital are greatly appreciated. Its continued partnership will now allow us to restore vital medical equipment to maximum functionality."

- Alwyn Miller, Chief Executive Officer, Mandeville Regional Hospital

Advanced X-Ray Equipment Ordered for KPH

Consistent with government regulations, procurement procedures are now underway for the purchase of an advanced X-Ray machine to replace obsolete and non-functional equipment at the Kingston Public Hospital (KPH), which is the largest hospital in the public health service and in the English-speaking Caribbean. The diagnostic and treatment capabilities of the hospital's X-Ray Department will also be boosted with the acquisition of a Computed Radiographic System (CR) and accessories.

The equipment is being bought with a grant of J\$24.2 million provided by the CHASE Fund, in collaboration with the South East Regional Health

Authority (SERHA) which is leading the negotiations with suppliers.

The hub for Radiology services in the South East Region, the X-Ray Department at the KPH serves 89 health centres, in-patients and out-patients for the KPH, Victoria Jubilee and Bellevue Hospitals, as well as the correctional facilities in Kingston and St. Andrew. Its operations have been severely restricted since June 2013 when the main X-Ray unit stopped working. Since then, X-Ray services have been provided only by the two machines assigned for Accident and Emergency cases.

The increased demand for these machines has extended the waiting time for patients in the Accident and Emergency Department; curtailed service to out-patients and health centres; and forced the re-scheduling of clinic appointments, as doctors are unable to diagnose and treat conditions effectively.

"The new X-Ray machine is being built to specification; and it will replace the main unit which is more than 22 years-old, and has exceeded its useful life span of 10 years."

- Beulah Stevens, Chief Executive Officer, Kingston Public Hospital

An upbeat Mrs. Stevens says the new equipment will significantly improve the diagnostic capabilities and efficiency of the Department's work team, enhance patient care, while at the same time, reducing downtime due to equipment failure.

The CR System, which will be supported by eight computers located at workstations throughout the KPH and Victoria Jubilee Hospital (VJH), will facilitate digital imaging of X-Rays within seconds. This will eliminate the need for and cost of dark room processing which amounts to more than J\$13 million per year for technicians, X-Ray films and solutions.

The Chief Executive Officer notes that the speed at which images are processed reduces the risk of exposure to radiation for patients; and staff will no

longer work with hazardous chemicals in the dark room. At the same time, she says they will also gain valuable experience from “this advanced technology which is widely used in first world countries.”

Linear Accelerators – Improved Treatment for Cancer Patients

Two Linear Accelerator machines, known in medical circles as Linac, are being acquired under a joint venture between the CHASE Fund and the National Health Fund to improve treatment for cancer patients in the public health sector. Cancer is the second leading cause of death among women in Jamaica and the third leading cause of death among men.

Modern radiation therapy requires treatment with specialized equipment such as the Linear Accelerator, which delivers high-energy radiation to shrink tumors and kill cancer cells. The Linac is designed to treat lung, breast, prostate, head, neck, skin and other types of cancer, as well as tumours that move as the patient breathes, with great speed and accuracy. It has a dose delivery rate that is approximately twice the maximum output of conventional systems; and this reduces the treatment times for patients, enabling clinics to handle more patients each day. In some countries, the Linacs are operated on a 24-hour basis, treating up to 800 patients daily.

“Acquisition of the Linear Accelerators, which will be assigned to the St. Joseph’s and Cornwall Regional Hospitals, will significantly improve patient care at both institutions which currently use aged Cobalt-60 machines that are not as effective as the Linac.”

- Everton Anderson, Chief Executive Officer, National Health Fund

Mr. Anderson points out that the Cobalt cannot treat deep-seated tumours or skin cancer. In addition, he says the equipment is costly to maintain.

The limitations of the equipment and the long waiting lists at both hospitals have led some patients to seek treatment at the only private institution in Jamaica that uses a Linac machine.

Some US\$10.5 million has been invested by the partners for the purchase and installation of the Linear Accelerators, as well as two Treatment Planning Simulators; and for the construction of special housing for the equipment. Procurement of the equipment is expected to take 18 months, during which the two Cobalt units in the system will be refurbished and the clinical staff who will operate the Linacs will be trained.

“We are interested in the enhancement of equipment for cancer care in Jamaica. The advantage of the Linear Accelerator is its ability to target a tumour with higher doses of radiation and with less injury to adjacent normal tissue. With this technology, we will see decreased morbidity and higher cure rates.”

- W. Billy Heaven,
Chief Executive Officer, the CHASE Fund

New Panel Van Boosts Efficiency at St. Joseph’s Hospital

The St. Joseph’s Hospital in Kingston is reporting significant savings on transportation costs and improved efficiency in the execution of daily errands by its driver since the CHASE Fund handed over a new Mitsubishi L300 Panel Window Van to the Chief Executive Officer (CEO) on January 29, 2014.

The hospital functioned without a vehicle for two years after the 1990 station wagon previously used for round-town duties was withdrawn from service because of its age and the high maintenance cost resulting from frequent break-downs.



Panel Van donated to the St. Joseph's Hospital by the CHASE Fund

“This was very inconvenient, especially for our driver who had to walk on some assignments. The hospital also had to charter the services of taxis to carry out some functions; and in the 18 months between January 2012 and July 2013, we spent approximately J\$950,000 on this operation.”

- Gail Hudson, Chief Executive Officer, St. Joseph's Hospital

The vehicle is used daily to collect and deliver blood samples to the National Public Health Laboratory; transport specimens for testing following surgery; pick up goods when delivery from suppliers is unavailable; and also to do errands at the bank.

The new panel van was acquired at a cost of J\$2.3 million, and an elated Miss Hudson thanks the CHASE Fund for responding to the Hospital's application for funding to acquire the vehicle. CHASE has assisted St. Joseph's Hospital in the past, and Miss Hudson commends the Officers at the Agency who she says were approachable and cooperative at all times.

“The Hospital operates in a sector that requires timely and efficient service; and the acquisition of this vehicle will help us to effectively carry out our job of saving lives.”

- Gail Hudson, Chief Executive Officer, St. Joseph's Hospital

New Vehicles for Community Mental Health Service

Access to emergency mental health services and home-based care are primary objectives of the Government's Community Mental Health Service which has operated island-wide for more than 40 years.

Dr. Maureen Irons Morgan, Director of Mental Health and Substance Abuse in the Ministry of Health, notes that community mental health teams respond to crises and emergency calls on a 24 hours basis, often travelling through hilly and rugged terrain. They also transport patients to health facilities for assessment and treatment; do home visits to others who may be unable to or refuse to attend clinics; and are also required to provide transportation for other members of the response team, including police officers, mental health officers, psychiatric aides, and post-basic nursing students gaining experience in the field. Care for mentally ill persons who are homeless is another of their responsibilities.

However, Dr. Irons Morgan says service teams have been unable to function at maximum capacity because of the limited fleet of vehicles available for this programme.

"Due to the heavy workload, vehicles are sometimes temporarily withdrawn from service for repairs. It is, therefore, necessary that we have an adequate complement in order to maintain the standard of care to which we are committed."

- Dr. Maureen Irons Morgan, Director of Mental Health and Substance Abuse, Ministry of Health

She notes that elsewhere, mental health nurses have used their own vehicles, which are sometimes damaged on the job.

Efforts by the Health Ministry to bolster the Community Mental Health Service are being assisted under a J\$11.2 million funding agreement signed with the CHASE Fund during the year under review.

Three new 15-seater buses retrofitted with emergency lights, sirens, and medical equipment, will be provided for mental health teams across the island. The vehicles which will have sliding doors on either side to allow for easy exit in emergencies will also be marked to facilitate safe entry into high-risk communities.

The Director of Mental Health and Substance Abuse notes that the contribution by CHASE will help mental health teams to respond to emergencies on a more timely basis, avert worsening crises and provide consistent home care and outreach for patients with special needs.

"The Ministry of Health has received several grants from CHASE over the past five years, and we have a successful track record of implementation. We look forward to further collaboration to improve the resources of the mental health services," Dr. Irons Morgan states.

Towards Improved Physical Health for Police

Research has shown that there is a strong correlation between high morale, a healthy workforce and productivity. The leadership of the Jamaica Constabulary Force (JCF) is especially mindful of this, given the challenging and stressful conditions under which its members work to ensure a safe and secure environment for all.

"We are, therefore, constantly introducing programmes and activities to improve the mental and physical wellbeing of our police officers," Deputy Commissioner, James Golding, states.

The most recent project undertaken by the JCF was the refurbishing of a 17ft. x 24ft. building at Harman Barracks for use as a gymnasium, and the upgrading of a large multi-purpose court.

Members of the Island Special Constabulary Force, which has since been merged with the JCF, developed the gymnasium and multi-purpose court, in collaboration with the Ministry of National Security; while the CHASE Fund provided a J\$600,000 grant for equipment.

The equipment installed in early 2014, includes treadmills, upright bikes, elliptical bikes, a home gym and floor mats which are now being used by members assigned in Kingston and St. Andrew.



Assistant Commandant Velma Thomas tests the new gym equipment

Deputy Commissioner Golding reports that plans are being made to bring on board an Officer who is a competent physical trainer to guide members who use the facilities.

In thanking the CHASE Fund, he notes that “collectively, we strive to attain the goals of the 2030 Vision to make Jamaica the place of choice to live, work, raise families and do business.”

TRAINING & SCHOLARSHIPS

The Vision of the CHASE Fund to build partnerships that bring value to beneficiaries and stakeholders is reflected in its commitment to training as an integral part of development in the health sector and the nation, as a whole. Over the years, many professionals in the sector have upgraded their skills through scholarships provided by CHASE. We now highlight two of the awards granted in the 2013-2014 financial year – both to students of Biomedical Engineering. This field involves the application of engineering principles and design concepts in the development of solutions to problems in biology and medicine in order to improve the quality and effectiveness of patient care.

Adia Solomon Determined to Make A Positive Impact

A report on the Internet about the successful creation of an artificial heart fascinated a young student at the Immaculate Conception High School, in Kingston and aroused her curiosity about Biomedical Engineering. Curiosity eventually developed into a passion; and today, that student, Adia Solomon, is pursuing her dream to obtain a Degree in Biomedical Engineering at the University of Hartford, in Connecticut.

The four-year Bachelor of Science Programme is being financed through a J\$2.2 million scholarship from the CHASE Fund which covers two-thirds of the tuition cost, with the balance being met through a University scholarship. Miss Solomon recalls that

she was thrilled to discover that the subjects she enjoyed most – Mathematics, Physics, and Art – were prerequisites for the course of study from which she will graduate in 2017.

“I particularly like the fact that Biomedical Engineering involves the creation of new technologies, prosthetics, and robotics which can ultimately improve the lives of people who are physically challenged.”

- Adia Solomon, CHASE Scholar in Biomedical Engineering

The wide-ranging programme covers subjects such as Biomechanics, Anatomy and Physiology, Graphic Communication, Calculus-based Physics, Circuits and Electronics, Bio-Instrumentation, Engineering Computer Applications, and the Mechanics of Materials. She says she is also being exposed to persons from other cultures, as well as, other subject areas that are helping to widen her knowledge base.

Miss Solomon thanks CHASE for the opportunity to pursue a field of study that is not offered in Jamaica and which she could not have afforded without the Scholarship. She looks forward to using the skills she acquires to help generate savings in the local health sector and promote national development through the efficient maintenance and development of equipment.

Nicholas Welsh Aims to Put Jamaica on the Map

Nicholas Welsh, who is currently studying for both the Bachelor's and Master's Degrees in Biomedical Engineering at the Illinois Institute of Technology in the United States of America, is aiming to “put Jamaica on the map as a leader in health care.”

A past student of Camperdown High School, Welsh is the beneficiary of a CHASE-funded Scholarship valued at US\$22,000 which partially covers his tuition, health insurance, meals, laboratory and other fees for the five-year study programme which ends in the Spring of 2016. One of eleven children from a

humble background, Nicholas Welsh also holds the Presidential Scholarship from the Institute which is one of the most prestigious institutions in the United States of America.

He is specializing in “Cell and Tissue,” one of three specialties in Biomedical Engineering. Some of the courses in this major include Biomaterials, Instrumentation and Fluids laboratory, and these have enabled him to get hands-on experience with some of the more popular devices used by Biomedical Engineers. His study programme also allows him to take courses from other faculties which Mr. Welsh says is equipping him to work in any industry. These include an Inter-professional Project which brings together students from various academic disciplines to work as a team to tackle a real-world problem.

“The knowledge I am obtaining is second to none,” Mr. Welsh asserts. He notes that his interaction with persons from other cultures at the Institute, which has 70% international students, is especially valuable as his ultimate goal is to impact the lives of people all around the world.

“With the skills I am learning, health care facilities will not have to rely any more on foreign experts to calibrate and service medical instruments. I also plan to do research that will shed light on some of the diseases that plaque our nation.”

- Nicholas Welsh, CHASE Scholar in Biomedical Engineering

Most of all, he looks forward to being a role model for young people and to using his academic achievements to demonstrate what is possible with determination and hard work.

The CHASE Fund's award of scholarships in Biomedical Engineering is deliberate in keeping with the planned acquisition of the linear accelerators and other longterm plans for future acquisitions in the healthcare sector.

CHASE's Multi-pronged Approach to Kidney Disease

Surveys conducted between 2006 and 2012 have found that Diabetes Mellitus and Hypertension are the commonest causes of kidney disease in the English-speaking Caribbean, contributing as much as 60% of persons with this condition. They are also the leading cause of death in patients with kidney disease. The statistics also show that a significant number of the persons affected is unemployed and cannot afford the high treatment cost.

Public education, research and the exchange of information among specialists are among the strategies adopted by the Caribbean Institute of Nephrology (CIN) at the University of the West Indies, since its inception in 2003, to reduce the threat of kidney disease. The establishment of a Caribbean Renal Registry which lists patients on dialysis, transplants and patients in different stages of kidney disease is another of the initiatives spearheaded by the CIN.

The annual Nephrology and Hypertension Conference, which CIN has hosted for the past six years, brings together scientists and health care providers to advance the study of kidney disease and improve patient care. Participants from Jamaica, the Caribbean, Mexico, North America, Europe and India have included doctors, nurses, students, health care planners, nutritionists, pharmacists and pharmaceutical representatives.

In support of the efforts by CIN to curb the significant impact of the disease on individuals and regional economies, the CHASE fund sponsored the last two Conferences in 2013 and 2014 to the tune of J\$1.7 million.

In 2014, CIN collaborated with the International Society of Nephrology and the Faculty of Medical Sciences at the University of Michigan, Ann Arbor, to focus on kidney disease in disadvantaged populations. The three-day Conference from January 30 – February 1 was held at the Montego Bay Conference Centre.

“Prevention strategies, the latest treatment techniques to slow the progression of kidney disease, screening of the at-risk population, peritoneal dialysis in developing countries, the growing incidence of acute kidney injury in children, and the establishment of a sustainable transplant programme were among the subjects that we explored.”

*- Professor Everard Barton,
Director, Caribbean Institute of Nephrology*

Professor Barton, in welcoming the CHASE Fund's assistance, notes that CIN's ability to form strong partnerships with private and public sector stakeholders has been a key factor in the success of its Conferences and ongoing research and public education programmes.

In the wake of the 2014 meeting of professionals, the International Society of Peritoneal Dialysis has sponsored participation by a member of the local medical team in its Fellowship training programme at the Hospital Civil de Guadalajara in Mexico where he is gaining valuable hands-on experience.

The CHASE Fund's support for kidney disease goes well beyond financing for this annual Nephrology conference. A contribution by CHASE also facilitated the establishment of the Public Dialysis Unit at the Mandeville Regional Hospital in 2011. Prior to this, some 83.6% of the patients who attended the institution's renal clinic died without receiving dialysis. The unit was recently expanded in 2013 and once equipped will increase capacity from 35 to 60 patients who dialyse twice per week.

The Fund insists that emphasis should not be restricted to the provision of machines – but should extend to the utilization of those machines. To this end, the Fund has financed the training of 35 Nephrology nurses over a five-year period and plans to fund the training of another 75 over the next five years.

Together with research funding and assistance to individuals who desperately need dialysis, the Fund is ensuring that treatment is more accessible for patients; that treatment options are more affordable and that there is enough capacity available to treat those who suffer from kidney disease.

EDUCATION



“The direction in which education starts a man will determine his future in life.”

- Plato, Ancient Greek Philosopher

Dr. Mark A. Brennan, Professor and United Nations Educational, Scientific and Cultural Organisation (UNESCO) Chair in Rural Community, Leadership and Development describes education as “the single most important thing” that human beings can attain; and “the single greatest thing” that they can give. “If we have one chance of having better lives, it all comes through the doors that education opens,” he notes.

He further states that if all students in low income countries obtained just basic reading skills, 170 million people could be lifted out of poverty. This is equal to a 12% cut in global poverty.

Since its inception, the CHASE Fund has focused on supporting educational initiatives designed to provide a sound foundation for the development of Jamaica’s children and the nation. CHASE recognizes that people working together toward a common objective have the power to transform and change society; and through the years, it has been a strong **Partner for Change**, working with national, community and voluntary organizations to support the strategic transformation of the Early Childhood Education sector.

CHASE has opened the door to financial and material resources, as well as professional development, and it has provided access to best practices in order to create an enabling learning environment that will place our children squarely on the path to achieving their potential.

In 2013-2014, J\$435 million was disbursed for a range of projects; with the major allocation of J\$87,084,000 provided for the Early Childhood Education Rationalisation Project being spearheaded by the Ministry of Education in collaboration with the Early Childhood Commission. This initiative, the 10th Anniversary Conference of the Early Childhood Commission, refurbishing works at Early Childhood Institutions, professional training and a research project by the Department of Child and Adolescent Health at the University of the West Indies are featured in this year’s Report.

Rationalisation of Early Childhood Education Taking ECIs to a Higher Level

The right of the nation’s children to free public education up to the end of the primary level is a fundamental provision of the Charter of Rights passed by Parliament in 2011. As a first step in honouring its commitment under the Charter, the Government of Jamaica is spearheading a massive rationalisation programme to ensure more effective management and teaching, as well as to improve the output of ECIs island-wide.

The programme, which is being undertaken in collaboration with the Early Childhood Commission, will involve the amalgamation of some ECIs into existing infant departments operated by primary schools; and the upgrading of others to operate as infant schools.

“There are approximately 82,000 students enrolled in ECIs, some of which are poorly equipped and too small to stand alone. There is also a shortage of trained early childhood teachers, as only 2,000 or 25% of those now in the system hold diplomas or degrees. Improper nutrition is also of significant concern.”

- Grace McLean, Chief Education Officer,
Ministry of Education

Mrs. McLean explains that the rationalisation process is being guided by the geo-mapping of Early Childhood Institutions to determine the number of ECIs in communities served by primary schools, as well as, the capacity of these primary schools to accommodate children at the early childhood level. Profiles of ECIs to be converted to infant departments or schools are also being developed. The cost of infrastructure upgrades, acquisition of age-appropriate furniture, staffing and teacher training; as well as discussions with stakeholders in the sector and community members are among other areas being addressed as part of the programme under which some 29 ECIs were converted in 2013/14.

“The Ministry of Education continues to work with the CHASE Fund which is a vital partner for change in early childhood education. During the year under review, the Fund allocated some J\$87 million for the upgrading and conversion of 10 schools; and we look forward to deepening our collaboration.”

- Grace McLean,
Chief Education Officer, Ministry of Education

Building plans for the 10 CHASE-funded schools are at the design stage and the procurement process is also underway.

Some 1,600 ECIs are being targeted under the rationalisation programme over the next four years, during which 100% access by four to six year-olds, is projected. This should result in significant

improvement in the proportion of Grade 1 students ready for primary school.

Good Prospects for Eccleston Primary's Infant Department

Less than one year after the establishment of the Infant Department at the Eccleston Primary School in St. Ann, the 43 children on roll are reported to be doing remarkably well under the guidance of two trained teachers, both of whom hold first degrees.

“Most of the children can read. About 20 of them will move to Primary School in September 2014, and they are well-prepared for Grade 1.”

-Keisha Wisdom,
Acting Principal, Eccleston Primary & Infant School

The school, located in the deep rural farming community of Aboukir, is one of the institutions slated for upgrading under the Early Childhood Education Rationalisation Programme, and Miss Wisdom eagerly anticipates the infrastructure improvements for which CHASE allocated J\$7.1 million. These include construction of a new sanitary facility to replace the pit toilet on the premises. The Acting Principal explains that the infants presently use the flush toilet in the school library, under supervision, but this is not appropriate for their age.

The installation of by-folding partition walls and classroom furniture are other items covered by the CHASE allocation. Miss Wisdom says the partitions are already in place; and this has made a huge difference because the classrooms are now effectively separated so that the children are no longer distracted by activities in neighbouring classes. However, the rapidly-growing Infant Department has been borrowing classroom furniture from a Basic School in the community to supplement the desks and chairs already delivered by CHASE.

As the Infant Department at Eccleston Primary works towards meeting the standards of the Early Childhood Commission, Miss Wisdom is optimistic about its future.

“The Infant Department has strong potential for growth. We are grateful to CHASE for its contribution which will allow the children to work in a comfortable environment that will enhance learning and attract more children to our school.”

- Keisha Wisdom, Acting Principal, Eccleston Primary & Infant School

Strong Community Support for Fairfield's Infants

The community of Fairfield, in the Buff Bay Valley in western Portland is welcoming the newly-opened Infant Department at the Fairfield Primary School; and is working with the school's administration to give the fledgling institution a positive start.

Using furniture modified for children aged three to six years, the Fairfield Infant Department was opened in September 2013; and it is housed in a large room which once served as the General Purpose Room for the Primary School. Community members, who organised special work days, provided board and paint for the desks and chairs, as well as tyres, cement and other materials for the outdoor play area which they fenced.

Principal, Mr. Patrick Hartley, says the 17 children on roll are responding well to the curriculum, and several of them will be entering primary school shortly.

As a major partner in the Government's project to rationalise early childhood education, the CHASE Fund committed some J\$3.6 million in 2013-2014 to improve facilities at the Fairfield Primary and Infant School.

A new sanitary facility; construction of a chain link fence around the play area and corridor to

ensure the safety of the infants; and the supply of classroom furniture and play equipment will help the school to effectively provide a sound educational foundation for its charges and to become a true asset in the community.

Building A New School for St. Simon District

Plans are being developed for the construction of a building to accommodate a new infant school on the grounds of the St. Simon Primary School in Hanover. The new institution is being merged with the St. Simon Basic School, in keeping with the rationalisation programme in the sector; and the construction will be financed by the CHASE Fund at an estimated cost of J\$29 million.

The new school will have three classrooms, a sick bay, kitchen and separate bathroom facilities for teachers and students. Classroom furniture will be provided for staff and students, and other amenities will include play equipment, kitchen appliances and fencing.

“Parents in the community are looking forward to the new school as some children are travelling several miles each day, and at great cost to attend school in Lucea.”

- Leitha Forde, Principal, St. Simon Primary School

Mrs. Forde notes that the new St. Simon Infant School will also cater to children from neighbouring districts, including Lances River, Richmond, Bachelors Hall and Haughton Court. Until the new school is built, she says temporary accommodation is being provided at the Primary School; and house-to-house visits are being planned to encourage members of the community to take advantage of this opportunity for the education of their young children in the 2014-2015 school year.

Expansion Plans at Muirhouse Primary

Approval has been granted for the construction of an additional classroom as part of upgrading works to accommodate expansion of the Infant Department at the Muirhouse Primary School, located in the Dry Harbour Mountains of St. Ann. The existing building will also be re-roofed, the ceiling will be repaired, new windows and doors will be installed, electrical works will be done and the property will be fenced.

The development to accommodate the anticipated increase in the student population as a result of the ongoing rationalisation programme in the early childhood education sector, will be financed by the CHASE Fund at a total cost of J\$11.7 million. The CHASE Fund's grant will also cover the cost of desks and chairs for students and teachers; play equipment; a water tank, industrial stove and refrigerator.

The Principal, Mr. Howard Summerbell, says the Infant Department currently has more than 40 children on roll, and two trained teachers, one of whom has a Master's degree; and is equipped to take on the new responsibilities that the expansion programme will bring.

“Studies show that quality early childhood development is associated with improved social outcomes. CHASE is, therefore, a committed partner for change in this sector, and our investment in its operation allows us to make a tangible contribution to sustained national growth.”

- W. Billy Heaven, Chief Executive Officer, CHASE Fund

The Early Childhood Commission's Tenth Anniversary Conference

The status of Early Childhood Development (ECD) in Jamaica was the focus of the Tenth Anniversary Conference hosted by the Early Childhood Commission (ECC) on November 15, 2013, and attended by some 300 participants. These included partners who have invested in the sector, representatives of early childhood institutions (ECIs), teachers, parents and other stakeholders – local and foreign.

Professor Maureen Samms-Vaughan, who has chaired the Commission from its inception, said the main objectives of the Conference were to: “review the impact of the ECC and other stakeholders in the sector over the past 10 years; share the ECC's plans for the next five years and obtain input from stakeholders as to the future of the EC sector.”



Toni-Ann Bell, Administrative Assistant at the CHASE Fund (right) explains the significance of schools built and refurbished by the Fund to a teacher attending the Early Childhood Commission's Conference in November 2013.



Participants at the Early Childhood Commission's 10th Anniversary Conference, November 15, 2013

The one-day Conference under the theme: **ECD: The Foundation of Sustainable Nation Building** was sponsored by the CHASE Fund in the amount of J\$2.7 Million.

Professor Samms-Vaughan's presentation titled "The ECD Sector in Jamaica – Past, Present & Future" provided a comprehensive review within the context of the five-year National Strategic Plan 2008-2013. Among the achievements she highlighted were the formulation of a National Parenting Policy and related Early Childhood Parenting Programmes; strategies to improve child health and nutrition; as well as the establishment of standards and a regulatory framework to guide the operation of the more than 3,000 ECIs in Jamaica.

Other gains covered in the report included the development of age-appropriate curricula; training and certification of early childhood teachers/

practitioners; increased collaboration among sector agencies; improved management practices and accountability in ECIs; as well as enhanced data-gathering capabilities to inform decision-making.

Public and private sector sponsors, including the CHASE Fund, also shared details about their varied ECD programmes; and a multi-agency panel led participants in discussions on the way forward for this sector.

Professor Samms-Vaughan notes that preliminary results from a review conducted by the World Bank indicate that the status of ECD in Jamaica compares favourably with more developed countries. She further states that several aspects of the National Strategic Plan have been identified as models by institutions such as the World Bank, the Inter-American Development

Bank and the Caribbean Development Bank which were all represented at the Conference.

Post Hurricane Sandy Relief

The CHASE Fund continues to collaborate with the Ministry of Education and the Early Childhood Commission in the rehabilitation of schools which were severely damaged by Hurricane Sandy, the deadliest and most destructive system of the 2012 Atlantic Hurricane Season. Following the passage of Sandy on October 24, 2012, CHASE undertook renovations at 27 institutions; and during the 2013-2014 financial year, additional funds were allocated for infrastructure repairs at two schools – Gwen Neil Basic School in Central Village, Spanish Town; and Flemmings Basic School in Seaforth, St. Thomas, for which a combined J\$4.8 million was disbursed.

Repairs Completed at Gwen Neil Basic School

“We no longer have to run with pans when it rains, or cover pots on the stove to keep out water from the leaking roof; and we thank the CHASE Fund for this.”

- Sandra Young,
Principal, Gwen Neil Basic School

As she expressed her gratitude for the restoration of facilities at the Gwen Neil Basic School in Central Village, Spanish Town, Principal, Miss Sandra Young listed several challenges which the 95 students and seven staff members, including two ancillary workers, faced after a section of the roof was destroyed during “superstorm” Sandy.

“Whenever it rained, the leaking roof made it impossible for children to rest in the sick bay; and eating in the lunch room was equally difficult. Trees which fell during the hurricane and were resting on the building also threatened to further undermine

the 47 year-old structure and caused large cracks to appear,” she explained.

The Principal noted that the school’s administration had sought assistance elsewhere to repair the roof, but this effort failed.

The restoration project, which was undertaken by CHASE at a cost of just over J\$1 Million, included repairs to the roof of the kitchen, sick bay and Principal’s office. The project team also undertook electrical works, termite treatment, and painting of the office; as well as the cutting and removal of the fallen trees and debris from the roof.

Miss Young commended the workmen who she said were professional, displayed exemplary conduct and completed the job in record time, well ahead of the three weeks projected.

With the restoration of the facilities, the Gwen Neil Basic School is now compliant with the requirements of the Early Childhood Commission; and is equipped to serve the residents of Central Village and neighbouring communities more effectively.

Welcome Change at Flemmings Basic School

Activities at Flemmings Basic School in Seaforth, St. Thomas have been severely curtailed since the roof of its main building was damaged by Hurricane Sandy almost two years ago. The building houses five classrooms, a computer room, Principal’s Office and bathroom, as well as four bathrooms for boys and girls, the lunchroom and kitchen, an auditorium and two storerooms.

Principal, Miss Kay-Ann McDonald, says the 75 children and four teachers work from cramped quarters in a section of the auditorium, and when it rains, they move to another side of the building. Lunch is staggered because of the space constraints.

“Since January 2014, we have been storing our teaching materials in the lunch room under plastic covers, and we have rented space from the Seaforth Burial Scheme where other items are packed away. Our computers, television, fans and other equipment have also been moved off-site. These conditions are, certainly, not conducive to teaching and learning.”

- Kay-Ann McDonald,
Principal, Flemmings Basic School

Under these circumstances, Miss McDonald says the children received no proper instruction for two terms; and this was a source of great concern for parents.

The arrival of the CHASE Fund’s project team in late May 2014 was a welcome development for members of the school community. Classes were re-located to the premises of the Seaforth Burial Scheme to facilitate the infrastructure works. The J\$3.7 million grant from CHASE covers demolition and re-construction of the roof and ceiling bed of the school building; electrical installation and painting to restore the 46 year-old institution to its pre-Sandy operating capacity.

Better Days Ahead for Jones Park Basic School

Mrs. Patrice Thompson-Hall, Principal of the Jones Park Basic School in Manchioneal, Portland, is eagerly anticipating the start of the new school year in September and the joy of working in an expanded and upgraded school plant.

“There will be lots of memories in the old building, but I also look forward to new experiences in an improved facility.”

- Patrice Thompson-Hall,
Principal, Jones Park Basic School

Mrs. Thompson-Hall recalls that, as a child, she sat on benches that are still being used at the institution. The school building, now almost 50 years old, is also in poor condition. Sections of the bathroom have no windows, and are flooded when it rains. The Principal says these conditions deteriorated following Hurricane Sandy, forcing frequent suspension of classes.

Classes were also over-crowded, with four children sitting on one bench which would normally seat two or three; and there was no room for an indoor play area. Things came to a head when falling fragments from the ceiling resulted in the Fire Brigade closing a section of the canteen.

Mrs. Thompson-Hall said she was delighted to learn that some J\$28 million had been allocated for the infrastructure improvement – more than twice the sum originally earmarked. The Project, financed under the CHASE Fund’s Education portfolio, will include the construction of additional classroom space with partitions for three separate classes, a Principal’s office, staff room, computer room, sick bay, storeroom and four new sanitary facilities to bring the total number of units to seven. A fully-equipped outdoor play area and perimeter fencing, as well as classroom furniture and kitchen appliances will also be provided.

“This will be a complete make-over and we lift our hearts in thanksgiving to God. This new building will be a monument to show how much CHASE is a part of nation-building in Jamaica.”

- Patrice Thompson-Hall,
Principal, Jones Park Basic School

During the construction, the 66 students and three teachers have been relocated to the Manchioneal Community Centre; and Mrs. Thompson-Hall looks forward to the Early Childhood Commission renewing the school’s operating permit on completion of the project.

Promoting Professional Development

Professional development of early childhood practitioners is one of the key strategies supported by the CHASE Fund to improve performance and ensure sustained quality in the output of institutions in this sector. The Fund's interventions to build capacity among care-givers, teachers and administrators have significantly impacted service delivery and are contributing to the dramatic transformation of early childhood education in Jamaica.

The strengthening of the policy framework guiding operations in the sector is the focus of a scholarship awarded in 2013-2014 to Mrs. Nathalee McKnight, an Education Officer at the Ministry of Education.

Nathalee McKnight Determined to Influence Change in Early Childhood Education

A highly trained and qualified educator, with some 19 years' experience in the sector, Nathalee McKnight is passionate about Early Childhood Education (ECE); and she wants to make "significant and prolific interventions" in this area.

Mrs. McKnight, who began her studies at the Shortwood Teachers' College where she earned the Diploma in Early Childhood Education, also holds Bachelor's and Master's Degrees in this field from the University of the West Indies and the University of South Florida, respectively.

"I want to influence change in the Early Childhood (EC) sector," she says, noting that this can be accomplished in the context of policies and laws that foster growth and development. She has had the opportunity to contribute to the process as a member of the Ministry of Education's Early Childhood Rationalisation Team and in other areas of her job. In an effort to deepen her contribution,

Mrs. McKnight applied for study leave; and is pursuing a four-year, full-time PhD programme in Education and Policy, with specialization in ECE, at the University of Western Ontario, Canada.

Her study programme, which will end in August 2017, is being facilitated by a J\$2 million scholarship awarded by the CHASE Fund to cover tuition for one year.

"As an international student, it is quite costly to pursue graduate studies. I am, therefore, truly appreciative of the opportunity afforded by the CHASE Fund, without which I would be severely financially challenged. I vow only to do my best."

- Nathalee McKnight,
CHASE Scholarship Winner, 2013-2014

Mrs. McKnight's research study focus is titled **"Towards Sustainability of ECE in Jamaica: EC Leadership Policy and Practice Analysis."** And she explains that one of her main objectives is to develop a theoretical base and highlight innovative approaches to early childhood leadership, with specific reference to Principals of institutions. Noting that policy is the foundation for quality EC programming, Mrs. McKnight will also examine leadership policies and practices, locally and internationally, with a view to influencing policy advancement and sustainability of the national EC programme.

JA Kids Birth Cohort Study – Providing Data for Policy and Development Planning

The JA Kids Birth Cohort Study launched in 2011 by the Department of Child and Adolescent Health at the University of the West Indies, Mona, is a comprehensive exploration of child health and development in 21st Century Jamaica. Led by Professor Maureen Samms-Vaughan, the Study is

aimed at providing information on maternal and paternal health; pregnancy; children's status at birth and beyond given the limited information available with respect to the 0-6 age cohort.

"It will also contribute to our understanding of the various factors that influence health, disease and development in young children and guide national agencies in developing interventions and policies to prevent and/or mitigate risks where they are found."

- Professor Maureen Samms-Vaughan,
Department of Child & Adolescent Health, UWI

Some 5,200 pregnant women, with an expected due date between July and September 2011, were recruited at public and private clinics across the island for the first phase of the study from March to September 2011. Subsequent contact was made between July and September with the mothers and fathers of children born at 26 public and private hospitals; and approximately 9,700 participants were enrolled. Another contact was made at 9-12 months by telephone interview with the parents of the children. At each stage of the study, parents were asked questions about their health and well-being, as well as, the child's growth and development.

The most recent phase of the study – when the children were 18-22 months old– was conducted between February and September 2013, with sponsorship in the amount of J\$4.9 million provided by the CHASE Fund. Contact with the parents was made by telephone; and six face-to-face interview sessions, as well as developmental assessments of children, were held in Kingston, Mandeville, Falmouth, Black River, Montego Bay and St. Ann with a randomly selected Focus Group. The telephone interviews involved some 2,453 primary caregivers, with a further 1,035 mothers and/or primary caregivers and children participating in the Focus Groups.

"CHASE is committed to the healthy development of Jamaica's children. To this end, the Fund has consistently supported the research agenda of the Department of Child and Adolescent Health, the results of which have implications at the national, regional and international levels."

- W. Billy Heaven,
Chief Executive Officer, CHASE Fund

Data is still being collated for the 18-22 month contact which Professor Samms-Vaughan said would allow for the establishment of developmental norms with respect to motor skills, fine motor skills, communication, problem-solving, personal and emotional development in this age group.

"The findings will provide the basis for planning for the developmentally challenged; and they will also be helpful to our Caribbean neighbours and other developing nations which do not have the capacity to implement evidence-based studies of this kind."

- Professor Maureen Samms-Vaughan,
Department of Child & Adolescent Health, UWI

PROJECT LISTINGS

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PROJECT LISTINGS

EDUCATION



RESEARCH

Early Childhood Commission Research Study

Follow-up phase of the existing Jamaica Kids Birth Cohort study which covers children aged 18-20 months

4,926,000

GAP Analysis of Jamaican Students: Pre-primary to Grade 3

Support for research design, data collection, entry, analysis and reports

4,192,400

Early Childhood Scholarship - Tracer study

4,035,000

SUB-TOTAL

13,153,400

EQUIPPING AND UPGRADING OF BASIC SCHOOLS

Flemmings Basic School

Funding to construct a new roof, paint structure and facilitate electrical installation

3,777,400

Galloway Early Childhood Institution

Provision of classroom furniture

200,000

Jahmona Basic School

Provision of equipment and appliances

389,400

Precious Plain Basic School

Renovation and conversion of community centre into a three- classroom school building

13,832,500

Faith Kindergarten

Additional funding towards the renovation of school building to include bathroom, kitchen and electrical upgrade.

665,000

Black River Infant School

Additional funding towards the renovation of school building to include bathroom, kitchen and electrical upgrade.

2,250,000

EQUIPPING AND UPGRADING OF BASIC SCHOOLS (cont'd)

Eagles Early Childhood Institution Additional funding towards the renovation of school building to include bathroom, kitchen and electrical upgrade.	2,700,000
Build A Bridge Network – Back-to-School Project Purchase certificates for educational materials redeemable at Kingston Bookshop	1,000,000
Penlyne Castle Primary School Ministry of Education Rationalisation programme involving the utilization of space at primary schools to establish infant departments.	797,500
Author's Seat Primary School MOE Early Childhood Education Rationalization Programme	11,282,500
Balcombe Drive Primary School MOE Early Childhood Education Rationalization Programme	7,095,000
Thorton Primary School MOE Early Childhood Education Rationalization Programme	8,406,750
Brandon Hill Primary School MOE Early Childhood Education Rationalization Programme	886,600
Dalvey Primary School MOE Early Childhood Education Rationalization Programme	7,073,000
Eccleston Primary School MOE Early Childhood Education Rationalization Programme	7,143,750
Fairfield Primary School MOE Early Childhood Education Rationalization Programme	3,650,000
St. Simon Primary School MOE Early Childhood Education Rationalization Programme	29,007,000
Muirhouse Primary School MOE Early Childhood Education Rationalization Programme	11,742,500
Siloah Basic School MOE Early Childhood Education Rationalization Programme	3,080,000
Foursquare Basic School Provision of staff and student furniture	250,000
St. Francis Basic School Provision of appliances, equipment and bathroom fixtures	51,000
Aintree Basic School Installation of chain link perimeter fencing	915,000

EQUIPPING AND UPGRADING OF BASIC SCHOOLS (cont'd)

Gwen Neil Basic School Roof repairs and reconstruction of kitchen, sickbay and principal's office	1,046,500
Enfield Basic School Construction of new ceiling and kitchen cupboards	1,050,000
Padmore Basic School Provision of kitchen cupboards and appliances	615,000
Hall's Delight Basic School Provision of new chain link perimeter fence and play equipment	1,217,000
Providence Basic School Renovation of existing building and construction of additional classroom as well as provision of staff and student furniture, play equipment and kitchen appliances.	10,802,000
St. Micheal's ECI Additional funding for a perimeter fence and play equipment	465,000
Steerfield Basic School Funding for play equipment and to erect a perimeter fence	1,050,000
Long Road Basic School Funding approved for the construction of a chain link fence, to effect ceiling and roof repairs and provide play equipment and kitchen appliances	3,007,620
Mango Valley Early Childhood Institution Funding to purchase furniture and kitchen appliances and carry out minor renovation to roof, floor and kitchen	1,771,000
Prophecy Basic School Renovation of existing building and construction of new bath room block, kitchen and two additional classrooms and perimeter fence and to provide furniture, play equipment and kitchen appliances	19,409,500
Evelyn Mitchell Infant School and Centre of Excellence The operation and maintenance of a school bus for one year	4,000,000
Grants Pen Primary and Infant School The construction of one classroom, a bathroom block and the provision of classroom furniture.	11,742,500
Haddo Primary and Infant School The construction of bathroom block, sick bay and play area including retaining wall and perimeter fence. Provision of play and classroom equipment.	8,635,000
Savanna-la-Mar Infant School The construction of an administrative facility including staff room as well as the provision of classroom furniture and play equipment.	4,592,500

EQUIPPING AND UPGRADING OF BASIC SCHOOLS (cont'd)

Upper Rock Spring All-Age and Infant School

Minor renovation to the existing building to produce two classrooms, sick bay as well as the provision of play equipment and the fencing of the play area.

12,160,500

Free Hill Primary and Infant School

The renovation and expansion of the existing cottage into a new three-classroom building to include: sick bay, kitchen, and bathroom as well as the provision of classroom furniture, kitchen appliances, play equipment and a perimeter fence.

21,725,000

Golden Grove Primary and Infant

Funding provided to construct a bathroom block and supply play equipment.

6,726,500

Boundbrook Infant School

The construction of three-classrooms a bathroom and staff room

24,200,000

SUB-TOTAL

250,810,520

BUILDING OF BASIC SCHOOLS AND RESOURCE CENTERS

Jones Park Basic School

Funding to construct two classrooms and purchase furniture and play equipment.

28,265,000

Rock Primary and Infant School

The construction of a new three-classroom facility and perimeter fence as well as the provision of classroom furniture, play equipment and kitchen appliances.

31,060,000

Bounty Hall Primary

The construction of a new three-classroom facility and perimeter fence as well as the provision of classroom furniture, play equipment and kitchen appliances.

30,965,000

Dalvey Primary School

The construction of a new three-classroom facility and perimeter fence as well as the provision of classroom furniture, play equipment and kitchen appliances.

33,275,000

SUB-TOTAL

123,565,000

TRAINING

Kerry-Ann Ennis-Henry - Masters in Teacher Education and Development

Tuition Fees

126,082

Keitha Osbourne - Doctor of Education (EdD) in Special Education

Tuition fees

1,644,300

Jennetta Brown - M.Ed. Leadership in Early Childhood Development

Tuition fees

350,500

TRAINING (cont'd)

Kyc-Ann Scott - Masters in Curriculum and Instruction Tuition fees	263,088
Dianna Black - Masters in Curriculum and Instruction Tuition fees	195,850
Jubesha Keize - M.Ed. Leadership in Early Childhood Development Tuition fees	350,500
Maricka Marsh - M.Ed. Leadership in Early Childhood Development Tuition fees	350,500
Keturah Gray - M.Ed. Leadership in Early Childhood Development Tuition fees	350,500
Lillian DePass - Master in Education - Exceptional Student Education Tuition fees	1,070,013
Kimeisha Chambers - Masters in Applied Behaviour Analysis Tuition fees	2,392,152
Nathalee McKnight - PhD Education and Policy Studies Tuition fees	2,030,000
Early Childhood Scholarships (Undergraduates) Tuition for teachers pursuing Bachelors in Early Childhood Education at Teacher's Colleges	24,450,000
Early Childhood Commission USD\$5,338.04 Airfare, accommodation and conference fees for two persons to attend the Association for Supervision and Curriculum Development Conference	573,572
INSIGHTS Programme Stage I - School of Education, UWI Funding for research assistants, materials and communication cost to support Stage 1 of the programme implementation in Jamaica	215,500
INSIGHTS Programme Stage II- School of Education, UWI The establishment and operation of the Insight Centre, training of three facilitators and assessment auditors and to sponsor six educational settings (schools) each year where the intervention will be conducted. The project is over a three-year period. Funding is for year one of three	10,355,230
Early Childhood Commission 10th Anniversary Conference	2,713,450
SUB-TOTAL	47,431,237
TOTAL	434,960,157

PROJECT LISTINGS

HEALTH



EQUIPPING/UPGRADING HEALTH FACILITIES

Exchange Health Centre Construction of a type II health centre	22,200,000
Bustamante Hospital for Children Additional funding to purchase of one peritoneal dialysis unit and associated medical supplies	(US\$9,720.00) 972,000
UWHI - Endoscopic equipment Purchase of endoscopic equipment for the gastrointestinal endoscopy unit	16,116,510
St. Joseph's Hospital Purchase of a panel van for the hospital's use	2,290,000
Haile Selassie School Fencing Installation of a perimeter fence	6,560,000
Mandeville Regional Hospital Purchase of accessories Critical Care Equipment including vital sign monitors, anaesthetic machines and ventilators	3,550,000
Ministry of Health - Linear Accelerator Purchase of two linear accelerator machines for hospitals in Kingston and St. James	273,991,900
Sickle Cell Trust Extension of newborn screening in the Western Region to include purchase of laboratory consumables used for testing for the sickle cell disease in newborns	2,009,227
Mandeville Regional Hospital – Emergency Instruments The purchase of emergency instruments used in surgical procedures in the operating theatres	6,000,000
Kingston Public Hospital - X-ray Machines Purchase of an X-ray machine for the KPH X-Ray Department	24,262,100
Treasure Beach Sports Complex - Emergency Medical Room Construction of an emergency medical room	7,500,000

EQUIPPING/UPGRADING HEALTH FACILITIES (cont'd)

Black River Hospital - Installation of Autoclave Unit

Installation of an Autoclave Unit at the hospital

1,262,624

SUB-TOTAL

366,714,361

TRAINING

Hope Institute - Training of Oncology Nurses

(US\$5,200.27)

Second award towards the training of 25 registered nurses in chemotherapy and biotherapy

530,597

3rd Annual National Canadian Childhood Obesity Summit

To cover conference registration and airfare for Mrs. Kandi Crooks Smith to attend the summit

155,000

MAJ - Annual Symposium 2013

(\$US678.28)

Payment of airfare for one guest speaker

70,745

American Society for Radiation Oncology Conference

(US\$2,475)

Airfare, accommodation and registration costs for Ms. Deon Dick to attend conference

253,357

Shanice Ebanks - MBBS Medicine/Surgery - 2nd Award

Tuition fees

200,000

Dimitri McGregor - Doctor of Medical Dentistry -2nd award

Tuition fees

1,440,000

Venicia Cruickshank - MBBS Medicine /Surgery

Tuition fees

200,000

Matthew Brown - MBBS Medicine/Surgery

Tuition fees

500,000

Nicholas Welsh - Biomedical Engineering

(US\$22,000)

Tuition fees

2,284,916

Alliance on Ageing - Geriatric and Dementia Caregivers' Training Workshop

Speaker's remuneration

120,000

Custos Rotulorum St. Andrew

Financial support to cover technical and administrative costs for the Dispute Resolution and Grievance Handling Training Seminar

170,420

Leigh-Cean Williams - MSc. Medical Physics

Tuition fees

500,000

Adia Solomon - BSc. Biomedical Engineering

Tuition fees

2,200,000

TRAINING (cont'd)

Dr. Patrice Pinkney - D.M Thoracic Surgery Tuition fees	900,000
Sasha-Ann Richards - 5th year MBBS/Surgery Tuition fees	606,900
Ethan Dixon - 4th Year MBBS/Surgery Tuition fees	2,300,000
Inca Brady - 4th year MBBS/Surgery Tuition fees	615,000
Shereen Sterling - 4th Year MBBS/Surgery Tuition fees	637,500
UWI Faculty of Medical Sciences - 22nd Annual Research Conference Publishing of extracts and academic research materials from the West Indian Medical Journal	500,000
National Health Fund - 8th Caribbean Conference on Health Financing Initiatives	636,600 (USD\$6,000.00)
Caribbean Institute of Nephrology and Hypertension - 2014 - USD\$12,500.00 Conference support	1,337,500
Shanice Ebanks - MBBS Medicine/Surgery - 3rd Award Tuition fees for 2013/2014 academic year	500,000
Jeinneen Campbell - MBBS Medicine/Surgery Tuition fees	1,537,012
University Diabetes Outreach Programme 20th Annual International Diabetes Conference 2014	(US\$20,000) 2,120,000
UWI - Conference on Persons with Disabilities in Jamaica Funding to assist with transportation, conference materials and public education	1,000,000

SUB-TOTAL	21,315,547
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INDIVIDUAL MEDICAL ASSISTANCE

29,719,284

HEALTHY LIFESTYLE

Annual Sylvia Grant Children's Treat - Sir John Golding Centre	200,000
RISE Life Management Services Institutional support	3,500,000

HEALTHY LIFESTYLE (cont'd)

St. John Ambulance - Annual Health Fair Grant to cover screening tests	200,000
Exclusive Dental Care - Back to School Outreach Project Expenses for dental screening for 200 persons at the Troy High School in Trelawny	200,000
Lion's Club of Spanish Town - Health Fair Funding for health screening tests	62,500
St. Elizabeth Homecoming Foundation Funding for dental cleaning for 100 persons	200,000
Jamaica Anti-Doping Commission Funding to assist with doping control testing; development of a nutrition guide and educational materials	7,185,000
Shortwood Teachers' College Health Fair Funding for health screening tests	100,000
Jamaica Legion Health Fair Funding for health screening tests	100,000
Diabetes Association of Jamaica - CVSS Day of Care Health Fair Funding for health screening tests	100,000
Mustard Seed Communities - Christmas Treat Christmas treat for inner city children and senior citizens	300,000
Island Special Constabulary Force - Gym Purchase exercise equipment	600,000
CHASE Fund Staff Wellness Initiative	1,500,000
Portmore Health and Wellness Fair/Jamaica Premier Events	200,000
Special Olympics - 31st Annual Summer Games Funding to host the 31st Annual Summer Games	2,125,000
Jamaica Paralympic Association For minor renovations to clubhouse and the purchase of exercise equipment	1,000,000
Professor Norman Girvan -	US\$10,000
	1,098,000

SUB-TOTAL

18,670,500

HEALTHY LIFESTYLE (cont'd)

SUPPORT FOR THE MENTALLY CHALLENGED

Ebenezer Home for the Mentally Challenged

Funding to facilitate renovation of existing building

2,500,000

Community Group Homes - Ferdie's House

Summer Camp for children and adolescents at risk of behavioural problems and substance abuse

700,000

Clarendon Association for Street People

Institutional support

360,000

MOH - Vehicles for Mental Health Services

Purchase of four vehicles for the Ministry's of Health's Psychiatric Emergency Response and Home Visitation programmes

11,240,000

CVSS - Day of Care - Care packages for the Homeless

Provision of care packages for over 800 homeless and disadvantaged persons

732,500

SUB-TOTAL

15,532,500

RESEARCH

Renal study - terms of reference

5,000,000

TOTAL

456,952,192

PROJECT LISTINGS

ARTS & CULTURE



PERFORMING ARTS

Jordan Reid - Musical Instrument To purchase a drum set to aid the social development of an autistic student from the Adonijah Group of Schools	59,000
John Rufus Williams Education Trust To purchase tickets for 40 members of the school choir to attend the University Singers Concert (July, 2013)	60,000
Westmoreland Cultural Development Committee Evening of Excellence 2013 To assist with production and staging cost for the showcase	300,000
National Dance Theatre Co. (NDTC) - Institutional Support Institutional support as well as support for the Annual Season of Dance	8,180,000
Edna Manley College of the Visual & Performing Arts Institutional Support for technological upgrade and renovations to the School of Drama	10,511,000
Jamaica Cultural Development Commission (JCDC) Institutional support to cover the cost of procuring production equipment	14,309,000
Godfrey Stewart High School - 2nd Award Musical instruments for the school	240,000
STAR Youth Summer Camp 2013 Funding to assist with expenses related to meals, transportation, facilitators and rental of tables chairs	2,322,000
Tribute to the Greats 2013 Contribution to the staging of this annual event	415,000
National Youth Orchestra of Jamaica Purchase of musical instruments	5,261,547
63rd Annual Secondary School's Drama Festival Staging of the School's drama festival	2,325,000
East Central Marching Band Purchase of musical instruments for marching band	2,000,000

PERFORMING ARTS (cont'd)

Den Jah Dance Theatre 4th Season of Dance Funding to cover cost of customs	250,000
Sophia McKain - MA. Dance Education Tuition fees	2,900,880
Janet Muirhead-Stewart - MA. Drama and Theatre Education Tuition fees	2,180,750
Father Ho Lung and Friends - The Greates Hits 'Candles in the Dark' Funding to assist in offsetting the production cost and allow children in special needs schools to attend concert	50,000
Kibwe Lawrence - Assoc. Performing Arts Tuition fees	100,000
Georgia Ricketts - BA Drama in Education Tuition fees	150,000
Sasheika McCarthy - BA Drama in Education Tuition fees	150,000
Joylene Alexander - BA Drama in Education Tuition fees	50,000
Ricardo McFarlene - BA Drama in Education Tuition fees	200,000
Holy Trinty Cathedral - Steel Pan Training Programme Funding to purchase steel pans, pay tutor's fees, and cover tuning and maintenance of steel pans	3,000,000
Jamaica Youth for Christ - Genesis Praise Feast 2014 Funding to assist with the cost of sound, light and stage	334,895
Flames of Freedom 2013 Contribution to the 2013 staging of the event	1,000,000
Ghetto Splash Funding to stage a free concert	1,000,000
Soroptimist Intrenational Classics 2014 To assist with performers' travel and accommodation, sound, video and promotion of the event	350,000
Reggae Month 2014 Contribution towards the annual JaRIA Awards	3,000,000
Actor Boy Awards 2014 To assist with the cost of staging the awards ceremony	1,330,000

PERFORMING ARTS (cont'd)

Prime Minister's Youth Awards for Excellence - 2013

Contribution to the staging of the awards ceremony

3,203,000

SUB-TOTAL

65,352,072

LITERARY WORKS

Jamaica 50th Anniversary of Independence Special Report

Additional Funding to cover cost of clearing 230 copies of the publication

78,226

Jamaican Revival Iconography by Dr. Maria Smith

An in depth study of revivalsim in Jamaica

1,742,500

History of the Catholic Church in Jamaica

Funding provided to assist with the completion of the book

350,000

Jamaica's Fascinating Falmouth - by Fay Pickersgil

Support to print the book

1,000,000

PNP at 75 - Looking in, looking out

Funding to cover cost for book design and layout, editing, indexing, printing, shipping and handling

1,500,000

The Making of a Sprinting Super Power – by Paul Miller

To purchase 100 copies of the publication

350,000

We Come from Jamaica - The National Movement 1937-62 by Ewart Walters

Funding to Boyd Rubie Communications Inc to produce and print 2,000 copies of the book

637,048

Jamaica Historical Review Vol. 26 -Before and After Independence

Support to produce and print 250 copies of the publication for the Jamaica Historical Society

260,000

The Encyclopedia of Jamaican Heritage

For the purchase of 225 copies of the book for distribution to libraries across the island

660,000

Calabash International Literary Festival

Support for the staging of the festival

5,000,000

SUB-TOTAL

11,577,774

VISUAL ARTS

Mustard Seed Communities - Art Enrichment and Skills Training Programme

Salary for Art Teacher for 12 months

540,000

Arts for Life: Social Intervention Through the Arts

Funding to the Ministry of Youth and Culture to cover materials, equipment and instructor's stipend to implement a visual and performing arts programme for female juveniles in correctional centres

5,000,000

Keisha Walters - BA Art Education

Tuition fees

200,000

Abigail McGlashing - BA Art Education

Tuition fees

150,000

Colour photographs of the 1978 'One Love Peace Concert'

160,000

SUB-TOTAL

6,050,000

MUSEUMS

National Gallery of Jamaica

Institutional strengthening: Roy West Building

41,935,368

Bustamante Museum

Institutional strengthening

1,000,000

SUB-TOTAL

42,935,368

LIBRARIES/ARCHIVES

College of Arts Science and Education (CASE)

Refurbishment of the school library

5,000,000

Port Maria Primary School Library

Renovating and replacing items (books, equipment, learning aids, stationery and supplies) damaged by flood rains

2,063,000

National Library of Jamaica

To purchase equipment for Operation Conserve: Making the National Collection Accessible

(USD\$95,890)

10,068,450

SUB-TOTAL

17,131,450

MEDIA/FILM/MUSIC

OY of Youth Foundation Music Programme Maintenance and servicing of musical instruments, tutors' fees and end of year musical concert		830,000
Sydjea Watson - BSc. Mass Communication Tuition fees		1,600,000
Nadje Leslie - Bachelor of Music - 3rd Award Tuition fees		1,546,689
PNP 75th Anniversary Documentary To cover the cost of crew, location and archival footage, equipment rental, transportation and production		7,000,000
Michael Harris – MA Music Technology Innovation Tuition fees		2,830,500
Mario Spencer - BM Jazz & Popular Music Tuition fees		100,000
Owayne McCaulsky - BA Music Education Tuition fees		200,000
Andrew Comrie - BA Music Education Tuition fees		200,000
Anna-Kaye Morris - BM Jazz & Popular Studies Tuition fees		200,000
Carl Schardschidt - BM Jazz & Popoular Music Tuition fees		200,000
Danielle Watson - BM Music Performance Tuition fees	(US\$7,263)	772,638
Andre Jones - BM Music Performance Tuition fees	(US\$7,263)	772,638
Jonathan Grant High School - Music Programme Funding to procure additional musical instruments and to support the school's participation in the 2013 production of 'All together Sing"		100,000
Legends of Ska - Cool and Copasetic To assist with the cost of music synchronization licenses	(US\$20,000)	2,120,000

SUB-TOTAL

18,472,465

HERITAGE & CRAFT

Emancifest 2013

Funding to cover the 10th annual staging of the festival

1,000,000

Earthbound Jamaica - 3rd Annual Eco-music Festival

Funding to assist with production and staging the festival

150,000

Jamaica 50 Time Capsule

Establishment of a time capsule in celebration of Jamaica's 50th independence

1,952,200

Emancipation Vigil 2013

Financial support to stage the event

750,000

Mikhail Landels - BSc. Food Service Management

Tuition fees

250,000

Makedia Pryce - BFA Fashion Design

Tuition fees

200,000

Nadine Hall - BFA Fashion Design

Tuition fees

200,000

Sydenham Community Cultural Centre - 2nd Award

Funding to renovate the facility

1,320,000

Rio Roe Community Cultural Centre

To effect repairs to bathrooms, kitchen, electrical installation, ceiling, windows and wall finish

4,500,000

Heritage Clubs of Jamaica Symposium 2014

To assist with travelling and prizes

480,000

Silent Hill Community/Cultural Centre

To assist with the construction of the centre

15,000,000

SUB-TOTAL

25,802,200

HISTORIC SITES & MONUMENTS

National Monument

Funding to erect a monument in Portmore, St. Catherine as a Jamaica 50 Legacy project

5,000,000

Vale Royal Restoration Project

Funds to repairs two graves on the property

282,500

Save the Ward Theatre

Institutional support for the Ward Theatre

5,000,000

SUB-TOTAL

10,282,500

TOTAL

197,483,829

PROJECT LISTINGS

SPORTS

SPORTS DEVELOPMENT
FOUNDATION



SPORTS DEVELOPMENT FOUNDATION

INFRASTRUCTURE

Multi-purpose Courts

Tarrant Primary School
Yallahs High School
Pondside Primary School
New Day All-Age School
Vineyards Community Centre
Office of the Prime Minister Complex
Majesty Gardens
Delacree Road
Ashley Road
Oak Glades
Nelson Road & Payne Avenue
Sanguinetti Primary School
Giblatore Primary School
Harkers Hall Community Complex

40,869,29

Goals

Constant Spring Primary
St. Richards Primary
Maxfield Park Home

Fencing/Wall

Silent Hill Community Complex
Tarrant Primary
Office of the Prime Minister Complex
St. Richards Primary
Majesty Gardens,
Delacree Road
Nelson Road & Payne Avenue
Yallahs High School
Exchange All Age

7,808,630

SPORTS DEVELOPMENT FOUNDATION (cont'd)

INFRASTRUCTURE (cont'd)

Fields

Edwin Allen High School
Rusea's High School
Silent Hill Community Complex
Sanguinetti Primary School

16,007,905

Complexes

Mona Hockey Field
Breds Treasure Beach
G. C. Foster College

12,609,009

Swimming Pools

National Stadium

31, 504,622

Lighting

Prison Oval Sports Complex

1,855,538

Signs and Equipment-Islandwide

1,162,409

Total Infrastructure

111,817,407

GRANTS TO NATIONAL ASSOCIATIONS

Amateur Swimming of Jamaica
Equestrian Federation
Intercollegiate Sports Association
Jamaica Baseball Association
Jamaica Amateur Basketball
Jamaica Bobsled Federation
Association of Sports Medicine
Jamaica Badminton Association
Amateur Body Building
Boxing Board of Control
Jamaica Chess Federation
Jamaica Cricket Association
Jamaica Cycling Federation
Jamaica Football Federation
Jamaica Golf Association
Jamaica Hockey Federation
Jamaica Netball Association
Paralympic Association
Jamaica Rugby Football Union
Jamaica Rugby League

190,690,700

SPORTS DEVELOPMENT FOUNDATION (cont'd)

GRANTS TO NATIONAL ASSOCIATIONS (cont'd)

Jamaica Rifle Association
Jamaica Visually Impaired Cricket Association
Jamaica Surfing Association
Jamaica Squash Association
Jamaica Table Tennis Association
Tae-kwon Do Association & Federation
Jamaica Triathlon Association
Jamaica Volley Ball Association
National Domino Bodies
Special Olympics Foundation
Tennis Jamaica
IAAF High Performance Centre
Jamaica Motoring Federation
Seido Karate Association
Multicare Foundation
Jamaica Deaf Sports

Government Agencies

Independence Park Limited
G.C. Foster College
Institute of Sports
Social Development Foundation

Athletes Welfare and Scholarships

Special Projects

Jamaica International Invitational Track Meet

Special Allocations

Ministry of Sports
Council for Voluntary Social Services
YMCA
UWI Anti-Doping Workshop
St. Andrew Technical High School

45,635,058

12,248,325

47,601,295

2,408,517

TOTAL SPEND

410,401,302

DIRECTOR'S COMPENSATION 2013-2014

Director	Fees (\$)	Motor Vehicle Travelling	Honoraria (\$)	All Other Compensation including Non-Cash Benefits as applicable (\$)	Total (\$)
Dr. Carlton E. Davis, Chairman	0	300,000.00	0	0	300,000.00
Joseph A. Matalon, Director	0	236,004.00	0	0	236,004.00
Dr. Rose Davies, Director	0	236,004.00	0	0	236,004.00
Dr. Winston Dawes, Director	0	236,004.00	0	0	236,004.00
Fae Ellington, Director	0	236,004.00	0	0	236,004.00
Brian George, Director	0	236,004.00	0	0	236,004.00
Lisa Harrison, Director	0	236,004.00	0	0	236,004.00
Eugene Kelly, Director	0	236,004.00	0	0	236,004.00
Saleem Lazarus, Director	0	236,004.00	0	0	236,004.00
Earl Samuels, Director	0	236,004.00	0	0	236,004.00
John-Paul White, Director	0	236,004.00	0	0	236,004.00
Total \$					2,896,044.00

SENIOR EXECUTIVES' COMPENSATION 2013-2014

Position of Senior Executive	Salary (\$)	Gratuity or Performance Incentive (\$)	Travelling Allowance or Value of Assigned Motor Vehicle (\$)	Pension or Other Retirement Benefits (\$)	Other Allowances (\$)	Non-Cash Benefits (\$)	Total (\$)
W. 'Billy' Heaven	6,075,585.30	1,572,609.44	120,000.00	0	0	0	7,648,194.74
Michelle Grant	4,771,970.72	1,301,247.07	975,720.00	0	0	0	5,542,411.04
Paulette Mitchell	4,402,823.19	1,139,587.85	975,720.00	0	0	0	6,073,217.79
Hilary Coulton	3,931,972.79	1,028,718.58	975,720.00	0	0	0	4,960,691.37
Total \$	19,182,352.00	5,042,162.94	3,047,160.00				24,224,514.94

Notes

- A fully maintained motor vehicle is assigned to the Chief Executive Officer
- Senior Managers are paid twenty-five percent (25%) of their annual basic salary as gratuity in lieu of pension benefits.
- All Senior Managers are covered under the company's Health and Group Life Insurance Schemes
- Emoluments stated are before tax

FINANCIAL STATEMENTS

AS AT MARCH 31, 2014

CHASE: PARTNER FOR CHANGE | ANNUAL REPORT 2014



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KPMG
Chartered Accountants
The Victoria Mutual Building
6 Duke Street
Kingston
Jamaica

P.O. Box 76
Kingston
Jamaica
Telephone +1 (876) 922-6640
Fax +1 (876) 922-7198
+1 (876) 922-4500
e-Mail firmmail@kpmg.com.jm

INDEPENDENT AUDITORS' REPORT

To the Members of
CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND
(A company limited by guarantee)

Report on the financial statements

We have audited the financial statements of Culture, Health, Arts, Sports and Education Fund ("the company"), set out on pages 65 to 85, which comprise the statement of financial position as at March 31, 2014, the statements of changes in funds, income and expenses and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether or not the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence relating to the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including our assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal controls relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

KPMG, a Jamaican partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International, a Swiss cooperative.

Elizabeth A. Jones
Caryl A. Fenton
R. Tarun Handa
Patrick A. Chin
Patricia O. Daley-Smith

Linroy J. Marshall
Cythia L. Lawrence
Rajan Trehan
Norman O. Rainford
Nigel R. Chambers



Report on the Financial Statements, cont'd

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the company as at March 31, 2014, and of its financial performance, changes in equity and cash flows for the year then ended, in accordance with International Financial Reporting Standards and the Jamaican Companies Act.

Report on additional matters as required by The Jamaican Companies Act

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been maintained, so far as appears from our examination of those records, and the financial statements, which are in agreement therewith, give the information required by the Jamaican Companies Act in the manner required.

A handwritten signature in black ink, appearing to be 'KPMG', written over a horizontal line.

Chartered Accountants
Kingston, Jamaica

June 13, 2014

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

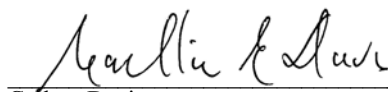
Statement of Financial Position


March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

	<u>Notes</u>	<u>2014</u> \$'000	<u>2013</u> \$'000
Non-current assets			
Property and equipment	6	31,880	24,597
Intangible assets	7	-	286
		<u>31,880</u>	<u>24,883</u>
Current assets			
Receivables	8	334,526	345,502
Short-term investments	9	1,830,196	1,948,151
Cash and cash equivalents		<u>382,875</u>	<u>6,234</u>
		<u>2,547,597</u>	<u>2,299,887</u>
		<u>2,579,477</u>	<u>2,324,770</u>
Undisbursed sector funds:			
Arts and culture fund		411,305	345,345
Health fund		588,383	472,441
Sports development fund		89,305	132,300
Early childhood education fund		<u>970,174</u>	<u>872,542</u>
Total undisbursed sector funds	10	<u>2,059,167</u>	<u>1,822,628</u>
Current liability			
Payables	11	<u>9,683</u>	<u>15,325</u>
Administration fund			
Accumulated surplus		<u>510,627</u>	<u>486,817</u>
		<u>2,579,477</u>	<u>2,324,770</u>

The financial statements on pages 65 to 85 were approved for issue by the Board of Directors on June 13, 2014 and signed on its behalf by:


 _____ Director
 Carlton Davis


 _____ Director
 Carlton Samuels

The accompanying notes form an integral part of the financial statements.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Statement of Changes in Funds

Year ended March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

	<u>Notes</u>	<u>2014</u> \$'000	<u>2013</u> \$'000
Additions			
Contributions to sector funds:	3(a)		
Arts and culture fund		199,537	216,863
Health fund		266,018	289,150
Sports development fund		532,031	578,304
Early childhood education fund		<u>332,491</u>	<u>361,406</u>
		1,330,077	1,445,723
Sale of tender documents		<u>448</u>	<u>435</u>
		<u>1,330,525</u>	<u>1,446,158</u>
Income to Administration fund:			
Interest, net	5(c)	124,016	109,008
Other		<u>1,981</u>	<u>5</u>
		<u>125,997</u>	<u>109,013</u>
Total additions		<u>1,456,522</u>	<u>1,555,171</u>
Deductions			
Sector funds - Project disbursements:			
Arts and culture fund		133,577	124,031
Health fund		150,076	202,988
Sports development fund		575,026	572,137
Early childhood education fund		<u>235,307</u>	<u>116,272</u>
		1,093,986	1,015,428
Administration fund:			
Expenses	5(c)	<u>102,187</u>	<u>90,157</u>
Total deductions		<u>1,196,173</u>	<u>1,105,585</u>
Net increase in funds for year		260,349	449,586
Funds balance at beginning of year		<u>2,309,445</u>	<u>1,859,859</u>
Funds balance at end of year		<u>2,569,794</u>	<u>2,309,445</u>
Represented by:			
Undisbursed sector funds	10	2,059,167	1,822,628
Administration fund		<u>510,627</u>	<u>486,817</u>
		<u>2,569,794</u>	<u>2,309,445</u>

The accompanying notes form an integral part of the financial statements.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Statement of Cash Flows

Year ended March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

	<u>Notes</u>	<u>2014</u> \$'000	<u>2013</u> \$'000
Cash flows from operating activities			
Net increase in funds		260,349	449,586
Adjustments for:			
Contribution income		(1,330,077)	(1,445,723)
Interest income		(124,016)	(109,008)
Gain on disposal of property and equipment		(1,981)	(4)
Depreciation	6	2,526	1,737
Amortisation	7	<u>286</u>	<u>406</u>
		(1,192,913)	(1,103,006)
Changes in operating asset and liability:			
Receivables		(25,276)	(16,290)
Payables		(<u>5,642</u>)	(<u>60</u>)
		(1,223,831)	(1,119,356)
Contributions received		1,366,339	1,389,415
Interest received		<u>120,211</u>	<u>107,541</u>
Net cash provided by operating activities		<u>262,719</u>	<u>377,600</u>
Cash flows from investing activities			
Purchase of property and equipment	6	(9,809)	(2,163)
Proceeds of disposal of property and equipment		<u>1,981</u>	<u>55</u>
Net cash used in investing activities		(<u>7,828</u>)	(<u>2,108</u>)
Increase in cash and cash equivalents		254,891	375,492
Cash and cash equivalents at beginning of year		<u>1,949,574</u>	<u>1,574,082</u>
Cash and cash equivalents at end of year		<u><u>2,204,465</u></u>	<u><u>1,949,574</u></u>
Represented by:			
Cash		382,875	6,234
Short-term investments	9	<u>1,821,590</u>	<u>1,943,340</u>
		<u><u>2,204,465</u></u>	<u><u>1,949,574</u></u>

The accompanying notes form an integral part of the financial statements.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Administration Fund

Statement of Income and Expenses

Year ended March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

	<u>Note</u>	<u>2014</u> \$'000	<u>2013</u> \$'000
Income			
Interest	5(c)	124,016	109,008
Other		<u>1,981</u>	<u>5</u>
		<u>125,997</u>	<u>109,013</u>
Expenses			
Advertising and public relations		6,707	5,509
Amortisation		286	407
Auditors' remuneration		1,380	1,330
Bank charges		319	115
Depreciation		2,526	1,737
Directors' reimbursable expenses		2,896	2,896
Insurance		731	365
Investment fees		256	574
Lease rental		628	628
Motor vehicle maintenance		5,138	4,639
Office supplies		1,730	2,047
Other operating expenses		1,351	707
Project expenses		3,459	3,064
Professional fees		1,689	727
Rent		2,805	2,422
Repairs and maintenance		6,818	5,808
Staff costs	12	55,557	51,354
Travelling and entertainment		2,261	1,228
Training		1,039	483
Utilities		<u>4,611</u>	<u>4,117</u>
Total expenses		<u>102,187</u>	<u>90,157</u>
Surplus		<u>23,810</u>	<u>18,856</u>

The accompanying notes form an integral part of the financial statements.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Statement of Project Disbursements

Year ended March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

	<u>2014</u>	<u>2013</u>
	<u>\$'000</u>	<u>\$'000</u>
Arts and Culture		
Heritage and craft	14,461	63,200
Libraries and archives	2,983	8,696
Literary	14,339	9,600
Media, film and music	13,127	2,280
Historic sites and museums	30,943	15,513
Performing arts	54,583	20,416
Visuals arts	1,550	1,098
Technical costs	<u>1,591</u>	<u>3,228</u>
	<u>133,577</u>	<u>124,031</u>
Health		
Cancer care programme	16,650	9,960
Equipping and enhancement of health facilities	79,408	126,069
Healthy lifestyles programme	26,057	50,955
Prevention of drug abuse	4,594	1,824
Research	-	425
Support for the mentally challenged	5,594	1,680
Training of health professionals	16,528	10,193
Technical costs, evaluation and other costs	<u>1,245</u>	<u>1,882</u>
	<u>150,076</u>	<u>202,988</u>
Sport		
Sport Development Fund	<u>575,026</u>	<u>572,137</u>
Early Childhood Education		
Building of basic schools and resource centers	43,264	24,916
Training of early childhood educators	52,815	29,256
Upgrading and equipping of basic schools	116,453	44,117
Research	10,035	-
Technical and other costs	<u>12,740</u>	<u>17,983</u>
	<u>235,307</u>	<u>116,272</u>

The accompanying notes form an integral part of the financial statements.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Notes to the Financial Statements

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

1. Identification and activities

Culture, Health, Arts, Sports and Education Fund (“the company”) is a company not having a share capital, with liability limited by guarantee. The liability of the members is limited to one dollar, in that every member undertakes to contribute to the assets of the company, in the circumstances set out in the Jamaican Companies Act, such amount as may be required, not exceeding one dollar (\$1). The company has 7 (2013: 7) members and is incorporated and domiciled in Jamaica, with registered office at 1 Devon Road, Kingston 10.

The principal activities of the company are to receive, administer, distribute and manage the monetary contributions of the lottery companies, pursuant to Section 59G of the Betting Gaming and Lotteries Act, in connection with arts and culture, health, sports development, and early childhood education. The company pursues its objectives mainly through the granting of funds to organisations for qualified projects based on established criteria.

2. Basis of preparation

(a) Statement of compliance:

The financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board, and comply with the provisions of the Jamaican Companies Act.

New, revised and amended standards and interpretations that became effective during the year:

Certain new, revised and amended standards and interpretations which were in issue came into effect during the current financial year, none of which had any significant effect on the amounts and disclosures in the financial statements, other than the following:

- IFRS 13, *Fair Value Measurement*, which becomes effective for annual reporting periods beginning on or after January 1, 2013, defines fair value, establishes a framework for measuring fair value and sets out disclosure requirements for fair value measurements. It explains how to measure fair value and is applicable to assets, liabilities and an entity’s own equity instruments that, under other IFRS, are required or permitted to be measured at fair value or when disclosure of fair values is provided. It does not introduce new fair value measurements, nor does it eliminate the practicability exceptions to fair value measurements that currently exist in certain standards.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Notes to the Financial Statements (cont'd)

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

2. Basis of preparation (cont'd)

(a) Statement of compliance (cont'd):

New, revised and amended standards and interpretations that are not yet effective

At the date of authorisation of the financial statements, certain new, revised and amended standards and interpretations were in issue but were not yet effective and had not been early-adopted by the company. The company has decided that the following may be relevant to its financial statements:

- IFRS 9, *Financial Instruments*, which is effective for annual reporting periods beginning on or after January 1, 2017 (previously January 1, 2015), retains but simplifies the mixed measurement model and establishes two primary measurement categories for financial assets: amortised cost and fair value. The standard includes guidance on classification and measurement of financial liabilities designated as fair value through profit or loss and incorporates certain existing requirements of IAS 39, *Financial Instruments: Recognition and Measurement*, on the recognition and de-recognition of financial assets and financial liabilities.

The company is assessing the impact that the new, revised and amended standards and interpretations will, when effective, have on its financial statements.

(b) Basis of measurement:

The financial statements are prepared on the historical cost basis.

(c) Functional and presentation currency

The financial statements are presented in Jamaica dollars, which is the company's functional currency.

(d) Use of estimates and judgements

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates and assumptions. It also requires management to exercise its judgement in the process of applying the company's accounting policies. These judgements, estimates and assumptions affect the reported amounts of, and disclosures relating to, assets, liabilities, income, expenses, contingent assets and contingent liabilities. Although these estimates are based on management's best knowledge of current events and actions, actual results may differ from those estimates.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Notes to the Financial Statements (cont'd)

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

2. Basis of preparation (cont'd)

(d) Use of estimates and judgements (cont'd)

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected. In the process of applying the company's accounting policies, management has made no judgements or estimates which it believes present a significant risk of material misstatement to the amounts recognised in the financial statements.

3. Significant accounting policies

(a) Recognition of inflows to funds

Inflows to the funds are materially contributions to which the company becomes entitled by law, and interest. These are recognised as follows:

Contributions:

Contributions from the lottery companies are recognised when the lottery games are drawn, that is, they are accounted for on the accrual basis.

Contributions are allocated as follows:

Arts and Culture Fund	15%
Health Fund	20%
Sports Development Fund	40%
Early Childhood Education Fund	<u>25%</u>
	<u>100%</u>

Interest:

Interest is recognised in the statement of changes in funds for all interest-earning instruments as earned, that is, it is accounted for on the accrual basis, using the effective interest method.

(b) Property and equipment and depreciation

(i) Owned assets:

- Recognition and measurement:**

Items of property and equipment are measured at cost less accumulated depreciation and impairment losses.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Notes to the Financial Statements (cont'd)

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

3. Significant accounting policies (cont'd)

(b) Property and equipment and depreciation (cont'd)

(i) Owned assets (cont'd):

- **Recognition and measurement (cont'd):**

Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property or equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

- **Subsequent costs:**

The cost of replacing part of an item of property or equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the company and its cost can be measured reliably. The costs of the day-to-day servicing of property and equipment are recognised as expenses, as incurred.

(ii) Depreciation:

Property and equipment are depreciated on the straight-line method at annual rates estimated to write down the assets to their recoverable amount over the assets' expected useful lives. Leasehold improvements are amortised over the shorter of their useful lives and the lease terms.

The depreciation rates are as follows:

Leasehold improvements	40 years
Office equipment and furniture	5-10 years
Motor vehicles	5 years
Computer equipment	3 years

Depreciation methods, useful lives and residual values are reassessed at each reporting date.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

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Notes to the Financial Statements (cont'd)

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

3. Significant accounting policies (cont'd)

(b) Property and equipment and depreciation (cont'd)

(ii) Depreciation (cont'd):

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

Gains and losses on disposal of property and equipment are determined by reference to their carrying amount and are reflected in the Administration fund.

(c) Intangible assets

Acquired computer software licences are capitalized on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised on the basis of the expected useful life of three years. Costs associated with developing or maintaining computer software programs are recognised as an expense as incurred.

(d) Impairment

The carrying amounts of the company's assets are reviewed at each financial year-end to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated at each financial year end. An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the statement of changes in fund.

(i) Calculation of recoverable amount:

The recoverable amount of the company's receivables is calculated as the present value of expected future cash flows, discounted at the original effective interest rate inherent in the asset. Receivables with a short duration are not discounted.

The recoverable amount of other assets is the greater of their fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

(ii) Reversals of impairment:

An impairment loss in respect of held-to-maturity securities, loans and receivables is reversed if the subsequent increase in recoverable amount can be related objectively to an event occurring after the impairment loss was recognised.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Notes to the Financial Statements (cont'd)

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

3. Significant accounting policies (cont'd)

(d) Impairment (cont'd)

(ii) Reversals of impairment (cont'd):

In respect of other assets, an impairment loss is reversed if there has been a change in the estimate used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss has been recognised.

(e) Foreign currencies

Foreign exchange transactions are converted to Jamaica dollars at the appropriate rates of exchange ruling on transaction dates. Assets and liabilities denominated in foreign currencies are translated into Jamaica dollars at the appropriate rates of exchange ruling at the financial year end. Gains and losses arising from fluctuations in exchange rates are reflected in the statement of changes in funds.

(f) Cash and cash equivalents

Cash comprises cash on hand and savings and demand deposits. Cash equivalents are short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash, and which are subject to an insignificant risk of changes in value.

Cash and cash equivalents are measured at amortised cost.

(h) Receivables

Receivables are carried at amortised cost less, if any, impairment losses.

(i) Payables

Payables are carried at amortised cost.

(j) Expenses

Expenses are accounted for on the accrual basis.

(k) Financial instruments

Financial instruments carried in the statement of financial position include cash and cash equivalents, short-term investments, receivables and payables. The particular recognition methods adopted are discussed in the individual policy statements associated with each item. The determination of the fair values of the company's financial instruments is discussed in note 4.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Notes to the Financial Statements

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

3. Significant accounting policies (cont'd)

(l) Investments

Investments comprise Bank of Jamaica certificates of deposit. These are carried at amortised cost.

4. Financial instruments

(a) Fair value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Market price is used to determine fair value where an active market exists as it is the best evidence of the fair value of a financial instrument.

Determination of fair value and fair value hierarchy

IFRS specifies a hierarchy of valuation techniques based on whether the inputs to those valuation techniques are observable or unobservable. The different levels have been defined as follows:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 – Discounted cash flow technique using a discount rate from observable market data, i.e. average of several brokers/dealers market indicative yields in active markets for identical assets or liabilities.

Level 3 – Valuation techniques using significant unobservable inputs.

The company's financial assets and liabilities are classified as loan and receivables and other financial liabilities, respectively.

The fair values of cash and cash equivalents, short-term investments and receivable, are assumed to approximate to their carrying values.

(b) Financial risk management

The company's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. The company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the company's financial performance.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Notes to the Financial Statements

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

4. Financial instruments (cont'd)

(b) Financial risk management (cont'd)

The company's risk management policies are designed to identify and analyse these risks, to set appropriate risk limits and controls, and to monitor the risks and adherence to limits by means of reliable and up-date information systems. The company regularly reviews its risk management policies and systems to reflect changes in markets, products and emerging best practice.

The Board of Directors is ultimately responsible for the establishment and oversight of the company's risk management framework. The Board provides principles for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, and investment of excess liquidity.

(i) Credit risk

Credit risk is the risk that the company will suffer a financial loss because of the failure of a counterparty to discharge its contractual obligations. The company takes on exposure to credit risk in the normal course of its operations. Credit risk is the most important risk for the company; management, therefore, carefully manages its exposure to credit risk.

Exposure to credit risk

Credit exposures arise principally from receivables, cash and bank, and short-term investment activities. The maximum exposure to credit risk at the reporting date was the carrying amount of financial assets in the statement of financial position.

In relation to exposure by issuer, there is concentration of credit risk as all investments are with Bank of Jamaica.

In relation to exposure by geography, the counterparties to these financial instruments are located principally in Jamaica.

Management of credit risk:

The company manages the level of credit risk it undertakes by placing limits on the amount of risk accepted in relation to a single counterparty or group of related counterparties. In addition, management performs ongoing analyses of the ability of counterparties to meet repayment obligations.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Notes to the Financial Statements

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

4. Financial instruments (cont'd)

(b) Financial risk management (cont'd)

(i) Credit risk (cont'd)

Management of credit risk (cont'd):

(1) Short-term investments

The company limits its exposure to credit risk by investing mainly in Bank of Jamaica certificates of deposit and short-term instruments issued or guaranteed by Government of Jamaica and with counterparties that have a high credit rating. Management does not expect any counterparty to fail to meet its obligations.

(2) Receivables

Receivables comprise primarily contributions due from lottery companies. Credit risk related to receivables is managed by monitoring outstanding balances and rigorous follow-up of the lottery companies.

(3) Cash and bank

The credit risk associated with cash is managed by limiting banking relationships to high credit rating financial institutions.

There was no change during the year in the nature of the company's exposure to credit risk or the manner in which it measures and manages the risk.

(ii) Liquidity

Liquidity risk is the risk that the company is unable to meet its payment obligations associated with its financial liabilities when they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions.

Liquidity risk management process

The company's liquidity management process includes:

- (1)** monitoring future cash flows and liquidity on a daily basis. This incorporates an assessment of expected cash flows and the availability of high grade collateral which could be used to secure funding if required;
- (2)** maintaining a portfolio of highly marketable assets that can easily be liquidated as protection against any unforeseen interruption to cash flow;

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Notes to the Financial Statements

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

4. Financial instruments (cont'd)

(b) Financial risk management (cont'd)

(ii) Liquidity (cont'd)

Liquidity risk management process (cont'd)

- (3) optimising cash returns on short-term investments; and
- (4) managing the concentration and profile of debt maturities.

Undiscounted cash flows of financial liabilities

The company has no significant outflows in respect of financial liabilities. Payables at year-end are due within 3 months and the company has adequate cash resources to cover these, as well as project disbursements.

There was no change during the year in the nature of the company's exposure to liquidity risk or the manner in which it measures and manages the risk.

(iii) Market risk

The company takes on exposure to market risks. Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk arises mainly from changes in foreign currency exchange rates and interest rates.

Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in exchange rates. The company has no significant currency risk exposure because substantially all assets and liabilities are denominated in Jamaica dollars.

Interest rate risk

Interest rate risk is the risk that the value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Floating rate instruments expose the company to cash flow interest risk, whereas fixed interest rate instruments expose the company to fair value interest risk.

The company's interest rate risk policy requires it to manage interest rate risk by investing in short-term liquid securities. The following table summarises the company's exposure to interest rate risk. It includes the company's financial instruments at carrying amounts, categorised by the earlier of contractual repricing or maturity dates.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Notes to the Financial Statements

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

4. Financial instruments (cont'd)

(b) Financial risk management (cont'd)

(iii) Market risk (cont'd)

Interest rate risk (cont'd)

	2014					Total \$'000
	Within 3 months \$'000	3 to 12 months \$'000	1 to 5 years \$'000	over 5 years \$'000	Non- interest -bearing \$'000	
Assets:						
Receivables	-	-	-	-	334,526	334,526
Short-term investments	1,538,890	291,306	-	-	-	1,830,196
Cash	<u>382,875</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>382,875</u>
Total financial assets	1,921,765	291,306	-	-	334,526	2,547,597
Liabilities:						
Payables, being total financial liabilities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>9,683</u>	<u>9,683</u>
Total interest, repricing gap	<u>1,921,765</u>	<u>291,306</u>	<u>-</u>	<u>-</u>	<u>324,843</u>	<u>2,537,914</u>
Cumulative gap	<u>1,921,765</u>	<u>2,213,071</u>	<u>2,213,071</u>	<u>2,213,071</u>	<u>2,537,914</u>	<u>-</u>

	2013					Total \$'000
	Within 3 months \$'000	3 to 12 months \$'000	1 to 5 years \$'000	over 5 years \$'000	Non- interest -bearing \$'000	
Assets:						
Receivables	-	-	-	-	345,502	345,502
Short-term investments	1,948,151	-	-	-	-	1,948,151
Cash	<u>6,234</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>6,234</u>
Total financial assets	1,954,385	-	-	-	345,502	2,299,887
Liabilities:						
Payables, being total financial liabilities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>15,325</u>	<u>15,325</u>
Total interest repricing gap	<u>1,954,385</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>330,177</u>	<u>2,284,562</u>
Cumulative gap	<u>1,954,385</u>	<u>1,954,385</u>	<u>1,954,385</u>	<u>1,954,385</u>	<u>2,284,562</u>	<u>-</u>

There was no change during the year in the nature of the company's exposure to market risks or the manner in which it measures and manages the risk.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND
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Notes to the Financial Statements

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

5. Operating activities

- (a) The company administers the Arts and Culture Fund, Early Childhood Education Fund and Health Fund.
- (b) The Sports Development Foundation administers the Sports Development Fund.
- (c) Administration fund

The Board of Directors decided that interest income earned on short term investments should be allocated to the administration fund. This fund is used to cover the administrative and certain project expenses of the company.

6. Property and equipment

	<u>Leasehold Improvement</u> \$'000	<u>Office Equipment</u> \$'000	<u>Furniture and Fittings</u> \$'000	<u>Computer Equipment</u> \$'000	<u>Motor Vehicles</u> \$'000	<u>Capital Work in Progress</u> \$'000	<u>Total</u> \$'000
Cost							
March 31, 2012	1,149	2,989	3,217	2,577	6,730	20,208	36,870
Additions	-	45	175	588	-	1,355	2,163
Disposal	-	-	-	(94)	-	-	(94)
March 31, 2013	1,149	3,034	3,392	3,071	6,730	21,563	38,939
Additions	-	436	6	725	7,300	1,342	9,809
Disposal	-	-	-	-	(4,983)	-	(4,983)
March 31, 2014	<u>1,149</u>	<u>3,470</u>	<u>3,398</u>	<u>3,796</u>	<u>9,047</u>	<u>22,905</u>	<u>43,765</u>
Depreciation							
March 31, 2012	216	2,617	2,177	2,363	5,275	-	12,648
Charge for the year	29	196	328	188	996	-	1,737
Disposal	-	-	-	(43)	-	-	(43)
March 31, 2013	245	2,813	2,505	2,508	6,271	-	14,342
Charge for the year	32	203	190	426	1,675	-	2,526
Disposal	-	-	-	-	(4,983)	-	(4,983)
March 31, 2014	<u>277</u>	<u>3,016</u>	<u>2,695</u>	<u>2,934</u>	<u>2,963</u>	<u>-</u>	<u>11,885</u>
Net book values							
March 31, 2014	<u>872</u>	<u>454</u>	<u>703</u>	<u>862</u>	<u>6,084</u>	<u>22,905</u>	<u>31,880</u>
March 31, 2013	<u>904</u>	<u>221</u>	<u>887</u>	<u>563</u>	<u>459</u>	<u>21,563</u>	<u>24,597</u>

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Notes to the Financial Statements

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

7. Intangible assets

	<u>2014</u> \$'000	<u>2013</u> \$'000
Computer software:		
Cost		
At beginning and end of year	<u>2,162</u>	<u>2,162</u>
Amortisation		
April 1	1,876	1,470
Charge for the year	<u>286</u>	<u>406</u>
March 31	<u>2,162</u>	<u>1,876</u>
Net book value	<u>-</u>	<u>286</u>

8. Receivables

	<u>2014</u> \$'000	<u>2013</u> \$'000
Contributions receivable	86,587	122,849
Other receivables and prepayments	3,445	3,789
Deposit on property (see note 16)	12,958	-
Income tax recoverable	<u>231,536</u>	<u>218,864</u>
	<u>334,526</u>	<u>345,502</u>

9. Short-term investments

	<u>2014</u> \$'000	<u>2013</u> \$'000
Bank of Jamaica certificates of deposit	1,821,590	1,943,340
Interest receivable	<u>8,606</u>	<u>4,811</u>
	<u>1,830,196</u>	<u>1,948,151</u>

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Notes to the Financial Statements

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

10. Undisbursed sector funds

This includes the following:

	<u>2014</u> \$'000	<u>2013</u> \$'000
Deferred amount [note (a)]	<u>212,173</u>	<u>329,164</u>
Committed amounts [note (b)]		
Education	775,852	586,189
Health	484,159	144,195
Arts and Culture	<u>204,406</u>	<u>143,695</u>
	<u>1,464,417</u>	<u>874,079</u>

Note (a): This amount represents twenty percent of the funds received from gaming, which is deferred, and is therefore not available for disbursement, for one year from the date of receipt.

Note (b): These amounts have been authorized for disbursement by the Board of Directors but, as at the reporting date, had not been disbursed.

11. Payables

	<u>2014</u> \$'000	<u>2013</u> \$'000
Audit fees accrued	1,034	1,228
Gratuity payable	4,023	4,570
Other	<u>4,626</u>	<u>9,527</u>
	<u>9,683</u>	<u>15,325</u>

12. Staff costs

	<u>2014</u> \$'000	<u>2013</u> \$'000
Salaries and wages	46,269	43,255
Statutory payroll contributions	4,858	4,297
Other	<u>4,430</u>	<u>3,802</u>
	<u>55,557</u>	<u>51,354</u>

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Notes to the Financial Statements

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

13. Income tax

The company's income tax payable has been waived by the Minister of Finance and Planning under Section 86 of the Income Tax Act, *inter-alia*, allowing the company to be reimbursed for withholding tax on interest earned.

14. Related party

A related party is a person or entity that is related to the entity that is preparing its financial statements (referred to in IAS 24, *Related Party Disclosures*, as the "reporting entity" in this case, the company).

- a) A person or a close member of that person's family is related to the company if that person:
 - i) has control or joint control over the company;
 - ii) has significant influence over the company; or
 - iii) is a member of the key management personnel of the company.
- b) An entity is related to the company if any of the following conditions applies:
 - i) The entity and the company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - iii) Both entities are joint ventures of the same third party.
 - iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - v) The entity is a post-employment benefit plan for the benefit of employees of either the company or an entity related to the company.
 - vi) The entity is controlled, or jointly controlled by a person identified in (a).
 - vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

Related party transaction - A transfer of resources, services or obligations between the company and a related party, regardless of whether a price is charged.

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Notes to the Financial Statements

March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

14. Related party (cont'd)

Key management personnel comprise directors and executive management personnel. Key management compensation for the year, included in staff costs (note 12), is as follows:

Key management personnel compensation:

	<u>2014</u>	<u>2013</u>
	\$'000	\$'000
Directors emoluments	Nil	Nil
Salaries and wages	24,224	23,511
Statutory payroll contributions	2,421	2,253
Other	<u>658</u>	<u>608</u>
	<u>27,303</u>	<u>26,372</u>

15. Capital commitments

As at the reporting date, the company had capital commitment of \$68.95 million, being the balance of the cost of acquisition of real property, on which a deposit of \$12.9 million has been made (see note 8). Subsequent to the reporting date, the acquisition of the property was completed.

SUPPLEMENTARY INFORMATION TO THE FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2014



KPMG
Chartered Accountants
The Victoria Mutual Building
6 Duke Street
Kingston
Jamaica

P.O. Box 76
Kingston
Jamaica
Telephone +1 (876) 922-6640
Fax +1 (876) 922-7198
+1 (876) 922-4500
e-Mail firmmail@kpmg.com.jm

INDEPENDENT AUDITORS' REPORT

To the Directors of
CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND
(A company limited by guarantee)

The accompanying pages 88 to 103 are presented as additional information only. In this respect, they do not form part of the financial statements of Culture, Health, Arts, Sports and Education Fund as of and for the year ended March 31, 2014, and hence are excluded from the opinion expressed in our report dated June 13, 2014 to the members on such financial statements. The information on pages 88 to 103 has been subject to audit procedures only to the extent necessary to express an opinion on the financial statements of the company and, in our opinion, is fairly presented in all respects material to those financial statements.

The information on pages 88 and 103 was taken from, and is in agreement with, the accounting records of Culture, Health, Arts, Sports and Education Fund.

Chartered Accountants
Kingston, Jamaica

June 13, 2014

KPMG, a Jamaican partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International, a Swiss cooperative.

Elizabeth A. Jones
Caryl A. Fenton
R. Tarun Handa
Patrick A. Chin
Patricia O. Daley-Smith

Linroy J. Marshall
Cythia L. Lawrence
Rajan Trehan
Norman O. Rainford
Nigel R. Chambers

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Detailed Statement of Project Disbursements

Year ended March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

	<u>2014</u> \$'000	<u>2013</u> \$'000
ARTS AND CULTURE FUND		
Heritage and Craft		
BFA Fashion Design – Makedia Pryce	200	-
BSc Culinary Services – Kirri Wynter	325	404
BSc in Food Management (Utech) – Mikhail Landeis	232	-
BSc Fine Arts-Textile & Fashion Design-Nadine Hall	200	319
Content Gap Cultural Community Centre	-	927
Greendale/Twickenham Gardens Community Centre	-	310
Jamaica 50 Celebrations	5,772	54,228
Mountain Side Community Cultural Centre	1,419	1,156
Reggae Month 2014/2013	3,712	1,718
Renovation of Chudleigh Community Centre	-	1,914
Riversdale Cultural Centre	-	1,219
Rocky Point Cultural Centre	2,357	32,038
Shrewsbury Community Cultural Centre & Playfield	244	7,977
UNESCO Award of Excellence in Handicraft	-	990
UTECH's Caribbean Cultural Centre	-	(40,000)
	<u>14,461</u>	<u>63,200</u>
Libraries and Archives		
Conservation of the Archives of the Roman Catholic Church in the Archdiocese of Kingston	1,063	349
Hon. Edward Seaga – Digitization of Historical Documents	386	1,784
Jamaica Library Service – Institutional support	-	1,202
Jamaica Library Service – Infant Schools Library Development	-	3,885
National Library of Jamaica – Digital Accessible Information System	121	-
NLJ Jamaica Literature: “A Quest for Independence”	-	998
Port Maria Primary School Library	1,413	-
UWI Library - Improvement of Library Facilities	-	478
	<u>2,983</u>	<u>8,696</u>
Literary		
“Jamaica’s Fascinating Falmouth” – Fay Pickersgill’s Book	1,000	-
“Michael Manley – Putting People First” – Delano Franklyn	937	-
An Entrepreneurial Journey – Oliver Jones	50	-
Book on sites of historical significance in Kingston – A CHASE initiative	1,000	-
Cricket Spectacular – A Pictorial Review	-	100
Balance carried forward to page 89	<u>2,987</u>	<u>100</u>

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	<u>2014</u>	<u>2013</u>
	\$'000	\$'000
ARTS AND CULTURE FUND (Continued)		
Literary (continued)		
Balance brought forward from page 88	2,987	100
History of Nursing 1949 – 2006	-	60
History of the Catholic Church in Jamaica	350	-
Jamaica 50 th Anniversary of Independence Special Report	88	990
Jamaica's Culinary Heritage & Creativity –Dr. Pamella Powell	235	-
JNHT Presents Heritage in Pictures	376	6,300
Kingston Book Festival 2013	1,409	836
PNP 75 th Anniversary Documentary	4,276	-
PNP at 75 – Looking In – Looking Out	1,500	-
Profile: 25 Years of Excellence	978	-
Publication –Caribbean Perspectives & its Pertinence in the 21 st Century by Sir Kenneth Hall	-	640
Publication & Marketing of Biography of Sir Donald Sangster	-	674
The Jamaica Historical Review Volume 26	253	-
The Jamaicans: Children of God in the Promised Land	900	-
The Making of a Sprinting Super Power	350	-
The National Movement 1937 – 1962	637	-
	<u>14,339</u>	<u>9,600</u>
Media, Film & Music		
50 Days in Afrika	-	1,756
BA of Fine Arts Dance, Rotterdam Dance Academy – Adrian Wanliss	532	-
BA of Fine Arts, Film & Media Production, University of Regina – Justine McCalla	1,000	-
BA of Music, Hunter College, NY, USA – Nadjie Leslie	2,162	-
Bachelor of Music Education – Owayne McCaulsky	200	-
BM Jazz and Popular Studies – Ann-Kaye Morris	200	-
BM Jazz and Popular Studies – Carl Schardschidt	200	-
BSc Music, EMCVPA – Andrew Comrie	200	124
BSc Mass Communication, University of South Florida – Sydja Watson	1,600	-
Earthbound Jamaica – 3 rd Annual Eco-music Festival	150	-
Jamaica 50 Documentary: A Golden Legacy	1,920	-
Jamaica Music Institute – Trench Town	2,574	-
Jazz & Popular Music Studies – Mario Spencer	100	-
Balance carried forward to page 90	<u>10,838</u>	<u>1,880</u>

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	\$'000	\$'000
ARTS AND CULTURE FUND (Continued)		
Media, Film & Music (continued)		
Balance brought forward from page 89	10,838	1,880
Master of Arts in Music Technology Innovation – Berklee College of Music, Valencia – Michael Harris	1,935	-
Our Prayer for Jamaica 50	-	400
PhD In Film, Video & Media Art – Oneika Russell	295	-
Purchase of Drum Set – Jordon Reid	<u>59</u>	<u>-</u>
	<u>13,127</u>	<u>2,280</u>
Historic Sites & Museum		
Bustamante Museum/Blenheim House	2,480	2,536
Enclosure of Garvey Great Hall	2,960	-
Institute of Jamaica/Database Software	201	301
Institute of Jamaica's National Exhibition "Rastafari"	2,248	-
Jamaica College Museum & Archival Centre	146	1,202
Jamaica National Heritage Trust- Institutional Support	190	632
Michael Manley Foundation	1,463	2,738
National Sports Museum	-	2,624
Nature Preservation Foundation – Support to Establish Chinese Garden	3,559	-
Restoration of Staff Room – Munro College	4,622	241
Restoration of the Holy Trinity Cathedral	-	600
Save the Ward Theatre	5,361	4,639
Vale Royal Restoration	<u>7,713</u>	<u>-</u>
	<u>30,943</u>	<u>15,513</u>
Performing Arts		
Ananse Sound Splash – Story Telling Conference and Festival	-	1,498
Annotto Bay All Age School Marching Band	112	66
Annual Secondary School's Drama Festival	2,262	-
Art Enrichment and Skills Training Programme for Mustard Seed Communities	135	-
ASHE Performing Arts Co., Youth Centre Jamaica – Training Centre for Young People	1,617	-
Associate Degree Performing Arts – Kibwe Lawrence	100	-
BA Art Education – Abigail McGlashing	<u>150</u>	<u>-</u>
Balance carried forward to page 91	<u>4,376</u>	<u>1,564</u>

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ARTS AND CULTURE FUND (Continued)		
Performing Arts (continued)		
Balance brought forward from page 90	4,376	1,564
BA Drama in Education – Georgia Ricketts	150	-
BA Drama in Education – Joylene Alexander	50	-
BA Drama in Education – Sasheika McCarthy	150	-
BA Drama in Education, EMCVPA – Patricia Morris	-	271
BA Art Education - Keisha Walters	200	-
Belmont Symphony/Band	-	339
BSc Art- Drama in Education - Ricardo McFarlane	200	243
Deh Jah Dance Theatre 4 th Season of Dance	249	-
Doc Studies in Dance Ed – Nicholeen Degrasse-Johnson	64	-
East Central Marching Band	760	-
Edna Manley College of the Visual & Performing Arts	4,331	-
Emancipation Vigil 2013	750	-
Flames of Freedom	1,000	1,450
Ghetto Splash 2013	1,000	-
Glenmuir High School Choir – Culturama 2012	-	305
Godfrey Stewart High School Music Programme	233	-
Harry Watch All Age –Acquisition of Tambu Drum	-	50
Holy Trinity Cathedral Steel Pan Training Programme	1,127	-
Jamaica Music Symposium	1,720	-
Jamaica Youth for Christ –Gospel Concert	335	300
JCDC – Acquisition of Production Equipment	9,419	-
JCDC 2013 Programmes	10,000	-
John Rufus Williams Education Trust/Tickets for University Singers Concert	60	-
JOY of Youth Foundation Music Programme	332	-
Kencot Christian Fellowship –McKenzie Teen Summer Camp	-	303
Knox Junior School –Enrichment of Music Programme	-	377
Llandilo School of Special Ed/Establishment of Performing Arts Group	156	75
Magnificent Troopers Drum and Bugle Corps-Acquisition of Wind Instruments	-	725
Ministry of Youth and Culture: Arts for Life Social Intervention through The Arts	1,214	-
Missionaries of the Poor –“Isaiah”	-	(16)
Balance carried forward to page 92	<u>37,876</u>	<u>5,986</u>

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ARTS AND CULTURE FUND (Continued)		
Performing Arts (continued)		
Balance brought forward from page 91	37,876	5,986
National Dance Theatre Company Limited	5,102	-
National Youth Orchestra of Jamaica	338	-
NDTC's 50 th Anniversary Programme	141	5,643
Pembroke Hall High School Band	-	50
Portmore Twenty/20 Cricket League Awards	-	300
Prime Minister's Youth Awards & Jamaica Youth Concert	2,068	-
Prime Minister's Youth Awards for Excellence 2013	267	-
Sligoville Emancifest 2013	1,000	-
SOS Children Village – Music Programme	40	220
Spaldings Primary School	177	177
St. Benedict's Marching Band	-	60
St. Mary High School – Musical Instruments	810	-
St. Thomas Technical High Music Laboratory	120	120
STAR Youth Summer Camp 2013	2,219	-
Storybook Theatre Productions presents Cathi Levy's IMAGINE	3,309	6,607
Tarrant Primary School	(66)	253
Tribute to the Greats	414	181
Uptown Bangarang	468	-
Westmoreland Cultural Development Committee Evening of Excellence 2013	300	-
Y.U.T.E. / Jamaica 50 Legacy Showcase 2012	-	819
	<u>54,583</u>	<u>20,416</u>
Visual Arts		
An Art Enrichment & Skills Training Programme for Mustard Seed Communities	-	270
Captured in Time: Exhibits for Children with Disabilities	-	16
Colour Photographs of the 1978 'One Love Peace Concert'	160	-
Diploma in Art Education – Andre Morgan	-	250
Multi Care Foundation Visual Arts Programme	745	562
Saturday Art-Time	645	-
	<u>1,550</u>	<u>1,098</u>
Technical costs*	<u>1,591</u>	<u>3,228</u>
Total	<u>133,577</u>	<u>124,031</u>

* - Technical costs represent direct technical support provided to the Arts & Culture sector.

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	<u>2014</u> \$'000	<u>2013</u> \$'000
HEALTH FUND		
Cancer Care Programme		
Support	<u>16,650</u>	<u>9,960</u>
Equipping and Enhancement of Health Facilities		
3D Projects – Building (Kiddies Place)	170	1,178
Annotto Bay Hospital – Post Hurricane Sandy Restoration	3,965	16,035
CHASE Peace Park – Fencing of Park	296	-
Christiana Health Centre – Collaboration with JSIF	1,125	1,721
Denham Town Health Centre – Dental Chairs & Equipment	144	144
Egerton Chinloy/Kiwanis Maternity Clinic – Tivoli Gardens	3,258	7,986
Elsie Bemand Home for Girls	756	1,840
Exchange Health Centre	240	773
Extension of Newborn Screening for Sickle Cell to the Western Region	617	-
Faculty of Medical Sciences 22 nd -Annual Research Conference	500	-
Ginger Ridge All Age –Bathroom	695	4,315
Heart Foundation of Jamaica	1,695	5,504
Hugh Wynter Fertility Management Unit Laboratory Equipment	10,000	-
KPH – Haemodialysis Machines	-	9,300
KPH/Kidney Support Foundation	5,565	-
Mandeville Regional Hospital Dialysis Unit	-	993
Mandeville Regional Hospital Renal Unit Expansion (Phase 2)	10,364	-
Mandeville Regional Hospital – Stand by Generators	-	1,000
Marlie Hill Primary – Bathroom block & garbage skip	1,359	3,230
Medical Equipment for Primary Health Care Facilities	12,525	8,878
Mobile Reserve Gymnasium	-	952
Oak Glade Health Centre	7,002	3,173
Princess Margaret Hospital – Equipment	1,533	-
Purchase of an Echocardiogram for the Intensive Care Unit & Main Operating Theatre of the Hospital	8,437	-
Renovation of Ja. Assn. for the Deaf May Pen facilities	-	1,810
Savanna-la-mar Hospital (Waste Treatment Truck & Cold Storage Facility)	-	4,000
Savanna-la-mar Public General Hospital – Colposcopy Equipment	1,764	-
St. Ann's Bay Regional Hospital – Operating Theatre Tables	-	<u>2,886</u>
Balance carried forward to page 94	<u>72,010</u>	<u>75,718</u>

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HEALTH FUND (Continued)		
Equipping and Enhancement of Health Facilities (continued)		
Balance brought forward from page 93	72,010	75,718
St. Catherine Health Centres	906	3,551
St. Josephs Hospital – Panel Window Van	2,290	-
UHWI Medical Intermediate Care Unit	-	1,933
UHWI Mobile Operating tables and Surgical Beds	-	13,600
UHWI Private Wing – Equipment	1,573	8,453
UHWI Renovation of Post-Natal ward bathroom	-	3,367
UHWI Virology Lab-Microbiological Dept	-	500
University Hospital of the West Indies – Cytogenetics Laboratory	-	4,206
University Hospital of the West Indies – Triage Unit & Information Booth	62	3,711
Upgrading of Hanover Infirmary	2,567	3,940
University of the West Indies Department of Microbiology Equipment	-	7,090
	<u>79,408</u>	<u>126,069</u>
Healthy Lifestyles Programme		
Aenon Town All Age School – Health Fair	-	322
CHASE Fund Staff Wellness Initiative	996	1,115
Clarendon Association for Street People - Institutional Support	320	208
Conference on Persons with Disabilities in Jamaica -UWI	1,000	-
Consie Walters Cancer Care Hospice - Institutional Support	(100)	100
Diabetes Association of Jamaica Health Fair	100	100
Dialysis Treatment for Renal Disease	7,593	6,922
Exclusive Dental Care – Back to School Outreach Project	200	-
Grants Pen – Peace Park	-	12
ISCF Gym – Exercise Equipment	590	-
Jamaica Dental Association 49 th Convention	171	-
Jamaica Legion Health Fair	-	15
Jamaica Police Convalescent Centre Annual Health Fair	-	391
Keep Jamaica Clean Public Education Campaign	<u>4,000</u>	<u>16,035</u>
Balance carried forward to page 95	<u>14,870</u>	<u>25,220</u>

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	<u>2014</u>	<u>2013</u>
	\$'000	\$'000
HEALTH FUND (Continued)		
Healthy Lifestyles Programme (continued)		
Balance brought forward from page 94	14,870	25,220
Lions Club of Spanish Town Health Fair	63	122
Milk River Bath/Upgrading of Sewage Treatment Plant	1,241	-
Ministry of Local Government Emergency Clean Up Fund	2,955	13,000
Mustard Seed Community	300	250
National Health Fund – Caribbean Conference on Health Financing	637	-
National Solid Waste Management Authority (NSWMA) skips	-	135
Nutritional Support for Portmore Cricket Association	-	200
Premier League Cricket Association	-	1,885
Professor Norman Givan	1,098	-
Rebel Salute Health & Culture Family Expo	62	171
Rotary Club of Trafalgar, New Heights – Annual Health Fair	265	230
Shortwood Teacher's College Annual Health Fair	100	-
Sir John Golding Rehabilitation Centre – Children's Treat	200	148
Special Olympics Luncheon	152	-
Special Olympics Summer Games 2013/2011	181	893
St. John Ambulance - Annual Health Fair	200	-
St. John's Road Church of God Health Fair	-	584
UWI/UTECH 19 th Annual Diabetes Conference-Diabetes & Oral Health	2,000	-
Wellness Programme for Jamaica Cricket Association National Programme	-	5,000
Women's Resource & Outreach Centre	1,733	2,243
YUTE – Healthy Lifestyle Expo 2012	-	874
	<u>26,057</u>	<u>50,955</u>
Prevention of Drug Abuse		
Community Group Homes – Summer Camp	630	566
Rise Life Management Services	<u>3,964</u>	<u>1,258</u>
	<u>4,594</u>	<u>1,824</u>

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	<u>2014</u>	<u>2013</u>
	\$'000	\$'000
HEALTH FUND (Continued)		
Research		
McCam Child Development Centre – Attention Deficit	-	425
Support for the Mentally Challenged		
Genesis Academy	243	447
Promise Learning Centre	1,404	1,233
Renovation of the Ebenezer Home for the Mentally Challenged	2,411	-
Special Olympics Jamaica	<u>1,536</u>	<u>-</u>
	<u>5,594</u>	<u>1,680</u>
Training of Health Professionals		
Alliance on Ageing Jamaica	120	-
American Society for Radiation Oncology Conference –Deon Dick	253	-
Annual National Canadian Childhood Obesity Summit	134	-
Bachelor of Medicine – Antoinette Clarke	250	-
Bachelor of Surgery – Gayon Smith	463	653
Biomedical Engineering – Nicholas Welsh	2,285	-
Caribbean Institute of Nephrology & Hypertension 2013 Conference	352	28
Combined Disabilities Foundation	716	1,383
D.M. Thoracic Surgery, Canada – Dr. Patrice Pickney	900	-
Dental Surgery – Dimitri McGregor	1,547	1,540
Ena Thomas Symposium	-	400
Jamaica Emergency Medicine Association	75	75
Medical Association of Jamaica – European Psychiatric Meeting	528	-
Medical Association of Jamaica – Annual Symposium	72	-
MOH – Nephrology Nursing Programme	916	-
Papworth Hospital UK, Post-Graduate Cardiothoracic Surgery- Dr. Sunil Stephenson	-	576
PhD Dental Surgery – Takia McNolly	502	-
PhD Pharmacy – Princess Osbourne	-	527
MSc Medical Physics, UWI – Leigh-Cean Williams	500	-
BSc. Biomedical Engineering, USA – Adia Solomon	1,154	-
BSc Surgery/Medicine (MBBS) – Shanice Ebanks	<u>700</u>	<u>400</u>
Balance carried forward to page 97	<u>11,467</u>	<u>5,582</u>

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HEALTH FUND (Continued)		
Training of Health Professionals (continued)		
Balance brought forward from page 96	11,467	5,582
Spine Surgery – Speciality in Neurosurgery (living expenses)		
Dr. Franz K. Pencle	-	1,912
Training in Dispute Resolution – Hon Marigold Harding	170	-
Training of Oncology Nurses at the Hope Institute	531	221
Training of twelve (12) registered nurses in Nephrology	-	1,303
UWI Faculty of Medical Sciences Annual Conference and Workshop	-	600
UWI MBBS Medicine/Surgery – Cornelia Riley	-	575
UWI MBBS– Ethan Dixon	2,300	-
UWI MBBS – Sasha-Ann Richards	607	-
UWI MBBS – Shereen Sterling	638	-
UWI MBBS – Inca Brady	615	-
UWI MBBS Venicia Cruickshank	<u>200</u>	<u>-</u>
	<u>16,528</u>	<u>10,193</u>
Technical costs evaluation and other costs*	<u>1,245</u>	<u>1,882</u>
Total	<u>150,076</u>	<u>202,988</u>

* - Technical costs represent direct technical support provided to the Health sector

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	<u>2014</u>	<u>2013</u>
	\$'000	\$'000
EARLY CHILDHOOD EDUCATION FUND		
Building of Basic Schools & Resource Centres		
Bannister Basic	12,409	-
Church of Christ Basic	17,386	-
Elim Basic School	-	2,773
Friendship Basic School	468	1,902
Middlesex Basic School	13,001	19,780
Sanguinetti Basic School	<u>-</u>	<u>461</u>
	<u>43,264</u>	<u>24,916</u>
Training of Early Childhood Educators		
Building Academic Success in Inner City Basic Schools	7,224	1,256
ECC – 10 th Anniversary Conference	1,108	-
HEART Trust NTA –MOU	3,820	-
MSc in Education -Exceptional Student Education - Lillian Depass	1,070	-
M. Ed Leadership in EC Development –Music & Movement Jennetta Brown	351	-
M. Ed. Leadership in EC Development – Music & Movement Jubesha Keize	351	-
M. Ed. Leadership in EC Development – Music & Movement Keturah Gray	351	-
M. Ed. Leadership in EC Development – Music & Movement Maricka Marsh	351	-
MICO Special Needs Programme	10,000	-
Mico University College – EC Training to Identify & Manage Special Learning Needs in Children	-	1,200
MSc in Applied Behaviour Analysis –Kimeisha Chambers	2,068	-
MSc in Curriculum Development & Instruction – Kyc-Ann Scott	263	-
MSc in Curriculum Development –Curriculum & Instruction Dianna Black	196	-
MSc in Teacher Education & Development – Kerry-Ann Ennis-Henry	126	-
PhD Education & Policy Studies – Nathalee McKnight	1,252	-
PhD of Education – Special Education –Keitha Osbourne	1,011	-
Teacher Training - Scholarship Awards	17,050	26,800
UWI Township Assessment	<u>6,223</u>	<u>-</u>
	<u>52,815</u>	<u>29,256</u>

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EARLY CHILDHOOD EDUCATION FUND (Continued)		
Upgrading & Equipping of Basic Schools		
Bagatelle Basic School	-	661
Boston Bay Primary & Infant	434	205
Build a Bridge Network Back-to School Project	1,000	
Caenwood Resource Centre	304	592
Cedar Valley Basic School	-	930
Chin's Basic School	-	188
Clarion Basic School	-	40
Cooreville Gardens Citizens Association Basic School	-	159
Coxswain Basic School	-	811
Devon Basic School	-	78
Early Childhood Commission/Crayons Count	1,506	3,494
Early Childhood Development Conference – Dudley Grant Memorial Trust	500	-
EC Special Needs after Care Programme	-	150
Elleston Road Early Childhood Institution	166	4,178
Emergency Early Childhood Rehabilitation Programme (Hurricane Sandy)	11,793	11,434
Enfield Basic School	124	-
Evelyn Mitchell Early Childhood Centre of Excellence	1,813	1,620
Faith Basic School	-	296
Faith Kindergarten Basic School	4,905	-
First Step ECI	1,899	3,410
Foursquare Basic School	249	-
Galloway Early Childhood Institution	147	-
Guava Ridge Basic	425	525
Happy Hours Early Childhood Development Centre	3,657	-
Happy Venture Early Childhood Institution	287	475
HIS Majesty Basic School	-	424
Hopewell Christian Deliverance Basic School	54	245
Islaamiyah Basic School	362	-
Jackson's Basic School	469	-
Jahmona Basic School	341	-
Jamaica House Basic School	-	879
Balance carried forward to page 100	<u>30,435</u>	<u>30,794</u>

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EARLY CHILDHOOD EDUCATION FUND (Continued)		
Upgrading & Equipping of Basic Schools (continued)		
Balance brought forward from page 99	30,435	30,794
James Hill Basic School	111	143
Jointwood Basic School	559	-
Marlie Hill Basic	17,105	-
Marverley Basic	378	127
Mitchell Town Basic	922	470
Mountain Side Basic	21,959	-
Mullet Hall Basic School	261	502
Neptune Park ECI	-	1,271
NewCombe Valley ECI	-	659
Padmore Basic School	319	-
Pear Tree River Basic School	-	144
Port Maria Evangelistic Centre	5,982	-
Portsmouth Basic	-	194
Queenhythe Basic School	291	1,036
Rock River Basic	1,348	-
Rowlandsfield Basic School	-	202
Rural Hill Basic School	-	216
Sandy Park Basic School	454	962
Santoy Basic School	-	309
Scholefield Basic School	549	3,975
Seaside Basic School -	-	455
St. Anthony ECI	165	-
St. Francis Basic School	352	-
St. Michael's Basic	-	339
St. Michael's ECI	-	670
Summerfield Basic School	-	441
Time & Patience Basic	18,001	-
Upper Victoria Basic School	493	992
Victory Basic School	-	216
Wakefield Basic School	4,499	-
Walder's Run Basic School	<u>12,270</u>	<u>-</u>
	<u>116,453</u>	<u>44,117</u>

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	<u>2014</u> \$'000	<u>2013</u> \$'000
EARLY CHILDHOOD EDUCATION FUND (Continued)		
Research		
Early Childhood Teacher Tracer Study	2,125	-
Gap Analysis of Jamaican Students: Pre-Primary to Grade 3	3,016	-
Jamaica Kids Birth Cohort Study	<u>4,894</u>	<u>-</u>
	<u>10,035</u>	<u>-</u>
Technical costs* and other education expenses	<u>12,740</u>	<u>17,983</u>
Total	<u>235,307</u>	<u>116,272</u>

* - Technical costs represent fees paid to quantity surveyors, architects and engineers, and advertising of tenders for construction.

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	<u>2014</u> \$'000	<u>2013</u> \$'000
SPORT		
As reported by the Sports Development Foundation.		
Construction infrastructure		
Courts	44,130	10,105
Lighting	1,854	194
Sports Field	23,593	11,354
Tracks	394	779
Fencing	4,543	3,387
Pool	31,505	-
Renovation of Complex and Club House	-	16
Track Meets	47,601	31,985
Signs	871	918
Gym	4,624	-
Well	5	542
Other	<u>291</u>	<u>86</u>
	<u>159,411</u>	<u>59,366</u>
Contributions to National Associations and Agencies		
Jamaica Cricket Association	12,369	13,714
Jamaica Cricket Association (Special)	2,250	-
Jamaica Netball Association	11,388	12,723
Jamaica Football Federation	139,599	63,837
Jamaica Football Federation (Special)	-	63,899
Jamaica Volleyball Association	2,964	3,706
Baseball Association	(500)	-
Jamaica Amateur Basketball Association	4,483	6,065
Jamaica Badminton Association	4,412	3,833
Tennis Jamaica	4,499	4,290
Jamaica Special Olympics	5,509	877
Jamaica Amateur Swimming Association	2,694	3,656
Jamaica Hockey Federation	2,814	5,125
Social Development Commission	16,952	16,952
Institute of Sports	16,468	16,457
G.C. Foster College	8,794	8,794
Independence Park Limited	3,721	3,414
Jamaica Cycling Association	2,675	1,712
Jamaica Golf Association	1,935	2,794
Jamaica Paraplegic	2,000	3,510
Jamaica Table Tennis	4,652	2,609
Jamaica Athletic Administration Association	20,395	11,091
Thirty (30) sporting associations	<u>25,937</u>	<u>41,961</u>
	<u>296,010</u>	<u>291,019</u>

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Detailed Statement of Project Disbursements

Year ended March 31, 2014

(Expressed in Jamaica dollars unless otherwise indicated)

	<u>2014</u> \$'000	<u>2013</u> \$'000
SPORT (Continued)		
Athletes Welfare Support	28,923	87,384
Special grants/scholarships	-	5,483
Administrative expenses	79,570	76,246
Undisbursed funds	141,273	193,912
Undisbursed funds brought forward	(130,161)	(141,273)
	<u>119,605</u>	<u>221,752</u>
 Total	 <u>575,026</u>	 <u>572,137</u>

