



A  
Strong  
Legacy

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The Most Hon  
Portia Simpson Miller, ON, MP  
**Prime Minister**

## Message from the Most Hon. Portia Simpson Miller ON, MP

### Prime Minister

Who could have thought that in ten years the Culture, Health, Arts, Sports and Education (CHASE) Fund would have had such a far-reaching and significant impact on the nation?

Established as a result of a government decision in 2003 to redirect revenue for the Consolidated Fund to support endeavours for social and cultural good, the CHASE Fund has clearly demonstrated its worth by funding critical change and transformation projects which have impacted the lives of thousands of Jamaicans.

The magnitude of the CHASE Fund's \$9.3 billion facility is even more greatly appreciated given the challenging economic environment in which many of our educational, social and cultural institutions operate. Indeed, the CHASE Fund has served as a critical lifeline in the development of the national human resource capacity and the delivery of tangible benefits through a range of social and cultural activities. Among the areas that benefit from its assistance are sports, early childhood education, the maintenance of vital community infrastructure, healthcare, teacher training, nutritional support, and research projects, as well as many cultural and non-profit institutions, libraries, museums, archives and historical sites.

I congratulate the leadership of the CHASE Fund and the management and staff for its diligent and non-partisan pursuit and administration of the resources under its watch and for steering the Fund on a path of sustainability.

I have every confidence, the CHASE Fund is well poised to continue to serve Jamaica in the way it has done in its first decade, and remain fully supportive of the philosophy guiding its operations, as we must invest in the health, education and cultural development of our people for their prosperity and wellbeing and development of the nation.

I wish the CHASE Fund every success in its continued pursuit of service for the building of the nation.



Prime Minister Simpson-Miller with students of the Marlie Hill Basic School and the Marlie Hill Primary School, located in the hills of St. Catherine. The Prime Minister broke ground for a new basic school on June 21, 2013.







## CHASE: A Strong Legacy Annual Report 2013



### Message from the Minister of Finance and Planning



I take this opportunity to welcome the publication of this year's Annual Report which marks ten (10) years of existence for the CHASE Fund.

The publication of your Annual Report is an important journal for information on your stewardship to your stakeholders and the wider community. The 2013 Annual Report, under the theme - A Strong Legacy, therefore highlights some of the significant initiatives of the past ten years which have had major impact on the lives of many ordinary citizens and brightened the prospects of many communities. It is noteworthy that since your inception, the Fund has approved in excess of J\$9.3B in support of 2,324 projects in the Arts, Culture, Health, Early Childhood Education, and Sports through the Sport Development Foundation.

Amongst the many initiatives of note have been the establishment of the Surgical Skills Laboratory at the University Hospital of the West Indies, the modernization of the UH-WI's 40-year-old Microbiology Laboratory, the renovation and construction of several community centres island wide, the acquisition of instruments and the upgrading of music rooms in schools across the island and the Blindness Prevention Campaign which targeted some 64,800 children for special assessment and treatment.

In the period under review, the Fund provided support for the recovery and rehabilitation from Hurricane Sandy, committing \$45M towards the rehabilitation of schools located in the parishes of St. Mary, St. Ann, Portland, St. Thomas, and Kingston and St. Andrew, the Fund has also committed \$20M towards the re-roofing of the Annotto Bay Hospital and repair to the hospital's accident and emergency area, and the paediatric and maternity wards and provided an additional \$20M to the Ministry of Local Government for emergency clean-up operation.

It is worth mentioning also that in spite of the present economic challenges and an increased demand for funds, the organization has adopted shrewd financial management techniques to ensure greater efficiency and a higher level of effectiveness in its operations. In the coming twelve months, the Fund is forecasting inflows of \$1.2B which will be allocated in the proportions of 40% to Sports; 25% to Early Childhood Education; 20% to Health; and 15% to Arts and Culture. The Fund has also targeted, amongst other things, the building of nine infant schools in the parishes of Clarendon, St. Catherine, Manchester, St. Elizabeth, St. Mary and St. Thomas; the building of a cultural center in Clarendon and the establishment of a Sports Museum in Kingston. Together all these projects will create stronger communities and provide an avenue for greater opportunities for the empowerment of our citizenry.

I, therefore, commend the Board of Directors, Management and Staff for their pioneering efforts over the years which have brightened the future of many of our citizens. I wish the CHASE FUND all the best in its future endeavors.

Best wishes on your 10th Anniversary.

**Peter Phillips, PhD., MP**  
Minister of Finance and Planning

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This Calendar Year marks the 10th Anniversary of the CHASE Fund as an effective operational entity.

We can look back over this decade proud of a number of useful interventions, directly in the areas of Health, Early Childhood Education and Arts and Culture, and indirectly, via a 'pass-through' of 40% of its funds to the Sports Development Foundation.

Some of the notable interventions were:

- The establishment of a Surgical Skills Laboratory at the University Hospital of the West Indies and the modernisation of the Hospital's 40 year old Microbiological Laboratory;
- The establishment of a Public Dialysis Unit at the Mandeville Regional Hospital;
- The establishment of a Full-Service Health Centre, at Tivoli Gardens, Kingston;
- The renovation of a number of existing Basic Schools, the construction of several new ones;
- Supporting the publication of some 65 books in various areas under our mandate;
- Assisting hundreds of citizens facing serious medical problems through partial or full financing of the cost of their medical care;
- Supporting dozens of person, via a full or partial financing of their training in various areas, of arts and culture, health and early childhood education, both here and abroad.

Overall, the Fund has invested some J\$9.3 billion directly, or through the Sports Development Fund, in over 2,000 projects during these ten years.

Among some major projects to which we are committed in the immediate future are:

- Two Linear Accelerators, one for the Corporate Area and one for Montego Bay, for the treatment of cancer;
- Contribution to the development of the National Heroes Park, a Jamaica 50 Legacy Project.
- Financial support for a number of important cultural institutions such as the Edna Manley College of the Visual and Performing Arts and the National Dance Theatre Company.

There is much that we can look back on with pride; and there is much that we have learnt to guide us in our future decisions.

I wish to thank my colleague Members of the Board, the CEO and his Staff for the unstinting support they have given to the work of the Fund over the years, at any rate during my period of leadership.

For, to paraphrase, the American poet, Robert Frost:

***[We] have promises to keep... And miles to go before [we] sleep.***

**Dr. The Hon Carlton E. Davis**  
Chairman



## Chairman's Message



## CHASE: A Strong Legacy Annual Report 2013



### CEO's Report

This year marks the 10th Anniversary of the CHASE Fund. It is a special time in the Fund's history as we celebrate this significant milestone. As I look back at the growth and impact of the organization since inception, I am extremely proud of what we have achieved and even more excited by an equally promising future.

Over the 10 years of its existence the CHASE Fund has transitioned from a public sector start-up to become a well-respected and well-run national organization.

From a total receipt of \$778.33M for the first fifteen (15) months of operation ending March 31, 2004, the Fund has doubled the annual contributions earned with \$1.43B for the financial year 2012/2013. The increase in inflows created new opportunities that have transformed the lives of thousands of Jamaicans from all walks of life as the Fund continued to record notable achievements. The organization impacted positively on the national agenda in its mandated areas of culture, health, arts, sports (through the SDF) and early childhood education.

The Fund continues to assess with candor, transparency and compliance the overwhelming requests made on the organization each year. Customer satisfaction is the hallmark by which we measure our performance, and we hold ourselves to the highest standards of quality. In this regard our dedicated professional staff continues to ensure that a high level of customer service is maintained in building an efficient and effective organization.

#### Performance Highlights

Since the inception of CHASE in 2002, the Company has played an integral role in promoting development at all levels of society through strategic intervention in Culture, Health, Arts, Sports and Education, ensuring more efficiency and achieving a higher level of effectiveness in its operations. The Fund operated against the background of an ever increasing demand for funds and flat earnings from the gaming industry throughout the period.

In terms of operational results, the organization received a total of J\$9.7B from the gaming industry over the 10 year period.

Total approvals for the same period amounted to J\$9.3B allocated to the areas of Sports, Education, Health and Arts and Culture in the following amounts:

Sports	-	J\$3,876,704
Education	-	J\$2,227,139
Health	-	J\$1,776,229
Arts & Culture	-	J\$1,389,568

## CEO's Report con't

Disbursements amounted to J\$7.9B. This is represented as follows:

Sports	-	J\$3,751,815
Education	-	J\$1,556,681
Health	-	J\$1,469,794
Arts & Culture	-	J\$1,111,385

The total number of projects approved, with the exception of Sports was 2,324 broken down as follows:

Education	-	532
Health	-	1,125
Arts & Culture	-	667

### Summary of Performance (April 2012 – March 2013)

Despite the reduction in interest rates, investment income for the year 2012/2013 increased from J\$88.2M in 2012 to J\$109.0M, reflecting an increase of 23.6%. Administrative costs on the other hand increased marginally from \$81.6M in 2012 to \$90.1M in 2013, a reflection of the shrewd financial management practice of the company.

## CHASE: A Strong Legacy Annual Report 2013



### Contributions and Disbursements by Sector

SECTOR	CONTRIBUTIONS EARNED 12 months ended March 31, 2013 \$'000	CONTRIBUTIONS RECEIVED 12 months ended March 31, 2013 \$'000	DISBURSEMENTS 12 months ended March 31, 2013 \$'000
Sports	570,910	555,765	572,137
Education	356,784	347,355	116,272
Health	285,452	277,882	202,988
Arts & Culture	214,090	208,412	124,031
<b>TOTAL</b>	<b>1,427,236</b>	<b>1,389,414</b>	<b>1,015,428</b>

### Approvals by Sector

	March 2012 \$'000	March 2013 \$'000	Cumulative to March 31, 2013 \$'000
SDF	471,109	570,895	3,876,704
Health	212,077	211,601	1,776,229
Education	318,419	259,929	2,227,139
Arts & Culture	148,580	193,289	1,389,568
<b>TOTAL</b>	<b><u>1,150,185</u></b>	<b><u>1,235,714</u></b>	<b><u>9,269,640</u></b>

### Administration

	March 2012 \$'000	March 2013 \$'000
Interest Income	88,240	109,008
Administrative Expense	81,628	90,156





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#### **Projections of Key Financial and Operating Measures**

During the next twelve months, CHASE is projecting inflows of J\$1.2B which will be allocated in the following proportions: 40% to Sports, 25% to Early Childhood Education; 20% to Health; 15% to Arts and Culture. The Company will continue to manage and administer allocations in keeping with CHASE's mandate to promote sustained human development. Funds for Sports will be disbursed to the Sports Development Foundation, which will determine the projects to be assisted.

Project approvals and disbursements are being projected at 100% and 80% respectively for Sports. For the areas of Arts and Culture, Education and Health approvals are projected at 80% with disbursements at 70% of the sector allocations.

Unutilized allocated funds will be invested primarily with the Bank of Jamaica and institutions that provide minimal risk and the earnings used to operate in-house activities. At the same time, the accumulated surplus will provide a hedge against any shortfall in income below the level of expenditure.

#### **Acknowledgements**

I thank our Directors for their continued vision in guiding the organization; and our management and staff for their dedicated service and commitment which contributed to the Company's excellent performance during the period under review. I also acknowledge the contribution of our partners and other stakeholders who have consistently supported our efforts.

The Fund looks with pride to another successful ten (10) years and beyond and I am confident that, together, we will achieve our objectives.

**W. Billy Heaven**  
Chief Executive Officer

# Vision

To be the premier funding agency providing impactful value to Jamaica in the areas of Culture, Health, Arts, Sports and Early Childhood Education.

# Mission

To be the premier funding organization in the provision of quality customer care to individuals, institutions and groups seeking to enhance the initiation, promotion and development of programmes and opportunities in the areas of Culture, Health, Arts, Sports and Education through effective collaboration, teamwork, innovation and motivated staff for the sustained viability of the Fund in the process of nation building.

# Core Values

The delivery of our Mission requires people who are caring, innovative, creative and committed to personal excellence and who share the following values:

- Integrity and Honesty
- Respect for the Individual
- Passion for Excellence
- Accountability and Teamwork
- Professionalism and Commitment
- Dedication to Making Others Better
- Service and Results



## A Decade of Achievement

The CHASE Fund celebrates its 10th anniversary this year. In a decade of operation, CHASE has funded 2,324 projects at a cost of \$9.3 B in the areas under its remit.

The Fund was established in late 2002 by way of provisions in the Betting, Gaming and Lotteries Act and formally began operations in 2003. Under these provisions, the Fund receives a percentage of the proceeds of the gaming industry, which it uses to invest in five defined areas of national life; Culture, Health, Arts, Sport and Early Childhood Education.

In relation to Sports development, the Fund passes on 40% of total receipts to the Sports Development Foundation (SDF) which administers those funds for the benefit of various sporting interventions. The remaining income is allocated in the following proportions:

<b>Early Childhood Education</b>	-	<b>25%</b>
<b>Health</b>	-	<b>20%</b>
<b>Arts and Culture</b>	-	<b>15%</b>

In respect of Health, the CHASE Fund manages financing for projects that promote healthy lifestyles; build, upgrade, restore and equip health facilities, children's homes while also providing training for personnel who administer such facilities.

The Fund places a heavy emphasis on Education projects at the critical early childhood level –building, upgrading and equipping early childhood resource centres; supporting the development of early childhood materials to enhance the cognitive development of children; and providing scholarships for specialist training in Early Childhood Education.

In the area of Arts & Culture, the CHASE Fund has provided financial support to projects which, among other things, lead to improvement of libraries, archives and documentation facilities; encourage the people of Jamaica, especially the young, to utilize such facilities and services; offer programmes which develop the talents and skills in Jamaica's youth in Arts and Culture as well as projects which seek to restore and maintain the country's historic sites and monuments.

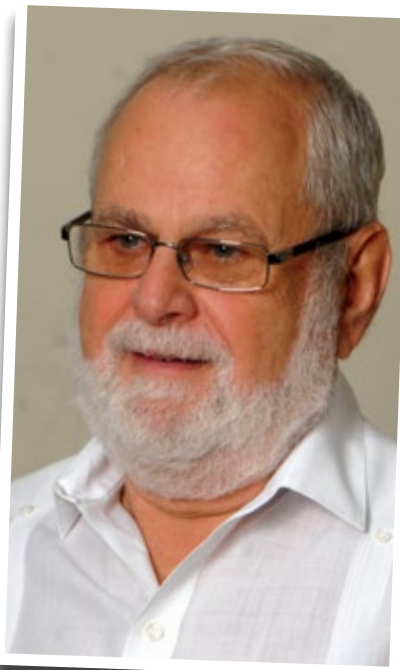
In this ten-year retrospective, the CHASE Fund reviews its work over a decade and celebrates a strong legacy of strategic investment to promote development in the areas of Culture, Health, Arts, Sports and Early Childhood Education.

# Board of Directors



**Dr. the Hon. Carlton E. Davis**

Board Chairman and  
Chairman of the Arts &  
Culture Committee  
2002-2007 and 2012 - present



**Joseph A. Matalon**

Deputy Chairman, Chairman  
of the Health Committee and  
Member of the Arts & Culture  
Committee  
2012 - present



**Earl Samuels**

Chairman, Finance and  
Audit Committee  
Member of the Education  
Committee  
2012 - present



**Dr. Rose Davies**

Chairperson, Education  
Committee and Member  
of the Finance & Audit  
Committee  
2012 - present



**Fae Ellington**

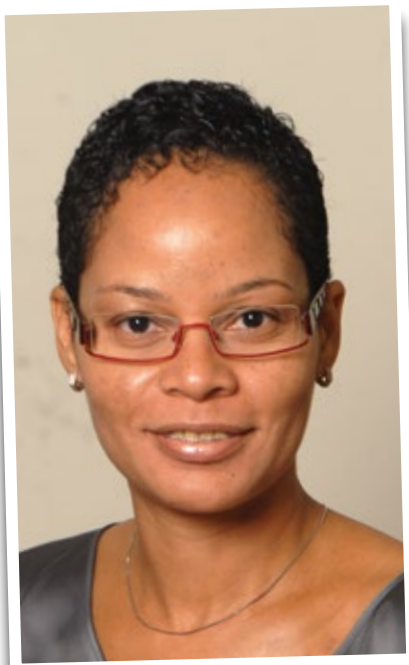
Chairperson, Communication  
Committee and Member of the  
Arts & Culture Committee  
2012 - present



**Brian George**

Chairman, Education Committee  
Deputy Chairman, Finance &  
Audit Committee and Member of  
the Communication Committee  
2007 - present





**Lisa Harrison**

Deputy Chairperson,  
Education Committee

Member of the  
Communication Committee

2012 - present



**Saleem Lazarus**

Member of the Finance &  
Audit and Communication  
Committees

2007 - present



**Glenford Christian**

Member of the  
Health and Education  
Committees

2007 - present

**Eugene Kelly**

Member of the Health and  
Education Committees

2012 - present

**Dr. Winston Dawes**

Deputy Chairman,  
Health Committee

Member of the Finance  
& Audit Committee

2012 - present

**John-Paul White**

Member of the Arts  
& Culture and Health  
Committees

2012 - present

**Tasha Manley**

Company Secretary

2012 - present







# Directors

who have served since 2002



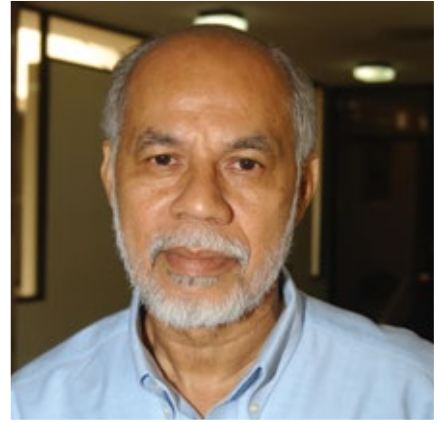
**Alston Stewart**

Member of the Finance  
and Audit Committee  
2002 - 2007



**Phillip Henriques**

Chairman and  
Chairman of the  
Finance and Audit  
Committee  
2004 - 2011



**James Morrison**

Chairman of the  
Finance and Audit  
Committee  
2002 - 2006



**Alan Beckford**

Member of the Finance  
& Audit and Health  
Committees  
2007 - 2010



**Dr. Donovan Bennett**

Member of the  
Health & Education  
Committees  
2007 - 2011



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**Audrey Chin**

Chairperson, Finance &  
Audit Committee  
Member of the  
Education Committee  
2002 - 2011



**John Desnoes**

Member of the  
Education and Finance  
& Audit Committees  
2007 - 2010



**Richard Forbes**

Member of the Health  
and Arts & Culture  
Committees  
2007 - 2011



**Annmarie Heron**

Member of the Finance  
& Audit and Arts &  
Culture Committees  
2007 - 2011



**Dr. Aggrey Irons**

Chairman, Health  
Committee  
Member of the Arts &  
Culture Committee  
2002 - 2011



# Directors

who have served since 2002



**Ali McNab**

Member of the  
Health & Education  
Committees  
2007-2010



**Hugh Nash**

Chairman, Arts &  
Culture Committee  
Member of the  
Communication  
Committee  
2007 - 2011



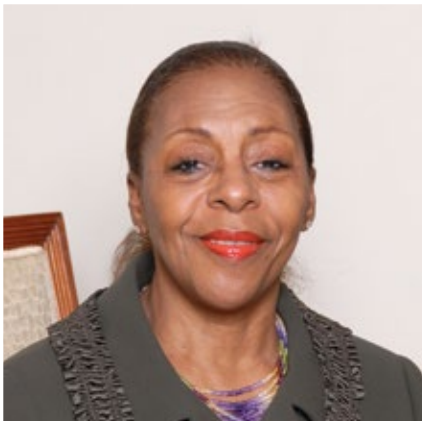
**Belinda Williams**

Chairperson,  
Communication  
Committee  
Member of the Health  
Committee  
2007 - 2011



**Winston Hayden**

CEO (Pro tem)  
January 2003 -  
July 2003



**Patricia Ramsay**

Member of the Arts &  
Culture and Education  
Committees  
2002-2011



**Tasha Manley**

Member, Arts and  
Culture Committee  
2004 - 2007



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**Howard Aris**

Member of the Health  
Committee  
2002-2007



**Raymond Brooks**

Member of the Finance  
and Audit, Health and  
Education Committees  
2002-2007



**Carol Lawes**

Member of the Finance  
and Audit, Health and  
Education Committees  
2002-2007



**Locksley Smith**

Member of the Finance  
and Audit and Education  
Committees  
2007



**Sonia Mitchell**

Company Secretary  
2003-2012



# Staff

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## CEO's Office



**W. Billy Heaven**  
Chief Executive Officer



**Earlette Palmer**  
Executive Assistant

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## Administrative Department



**Hilary Coulton**  
Public Relations &  
Administrative Manager



**Toni-Ann Bell**  
Administrative Assistant



**Lennox Tate**  
Systems Administrator





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**Tricia Redwood**

Receptionist/Telephone  
Operator



**Jason Poyser**

Driver/Messenger



**Marjorie Edwards**

Office Attendant

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## Finance Department



**Michelle Grant**

Finance Manager



**Stephanie Ferron-Riley**

Accountant



**Kesha Griffiths**

Accounting Clerk

# Staff

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## Projects Department



**Paulette Mitchell**

Project Manager



**Aldien Anderson**

Project Officer (Education)



**Alain Williams**

Project Monitoring  
Officer (Arts & Culture)



**Diedra Walker**

Project Officer (Health)



**Jason Francis**

Project Monitoring and  
Implementation Officer

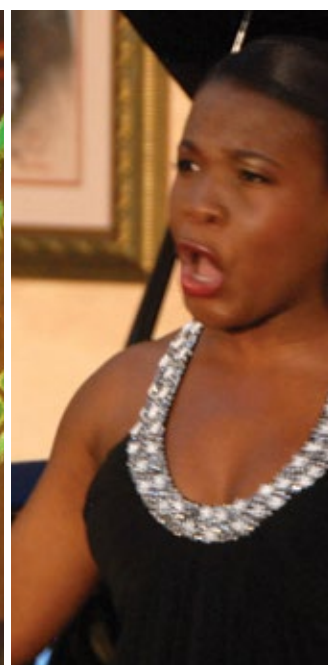
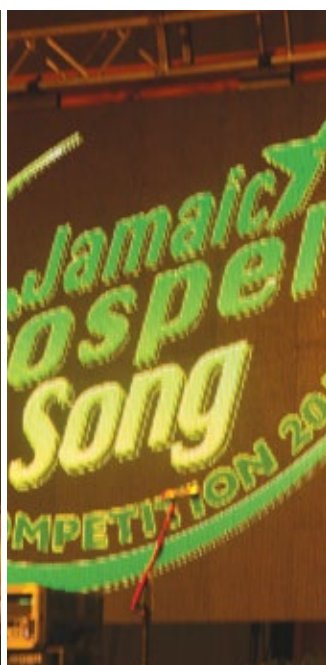


**Patricia Vernon**

Secretary



## A Strong Legacy:



# ARTS & CULTURE

2002-2013





"The arts are an essential element of education, just like reading, writing and arithmetic... music, drama, painting, and theatre are all keys that unlock profound human understanding and accomplishments."

– *William Bennett, former US Secretary of Education*

In its ten years of support to arts and culture in Jamaica, the CHASE Fund has clearly demonstrated its commitment to the visual and performing arts as, "the keys that unlock profound human understanding."

In its first decade, CHASE has established a "strong legacy" through its vibrant support of arts and culture; and enhancing the artistic expressions of individual persons, schools, organisations and groups—in music, drama, dance, painting, and writing. Consequently, thousands of Jamaicans in all spheres, whether as students, professionals, teachers, patrons of the arts, enthusiastic audiences or mere observers, have all benefited from the CHASE Fund's investment in this aspect of the nation's life.

Today, CHASE stands as a beacon which has influenced learning in our academic institutions, fostered national and community music, dance and drama groups; upgraded libraries and encouraged the use of new technologies; enhanced literary and other festivals, refurbished historic sites and monuments, sponsored the publication of some 40 books; and stimulated artistic innovation and achievement in Jamaica.

In reflection, this ten-year report highlights some of the major beneficiaries, and the cultural and education growth, which has kindled enlightenment and cultivated the desire in more Jamaicans to embrace their strong cultural heritage within the context of the National Motto, "Out of many, one people," even as they move forward, to break new ground in the arts.

"We have strived to achieve our mandate, operating with candour and transparency, even as we upgrade our systems to ensure that the worthy projects within our culture, health, arts, sports and education ambit receive the support they need. In particular, the arts engender the creativity and spirit of our people; therefore, we are mindful of the need to enhance the contribution by citizens and institutions to national development in this sector."

– *W. Billy Heaven, Chief Executive Officer*



## CHASE: A Strong Legacy Annual Report 2013



### Support to the Performing Arts

#### Jamaica Cultural Development Commission

The Performing Arts category of the annual Festival of the Arts, mounted by the Jamaica Cultural Development Commission (JCDC) as part of the national independence celebrations annually, has been a major beneficiary of funding support from the CHASE Fund, given the JCDC's influence in the retention of our culture through its work with teachers, students, and community groups across the island.

And, as a result, the JCDC has been able to upgrade its training programmes, increase its subject and regional workshops; as well as, to develop special courses, such as the Certificate Course in Traditional Folk Forms and Mento Music in 2004.

In 2012, as Jamaica celebrated its 50th Anniversary of Independence, "consistent with its mandate to support Arts and Culture, the CHASE Fund was a global sponsor," Robert Bryan, Director of the Jamaica 50 Secretariat, stated.



The Fund's contribution of some \$90 million supported the work of the Secretariat which spearheaded the planning and implementation of Jamaica 50 activities. And, in addition to traditional independence events, a central feature of Jamaica 50 included the Golden Jubilee Village at Independence Park, which drew thousands of visitors, noon to midnight, daily, from August 1 to 6, 2012.

# Arts & Culture



## The National Dance Theatre Company

The internationally-acclaimed National Dance Theatre Company (NDTC), which has thrilled local and international audiences with its spirited choreography, agile dancers, and colourful costumes also celebrated its 50th anniversary in 2012.

The CHASE Fund has invested in several aspects of the NDTC's programmes, conscious of its artistic mandate and the substantial role that the NDTC plays as the premier Dance Theatre Company in the Caribbean; and its on-going education of a cadre of professional dancers and choreographers, many of whom have formed their own dance ensembles.



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The Company also nurtured composers and musicians; as well as, teachers of dance, lighting and sound technicians, stage managers, costume and set designers and cultural administrators, who not only serve the NDTC, but also influence dance traditions in schools and communities across the island.

During the past decade, CHASE assisted the NDTC to: replace the roof of its Dance Studio; mount several overseas tours; maintain its administration; underwrote the research cost for a video documentary on the Company, produced by MediaMix; and published "Dance Jamaica," a seminal account of the NDTC's journey to prominence, authored by its late founder and Artistic Director, Professor, the Hon. Rex Nettleford; as well as, printed brochures for its annual season.

The Company's appreciation for those contributions was articulated by its Artistic Director, Barry Moncrieffe:

"CHASE remains an incalculable asset to the National Dance Theatre Company (NDTC) of Jamaica, as it has helped the NDTC to maintain its relevance as a cultural ambassador, while at the same time, forging a distinctive dance vocabulary and honing the techniques of talented practitioners through scholarships and grants."

*– Barry Moncrieffe, Artistic Director, NDTC*

Throughout the decade several other outstanding dance troupes, also received funding from CHASE. Some of these groups include: The L'ACADO Dance Studio, for the completion of its studios in Kingston, and a developmental lecture series; the Tony Wilson Dance Centre, the Tivoli Gardens Dance Troupe, the Stella Maris Dance Ensemble; the Bridgeport Dance Ensemble and the Carl Campbell Dance Company 7.





## The Little Theatre Movement (LTM)

For thousands of Jamaicans, the Little Theatre Movement (LTM), founded by Henry and Greta Fowler, is synonymous with the annual national pantomime. Over the past 72 years, the LTM, which is currently guided by Dr. the Hon. Barbara Gloudon, has produced some of the most memorable pantomimes. It has influenced the emergence of talent in all aspects of the performing arts; assisted the development of the Jamaica School of Drama; as well as, generated a vibrant theatre culture throughout the society.

The Little Theatre, the unique theatre complex established by the LTM, serves as the "home" for the performance season of noted organisations such as The National Dance Theatre Company (NDTC), the Stella Maris Dance Ensemble and Movements Dance Company. It also hosts the Jamaica Cultural Development Commission's annual Festival of Dance. A \$2.5 million investment by the CHASE Fund in 2007 facilitated replacement of the stage at the Little Theatre.

"The stage is "the altar" of a theatre. While there is room for improvisation in performance and setting, the performer's art is greatly enhanced when the stage is in good order. So, when the CHASE Fund came to the rescue of the Little Theatre stage, worn by time and the feet of hundreds of performers, it was an act, not only of kindness but pragmatic good sense, ensuring that the show will go on...Thank you, CHASE."

– Dr. the Hon. Barbara Gloudon, Chairperson, LTM

Many community and school theatre groups have also benefitted from CHASE funding including: Sistren Theatre Collective; Area Youth Foundation (AYF), which provides opportunities for young people from volatile communities to be trained in musical theatre, song writing, light and sound technology, stage and costume management; and the Jamaica Youth Theatre, 2009.

## Emancipation Tribute to Dr. the Hon. Louise Bennett Coverley

The late Hon, Louise Bennett-Coverley, OM, OJ, MBE, popularly known as "Miss Lou," and recognised as a folklorist, writer, actress, educator, television and radio host, mesmerised Jamaican and international audiences with her ability to communicate, whether through her poems and songs in the rhythm of the Jamaican Patois, in Standard English, or a mixture of both.

For many Jamaicans, Miss Lou is a national icon...someone who spoke their language, who highlighted the nuances of their lifestyles, and who inspired them with hope, based on her personal achievements.



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The CHASE Fund was proud to facilitate the official visit of the Dr. the Hon. Louise Bennett-Coverley, on the occasion of the Emancipation celebrations in 2004, by underwriting some of the aspects of her last visit home.

### The Arts in Educational Institutions

"The future belongs to young people with an education and the imagination to create."

—US President Barack Obama

The development of appropriate physical facilities for students of the arts has been another priority for CHASE, in its ongoing quest to transform lives. The Phillip Sherlock Centre for the Performing Arts at The University of the West Indies, and the Edna Manley College of the Visual and Performing Arts, as well as the music rooms and libraries at numerous primary and high schools across the island have been refurbished and equipped as part of this thrust.



### The Phillip Sherlock Centre at the UWI

The Phillip Sherlock Centre for the Creative Arts (PSCCA), at The University of the West Indies, Mona campus, is one of three major purpose-built theatre venues in Jamaica. The facility, constructed four decades ago, meets the professional criteria for performing spaces; and is in great demand for events staged by the University. The PSCCA is also the "home" venue for prestigious performing arts groups such as The University Singers.



# Arts & Culture



The Nexus Performing Arts Company with Bishop Don Taylor (back row, 2nd left) and Archbishop Donald Reese (back row, right) at the CHASE Fund's 10th Anniversary church service on January 20, 2013 at the University Chapel, UWI.

Brian Heap, Senior Lecturer & Staff Tutor in Drama at the Centre, points out that although definitions of development do not usually include arts and culture, "CHASE pursues an enlightened partnership policy, which is in keeping with the UNCTAD Report on the Creative Economy 2010. That Report speaks, in part, to the important role that creative industries are playing in stimulating economic recovery."

In 2006, the CHASE Fund funded the Centre's International Drama and Education Research Conference; and subsequently provided a grant of \$1.5 million to complete the replacement of its main stage. And, it was projected that the Centre would increase its earning power, and generate surplus to finance maintenance of lighting and sound equipment, as well as other facilities, which will generally raise the operational standards of the facility.



## **CHASE: A Strong Legacy**

### **Annual Report 2013**



"The CHASE Fund's partnership with the UWI to support infrastructure development at this national arts facility means that Jamaicans can continue to enjoy a choice of visual and performing arts programmes. Through this partnership, CHASE is also indirectly promoting student growth; as well as, to organisations and groups such as the Multi-care Foundation, the National Culture Group for the Blind and many charities, which use the Centre, or are beneficiaries of proceeds from its performances and fundraising events."

*– Brian Heap, Senior Lecturer & staff Tutor, Phillip Sherlock Centre*

### **The Edna Manley College of the Visual and Performing Arts**

The Edna Manley College of the Visual and Performing Arts (EMC), the first institution of its kind in the English-Speaking Caribbean, has a unique history of excellence. The College emerged from the Cultural Training Centre (CTC), which was consolidated in 1976, when the Government of Jamaica merged four schools—The School of Visual Arts, the School of Music, the School of Dance and the School of Drama, under one umbrella, at Arthur Wint Drive, in St. Andrew.

In 1983, the Organisation of American States (OAS) recognised the CTC as the Inter-American Centre for Caribbean Cultural Development; and in 1995, the Centre was reclassified as a tertiary institution and renamed. Today, students at the EMC are from



Caribbean states, and other countries around the world, pursuing programmes from the certificate level to the Bachelor of Arts Degree.

Mission of the EMC: "To enrich the aesthetic sensibilities and promote the `cultural diversity of the Caribbean through the highest quality education and training in the Visual and Performing Arts."

Since 2004, the CHASE Fund has consistently supported infrastructure upgrades at the College. Funding has covered the installation of lighting equipment, and the refurbishing of the Dennis Scott Studio Theatre at the School of Drama; the laying of a new dance floor and hosting of a dance symposium for performers and choreographers, at the School of Dance; improvement of the general library, which serves all four schools.

Other areas in which the Fund has invested include: the development of an Online Library of Jamaican and Caribbean Art to meet the requirements for the Bachelor of Arts degree in Fine Arts; the design of a state-of-the-art website; and the funding of advanced studies, locally and overseas, for several EMC graduates—particularly, musicians and singers, who have excelled.

EMC Programme in Fashion Design: In 2010, the CHASE Fund co-funded the establishment of a Bachelor of the Fine Arts degree in Fashion Design at the Edna Manley School for the Visual and Performing Arts; and refurbished the Fashion Department, in association with Supreme Ventures Limited.

The project emerged from the intervention of Kenenea Linton-George, founder of the Designers Guild of Jamaica, against the background of the fashion designing reality television show, Mission Catwalk; and the EMC's Textiles Fashion Department was used as a backdrop for the production.

Of the total investment of \$3.1 million, some \$1.8 million was contributed by CHASE; and the remainder by the SVL. The project included replacing the flooring in the Textile Department at the Edna Manley College; as well as, securing sewing machines, cutting tables and mannequins.

"Our approach to the Fine Arts Degree Programme will produce entrepreneurs who can make significant contributions to the economy by developing by developing small and medium enterprises, as part of the creative industries. And, we are positioning education and training at the core of the creative industries to ensure sustainability. The CHASE Fund's investment provided the essential equipment to begin the programme; and will also contribute to that continuity."

*—Petrone Morrison, Director, School of the Visual Arts, EMC*



## CHASE: A Strong Legacy Annual Report 2013



CHASE CEO, W. Billy Heaven (standing 2nd right), Project Manager Paulette Mitchell (standing 3rd right) and Project Officer, Alain Williams, (standing right), pose with 2008 Arts and Culture scholarship awardees.

### CHASE Fund Arts Scholarships

More than 105 arts students, many of them graduates of the Edna Manley College, have benefitted from tuition scholarships granted by the CHASE Fund during the past decade in a wide variety of fields, including—archiving, art education, dance, fine arts, music, and visual arts. Some of the scholarship recipients included:

#### ART EDUCATION SCHOLARSHIPS:

**Trudy-Ann Barrett**, who pursued the Masters in Art Education, mostly online, from Ohio State University in collaboration with the EMC; **Sharon Barr-Robinson**, completed a Masters Degree in Art Education; **Dale Bedasse**, undertook a summer course hosted by Parsons, The New School for Design, NYC, at an art school in the Dominican Republic; **Geoffrey Cameron**, received a scholarship to complete his studies in Art Education at the EMC; **Michael Layne**, gained a Masters of Arts Degree in Art Education on line from Ohio State University, USA, and he is the founding member of the Association of Jamaican Potters; **Winston Campbell**, pursued the Masters of Arts in Pre-Columbian Art at The University of Essex, in the UK, and is

currently an Administrator at the UWI; **Kirk Teape**, studied for the Masters of Art in Education, mostly online, with the Ohio State University in conjunction with the EMC; and, **Georgette Thompson**, completed the Masters of Art Education Degree, offered online in collaboration with EMC.

#### DANCE SCHOLARSHIPS:

**Shelly-Ann Maxwell**, was assisted to complete the Masters Degree in Choreography at the Laban School of Contemporary Dance in London, UK; **Caroline Miles**, achieved a Bachelor of Arts Degree at the EMC in Secondary Education in Art; while **O'Neil Price** studied for the Masters in Choreography at the Laban School of Contemporary Dance, London, UK.

#### FINE ART SCHOLARSHIPS:

**Phillip Thomas**, completed the Masters of Fine Art Degree at the New York Academy of Arts, and currently participates in exhibitions in Jamaica and New York, USA; and **Stafford Watson**, received his Masters in Community Art from Maryland Institute College of Art, USA, in 2009. He is currently the Visual Arts Coordinator at the Multicare Foundation.



Carlene Waugh

#### MUSIC SCHOLARSHIPS:

**Lori Johnson-Burnett**, Soprano, achieved a Bachelor of Music Degree and a Performer's Certificate from the State University of New York at Fredonia, and currently lectures at the EMC; **Warren McPherson**, a top graduate from EMC, won the Caroline Cameron Gregor Travel Scholarship, and was granted a three-year scholarship to com-





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plete his degree in Music Education by the University of Southern Maine in the USA; **Alvis Cloyd Reid**, studied Electric Bass at the Vienna Music Institute, in Austria, and achieved the Bachelor of Arts Degree with distinction in June 2012. He is now the only Jamaican Double Bass Player; **Shawn Richards** pursued a post graduate course in Classical Guitar at the Fundacion Conservatorio Vincent Emilio Sojo, in Barquisimeto, Venezuela. He has been teaching since his return to Jamaica in 2011; **Anna Alicia Strachan**, Soprano, and a recipient of the Prime Minister's Award for Excellence in the Arts in 2004, earned the Bachelor of Arts Degree in Music Performance from Ithaca College in the USA in 2012; and, **Carlene Waugh**, who completed her Master of Music Degree at the University of Mississippi, USA, is currently pursuing her Doctorate at Louisiana State University.

### Upgrading Musical Programmes in Schools and Communities

Music plays a dynamic role in the education of thousands of students in primary and high schools, who are honing their skills in school, community and organisation bands across the island. Their training and performance are further enhanced by participation in the annual Festival of the Arts of the Jamaica Cultural Development Commission; and many of these students go on to become professional musicians.

Since its inception, the CHASE Fund has systematically responded to requests for assistance to purchase musical instruments and upgrade music rooms to enhance music programmes in rural and Corporate Area schools and community groups. To date, many schools and community-based bands, drum and bugle corps across the island have received assistance, including the following:

- Seaview Gardens Performing Arts & Marching Band received \$1.4 million from CHASE for new instruments, and remuneration for instructors and a coordinator, in 2005.
- The Knox College Summer Camp for talented youngsters received \$853,000 in 2005, to facilitate an on-going residential summer camp, inaugurated in 2003 with some 150 students in attendance.
- The music room at Seaford High School, in St. Thomas, was renovated at a cost of \$1,288,575 from CHASE in 2005, to further hone the talents and skills of students and encourage learning and discipline through music.
- Innswood High School, in St. Catherine received a \$340,000 investment from CHASE to establish a marching band to motivate students. The project also had the assistance of the Police, in the community, through its Safe School Programme, in 2005.
- The Glenmuir High School Choir received a grant from CHASE of \$300,000 to facilitate the performance of the school's ten-member choir at a concert in Nassau, Bahamas in 2005. Choir members participated in workshops and lecture demonstrations. The choir has received trophies in the JCDC Music Festival for being most outstanding Folk Choir, most outstanding Popular and Modern Choir and for delivering the most outstanding patriotic presentation.
- Irwin High School, in St. James, was able to equip its music studio and establish a school band with some \$400,000 granted by the CHASE Fund in 2006, to encourage students to pursue music as a career path.

# Arts & Culture



- The Edith Dalton James High School in Kingston was awarded \$600,000 by the CHASE Fund, in 2006, to purchase musical equipment and establish a music room to establish a music programme. The project was targeted to all students, and was implemented as a “transformational tool.”
- Jonathan Grant High School in St. Catherine was granted the sum of \$500,000 by CHASE to facilitate the development of its music, dance, drama and speech clubs, 2006. The programme was conceived to expose students to cultural activities and improve their overall performance.
- The internationally renowned Kingston College Chapel Choir, founded in 1947, celebrated its 60th anniversary in 2007; and tickets in the sum of \$30,000 were purchased to enable students from schools with bands and other persons to attend the concerts.
- The Wolmer’s Boy’s School received the sum of \$1 million from the CHASE Fund to establish an extra-curricular music programme and start a marching band in 2008.
- Holland High School, in Trelawny received the sum of \$500,000 from the CHASE Fund to purchase equipment for its Music Department and establish a school band, in 2008.



## CHASE: A Strong Legacy Annual Report 2013

- The Portmore Raiders Drum and Bugle Corps, a 75-member mixed gender troupe, based at the Portmore High School in St. Catherine, received \$735,134 to purchase new instruments in 2009.
- The Tivoli Gardens Drum Corps and Drill Team was also a beneficiary of some \$2.5 million to purchase equipment in 2009.
- The Belmont Academy Symphony Band received \$600,000 to acquire equipment in 2010. Band, and Performing Arts Coordinator, Jamion Baker declared, "The aim was not only to play musical instruments...but to develop our students in a holistic manner, mentally, physically, spiritually, emotionally and socially."
- The band at the Alpha Boys Home & School has a tradition of excellence, given the many nationally acclaimed musicians and singers who have emerged from that institution, among them Don Drummond, Tommy McCook, Lester Sterling, Tony Gregory and Cedric 'Im' Brooks, and many others. In 2012, the Rotary Club of Kingston spear-headed the construction of a Sports Centre with JSIF funds; and CHASE contributed some \$1 million to purchase new musical equipment to upgrade the band at Alpha, in keeping with its objective of developing talents and skills through arts and culture.
- Pembroke Hall High School Band gained a reputation for excellence in its community, and CHASE facilitated the upgrading of its equipment a grant of \$650,000, in 2012.
- The music room at St. Thomas Technical High School was refurbished with \$750,000 in funds from CHASE, which contributed to the refurbishing of its music room and acquisition of equipment in 2012.
- The Cockburn Gardens Drum Corps, the recipient of gold, silver and bronze medals in the 2012 Regional Music Competition of the Jamaica Cultural Development Commission (JCDC), benefitted from new equipment at a cost of \$250,000 contributed by the CHASE Fund; and now students are anxious to form a school band.



Musical equipment purchased by CHASE  
for the Alpha Boys School





"Music is an outlet for self expression and creativity... that is what we saw being displayed today,"

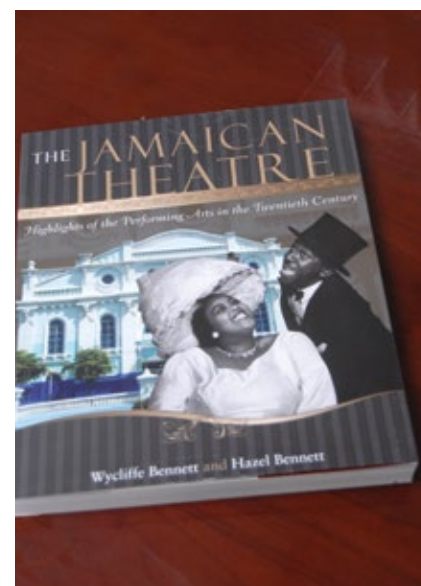
*Mr. W. Billy Heaven declared, in lauding students at Wolmer's Boy School, following a student performance at the high school.*

## The Legacy of Literary Works

### CHASE-funded Publications

In one decade, the CHASE Fund has influenced dialogue about national and regional imperatives by fostering the publication of 58 books to enhance the collection of outstanding historic and literary works about Jamaica and the Caribbean, written by Jamaican authors, or compiled by Jamaican institutions.

**The Jamaican Theatre: Highlights of Performing Arts in the Twentieth Century** was written by Wycliffe Bennett and Dr. Hazel Bennett. The 2011 publication chronicles the development of theatre and the performing arts in Jamaica from The Ward Theatre to the emergence of the Little Theatre Movement in the early 1940s. It highlights the growth of drama groups and numerous performing arts groups, such as the National Dance Theatre Company (NDTC), under the artistic direction of the late Professor the Hon. Rex Nettleford; the Barn Theatre, guided by Yvonne Jones Brewster; as well as, the development of the of the Cultural Training Centre, now the Edna Manley School of



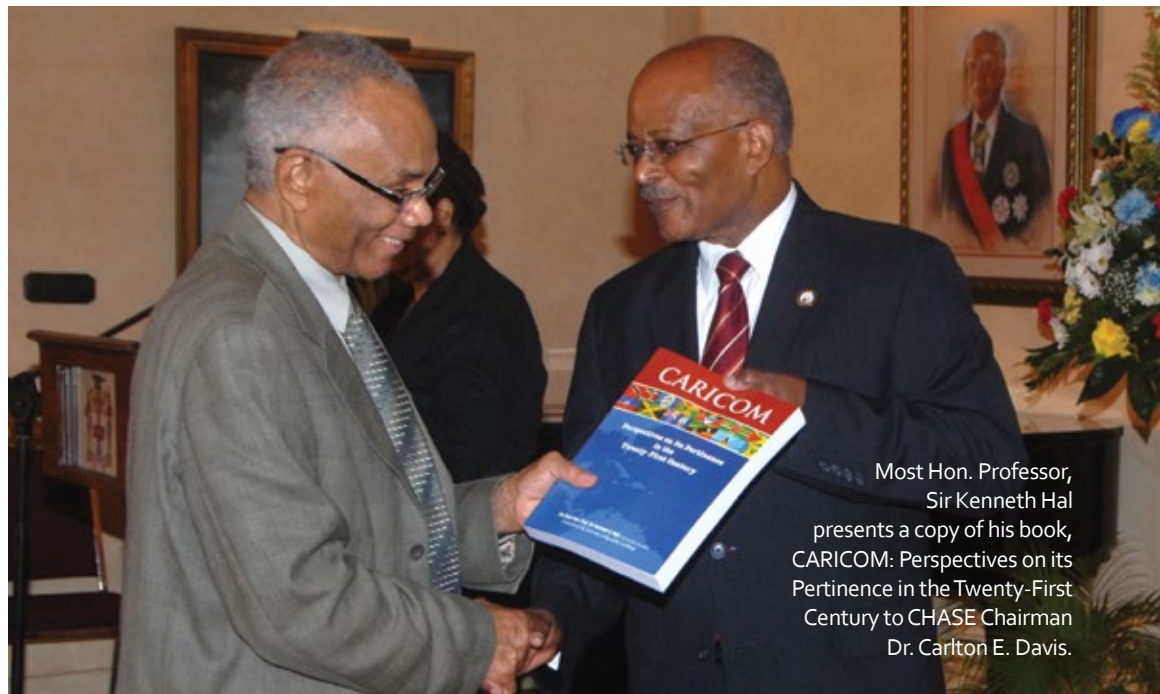




## CHASE: A Strong Legacy Annual Report 2013

the Visual and Performing Arts; and the many theatre practitioners who shaped Jamaican cultural expressions in all its forms.

On the publication of **CARICOM Perspectives on its Pertinence in the Twenty-First Century**, The Most Hon. Professor, Sir Kenneth Hall, former Governor-General of Jamaica, commended the CHASE Fund in 2012 for, *"recognising the importance of the question... the pertinence of CARICOM to Jamaica as we celebrate our 50th anniversary of independence; and the support which made it possible to publish the book."*



Most Hon. Professor,  
Sir Kenneth Hall  
presents a copy of his book,  
**CARICOM: Perspectives on its  
Pertinence in the Twenty-First  
Century** to CHASE Chairman  
Dr. Carlton E. Davis.

**Ancestral Whisperings** by Kay Anderson, published in 2000, provides extensive evidence of the retention and continuities of African culture in contemporary Jamaican art, with references of the works of many artists including—John Dunkley, Louisa “Ma Lou” Jones, Marlicca “Kappo” Reynolds, Christopher Gonzales and David Boxer, among others.

**Wind In My Hand** by Garfield Ellis, documents the bi-lateral relationship between Norway and Jamaica, which resulted in the establishment of the **Jamaica Maritime Training Institute (JMTI)** in 1980, now known as the Caribbean Maritime Institute. Today, the Institute is recognised as the preferred centre for regional maritime education and training; and offers a range of related degree programmes.

**Adult Suffrage and Political Administration in Jamaica 1944-2002** by Trevor Monroe and Arnold Bertram, documents aspects of Jamaica’s political history and features the elections, the laws passed, the representatives and the challenges faced by new leaders.

#### ART BOOKS:

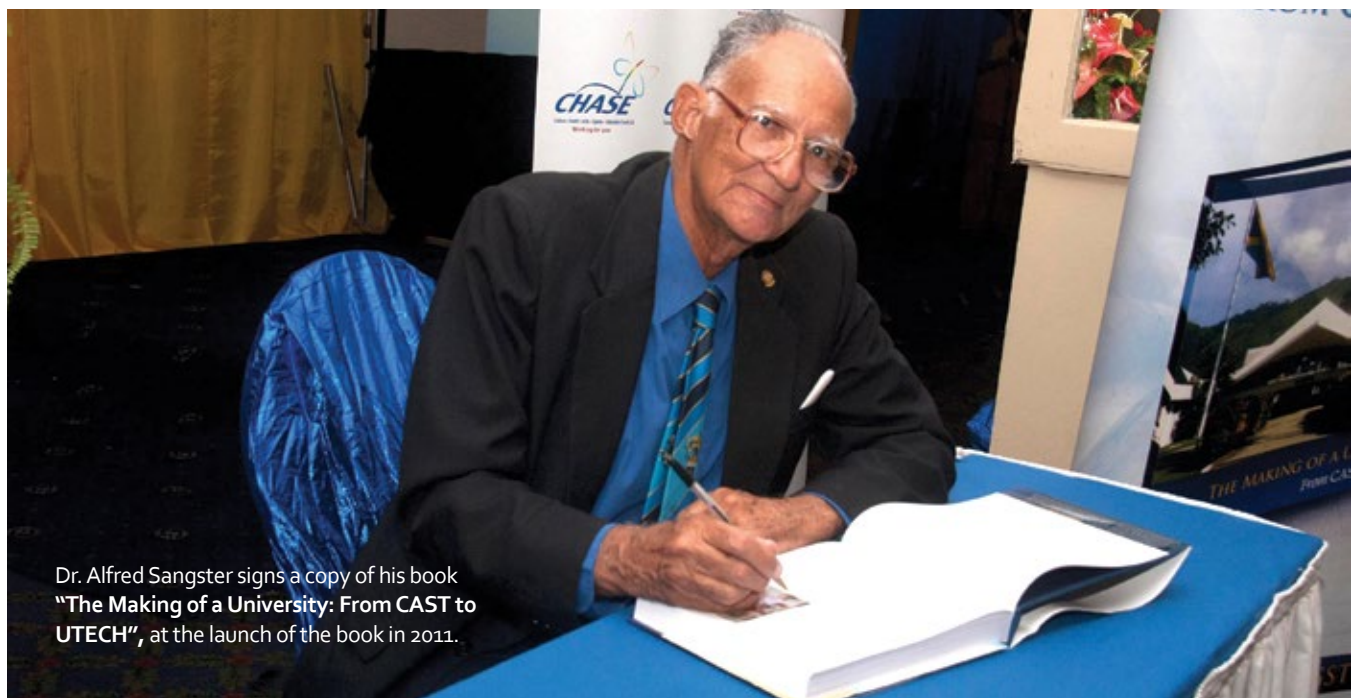
**Jamaica Art: Then and Now** by Petrine Archer and Kim Robinson, highlighting the history and development of Jamaican art, (2011); **The Right to Be Proud: A brief Guide to Jamaican Heritage Sites**, by David Buckley (2005)

#### BIOGRAPHIES:

**Jamaica's Forgotten Prime Minister, the Biography of Sir Donald Sangster**, by Hartley Neita, (2005); **Bustamante Quotes, Notes and Anecdotes**, a collection of stories encompassing the humour and political style of National Hero, the Rt. Hon, Sir Alexander Bustamante, by Ken Jones (2012); and **Edna Manley Biography** by Wayne Brown (2005).

#### EDUCATION BOOKS:

**Home: The First School** by Barbara Blake Hannah, a home schooling guide to early childhood education, (2009); **The Making of a University: From CAST to UTECH** by Alfred Sangster, (2011).



Dr. Alfred Sangster signs a copy of his book "The Making of a University: From CAST to UTECH", at the launch of the book in 2011.

#### HISTORY BOOKS:

**The History of Cricket in Jamaica** by Arnold Bertram, (2006); **Justice Delayed** by Ken Jones, 2006; **The History of Hanover** by Marguerite Curtin, (2007); **The History of St. Thomas** by Pansy Robinson, the first publication about the history of the parish; **The Rise and Fall of Falmouth** by Carey Robinson, (2007); **The Story of Portmore**:



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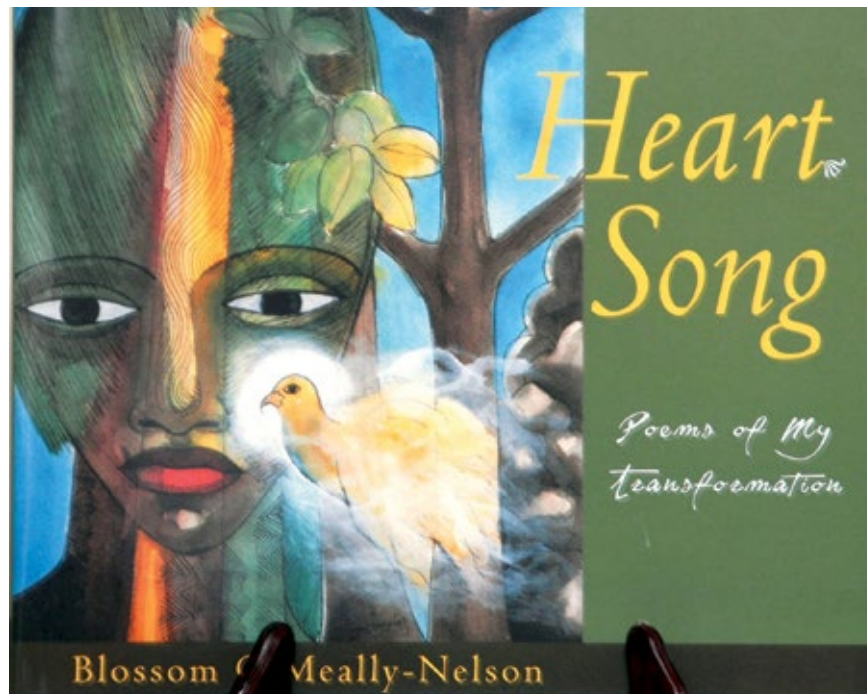
BELOW:

Paulette Mitchell,  
Project Manager,  
CHASE Fund looks  
at the book "**Heart  
Song: Poems of My  
Transformation**"  
with author Blossom  
O'Meally-Nelson



### POETRY BOOK:

**Heart Song: Poems of My Transformation** by Blossom O'Meally-Nelson, full colour publication with illustrations by Christopher Gonzales and Judith Salmon, in two sections, 'Eros' and 'Bios,' (2009)



### SPORT BOOKS:

**Souvenirs** by Tony Becca, a book about West Indian cricket from 1974 to 2006 when the regional players emerged as the greatest of the greats (2007); and **Jamaica at the Wicket** by Arnold Bertram, highlighting the development of cricket in Jamaica from post-emancipation period, and dedicated to George Headley, (2009).

### DIGITAL RECORDS:

The Fund was also instrumental in digitizing the historical records of the Most Hon. Edward Seaga, capturing his 45 years in public life, now stored and accessible at the Mona campus of The University of the West Indies.



### The Calabash Literary Festival

Many festivals, whether literary, music or art, mounted by schools and non-governmental organisations, have received sponsorship support from the CHASE Fund, over the past decade; and one these events—The Calabash Literary Festival emerged to become a national, regional and international event.

The literary festival, three days of novels and poetry readings; and listening to music, was developed and mounted at Jake's in Treasure Beach, South St. Elizabeth, by novelist Colin Channer, poet Kwame Dawes, and producer, Justine Henzell in 2004. Calabash features Jamaican, Caribbean and international novelists, poets, singers and musicians; and thousands of people have wended their way to Treasure Beach, to attend the only annual international literary festival in the English-Speaking Caribbean. And, CHASE has been a contributor, providing institutional funding of 10.25 million over a four-year period.

### Film and Music

Since Jamaica gained its political independence in 1962, local interest in film and music have grown exponentially building on basic foundations; and during the past decade the CHASE Fund has played a supportive role in the funding of projects, events and providing scholarships for students in these sectors.

### The Music Industry

Jamaica has one of the most vibrant music industries in the Caribbean, given its creation of music genres from Mento and Rock Steady to Reggae and Dancehall; and gained international recognition with the creation of a **"Reggae Category,"** in the highly rated Grammy Awards, held annually in the United States of America.



Digitization equipment purchased for the Public Broadcasting Corporation of Jamaica





## CHASE: A Strong Legacy Annual Report 2013



At the same time, Jamaicans continue to excel in all areas of music from the classics to jazz. And, as part of its cultural remit, the CHASE Fund has supported major music festivals, bands and singers; as well as provided scholarships for students to refine their performance and playing of musical instruments.

### Reggae Month Activities

The celebration of Reggae Month has become a major highpoint on the nation's annual calendar of musical events, as the cultural enterprise strengthened and refined its presentations with the assistance of funding from CHASE in the sum of approximately \$15.5 million, over a nine-year period. In addition to the featured shows, Reggae Month has expanded to include the JaRIA Honour Awards; a trade expo, and an Ecumenical Church Service.

### The Ocho Rios Jazz Festival

From its launch in 1991, the Ocho Rios Jazz Festival was the pride of jazz pioneer, composer, arranger, recording artiste and bandleader the late Sonny Bradshaw, OD. Featuring renowned vocalist Myra Hague, local and international jazz musicians and

singers, the festival continues to be a musical magnet for jazz aficionados from around the world.

Among the many other festivals, musical groups and performances that the CHASE Fund has supported during the past decade were: The International Reggae Studies Centre (UWI), to host the International Academic Conference on Reggae and Jamaican Popular expressions; the Orrett Rhoden Benefit Recital; the Jamaican Folk Singers to produce a CD, "Pepperpot"; the Jamaica Young People's Symphony; the Jamaica Performing Arts Olympics Programme; Tribute to the Greats; the Jamaica Musical Theatre Company; Kingston College Chapel Choir; and the Cari-Folk Singers National Chorale.



## The Film Industry

In the area of film and video production Jamaica has moved from simply being a tropical location for movies, to producing its own movies and videos, conscious of the need to tell its own stories. Some of the locally produced classics include: Perry Henzell's **"The Harder They Come,"** Trevor Rhone's **"Smile Orange,"** Rick Elmwood and Don Letts' **"Dance Hall Queen."**

And, based on its mandate, the CHASE Fund has supported movie and video productions, as well as, events, such as—The Island Dreams Television series; productions by Video for Change, to develop a series of six videos, 2006-2008; the Reggae Film Festival, 2007; The Georgian Society, to produce a video on historic architecture in Jamaica, 2006; a movie **"Room for Rent,"** written and produced by Ginger Knight, 2006; the National Commission on Science and Technology, to develop DVDs, website and television programmes, focusing on Early Childhood Education, 2006; and, the Reggae Month activities.

Jamaican students have also ventured overseas for **training in film production**; and CHASE has provided scholarships for several students including: Latoya McFarlane-Vereen, for studies at the International Film School in Paris; Kwesi Johnson, to study film directing at the International Film School in Paris, France; and Mezan Morrison, for a one-year programme at the Los Angeles Film School, in California, USA.

## Libraries and Galleries

The Institute of Jamaica (IOJ), an Agency of the Ministry of Youth and Culture, was established in 1879 to encourage education in literature, science and art in Jamaica. Currently, the IOJ's portfolio includes: the African Caribbean Institute of Jamaica; the Music Museum; Liberty Hall; the Junior Centre; the History Museum of Jamaica; the Museums of History and Ethnology; as well as, the National Gallery of Jamaica.

For more than a century, the IOJ, through its libraries, museums and galleries, with vast repositories of history and artistic expressions—housing volumes of books, photographs, paintings, audio tapes, and videos has facilitated research and education. And, since its inception in 2003, the CHASE Fund, consistent with its mandate, has consistently provided assistance to the IOJ and its institutions.

Some of the IOJ projects supported the CHASE Fund included improvement of the Science Library; refurbishing of the Hanover Museum; redesigning of the exhibition gallery and discovery room; the application of digital photography; and enhancement of the Junior Centres.



CHASE contributed to the Jewish History Centre in 2005 by facilitating the mounting of an exhibition in a 1,200 sq ft. hall adjacent to the Synagogue.





"...it is in Apple's DNA that technology married with liberal arts, married with the humanities, yields us the results that make our heart sing."

—Steve Jobs.

The Apple computer technology empire, founded by the late Steve Jobs, changed how the world stores and maintains its electronic libraries, and now makes it possible for national institutions such as libraries, galleries and institutes to maintain and upgrade the repositories of their national literary and other artistic treasures.

### **The National Library**

In 2004, interventions by the CHASE Fund resulted in the implementation of a National Digital Library, at The National Library; and the establishment of a Local Area Network to provide Internet access for branches of the Jamaica Library Service.

At the same time, CHASE has also refurbished and upgraded libraries in tertiary, high and primary educational institutions, assisting them to provide the archived data bases, which students can access directly and online, to enhance their education.

Among the educational institutions that have benefitted from library upgrades funded by CHASE are: the University of the West Indies for the preservation of archival material; St. Joseph Teacher's College, which received educational software and computers; the Spring Village Development Foundation Resource Centre, Wolmer's Boys' School, St. Hugh's High School, Dunoon Technical High School, Pembroke Hall Primary School, and Bois Content All-Age School.

In addition, in 2010 CHASE provided approximately \$6 million to acquire furniture, books, computers and multimedia equipment to upgrade four libraries at infant schools across four parishes, in concert with the Infant School Libraries Development Project spearheaded by the Jamaica Library Service (JLS) and the Government of Jamaica. The project was consistent with the JLS' mandate to, "enable national development through the creation of a knowledge-based society of culturally aware lifelong learners."

### **The National Gallery of Jamaica**

Established in 1974, The National Gallery of Jamaica, with more than 1,600 works of art, is the oldest and largest public art gallery in the English-Speaking Caribbean. CHASE was instrumental in funding the installation of a mobile rack storage system to reduce the pressure on the gallery's limited display space, and ensure easy access to stored works of art.

The Fund also facilitated the development of a colour catalogue and visual gallery with new computers; and, since 2010 CHASE supports the Saturday Art Time programme for children, which exposes children 7-15 years old, their parents and guardians, to gallery-based art activities. Most of the youngsters are from the inner city; and two students have moved on to attend the Edna Manley College of the Visual and Performing Arts; while others continue to work in the field of art, and also volunteer with the programme.





The most recent development is that nine boys from Alpha Boys Home are participating in the programme, and this will contribute to the development of a visual art programme at Alpha.

The National Gallery also collaborated with CHASE for the launch of its Jamaica 50 Legacy Projects, hosted by the Gallery on February 20, 2013; and guests were able to view the National Biennial and permanent collections on that occasion.

"I see CHASE as an important partner in cultural development in Jamaica, as one of the few local sources of grant funding and an organisation that is fully sensitised to the needs and priorities of the cultural sector. Its judicious funding support has been instrumental in several important programmes and improvements at the National Gallery, most notably our innovative Saturday Art Time programme for children, which would not have been possible without CHASE's support."

– Dr. Verlee Poupeye, Executive Director



## Historic Sites & Monuments

The development of a nation is recorded and reflected in its national sites and monuments, which provide a tangible historical context for the contributions made by its people; and afford its emerging generations the opportunity to appreciate the achievements of their predecessors.

And, to ensure that future generations will have the basis on which they can value their "strong legacy," the CHASE Fund has facilitated the restoration of the Liberty Hall, Holy Trinity Cathedral; the Bustamante Museum; renovation of the Falmouth Historic Building; establishment of a Chinese Garden at Hope Gardens; restoration of the birth place of the country's second Prime Minister, Sir Donald Sangster; as well as, the birth place of National Hero, Marcus Garvey; and upgrading of the Maroon Parade Ground, in Accompong.

CHASE has also provided operating expenses for the maintenance of the Ward Theatre and assisted in preserving many other historic sites and monuments.

### Liberty Hall, Kingston, Jamaica

In 1921, National Hero, Marcus Mosiah Garvey, founder of the Universal Negro Improvement Association (UNIA) declared to his followers in Harlem, New York, USA that, "...you will have not only one Liberty Hall in New York, but Liberty Halls all over the world...".

Today, Liberty Hall, Kingston, originally established in July, 1923 stands as the Marcus Garvey Museum, a Jamaica National Heritage Trust property, which was refurbished and developed by public and corporate funds, to educate Jamaicans about the contributions of the National Hero.

Director and Curator, Dr. Donna McFarlane has the herculean task of researching, obtaining and preserving, as well as showcasing the artifacts and writings of the late Marcus Mosiah Garvey to this generation, the next generation and generations to come.

And during the past decade CHASE provided institutional funding of some \$12 million, to support the posts of Director/Curator and Librarian; publication of Liberty Hall's first scholarly journal, at a cost of \$300,000; and in 2012, funding facilitated the enclosure of the Garvey Great Hall, with sliding glass windows and doors, wooden floors and partitions, as well as, air condition units, at a cost of approximately \$3.9 million.

"CHASE Made it possible for Liberty Hall to develop as an important cultural educational institution in downtown Kingston, providing residents and all others with information about the work of Jamaica's first National Hero, and to use his philosophy and opinions to inspire, excite and positively affect the self-identify of Jamaican people while creating social and economic wealth. Because of CHASE Liberty Hall is an oasis in downtown Kingston."

— Dr. Donna McFarlane, Director and Curator



### The Holy Trinity Cathedral

Originally built in 1911, the Holy Trinity Cathedral, on North Street, in Kingston, is an architectural and artistic marvel, as well as an historical and cultural treasure. A Byzantine structure patterned on the Santa Sophia Basilica of Constantinople, the Cathedral which features a dome and decorative art work on its interior walls, was declared a National Monument by the Jamaica National Heritage Trust in Year 2000.

For the past five years, since 2008, the Cathedral has been undergoing a massive restoration, to include the uncovering of murals and frescoes. The restoration work included repairing the organ, one of the largest in the Caribbean Region; fixing the stained glass windows, which were damaged during the passage of Hurricane Charlie in 1951; refurbishing the termite-infested pews, which date back to 1911; and installing a new public address system.

An educational aspect of the restoration was the training of 34 young men and women from the community, and their certification in restoration skills by the HEART Trust/NTA, thus, enabling the trained workers to complete the project under the guidance of the renowned Spanish Restoration Expert, Professor Antonio Sanchez-Barriga.

"The positive impact of the restoration process in uplifting, and providing employment and skills training for residents in the community is immeasurable. The vision is to utilise the Cathedral's restoration as a catalyst for community development, building on the goodwill and interest developed over the past five years."

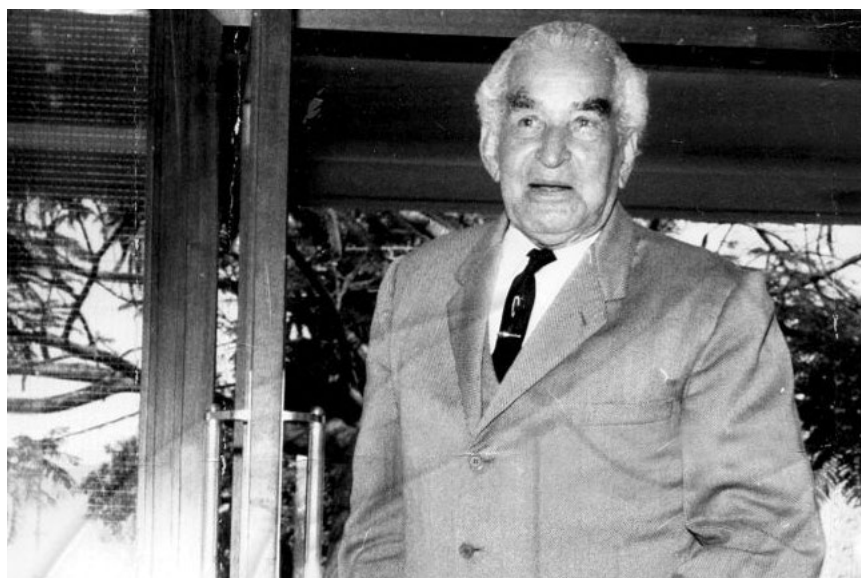
– *Monsignor Kenneth Richards, Bishop of the Diocese of St. John's, Basseterre, Antigua*

Along with current plans for the redevelopment of downtown Kingston, the restoration of the Cathedral has contributed to lifting the morale of citizens in the immediate community.

#### The Bustamante Museum

In 2009, The Bustamante Museum was established by the Bustamante Foundation, at 24 Tucker Avenue, Kingston 6, a Jamaica Heritage Trust site, which is the former residence of National Hero, and former Prime Minister of Jamaica, Sir Alexander Bustamante.

The CHASE Fund as part of its policy to "assist in preserving the legacy of former Jamaican Prime Ministers," was instrumental in facilitating the development of the museum. Director, Mrs. Nora Strudwick, explained that the museum facilitates historical research about the growth and development of modern Jamaica, focusing on the emergence of trade unions, political parties, and the granting of universal adult suffrage; as well as, the birth of the Jamaican nation in 1962, and its subsequent development.



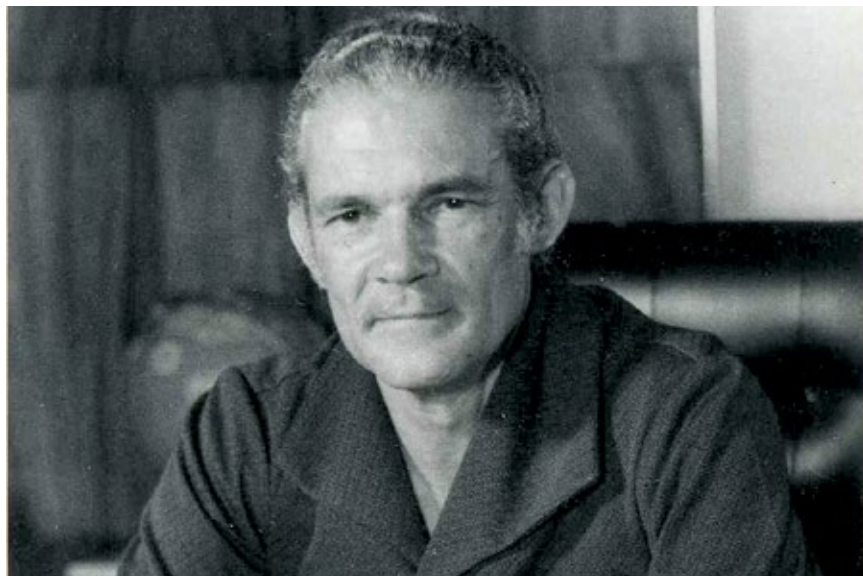




## **CHASE: A Strong Legacy** Annual Report 2013

"Through the generosity of CHASE, we have been able to reach out to students from various institutions, visitors and the wider community. We are helping to educate a wide cross-section of people and establish a better understanding of the history of our country and the persons who made a tremendous contribution to our development over several decades."

*– Seragh Lakasingh, Chairman, Bustamante Museum*



The Michael Manley Foundation, which has been receiving institutional support for eight years was also the recipient of \$2.5 million to underwrite the third phase of the development of the Michael Manley Centre, in 2006.

Some of the other museums and monuments that have benefitted from CHASE funding include: upgrading the buildings at the Rio Nuevo Battle Site Historical Park, following Hurricane Ivan (2004); restoration of five historic buildings under the Falmouth Heritage Renewal programme (2006); The Jamaica Military Museum and Library (2006); a bronze bust of "Sir Clement 'Coxsone' Dodd (2006); the Collie Smith Memorial at Boys' Town (2008); the Jamaica College Museum and Archival Centre (2009); Monument to Slain Children, in Kingston, (2009); and The Union Hill Pyramid, near Faith's Pen.

In its first decade of existence, the CHASE Fund has not only succeeded in building the base for a "strong legacy," but has also planted the seeds for "passing civilization along from one generation to the next," as Automobile Executive, Lee Iacocca, once stated.

## CHASE: A Strong Legacy Annual Report 2013



"In a completely rational society, the best of us would be teachers and the rest of us would have to settle for something less, because passing civilization along from one generation to the next ought to be the highest honor and the highest responsibility anyone could have."

– Lee Iacocca, *Automobile Executive* (b. 1924)

Archived data records that the CHASE Fund has supported the artistic and cultural initiatives of numerous persons, groups, schools, institutions and organisations in every parish across the island. And, as CHASE enters its next decade, the Fund renews its commitment to **"build on the foundation that has already been laid, and make a greater impact in the future."**





## A Strong Legacy:



# HEALTH

2002-2013



# Health



"Healthy citizens are the greatest asset any country can have."

– Sir Winston Churchill, two-time British Prime Minister, wartime leader and historian

The Constitution of the World Health Organisation (WHO) states that "Governments have a responsibility for the health of their peoples which can be fulfilled only by the provision of health and social measures." However, the attainment of cost-effective universal health care remains a challenge for governments around the world.

While politicians and administrators acknowledge that "healthy citizens are the greatest asset any country can have," the distribution of money, power and resources for the benefit of all has been a major obstacle to sustainable development in the health sector. A 2012 WHO report on a conference that discussed the social determinants of health and development recommended action across different sectors and levels of government, as well as, partnerships with the private sector and community organisations, in an effort to achieve equity in the allocation of limited resources.





## **CHASE: A Strong Legacy**

### **Annual Report 2013**

In the face of ever-increasing demand, the CHASE Fund has remained steadfast in its drive to expand opportunities for health care through collaboration with sectoral interests at the national, institutional and community levels. And, it has provided strategic assistance for infrastructure upgrading; acquisition of state-of-the-art diagnostic and treatment equipment; training of health professionals; as well as, research to strengthen preventative and curative programmes for such chronic conditions as cancer and cardio-vascular disease. The Fund has also financed support for persons with special needs; health promotion and community-based initiatives.

In the 10 years since its inception, CHASE has injected some J\$1.8 billion in the health sector to enhance the delivery, quality and affordability of the services offered to the people of Jamaica. This 2013 Report showcases the wide-spread impact of the Fund's strong legacy of support to the health sector.

### **Equipping and Enhancing Health Facilities**

Upgrading and equipping of health facilities is a critical element of the CHASE Fund's strong legacy in the health sector which has benefitted from improved delivery systems as it continues to realign its operations to achieve quality and sustained outcomes. Since 2003, the Agency has invested a total J\$951 million for infrastructure development and the installation of state-of-the-art facilities in public health institutions.

Major projects include the construction of new operating theatres and cutting-edge laboratory facilities at the University Hospital of the West Indies; renovation of the Mandeville Regional Hospital to accommodate a Dialysis Unit; acquisition of an echocardiogram machine at the Cornwall Regional Hospital and a Medical Gas System at the Annotto Bay Hospital, as well as, improvement works at parish infirmaries and community health centres.

#### **The University Hospital of the West Indies**

The University Hospital of the West Indies (UHWI/UWI) - the country's leading medical training institution - caters to students from Jamaica and the English-speaking Caribbean, and also delivers a range of services to patients. The CHASE Fund has provided a total \$192 million in grants to the UHWI/UWI in support of its quest to maintain the high standards required under the terms of its accreditation, and to keep pace with modern practice.

"Our investments at the University Hospital fill a very critical need in its development as a premier training institution; and they demonstrate the commitment of the CHASE Fund to the delivery of high quality health care across Jamaica."

*– W. Billy Heaven, Chief Executive Officer, CHASE Fund*

Between 2003 and 2005, two new operating theatres and an eight-bed Intensive Care Unit were constructed and equipped, in response to the increasing demand for specialized neurosurgery and cardiac surgery at the Hospital. Partially funded with a J\$10.3 million grant from CHASE, the new facilities allowed the Hospital to clear a backlog of patients awaiting surgery and record an 11% increase in surgical procedures within four months.



Dr. Nadine Johnson, Maternal-Fetal Medicine Specialist, UHWI, points out features of a special ultrasound machine provided by CHASE to Dr. Aggrey Irons and Paulette Mitchell.



The state-of-the-art CHASE Carnegie Surgical Skills Laboratory, which was opened in July 2011 in memory of Dr. Alfred Carnegie, an outstanding Jamaican surgeon, is providing basic and advanced training - in all disciplines of surgery - through the use of simulators, telescopes, patient models, cadavers and anaesthetized small animals. The Laboratory, which also offers distance teaching and video conferencing, was established with a contribution of approximately J\$25 million from CHASE.

"Over the years, our student intake has increased dramatically, and this new facility has significantly expanded their opportunities for practical exposure to a range of clinical skills."

- Professor Ivor Crandon, Head, Dept. of Surgery, Radiology, Anaesthesia & Intensive Care/Accident and Emergency Medicine



## CHASE: A Strong Legacy Annual Report 2013

CHASE funding has also facilitated the acquisition of advanced equipment which has enhanced the delivery of critical medical services at the UHWI. These include: A C-Arm Radiology Machine which is used to treat a range of spinal conditions, as well as, patients with cardiac pacemakers, orthopaedic conditions and urological disease; and an Extracorporeal Shockwave Lithotripter which treats stones within the urinary tract, using focused shockwaves to shatter them, so that patients may pass them without the need for costly surgical intervention. This equipment has helped to increase efficiency in the number of patients that are treated and has also facilitated referrals from Urology Departments at other hospitals. Both machines were valued at a total J\$31 million.

### UNIVERSITY OF THE WEST INDIES AND UNIVERSITY HOSPITAL OF THE WEST INDIES

#### Equipping and Upgrading

UWI Dept of Microbiology	1,600,000
UHWI - Equipment for new theatre and ICU	10,365,237
UHWI - Expansion of Tony Thwaites Wing	5,000,000
UHWI - Medical Intermediate Care Unit	6,122,872
UHWI - EEG Service	2,200,000
UWI - Laparoscopic Surgery Equipment	7,157,240
UWI - A C-Arm Radiology Machine	4,961,600
UHWI Cytogenetics facility, Pathology Dept.	21,598,565
UHWI - Helium for MRI machine	900,000
UHWI - Extracorporeal Lithotripter	22,246,550
UHWI - Urodynamic Machine	1,130,000
UHWI - Fetal Diagnostic and Therapy Unit	12,900,000
UWI - Virology Lab, Dept. of Microbiology	1,500,000
UWI - Carnegie Skills Laboratory and equipment	24,063,166
UWI - Triage Unit & Information Booth	7,050,000
UHWI - Renovation of Post-natal Ward bathroom	3,366,752
UWI - Department of Microbiology Equipment	12,253,883
UHWI - Equipment	13,600,000
UWI - Caribbean Renal Registry	691,200
UHWI - Equipment for the Private Wing	10,026,529
UHWI - Echocardiogram	7,832,750
UHWI Hugh Wynter Fertility Management Unit Laboratory Equipment	10,000,000
UWI – ICENS	5,102,600
	<b>191,668,944</b>



### Training

UWI - Medical Faculty 13th Annual Conference	250,000
UWI - 14th Annual Research Conference - Faculty of Medical Sciences	250,000
UWI - Office of Sponsored Research	100,000
UWI - Faculty of Medical Sciences 17th Conference	330,000
UWI - Medical Sciences Research Conference	186,000
UWI - Benefit Gala 2010 (conference)	305,058
UWI - Faculty of Medical Science 19th Conference	300,000
UWI - Faculty of Medical Sciences Annual Conference & Workshop	300,000
	<b>2,021,058</b>

### Healthy Lifestyle

UWI - Diabetes Outreach Programme	2,000,000
UWI/HIV AIDS Response Programme	2,450,000
	<b>4,450,000</b>

### Research

Psychohistoriographic Brief psychology in the clinical psychology program at the UHWI	4,100,000
Lead Battery Smelting (Dept. of Microbiology (UHWI)	4,250,000
Dengue Fever (UWI)	3,000,000
Research of Cervical Cancer - Pathology Dept., UWI	752,700
Prostate Cancer in Jamaican Men	6,360,000
Malaria Testing for Haitian Refugees (Dept of Microbiology)	165,000
	<b>18,627,700</b>

### TMRI PROJECTS

Interventions to reduce aggressiveness in children	3,968,000
Impact of Early Life experience on Cardiovascular risk	8,738,247
Epidemiology Research Unit	2,284,850
	<b>14,991,097</b>

<b>TOTAL</b>	<b>231,758,799</b>
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## CHASE: A Strong Legacy Annual Report 2013

### Cornwall Regional Hospital Expanding Services

Cardiac patients in Western Jamaica and further afield now have access to modern and affordable diagnostic services at the Cornwall Regional Hospital, which acquired an echocardiogram machine and related equipment in 2009, to become the only institution offering this service in the government health system.

Purchase of the equipment which is critical in the diagnosis of congenital heart disease, as well as, coronary artery disease and hypertensive heart disease, was made possible through a J\$10 million grant provided by the CHASE Fund. And, the Hospital's Chief Executive Officer, Mr. Anthony Smikle, has commended the Fund on "its role in helping the institution to expand its services and improve the quality of its patient care."

He notes that prior to the acquisition of the equipment, approximately 800 patients were referred for echocardiograms at private institutions, as far away as Kingston, each year.

"This machine is facilitating more timely treatment of our patients; and the Cornwall Regional Hospital is now serving a wider cross-section of persons who are being spared the inconvenience and high cost of travel to Kingston for diagnosis."

*- Anthony Smikle, Chief Executive Officer, Cornwall Regional Hospital*

### CORNWALL REGIONAL HOSPITAL

#### Equipping & Upgrading

Cornwall Regional Hospital	2,300,000
National Public Health Lab and Cornwall Regional Hospital	4,000,000
Cornwall Regional Hospital	11,000,000
Western Regional Health Authority (Cornwall Regional)	3,800,000
Cornwall Regional Hospital - Blood Bank Devices	1,200,000
Cornwall Regional Hospital - Cardiac Unit (Echocardiogram)	10,000,000
	<b>32,300,000</b>

### KINGSTON PUBLIC HOSPITAL

#### Equipping & Upgrading

Kingston Public Hospital - Haemodialysis Machines	7,000,000
Endoscopic Video System for Urology services at KPH	9,600,000
KPH/Kidney Support Foundation (US\$90,000 for 3 years)	6,480,000
KPH Renal Unit	3,300,000
	<b>26,380,000</b>

# Health



ABOVE: Dr. Claudine Lewis, Cardiologist explains the features of the Echo-cardiogram Machine at the Cornwall Regional Hospital.





## CHASE: A Strong Legacy Annual Report 2013

### PRINCESS MARGARET HOSPITAL

Princess Margaret Hospital	10,000,000
Princess Margaret Hospital equipment	4,500,000
Princess Margaret Hospital Haematology Analyzer	2,800,000
	<b>17,300,000</b>

### BUSTAMANTE HOSPITAL FOR CHILDREN

SERHA Bustamante Hospital for Children/Haematology Counter	2,227,670
Bustamante Hospital for Children - Equipment	17,098,302
Bustamante Hospital- Ultrasound/electrocardiogram	6,742,848
Bustamante Hospital for Children operating Theatre Equipment	6,892,280
	<b>32,961,100</b>

### Healthy Lifestyle

Bustamante Hospital for Children	1,440,000
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<b>TOTAL</b>	<b>34,401,100</b>
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### EDGERTON CHINLOY/KIWANIS MATERNITY CLINIC - TIVOLI GARDENS

Egerton Chinloy/Kiwanis Maternity Clinic - Tivoli Gardens	30,950,000
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### Medical Gas System and Operating Tables for Annotto Bay Hospital

The phased infrastructure development and expansion of services, aimed at upgrading the Annotto Bay Hospital in St. Mary from a Type C to a Type B facility, was bolstered in 2009 with the installation of a Suction Medical Gas System in the newly-constructed Operating Suite and Recovery Room.

Piped oxygen and suction systems are standard features of any modern operating theatre; and they enhance the safety of both patients and staff by eliminating the movement of cumbersome portable suction machines between patients in the Recovery Area. The Annotto Bay Hospital has also saved on the maintenance and repair costs for the four large oxygen cylinders and portable suction machines which it previously used.

Miss Suzette Morris, Regional Director for the North-East Regional Health Authority which oversees operations at the 120-bed hospital, says the Central Suction Medical Gas System, secured with a grant from the CHASE Fund, has benefitted all stakeholders.



"The System has brought medical technology in a rural hospital to a new level; and has enabled the institution to achieve its goal of significantly improving patient care."

– Suzette Morris, Regional Director, North-East Regional Health Authority

The CHASE Fund has assisted the development programme at the Annotto Bay Hospital since 2005; and a further grant for the purchase of two operating tables in 2011 brought total project funding for that institution to \$33.6 million.

#### **ANNOTTO BAY HOSPITAL**

##### **Equipping & Upgrading**

St. Ann's Bay, Annotto Bay, Port Maria and Port Antonio Hosps.	5,000,000
Annotto Bay Hospital - Lead Lined doors	1,800,000
Annotto Bay Hospital (Recovery Room)	2,400,000
Annotto Bay Hospital (Medical gas system in operating theatre)	4,424,653
Annotto Bay Hospital - Post Hurricane Sandy Restoration	20,000,000
	<b>33,624,653</b>

#### **PERCY JUNOR HOSPITAL**

##### **Equipping & Upgrading**

Manchester Health Centre & Percy Junor Hospital	9,780,383
Percy Junor Hospital (Accident & Emergency Dept.)	8,800,000
Manchester & Percy Junior Hospitals - Equipment	5,278,287

##### **Training**

Assn. of Operating Room Nurses (Percy Junor )	172,800
	<b>24,031,470</b>

#### **SPANISH TOWN HOSPITAL**

##### **Equipping & Upgrading**

Amount to purchase incubator for Spanish Town Hospital	1,083,575
Endoscopy Unit at Spanish Town Hospital	11,000,000

##### **Training**

Workshop in GI Endoscopy for Nurses (Spanish Town Hospital)	150,000
	<b>12,233,575</b>



## CHASE: A Strong Legacy Annual Report 2013

### SAV-LA-MAR HOSPITAL

#### Equipping & Upgrading

Sav-La-Mar Hospital - Replacement of Padmount Transformer	2,300,000
Savanna-la-mar Hospital Incinerator (Waste treatment truck)	4,000,000
Savanna-la-mar Hospital - Colposcopy Equipment	2,300,000
	<b>8,600,000</b>



### Improving Infirmaries and Community Health Centres

The CHASE Fund has made a significant contribution to initiatives by Local Government authorities to change the concept of infirmaries for the indigent poor. Many of the facilities, which are operated in parishes across the island, are housed in dilapidated structures that no longer meet the needs of the people they serve; and budgetary constraints have prevented the necessary infrastructure development.

In an effort to improve living conditions for residents in infirmaries and give them a greater sense of respectability, the Fund partnered, in 2004 -2005, with the then Ministry of Local Government, Community Development and Sport in a programme to upgrade and rehabilitate facilities.

Beneficiaries of the J\$25 million grant from CHASE included the St. James and Westmoreland Infirmaries, where new female residences were constructed; the St. Elizabeth Infirmary, where quarters were built for the Matron who travelled many miles to and from work daily; and the Golden Age Home in Kingston, where security for the aged and physically-challenged residents was enhanced with the construction of a fence and wall. Subsequent new facilities at the Hanover and St. Thomas infirmaries in 2008 benefitted from a J\$40 million grant from the CHASE Fund.

CHASE has also invested millions of dollars for the development of health centres in under-served communities in rural Jamaica and inner-city areas in Kingston thereby relieving the burden on public hospitals.”

Another community health facility which has benefitted from CHASE funding is the Egerton Chinloy/Kiwanis Health Centre in Tivoli Gardens in the western end of Kingston. The facility, which was originally aligned to the Victoria Jubilee and Kingston Public Hospitals, had deteriorated over the years. There was no electricity, water supply was limited and health services were significantly reduced, with a single nurse providing basic care.

The Centre was rehabilitated and upgraded in 2011 under a J\$30.9 million project funded by CHASE; and it now meets the standard of a Type 2 health facility.

The Women’s Resource and Outreach Centre (WROC) - a non-governmental organization which has operated a Family Medical Clinic for residents in the Lyndhurst/Greenwich communities of South St. Andrew for more than 25 years, expanded its services in 2011-2012 to include a skin clinic. Introduction of the new service, through which the high incidence of skin and parasitic infections among patients is being treated, was supported by a grant from the CHASE Fund. The grant also facilitated an accompanying public education programme focusing on issues relating to living standards. This latest intervention brought to J\$13.9 million the total funding provided for WROC initiatives by the Fund.

## Healthy Lifestyles Programme

International studies point to a clear relationship between a nation’s burden of disease and its ability to achieve sustainable development. Research scholars argue that healthy populations tend to have higher labour productivity because their workers are more energetic, physically, and more robust, mentally. The studies also indicate that healthy citizens lose fewer work days because of illness or the need to care for other family members who have fallen ill.

In recognition of the increasing health risk which lifestyle diseases pose for the entire society, the CHASE Fund has consistently supported initiatives that encourage prevention through appropriate behaviours, as well as, the promotion of sustainable health outcomes.

Interventions by the CHASE Fund over the years include the healthy lifestyle public education campaign spearheaded by the Ministry of Health; a violence prevention programme for schools in volatile, inner-city communities; and promotion of the use of seat belts to reduce road traffic fatalities. A massive initiative to improve the delivery of renal care; and a project to help persons living with HIV/AIDS gain independence are highlighted in this review.





## CHASE: A Strong Legacy Annual Report 2013

### Coordinated National Action on Renal Disease

Adequate maintenance of dialysis machines, which is critical to the safe and cost-effective delivery of renal care, has consistently posed a challenge for the few treatment facilities which serve the growing number of patients at government hospitals island-wide.

Treatment costs - estimated at approximately J\$1.2 million annually for each patient - represent a heavy financial burden. In 2008, the Kidney Support Foundation – a not-for-profit organization – collaborated with the National Health Fund (NHF) and the CHASE Fund to improve the service delivered by the Renal Unit at the Kingston Public Hospital. The partnership with the NHF facilitated the purchase of 15 new dialysis machines valued at a total US\$425,000.

The CHASE Fund's US\$30,000 per year contribution for maintenance of the machines over three years ensured the efficient operation of the units and also assured that the full value of this huge investment was realized. Preventive maintenance costs included the replacement of parts and labour for calibrations, as well as, the travel expenses of the foreign technicians who were contracted to work on the machines.

CHASE Director, Saleem Lazarus stands outside the Dialysis Unit at the Mandeville Regional Hospital. A \$24 million contribution by CHASE facilitated the establishment of the Public Dialysis Unit at the Mandeville Regional Hospital in 2011



### Public Dialysis Unit at Mandeville Regional Hospital

A contribution by CHASE also facilitated the establishment of the Public Dialysis Unit at the Mandeville Regional Hospital three years ago. Prior to this, some 83.6% of the patients who attended the institution's renal clinic died without receiving dialysis. Chronic renal failure is an increasingly significant national health issue, as approximately 10% of the growing number of diabetics ends up with this condition. The lack of available space on public dialysis machines, and the high cost of private treatment prevent many persons from accessing the necessary care.



Against this background, CHASE awarded J\$9 million in 2009, to help meet the cost of the civil and mechanical installations for the renovated 775 sq.ft. building, which accommodates a waiting area, medical station, restrooms, a treatment room and a combined clean up and water processing room. A subsequent allocation in 2011 brought to J\$24 million the Fund's total contribution to this project; and was used to procure supplies and other vital items such as a wheelchair scale, defibrillator, dialysers and blood lines. Mr. Paul East, Senior Project Manager for the Southern Regional Health Authority, which provided oversight for the development, welcomed the "gift" from the CHASE Fund.

"The Dialysis Unit is helping to extend the lifespan of citizens who are at the height

of their productive life. It has also eliminated the inconvenience and cost of travelling long distances from their home, office, school and family to access treatment."

– Paul East, Senior Project Manager, Southern Regional Health Authority

The Unit, which accommodates 32 patients, inclusive of facilities for emergencies, was officially handed over in January 2011. It serves the parishes of Manchester, St. Elizabeth, Clarendon and St. Ann. A second phase of development is proposed, to cater to an additional 10 to 15 patients.

## MANDEVILLE HOSPITAL

### Equipping & Upgrading

Haemoglobin Electrophoresis Service (Mandeville Hospital) Sickle Cell Trust	600,000
Mandeville Regional Hospital Dialysis Unit	24,000,000
Mandeville Regional Hospital - Stand by generators	10,000,000
Mandeville Regional health Hosp. Renal Unit expansion (Phase 2)	15,000,000
	<b>49,600,000</b>





## **CHASE: A Strong Legacy** Annual Report 2013

### **Family & Parenting Centre –Addressing Employment, Training and Health Needs of Persons Living with HIV/AIDS**

"Some 80% of persons living with HIV/AIDS in Jamaica are totally dependent on the generosity of other persons, as they are illiterate and unskilled, and so, are unable to find gainful employment."

*– Dr. Beverley Scott, Executive Director, Family and Parenting Centre*

The Family and Parenting Centre in Montego Bay has been changing this stereotyped and bringing new meaning to the lives of persons living with HIV/AIDS through a social intervention initiative for which the CHASE Fund provided a J\$1.7 million grant in 2010/2011.

The multi-faceted programme – the latest in a series of projects mounted by the Centre for persons in that target group – provided training and counselling to help the 40 participants to secure meaningful employment and also to improve their health and educational status. Some 28 women were equipped with housekeeping skills, while 12 men were trained in horticulture to enable them to provide gardening and landscaping services. The beneficiaries also received remedial education up to the Grade 6 literacy level; as well as, basic computer training; and they attended workshops to promote healthy lifestyles and improved money management.

## **Research**

### **Ground-breaking Study on Cardiovascular and Respiratory Disease**

The World Bank estimates that 63% of "Years of Lost Life" in Jamaica is due to non-communicable diseases. And, more than half of these deaths are caused by cardiovascular disease (CVD), which results in hypertension, strokes, heart attacks, coronary and kidney disease. This poses a serious threat to the country's economic and social development, as a large percentage of the people affected are less than 60 years old and in the most productive period of life.

The CHASE Fund provided a total \$8.7 million between 2004 and 2007 to help finance research designed to guide strategies to reduce the burden of chronic disease on the society. The most extensive study of its kind in the developing world, the ground-breaking research project was conducted by researchers from the Tropical Medicine Research Institute (TMRI) at the University Hospital of the West Indies, and involved 1,500 -1,700 teenagers whose development the TMRI monitored from their birth in 1986.

It was undertaken in two phases, and it confirmed preliminary evidence that early life factors contribute to the risk of non-communicable diseases, including CVD. The sample group displayed a pre-disposition to hypertension, they had hypercholesterolemia, high levels of self-reported asthma and a tendency to obesity.

Professor Rainford Wilks, Principal Investigator on the research team said these findings highlighted the urgent need for preventive interventions.



"With early detection of health risks, we can effectively avert the negative consequences of cardiovascular disease. This will benefit approximately 1.1 million Jamaicans in the 10-25 age cohort, which represents approximately 45% of the population. The results of this study will also be useful to health planners in other developing countries with similar ethnic and economic backgrounds."

*- Professor Rainford Wilks, Senior Researcher in Cardiovascular Epidemiology*

## **Local Research on Prostate Cancer Financed**

Against the background of a steady increase in the incidence of prostate cancer in Jamaica between 1993 and 2002, and in an effort to learn more about the factors that cause this disease, and identify prevention strategies, a medical team from the University Hospital of the West Indies conducted a study from March 2005 to July 2007, partially funded by CHASE at a cost of J\$6.4 million.

The study involved the collection and analysis of blood samples from more than 500 men to determine the contribution of diet, lifestyle and genetic factors to prostate cancer in Jamaica. And, the research team included Dr. Maria Jackson, Senior Lecturer in the Department of Community Health and Psychiatry at the University of the Hospital of the West Indies, as well as, Dr. Marshall Tulloch-Reid and Professor Norma McFarlane-Anderson.

"Research projects in developing countries are usually hampered by a lack of funding. With the assistance provided by CHASE, we have gathered useful information that will help men of African descent, both in Jamaica and other countries to reduce the risk posed by prostate cancer."

*- Dr. Maria Jackson, Senior Lecturer, Department of Community Health and Psychiatry, University of the Hospital of the West Indies*

Prostate cancer, which international studies indicate is more prevalent among black men than their white or Asian counterparts, is the most commonly-diagnosed solid malignancy among Jamaican men; and it also accounts for the highest number of cancer-related deaths in this segment of the population. Between 1993 and 2007, the number of confirmed cases rose from 36 in every 100,000 men to 78.1 per 100,000.

## **Seeking Alternative Treatments for Diabetes**

A study of the Noni fruit to determine whether it has anti-diabetic properties is among other pioneering projects spearheaded by researchers at the University of the West Indies and facilitated by the CHASE Fund. A grant of J\$895,000 was provided for this project, which was undertaken in 2007 in an effort to identify alternative treatments for the more than 300,000 Jamaicans afflicted with diabetes which is one of the world's main disablers and killers. Widely-known for its health benefits, the Noni fruit also offers tremendous potential for Jamaica to break into the lucrative global market for nutraceuticals.



### Supporting Malaria Eradication

The threat of a malaria outbreak was averted and the life and health of thousands of citizens were preserved as a result of a comprehensive vector control programme mounted by the Ministry of Health in the Caymanas/Ferry and Portmore communities of St. Catherine in 2009. The campaign to eradicate the *Anopheles albimanus* mosquito, which transmits the malaria parasite to humans, was mounted following identification of several cases of the disease which can be fatal if it is not diagnosed and treated early. This intervention which was financed to the tune of \$5.6 million was part of a national malaria eradication programme funded by CHASE at a total cost of \$25.6 million.

### Training for Health Professionals

"The CHASE Fund recognizes that the professionals who serve in the health sector play an integral role in ensuring the delivery of quality care. Therefore, even as it seeks to upgrade the physical infrastructure of the island's health institutions, the Fund has also focussed on enhancing the skills of professionals by supporting ongoing training and promoting higher learning, in order to ensure the sustainability of its investment."

- *W. Billy Heaven, Chief Executive Officer, CHASE Fund*

In its 10 years, CHASE has expended some J\$71million for specialist training programmes mounted under the auspices of the Ministry of Health; and scholarships to promising practitioners in various health-related disciplines.

### Ministry of Health's Oncology Nursing Programme

With the increasing incidence of cancer around the world, the demand for specialist care is also increasing. This reality prompted the CHASE Fund to grant J\$995,708 in 2011 to help offset the full cost for a four-week international clinical training experience in which two oncology nurses participated under the auspices of the Ministry of Health. Oncology nursing is a specialist field which is dedicated to providing quality cancer care. Professionals in this discipline are Registered Nurses

#### Graduates of the Nephrology Nursing Programme



(RNs), who have received additional training and who may opt to work in any of the many areas of care which include, cancer prevention, community outreach initiatives to encourage early detection, and end-of-life care.

The exposure overseas was a part of the two-year Nursing degree programme which both nurses were pursuing at the University of the West Indies. The CHASE Fund's contribution has had a multiplier effect as, on their return to Jamaica, the two nurses also trained their colleagues in this field.

#### Ministry of Health's Nephrology Nursing Programme

Ministry of Health statistics indicate that an estimated 2,500 persons were afflicted with renal disease in 2007 and that dialysis units in the public health sector were inadequately staffed to serve the increasing number of patients. The statistics further reveal that there were only 10 registered nurses in Jamaica who were certified in nephrology, which focuses on the renal health of patients; and these professionals were assigned at the Mandeville Regional, Spanish Town, Kingston Public, Cornwall





## **CHASE: A Strong Legacy**

### **Annual Report 2013**

Regional and University Hospitals, with the personnel to patient ratio being 1-4, compared to the ideal of 1-3.

An initiative by the Ministry of Health to train 55 nurses in nephrology over a two-year period between 2010 and 2012, in an effort to address this situation, was supported by the CHASE Fund which provided the J\$5 million requested to help offset the cost of the programme. The course covered haemodialysis and peritoneal dialysis, transplants, slow replacement therapies, as well as, medical and surgical nursing.

#### **Partnering with JSB to Build Capacity in the Field**

A workshop to train parents and volunteers in the effective management of blind and visually-impaired pre-school children in the home was among other capacity-building initiatives financed by the CHASE Fund with a grant of J\$786,000.

Conducted by the Jamaica Society for the Blind, the workshop was part of a strategic programme to prepare children between 0 and four years for enrolment in the Salvation Army School for the Blind and Visually-Impaired; and emphasis was placed on equipping the youngsters to lead independent lives. Early intervention, the detection of common eye disorders that can cause blindness, training in motor, physical and other development skills, as well as misconceptions about blindness were among the areas addressed.

### **CHASE Scholarship Programme – Building Human Capacity**

Through scholarship awards at both the graduate and undergraduate levels, CHASE has facilitated advanced training for medical professionals in order to achieve improved outcomes in the health sector over the long-term. This review highlights three of the awards.

#### **Assistance for Training in Clinical Forensic Psychiatry**

The mental health, as well as the criminal justice and social services in Jamaica have been boosted with the inclusion of Forensic Mental Health as part of the Psychiatry Residency Programme offered by the University of the West Indies (UWI), which also operates a Forensic Psychiatry Clinic.

Clinical Forensic Psychiatry involves the assessment and treatment of mentally ill persons who engage in anti-social behaviour and/or criminal activities, to their detriment and that of the wider society.

Jamaica's first specialist in this field, Dr. Clayton Sewell, earned the Master of Science degree in Clinical Forensic Psychiatry from the Institute of Psychiatry at King's College in London in 2009. His studies were financed through a J\$2.5 million scholarship from the CHASE Fund which covered tuition and living expenses for the duration of the 18-month course.

# Health



Dr. Sewell is currently sharing his advanced skills to assist students and professionals in the field; as well as patients, both as a Lecturer and Consultant at the UWI; and also, through sessional services to the Department of Corrections.

## Improving Cardiothoracic Services – Dr. Sunil Stephenson’s Goal

The large number of patients on the waiting list for cardiothoracic surgery by one of the three specialists in the government service – assigned to the University Hospital of the West Indies, the National Chest Hospital and the Bustamante Hospital for Children – prompted Dr. Sunil G. Stephenson to pursue postgraduate elective studies in this discipline.

With the help of a J\$1 million a year scholarship from the CHASE Fund, Dr. Stephenson has been gaining valuable experience and is further honing his skills in a two-year training programme at the Papworth Hospital in Cambridge, in the United Kingdom, which he entered in September 2011. This institution handles more than 1,200 open heart cases annually; and also performs more than 800 lung resections for cancer and other conditions each year.

Dr. Stephenson looks forward to playing his part in enhancing service delivery in this field.



## **CHASE: A Strong Legacy** Annual Report 2013

### **CHASE Scholarship – A Big Difference for Dr. Franz Pencle**

Dr. Franz Pencle, who recently returned to Jamaica following an 18-month elective in Canada, is grateful for the opportunity which CHASE provided for him to complete his training in Neurosurgery on a scholarship valued at \$4.5 million.

With spine-related conditions accounting for some 60% of the neurosurgical cases handled at the University Hospital of the West Indies, where he is assigned, Dr. Pencle developed his skills in complex spine and minimally invasive spine procedures during the study programme. He was also exposed to the many other areas of this discipline, including Cerebrovascular Surgery, Paediatric, Tumour, Skull Base, Functional Neurosurgery and Trauma.

Dr. Pencle's scholarship was tenable at the Queen Elizabeth 2 Infirmery and the Izaak Walton Killam Hospital, which are attached to the Dalhousie University's Neurosurgery Programme – one of the top three training courses in that discipline in Canada.

### **Support for Special Needs**

Jamaica was one of the first two countries to ratify the United Nations Convention on the Protection of the Rights of Persons with Disabilities in 2007. The Convention provides that persons in this social grouping have the right to economic and social security and to a decent standard of living; to develop their capabilities and skills to the maximum level; and to be integrated into the society, as far as possible.

"In keeping with the Government's stated commitment affirmed through the United Nations Convention and the Vision 2030 Sector Plan, the CHASE Fund has, since its inception, supported a range of projects –mainly educational - to help persons with special needs, given the limited provision for their development in the public education system and the high cost of private institutions."

*- W. Billy Heaven, Chief Executive Officer, CHASE Fund*

### **Books on Audio Tape – Greater Independence for the Blind**

Traditionally, blind or visually-impaired children at the Salvation Army School for the Blind depended on the assistance of reading volunteers when using text books that were not available in Braille; and their studies were severely hampered if the volunteers were unavailable. The prospects for independent study and integration of blind students with their sighted counterparts in the education system have improved considerably since 2004, when the School, which is the only institution of its kind in Jamaica, acquired special audio technology.



Financed by the CHASE Fund at a cost of J\$1 million, the technology facilitated conversion of the Braille and standard texts in the School's library to audio format. Three computers, storage units with speakers, scan to voice scanners, reading software, cassette recorders and earphones were acquired; persons were hired to read texts onto tape; and students and staff were trained to use the equipment. Each of the students on roll has a tape recorder and can work independently to access information from the audio library.

### **Assisting Autistic Children at Promise Learning Centre**

Current statistics indicate that autism affects one in every 88 children born; and the incidence of this condition is increasing. A development disorder that disrupts a person's ability to communicate with, and relate to others, the condition also affects motor and language skills. The cause of autism is still to be identified and there is no known cure.

The CHASE Fund's contribution of J\$6.5 million to Promise Learning Centre, which caters almost exclusively to children with autism, helped the Kingston-based institution to acquire vital equipment and also employ two specialists to work with its young charges over a two-year period between 2008 and 2010. The funds covered the cost of playground equipment, which is critical in the development of autistic children. Touch screen equipment was also secured and a speech therapist and specialist teacher in computer studies were engaged.

"The contribution by CHASE helped us to strengthen our development programme to positively impact both the lives of our students and their parents."

*- Marjorie Hylton, Programme Director, Promise Learning Centre*

### **JACLD Expands Learning Opportunities for the Learning Disabled**

Meeting the high cost of specialized services, such as diagnostic and educational assessments conducted by external professionals in order to identify learning difficulties and prescribe remedial action is a major challenge for The Jamaica Association for Children with Learning Disabilities (JACLD), which, for more than 30 years, has been giving children with learning challenges such as dyslexia and speech defects, the opportunity to achieve their educational goals.

A J\$1 million contribution from the CHASE Fund in the 2010-2011 school year, therefore, provided a well-needed boost. The grant financed diagnostic assessments for 60 needy students, as well as the acquisition of five additional computers which have helped to enrich the learning experience.

A non-profit, private institution with facilities in Cross Roads and Mandeville, the JACLD caters to students between the ages of 4 and 12; and it also conducts evening classes for learning-disabled students in mainstream schools. Staffed by teachers experienced





## CHASE: A Strong Legacy

### Annual Report 2013

in special education and who use computer-aided learning methods, the institution has successfully prepared students for the Grade Six Achievement Test and integration into the wider educational system, and many of its graduates have moved on to tertiary-level institutions and are gainfully employed.

Other Special Needs Educational Institutions which have benefitted from CHASE Fund interventions include:

- Genesis Academy in Kingston, which received J\$4 million in 2008/2009 to help refurbish its skills training block. The Academy which offers a wide curriculum for students with physical and intellectual disabilities and who are between the ages of 12 and 21, places emphasis on vocational skills and occupational therapy which provide opportunities for self-employment and economic independence. Skills training is provided in the areas of Food and Hospitality, Cosmetology, Data Operations and Sewing and Textiles. The data and textile programmes are certified by the HEART Trust/NTA.
- The Jamaica Association for the Deaf – May Pen Unit: This institution educates students at the pre-school, primary and secondary levels; and it is the only facility catering to deaf and hearing-impaired students in the parishes of Clarendon, St. Catherine and Manchester. The CHASE Fund's grant of J\$1.8 million in 2010/2011 helped to renovate the school plant which was damaged by natural disasters over a three-year period, forcing the curtailment of critical educational programmes.

### Disabled Athletes Take the Spotlight

Some 500 disabled athletes from 15 Caribbean nations had a unique opportunity to gain exposure to competition and showcase their skills at the Special Olympics Caribbean Inaugural Games hosted by Jamaica in 2004. The athletes, aged 10 to the early 30s, competed in track and field events, swimming, bocce and football.





The CHASE Fund covered the cost of accommodation, meals and life insurance for the competitors with a J\$6 million grant, which facilitated the successful staging of the Meet. In welcoming the Agency's support, Mrs. Maureen Webber, Co-Chairperson of the Local Organizing Committee, said CHASE had enabled the organizers to achieve their objective of promoting regional exchange which would enhance development of the athletes. She said the Meet had also heightened public interest and awareness of the achievements and contribution of disabled athletes.

"CHASE is committed to providing meaningful opportunities through which persons with disabilities can achieve their full potential. The Special Olympics Caribbean Inaugural Games, allowed participants to further hone their skills; and was an important step in grooming them for competition on the world stage, which is the dream of every athlete."

*- Glen Christian, Director, CHASE Fund*

#### **Preventive Action by Combined Disabilities Association**

In the face of the reported high number of children who acquire disabilities – many under avoidable circumstances, and due to lack of, or late intervention – the Combined Disabilities Association mounted an extensive education programme in 2011 to highlight the importance of early detection and treatment of potentially disabling conditions.

The second phase of the programme, which targetted primary schools students, as well as their teachers, guidance counsellors, parents and guardians, was supported by a J\$3.4 million grant from the CHASE Fund, and covered the 15-month period from September 2011 to February 2013. More than 4,000 students were assessed and more than 200 teachers were trained during the intervention which involved workshops, school visits and the distribution of play-safe posters aimed at educating stakeholders in school communities about the harmful activities in which children engage. The initiative was mounted in collaboration with the Jamaica Society for the Blind, the Jamaica Association for the Deaf and the Jamaica Association for Intellectual Disability.





## A Strong Legacy:



# EDUCATION

2002-2013



# Education



"Our progress as a nation can be no swifter than our progress in education. The human mind is our fundamental resource."

– John F. Kennedy, 35<sup>th</sup> President of the United States

The development of human capital is globally accepted as the most effective long-term strategy for attaining economic and social progress. To this end, the transformation of Early Childhood education in Jamaica was appropriately identified as the catalyst that will enable the nation's children to acquire key competencies, achieve their full potential and become productive, socially responsible citizens, contributing to sustained national growth.

Since its inception ten years ago, the CHASE Fund has been a vanguard of the change in Early Childhood education. The Agency has played a seminal role in converting the vision for this sector into tangible reality, impacting output in all areas. Its J\$2.23 billion investment over the years has financed capacity building for institutional administrators, Early Childhood educators and practitioners; curriculum design; nutrition inter-





## CHASE: A Strong Legacy Annual Report 2013

ventions; infrastructure development and the acquisition of vital educational aides and resource materials.

Working in partnership with public and community organisations, CHASE has successfully addressed a range of deficiencies in Early Childhood institutions across the island; and through its interventions, the Agency has created an enabling learning environment that is benefitting thousands of students and teachers, alike. It has also opened up new opportunities for stakeholders at all levels.

As CHASE reviews its work over the past decade, it celebrates its strong legacy in enhancing the critical foundation for education of the nation's children to meet the demands of the modern knowledge-based world and re-affirms its commitment to build on this legacy. Following are highlights of the Fund's contribution to Early Childhood education over the period 2002-2013.



An Education Focus Group Meeting (2008)

## Training for Effective Institutional Leadership

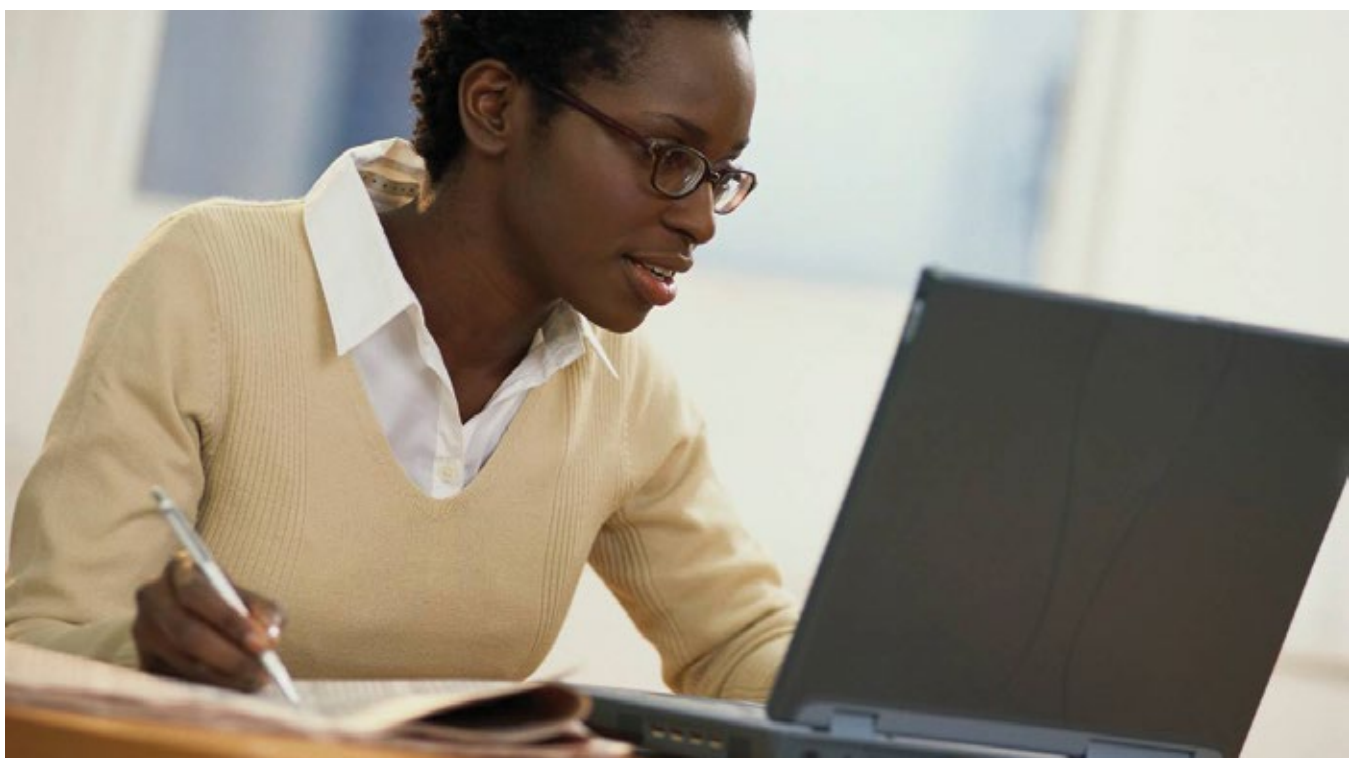
### MELECD Enhancing Administration

The Master of Education - Leadership in Early Childhood Development (MELECD) degree programme offered by the School of Education at the Mona Campus of The University of the West Indies (UWI) is one of the avenues through which the CHASE Fund has facilitated capacity-building in the sector.

Introduced as a pilot programme by the UWI's Institute of Education in 2004, the MELECD was initially supported by the Inter-American Development Bank (IDB) under a two-year agreement. The CHASE Fund assisted students pursuing the MELECD in 2007 when it awarded 20 scholarships to cover half the cost of the tuition fees.

Dr. Rose Davies, Senior Lecturer at the School of Education, with responsibility for the Early Childhood Programme, says the awards granted by CHASE met a critical need. And, she explains that while many persons who apply for the programme meet the entry criteria, they cannot afford the fees.

The web-based study programme, which also involves students from the wider Caribbean, covers subjects, such as: Early Childhood Development in the Caribbean Context; Strategic Management and Leadership; Issues and Trends in Early Childhood Development; Programme Management and Team Leadership and Communication.



The graduates are positively impacting service delivery in the sector which was formerly managed by teachers and caregivers, who were not prepared for institutional leadership.

"Several MELECD graduates now hold key positions at the Early Childhood Commission and related Government agencies; while others are applying the techniques that they have learned to strengthen development in the early childhood and primary system."

*- Dr. Rose Davies, Senior Lecturer, School of Education, University of the West Indies*



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### Competency Based Training

#### Raising Professional Standards among Practitioners

Early Childhood practitioners have moved up the professional ladder, thanks to training being provided by the HEART Trust/NTA, under a Memorandum of Understanding (MOU) with the CHASE Fund. The highly-subsidised course, financed by CHASE in the sum of J\$105 million since it was introduced in 2004, is supporting the Government's thrust to restructure and raise standards in the child care and Early Childhood education system.

"There is now a corps of trained and certified professionals who understand that they are not just caregivers, but that they have an important role in the stimulation and development of the children in their care."

*- Elizabeth Terry, Director, Special Projects and Community Training Interventions, HEART Trust/NTA*

This improved level of professionalism is helping to change the image of Early Childhood institutions and the quality of care and instruction provided.

Some 5,500 persons employed in basic schools and day care facilities have completed the nine-month competency-based course which provides instruction in the areas of child care, education and development; and many of these persons have received Level 2 certification. All programmes for Early Childhood practitioners are provided on a part-time basis to facilitate work and study schedules. This was funded to the tune of \$104.7 million.

The programme is offered at HEART Trust institutions across the island, as well as several off-site locations.

### Undergraduate Course for Early Childhood Educators

#### Diploma Programme Upgraded to Degree

The Undergraduate Course for Early Childhood educators which started eight years ago as a diploma, has been upgraded to a Bachelor of Arts Degree programme, now in its second year.

"We welcome the continued partnership with CHASE... and we are confident that, with the higher level of learning now being offered, our Early Childhood institutions will benefit even more."

*- Dr. Asburn Pinnock, Principal, Sam Sharpe Teachers' College*



The CHASE Fund has granted some 3,098 scholarships to Early Childhood educators over the years, in support of Government's thrust to improve performance in the island's basic schools and beneficiaries are making a positive difference in the classroom. Dr. Pinnock said the scholarship programme provided a welcome opportunity for persons who would not otherwise have been able to afford a tertiary education. Prior to the intervention by CHASE, there were only 276 college-trained teachers in the system.

Like the earlier diploma Programme, the degree in Early Childhood Education is offered by the Mico University College, Shortwood Teachers' College, St. Joseph's Teachers' College, Sam Sharpe Teachers' College, Church Teachers' College and the International University of the Caribbean (IUC). It was designed in collaboration with the Early Childhood Commission, the University of the West Indies and the Joint Board of Teacher Education.

To date, CHASE has awarded a total J\$263 million in scholarship financing.

"This investment highlights the strong legacy in education that CHASE has created through our commitment to provide the sound foundation that is critical at this level of the system."

- W. Billy Heaven, *Chief Executive Officer, CHASE Fund*

### **Building, Upgrading & Equipping Basic Schools and Resource Centres**

Performance in many of the island's basic schools, especially those in remote rural communities, has been hampered by resource constraints. Schools were housed in sub-standard buildings and operated without vital resource materials and learning tools.

Some J\$1.4 billion of the CHASE Fund's contribution to the education sector has been channelled into infrastructure development and the provision of furniture, equipment and teaching aides; and this has enabled the schools, many of which faced the threat of closure, to meet the standards of the Early Childhood Commission. Above all, the investment has given children in under-served communities the opportunity to access quality Early Childhood education.

### **Clifton Basic School – Serving the Wider Community**

Even before construction was completed for the new Clifton Basic School, in Hanover, parents from Lucea - some five miles away - were seeking admission for their children, to what is a well-equipped institution.

After operating for some 50 years in cramped and deteriorating quarters at the rear of the Assemblies of Holiness Church, and several futile requests for assistance from private sector companies, the school community received news in 2007 that the CHASE Fund had approved the application for construction of a new school, submitted by the





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Citizens' Association. The facility boasts two classrooms, an administrative block, kitchen, storeroom, sanitary conveniences and an outdoor play area. It is a boon for this remote farming community and surrounding districts – including Mt. Peace, Dundee Pen, Chambers Pen and Askenish - whose residents also have access to the premises for meetings and special events.



Clifton Basic School

### **A Story to Tell at Slipe Basic**

"We are very grateful to CHASE. Our children are learning in a more comfortable environment, they are enjoying a hot meal every day and they do not have to interrupt their play when it rains because the indoor play area has ample space."

*- Teslin Dennis, Principal, Slipe Basic School*



The children and Principal at the Slipe Basic School, located in an agricultural and fishing community near Lacovia, St. Elizabeth, speak happily about the newly refurbished building into which they moved in January, 2010.

The facility, which was completed in a record six months, replaced a dilapidated, one-room building that had served the school for 20 years and which no longer met the growing needs of the 50 students on roll. The Principal, Miss Teslin Dennis, recalls that some children had to sit on the floor, as there were not enough desks and chairs; ventilation was poor; the doorway had to be cleared of animal droppings and disinfected every morning and there was no electricity or modern sanitary conveniences.

The expanded building has a new roof and ceiling and it features two large classrooms with child-appropriate furniture and white boards; bathrooms with running water; a Principal's Office and a fully-equipped kitchen. There are also indoor and outdoor play areas, complete with toys.

#### **New "Dream" School Built for St. Agnes Basic**

Brightly painted in yellow and royal blue, with three spacious, fully-furnished classrooms; a staff room; sick bay and other amenities for a modern school, the new St. Agnes Basic School in Buff Bay, Portland is a stark contrast to the refurbished fowl coop and the one-room, wooden building that served as classrooms for many years.

Principal, Miss Colleen Clarke, explains that the make-shift facilities had a negative psychological impact on students, who were ridiculed by children in the community. The lack of proper facilities also resulted in a significant decline in enrolment, although St. Agnes Basic won the School of the Year Award presented by the Parish Board of Education on two occasions.

Completed at a cost of J\$26 million, the new school was dedicated in December, 2010.

"Our new school is a dream come true and a gift from CHASE.

Now that the learning environment has improved, our enrolment is also increasing and we no longer need to worry about the safety of our children because the premises is now fenced."

*- Colleen Clarke, Principal, St. Agnes Basic School*

#### **Building Programme Benefits Friendship Infant School**

In January, 2012, the Friendship Basic School, in Strawberry District, Westmoreland, began a new chapter in its history when the CHASE Fund completed construction of its new school building, which was also fully furnished and equipped. And, consistent with the long-term development strategy of the Ministry of Education, the school has since been adopted by the Ministry of Education and designated an infant school.



"I am giving God thanks. Everything is under one roof. I no longer have to put up and pull down my charts every day. There is more than enough seating for the children and the learning environment is very good."

- *Viris Pennicooke, Principal, Friendship Basic School*

For almost 12 years prior to this, the institution shared facilities with the Friendship Apostolic Church in an environment that was unsuitable for teaching and learning and fell short of the Early Childhood Commission's standards. In response to urgent appeals from the community, CHASE identified Government land nearby for the new building which was handed over fully-furnished and equipped.

#### **Caenwood Resource Centre – Upgrading for Improved Service Delivery**

The Caenwood Resource Centre and Day Care Centre is one of 11 facilities across the island whose physical plant has been expanded and upgraded with financing from the CHASE Fund, in order to strengthen their support programmes for practitioners in the field and parents.

A hub for early childhood care and development programmes, teacher training and capacity building initiatives for parents and caregivers, the multi-disciplinary Centre in Kingston, serves some 128 schools, some from as far away as Port Royal and Bull Bay, in the eastern end of the city. It also caters to children and parents from the neighbouring community of Allman Town, as well as employees of the Ministry of Education.



And, its programmes have included skills training in the areas of garment construction, computer technology and floral arrangement, through which several parents have gained employment.

The renovated complex at Caenwood now accommodates training and meeting rooms; offices; a library; kitchen and support areas, as well as a specially designed playground, which the Centre Manager says offer a more appropriate teaching, care and learning environment.

### Emergency Relief: J\$145 Million for Basic School Rehabilitation

A J\$145 million allocation from the CHASE Fund for emergency relief rekindled hope for teachers and students of 194 basic schools that were most severely damaged by the devastating Hurricane Ivan in 2004, Hurricane Dean in 2007, and Hurricane Sandy in 2012. The schools, which lost mainly roofs, were in the parishes of Portland, Clarendon, St. Catherine, Manchester and St. Elizabeth; and they were identified for assistance based on assessments undertaken by technical officers from CHASE.

The timely injection of J\$50 million by the Agency ensured the speedy rehabilitation of 144 schools and prevented dislocation in the early childhood education sector following the passage of Hurricane Ivan – at the time, the sixth most intense Atlantic hurricane on record. Three years later, a further J\$50 million in grant funding from CHASE helped some 23 institutions destroyed by the Category 4 Hurricane Dean, to keep their doors open. In 2012 after the passage of Hurricane Sandy, CHASE undertook the renovation of 27 institutions at a total cost of \$45 million.

In all instances, the repairs were undertaken in consultation with the Ministry of Education and the Early Childhood Commission. CHASE also upgraded the infrastructure and replaced equipment and appliances at several of the badly affected schools whose facilities were below the standard required by the Early Childhood Commission. And new buildings were constructed at the Claremont Gardens and Ginger Ridge Basic Schools.







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### **Basics Initiative - Building Academic Success in Inner-City Schools**

A marked improvement in the academic performance of the more than 2,100 children from 28 basic schools in the inner-city communities of South St. Andrew is being reported, following an intervention spearheaded by the non-governmental organisation, Vision Development Foundation and financed by the CHASE Fund. CHASE's support is supplemented by contributions from private sector donors, as well as from Member of Parliament, Dr. The Hon. Omar Davies; and this has facilitated extension of the project to four years, ending in August 2014.

"The support which the CHASE Fund has provided for the BASICS Initiative has facilitated immediate improvements to the quality of early childhood education in all the communities of South St Andrew. However, perhaps more important, that support has allowed us to lay the basis for this improvement to be sustained over the medium to long term".

*- Dr. The Hon. Omar Davies, Member of Parliament, South St. Andrew*

Undertaken against the background of the continued low literacy levels among primary school students, especially those at inner-city institutions, the pilot project which began in August 2010, sought to equip participants with the critical skills for literacy development. It also had the objective of raising the pedagogical skills of teachers at the various institutions through the adoption of best practices.

The multi-faceted project involved a cluster of basic schools in the Jones Town, Admiral Town, Rose Town, Trench Town and Maxfield Avenue communities and stakeholders including parents, the Ministry of Education and the Early Childhood Commission.

School plants were upgraded, diagnostic tests were conducted to identify children with special needs and teachers were trained to recognise the initial symptoms for follow-up by professionals. Six clusters were formed and one model school in each cluster has been equipped with modern technologies and advanced learning tools, with access being provided to all participating institutions. Over 90 teachers were exposed to improved methodologies which they have shared with colleagues in the target schools and more than 1,200 parents have participated in weekly workshops highlighting their role in their children's development.

### **Early Childhood Curriculum Support**

#### **Dudley Grant Memorial Trust: Driving Curriculum Development**

Revision of the Early Childhood curriculum is a critical element in the transformation of the sector and the assistance provided by the CHASE Fund for the project, which was undertaken over several years, reaffirms its commitment to development at this level of the education system.



The Jamaica Early Childhood Curriculum for Children Birth to Five Years, which was developed by the Dudley Grant Memorial Trust – a non-governmental organisation – in partnership with the Ministry of Education and the Early Childhood Commission, was rolled out between 2008 and 2010. It embodies modern concepts and techniques in child development and presents a comprehensive approach to the learning needs of young children.

Mrs. Masie Wint, Administrative Manager at the Dudley Grant Memorial Trust, says the new curriculum is flexible and is designed to be used as a guide.

The establishment of learning corners in the classroom environment; the use of the outdoor environment for integrated learning and activities that facilitate the acquisition of critical readiness skills are among the highlights of the new curriculum. It also addresses areas of concern to the society, such as conflict resolution; and it includes guidelines for parental involvement, as well as poems, songs and jingles for children.

#### Model Nutrition Programme for Early Childhood Institutions

Recognition of the important role that good nutrition plays in the development of cognitive capabilities, such as learning and problem solving among children under five years old, prompted the CHASE Fund to assist the Early Childhood Commission in 2006 as it embarked on a pilot study involving more than 1,000 children from 24 basic schools in St. Mary.

Data gathered from the four-month study guided the design of the National Early Childhood School Feeding Programme. A J\$15 million grant from CHASE facilitated preparations for the pilot study. These included the purchase of freezers; stoves and other equipment for participating schools, as well as the development of food service standards; recipes; menus and project evaluation.

Chairman of the Early Childhood Commission, Professor Maureen Samms-Vaughan, says that achieving sustainable development was a major programme objective and, to this end, nutrition training for stakeholders in the Early Childhood system and the wider community was among the highlights of the programme.





## A Strong Legacy:



# SPORTS

2002-2013



# Sports

"Our individual sportsmen and women and our outstanding sports administrators and support teams continue to demonstrate that, given the right environment, we can match, if not do better than anyone else in the world."

*- Portia Simpson-Miller, Prime Minister of Jamaica*

Jamaica has established itself as a successful sporting nation, particularly in athletics. On a per capita basis, this nation is second to none, reflected through the phenomenal exploits of its sportsmen and sports women who have built on the legacy created by its first Olympians in the 1940's. The country's achievements in football, cricket and netball have also attracted significant international interest. These outstanding performances have infused strong national pride and rallied Jamaicans, both at home and across the diaspora, promoting unity, especially in strife-torn communities. And, with Jamaica's prominence on the world stage, the potential of the sports sector as a lucrative industry, and as a major contributor to the economy, is rapidly gaining traction.

The stated goal of the newly-framed National Sports Policy is "to make sports accessible to all." From its inception, the CHASE Fund has sought to create opportunities for human development, particularly among poor, marginalized youth in urban and rural communities which are often overlooked in national economic strategic plans.

CHASE is required by law to allocate 40% of its receipts to the Sports Development Foundation (SDF), a separate legal entity with its own Board and mandate. In its first 10 years of operation, the CHASE Fund has channelled a total J\$3.7 billion to the SDF, which was established in 1995, and which provides financial and technical support for athletes, as well as, some 40 sports associations and numerous infrastructure projects island-wide.

In collaboration with the SDF, CHASE has been helping to create "the right environment" that will facilitate sustained development and maintain Jamaica's strong and growing legacy of sporting excellence.

Mr. Brian George, President and Chief Executive Officer of Supreme Ventures, the country's largest gaming company and a major corporate donor, endorses the critical role played by the Fund.

"We are very comfortable to the fact that we pay out about a billion dollars a year to CHASE, of which 40 per cent of that goes to sports. Through CHASE, many of the things that people don't appreciate are being done."

*- Brian George, President & CEO, Supreme Ventures*





### **THE COURTNEY WALSH AWARD – Celebrating Excellence in Sports**

Described as “the gentleman of international cricket,” the Hon. Courtney Andrew Walsh, OJ, and Jamaican Ambassador at Large is recognised as one of the sport’s finest fast bowlers. His feats on the world stage follow in the tradition of the talented and fearsome bowlers who he succeeded on the West Indies Team, which he also served as Captain for seven years between 1994 and his retirement in 2001.

The exemplary qualities which Ambassador Walsh demonstrated throughout his illustrious international career, prompted the then Prime Minister of Jamaica, the Most



Hon. P. J. Patterson, to announce, in 1993, the establishment of an Award in the name of the prolific wicket taker. The Courtney Walsh Award is presented annually to an outstanding male or female Jamaican athlete, between ages 18 and 40, who has represented the country at the senior level in a sport that is approved by the Jamaica Institute of Sport and the Jamaica Olympic Association; and it is administered by the CHASE Fund.

### Qualities to be Emulated

The Award, which was inaugurated in 2005, is based on the positive attitudes demonstrated by Ambassador Walsh, and which make him an exemplary role model. The following are the established criteria against which nominees are selected:

- A history of outstanding achievement in their chosen sport, with notable achievements in the calendar year preceding the award;
- A spirit of sportsmanship and goodwill, reflected by truthfulness, courtesy and respect when dealing with other players/competitors and administrators;
- A model of sporting endeavour, dedicated to: improving individual performance; hard work and excellence in competition;
- Strong national pride;
- Appropriate leadership skills;
- Appropriate deportment, a high level of discipline and integrity, both inside and outside of the sports arena; and humility even in the face of victory.

A seven-member Selection Committee comprising a representative each from CHASE; the Inter-Secondary Schools Sports Association (ISSA); the Jamaica Olympic Association (JOA); the Jamaica Cricket Association; the Sports Media; the Institute of Sports (INSPORTS); and the Sports Development Foundation (SDF) is responsible for processing nominations and selecting the awardee each year.

### Awardees 2005-2012

Since the introduction of the prestigious Award, eight top achievers whose consistently excellent performances are recognized in Jamaica and overseas have been honoured. They are:

2005	James "Jimmy" Clive Adams
2006	Deon Hemmings-McCatty
2007	Elaine Davis
2008	Nehemiah Perry
2009	Brigitte Foster-Hylton
2010	Aleen Bailey
2011	Dr. Neil Gardner
2012	Veronica Campbell Brown



### **JAMES CLIVE ADAMS - 2005**

James “Jimmy” Clive Adams earned the title, “Mr. Reliable” because of his versatility, and effectiveness as a cricketer. Whether he was armed with the bat; twirling over his left-arm orthodox deliveries; or working behind the stumps as wicket-keeper, he brought a passion to the sport which he placed above everything else, and to which he gave 28 active years.

The second of three sons, born to medical practitioner, Newton and radiologist, Carolyn Adams, James was introduced to cricket as a student at the Port Maria Primary School in his native parish of St. Mary. His interest in the sport blossomed and was nurtured when he attended High School at Jamaica College, in Kingston; and at the tender age of 17, he represented Jamaica in the 1985 regional season.

A successful stint as the Under 19 captain for the Jamaica team paved the way for the launch of his international career in which he played 54 Test matches, 127 one-day internationals (ODIs), and served as captain of the West Indies team in 15 Tests and 26 ODIs.

At the start of his glittering Test career, James scored 1,132 runs in his first 12 matches, for an average of 87, a record at the time that was second only to the legendary Australian Donald Bradman. The unenviable 3,012 runs scored throughout his career, at an average of 41.26, and including a best of 208 not out against New Zealand in Antigua in 1995, demonstrated his preference for the longer version of the game. However, he was equally successful in limited-over cricket, with an average 28.62 runs from 127 matches, 68 catches, five stumpings and 43 wickets.

“Jimmy” Adams recorded a total of six Test centuries, 14 Test half centuries, and 14 ODI fifties; and he claimed 27 scalps in Tests and 43 in one-day internationals. Placing at number three on the list of Jamaicans with the most Test centuries, he is surpassed only by Lawrence Rowe’s seven from 30 and the legendary George Alphonso Headley’s amazing 10 from 22 Tests.

The fourth Jamaican to captain the West Indies in Tests, after Robert Karl Nunes, the team's first captain of 1928; Franz "Gerry" Alexander, who was appointed 30 years later; and Courtney Walsh, who was elevated to the position in 1994, he assumed leadership of the team in (ooo. insert year) "Jimmy" Adams retired from the sport in 2004, after a determined nine-year struggle with an eye-injury sustained in a 1995 match between the West Indies and Somerset.

### DEON HEMMINGS-McCATTY - 2006

Deon Hemmings-McCatty is the first Jamaican and, in fact, the first female track athlete from the Western Hemisphere, outside of North America, to win an Olympic gold medal. Her triumph in the 400 Metres Hurdles at the Centennial Olympic Games in Atlanta in 1996 was especially significant as she was the only one of the five Caribbean athletes who earned Olympic titles in the 20th Century to set a new record in both the semi-finals and finals of their event. And, she was also the only one to earn a silver medal in defense of the Olympic title.

Deon, who hails from Brown's Town, St. Ann, came to national attention and began her journey to the pinnacle of track and field athletics when, on graduating from the Clarendon-based Vere Technical High School, she was employed at Alcan Alumina Works. While there, she came under the guidance of Mr. Pat "Pops" Anderson who managed the Company's vibrant sports programme and later served as President of the Jamaica Amateur Athletic Association. He revived the Business House Athletic Association's Championships at which she won both the 100 Metres and 200 Metres sprints.

She subsequently received an athletic scholarship to Central State University in Ohio as the "Senior Citizen" in a group of younger athletes. After achieving very limited success in the sprints, she persuaded her coaches to allow her to switch to the 400 Metre Hurdles. By 1991, Deon Hemmings had won the Central American and Caribbean Championships title in this event, and had also taken a silver medal at the Pan American Games.

In 1992 she placed seventh in the finals at the Barcelona Olympics – the first of her three Olympic finals in that event, and a feat that no other female Hurdler has accomplished. The other occasions were her historic gold medal performance at the 1996 Atlanta Games and the 2000 Sydney Olympics at which she won the silver medal in defence of her previously-earned title, and became the only woman to win two Olympic medals in the event. These outstanding achievements placed her among the top four performers of all time in this event, as selected by Track and Field News Magazine.







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She moved one place up to sixth in the 1993 World Championships, the first of five consecutive World Championship finals in which she competed, winning a total of five medals - one gold, one silver and three bronze. These included the first ever world level medal for the Jamaican Women's 4 x 400 team in 1997 and a gold medal in 2001.

Since retiring from competition, she has served on the executive of the Jamaica Amateur Athletic Association; and she has been a member of the Jamaican contingent at several international athletic events.

### **ELAINE LAMOUR DAVIS - 2007**

Elaine Davis has been a stalwart in netball, and she is acknowledged by her peers and other associates as a leader in the sport. Fresh out of high school, she got her baptism in international sports when she was selected as a member of the national senior team for the Ninth World Netball Championships held in Birmingham, England, in 1995. This was a major achievement for a young woman who had represented her alma mater, Glenmuir High School, with distinction.

Playing for Jamaica at the Birmingham Tournament marked the beginning of a glorious, unbroken 12- year run of local, regional and international representation of her country on the netball court. In 1998, she played at the Commonwealth Games held in Malaysia; and friendlies against New Zealand and South Africa in 1999 were followed by a tri-test series against England.

This foray into the big leagues opened her appetite for more high level netball, and this ambition was satisfied when she was selected as a member of the team for the World Netball Championships in Christchurch, New Zealand in 2000 (insert year). Here, she emerged as the third highest goal scorer of the entire tournament.

The 2001 recipient of the Carreras Sports Foundation Special Award, Elaine Davis enrolled at the University of Technology (UTECH) to pursue a Bachelor's Degree in Accounting; but during the course of her studies, her passion for netball led her to accept a six-month stint in New Zealand, representing a well-respected netball club in that country. So outstanding was her sporting performance there, that she was named Jamaica's Sportswoman of the Year for 2002-2003. She also found time to represent UTECH in netball tournaments.

Saving her best for the historic World Netball Championships held at the newly-built National Indoor Sports Centre in 2003, Elaine was pivotal in positioning Jamaica at third place behind the formidable Australia and New Zealand teams. She subsequently led the national team to the 2006 Commonwealth Games in Melbourne, Australia; and guided the Sunshine Girls to success over Caribbean neighbor, Trinidad and Tobago, in a test series that same year.

Not even the intense pain of five knee surgeries between 1996 and December 2006 deterred this champion who understood that excelling at anything exacts a price. That price is sacrifice, dedication, and sometimes pain.



## NEHEMIAH PERRY - 2008

From his early days at Dunrobin Primary School, Nehemiah Perry, nicknamed Johnny by his school friends, showed great promise as a cricketer, and he delivered on that promise. He rose steadily through the cricketing ranks to become a beacon and a shining example of what playing the game is all about.

Although Johnny never played on a winning Sunlight Cup team, his regular sterling all-round performance for Calabar High School caught the attention of the country's cricket administrators. Twirling his off-spinners and mesmerising many a schoolboy batsman, earned him a place in the Jamaica under-19 team where he and another outstanding Jamaican, Jimmy Adams, were the shining lights. Their constant battles with Trinidad and Tobago over the years were a "must-see" for fans of this sport.

After graduating from youth cricket, Perry was drafted onto the national team, which he served for 17 years. His career was interrupted, at times, by injury, but he prevailed.

His first match for Jamaica was against Lancashire in 1987 and he immediately made an impact with a first innings four for 45 from 19 overs and five balls, and he went even better in the second innings with five for 39 off 27 compelling overs, setting up a Jamaica victory by nine wickets.

That performance earned him a call-up for his first regional match against the Leeward Islands and, although he bowled just five overs and conceded eight runs in the first innings, the Jamaica selectors knew that they had made the right investment.

He played 99 first class matches, and ended with 299 wickets, including a best of eight for 45 and a match haul of 12 for 80 against Guyana in 1989. Although he was best known as a calm off-spinner, he scored 2,592 first-class runs, including his only century against the Windward Islands, for an average of 20.

Nehemiah Perry, who played four test matches, made his debut with the West Indies team on March 13, 1999 for a match against Australia at his home turf, Sabina Park.

Now a Unit Manager with Guardian Life Insurance Company he continues to represent Kingston in the Super Cup and makes frequent journeys to specially arranged cricket matches in rural Jamaica. His dedication to the development of cricket is also demonstrated by his willingness to share his knowledge of the game with youth from the Dunrobin area, as well as those from the communities surrounding the Kingston Cricket Club, and students at Calabar High School.

## BRIGITTE FOSTER-HYLTON - 2009

Brigitte Foster-Hylton has faced frustration, setbacks, and disappointments, but she has stayed the course. At one stage of the winding road to the top she seemed to be experiencing countless challenges; and she considered withdrawing gracefully. However, to her personal credit and Jamaica's glory, Brigitte persevered.



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A product of the Parish of St. Elizabeth, she honed her skills as an athlete at St. Elizabeth Technical High School, which is famous for nurturing talent in sports and in many other areas of national life. Today, she is recognized around the world as a champion hurdler over 100 metres.

Her medal-winning performances on the international stage date back to 2003, when she earned a silver medal at the World Championships in Paris; and she took the bronze two years later in Helsinki.

Her hard won 12.45 seconds performance in Oregon, USA set a national record in 2003. A Pan American Games gold medal in the Dominican Republic in 2003 and Commonwealth Games gold in 2006 in Melbourne, Australia helped to propel Brigitte into the ranks of the great exponents of the art of hurdling.

After the disappointment of not winning a medal at the 2008 Beijing Olympics, it appeared that Brigitte was very discouraged and was ready to end her career in athletics. However, she raised the bar with her magnificent performances on the international circuit in 2009, culminating in a first-ever World Championships gold medal in Berlin, that tangibly demonstrated what grit and determination can do. Covering the distance in 12.51 seconds, and beating Priscilla Lopes Schlep of Canada and fellow Jamaican Delloreen Ennis London, was a sweet victory. And what further delighted lovers of athletics all over the world was her animated, child-like celebration, as she jumped up and down, after confirming that she had, indeed, won her first major gold medal.

A letter writer to the daily newspapers expressed the sentiments of many:

"Brigitte Foster-Hylton's gold medal win in the 100 metres hurdles is by far the most emotional and tear-jerking experience for me and many Jamaicans alike."

Brigitte Foster-Hylton's perseverance, courage and team spirit, as well as her invincible, and unquenchable dedication to excellence in sport has served her country well and inspired an entire world.

## **ALEEN BAILEY - 2010**

Aleen Bailey has earned her place as one of Jamaica's most admired athletes of all time.

The St Mary-born native has enjoyed moderate success on the international circuit but, it is the spirit and the energy that she exudes off the field that has made her a standout in the eyes of the world. Aleen oozes unlimited confidence in whatever she does. Her habit of posing as a prize fighter, often shadow boxing as she prepares for a race, has earned her the reputation as the vibes queen of Jamaican athletics.

Having gone almost unbeaten at the Boys and Girls Athletic Championships for four of the five years in which she represented Vere Technical High School, Aleen also made her presence felt at the Carifta Games between 1997 and 1999; and started a progressive climb



# Sports

to the top of world athletics with exquisite displays at the Penn Relays, the Commonwealth Games, the World Championships and the Olympic Games.

This University of South Carolina graduate and Hall of Famer got her big break courtesy of a sprint relay gold medal at the 2004 Olympic games in Athens, Greece, where, running the third leg she teamed with Tayna Lawrence, Sherone Simpson and Veronica Campbell to force Russia and France into the minor placings. At these same Games, she finished fifth in the 100 metres, and fourth in the 200 metres.

Aleen Bailey's exploits on the field earned her the Chairman's Special Award for Excellence at the annual Carreras Sports Awards in 2005, when she was also runner-up Sportswoman of the Year.

Her success story continued at the World Championships in 2005 when she teamed with Danielle Browning, Sherone Simpson and Veronica Campbell to win silver in the sprint relay.

Aleen's durability ensured that she secured a place on Jamaica's squad to the Beijing Olympic Games in 2008. She shrugged off the disappointment of finishing eighth in the 100 metres, and one year later, she teamed up with Simone Facey, Shelly-Ann Fraser and Kerron Stewart to win the sprint relay gold medal for Jamaica at the World Championships in Berlin.

Her efforts to encourage youth in the communities of Baccas Wood and Islington, St Mary to lead exemplary lives; and to guide students of Vere Technical in the choice of meaningful career paths, have been paying off. Aleen has also worked closely with her brother, entertainer Capleton, to raise much needed funds for charities like the Baccas Wood Basic School, Hillside Primary School and the Annotto Bay Hospital in St Mary.

## DR. NEIL GARDNER - 2011

Before becoming a Chiropractic Neurologist, Dr. Neil Gardner was a very successful track and field athlete. Dr. Gardner competed for Jamaica in the 1996 Olympic Games where he was a semifinalist in the 400 metres hurdle event; and he was among the top 10 fastest performers in the world that year. He was also a semifinalist at the 2001 World Athletic Championships in Edmonton, Canada. While competing for his alma mater, the University of Michigan, Dr. Gardner won two individual NCAA Championship titles. To date, he is the only male in the history of the NCAA to have won titles in the 400 metres hurdle and the 55 metres high hurdle events.

Dr. Gardner graduated summa cum laude with a 4.0 grade point average from Parker College of Chiropractic (Is this name complete?) He has achieved diplomate status from the American Chiropractic Neurology Board. He also holds a Bachelor of Science degree in Biochemistry from the University of Michigan, their first black graduate in that discipline; as well as two Bachelor of Science degrees from Parker College in Anatomy and Health & Wellness.





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Dr. Gardner has combined his expertise as a Chiropractic Neurologist with his experience as a successful athlete to pioneer the Sports Neurology Therapeutic Programme. This is a unique programme geared at identifying neurological defects in athletes and providing specific therapies to not only prevent injury, but more importantly, to optimize peak athletic performance.



### **VERONICA CAMPBELL-BROWN - 2012**

Veronica Campbell-Brown has won seven Olympic medals (3 gold, 2 silver, 2 bronze); she is a nine-time World Championship medallist (2 gold, 7 silver); and a double gold medallist in the 60 metres at the World Indoor Championships. VCB as she is popularly known, is the first female track athlete to earn a gold medal in the sprints for Jamaica and the Caribbean; and is considered one of the greatest Caribbean female sprinters of all times.

She won her first Olympic medal in 2000 courtesy of a silver medal in the relays at the Sydney Games, becoming the youngest ever Jamaican female to win an Olympic medal. She also created history that same year when in Santiago, Chile, she became the first woman to win the 100 metres and 200 metres at the same World Junior Championships.

It was at the 2004 Athens Olympic Games, that Veronica, with a medal haul of 100 metres (bronze), 200 metres (gold) and relay (gold) earned the title of 'most successful Caribbean athlete at a single Olympic Games'. And, by winning the 200 metres, she became the first woman from the Caribbean to win an Olympic sprint title.



Veronica Campbell continued to blaze a trail of excellence at the 2007 World Championships, where she captured the 100 metres title, becoming the first Jamaican to win a senior global 100 metres title; and the first athlete (male or female) to hold the full range of sprint titles offered by the International Association of Athletics Federations (IAAF).

At the 2008 Beijing Olympic Games, Veronica continued to re-write the history books by becoming only the second woman in Olympic history to successfully defend her 200m title.

In 2009, this athletic giant was named UNESCO Champion for Sport - the first female track athlete to be bestowed with this honour.

Veronica Campbell-Brown has come a long way from her roots in Trelawny and she has established a strong legacy that is worthy of emulation.





# PROJECT LISTINGS

2012-2013



## Support for the Mentally Challenged

1	Special Olympic - 7th Award	932,000
	Hosting of the 29th annual national summer games for children with intellectual disabilities	
2	Promise Learning Centre	2,980,000
	Support for speech therapist and computer technologist for a one year period	
3	Special Olympic - 8th Award	1,757,000
	Hosting of the 30th annual national summer games for children with intellectual disabilities	
<b>Sub-total</b>		<b>5,669,000</b>

## Training

4	Hope Institute - Training of Oncology Nurses	221,232
	Support for 2 registered nurses to attend training workshop in chemotherapy and biotherapy in the United States of America	
5	McCam 4th International ADHA Conference	739,800
	To host the 4th International Attention Deficit Hyperactivity Disorder Conference May 3-4, 2012	
6	Dr. Tiffany Hunter - Fellowship Maternal Fetal Medicine	5,310,000
	Tuition fees	
7	Gayan Smith - Bsc. Surgery/ Medicine (MBBS)	1,116,730
	Tuition fees	
8	Dimitri McGrigor - Doctor of Medical Dentistry	1,647,400
	Tuition fees	
9	UWI Faculty of Medical Sciences Annual Conference & Workshop	300,000
	To publish extracts and academic research materials from the Conference & Workshop in the West Indian Medical Journal	
10	39th Annual Ena Thomas Memorial Lecture 2012	200,000
	To stage the 39th Dr. Ena Thomas Lecture as part of the Continuing Medical Education programme (CME).	
11	Sunsil Stephenson - Cardiothoracic Surgery (additional funding)	300,000
	Tuition fees	
12	Cornelia Riley - UWI MBBS Final Year (additional Funding) - 5th Award	600,000
	Tuition fees	
13	Franz Pencle - Neurosurgery (additional Funding)	500,000
	Scholarship - Living expenses	





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14	Jamaica Emergency Medicine Association (Mass Basic Life Support Course)	150,000
	Training & certification of 30 persons in Basic Life Support	
15	Shanice Ebanks - MBBS Medicine/Surgery	400,000
	Tuition fees	
16	MOH - Nephrology Nursing Programme - 2nd Award	2,714,882
	Training of 12 registered nurses in the area of nephrology. The training also includes haemodialysis & peritoneal dialysis	
17	Antoinette Clarke - MBBS Medicine	250,000
	Tuition fees	
18	Medical Assoc. of Ja. - European Psychiatric Association Meeting	529,014
	Airfare for president of the MAJ to attend the meeting in France	
19	Caribbean Inst. Of Nephrology & Hypertension - 2013 Conference	380,000
	Support for staging of the annual conference on nephrology and hypertension	
<b>Sub-total</b>		<b>15,359,058</b>

### Equipping/Upgrading Health Facilities

20	Princess Margaret Hospital	4,500,000
	Lease of a haematology analyzer and purchase of associated reagents for a 3 year period	
21	Mobile Reserve Gymnasium	1,121,942
	Outfit the Mobile Reserve Gym with exercise equipment	
22	MOH - Medical Equipment for Primary Health Care Facilities	28,000,000
	Purchase of equipment for 16 selected health centers islandwide	
23	Marlie Hill Primary School (Sanitary Block)	6,090,000
	Construction of a bathroom block	
24	Ginger Ridge All Age School (Sanitary Block)	6,090,000
	Construction of a bathroom block	
25	Mandeville Regional Health Hospital - Renal Unit Expansion Phase 2	15,000,000
	Expansion of the existing renal dialysis unit	
26	Hugh Wynter Fertility Management Unit Laboratory Equipment	10,000,000
	Provision of a laparoscopic virtual reality simulation training system for the laboratory	
27	Princess Margaret Hospital Hematology Analyzer (additional Funding)	2,800,000
	Lease of a hematology analyzer and purchase of associated reagents for a 3 year period	
28	Annotto Bay Hospital - Post Hurricane Sandy Restoration	20,000,000
	Repairs to roof of A&E and pediatric wards post hurricane Sandy	



29	UHWI Equipment – Echocardiogram	7,832,750
	Purchase of an echocardiogram for the intensive care unit and Main Operating Theatre of the hospital	
30	Bustamante Hospital for Children	962,280
	Purchase of one peritoneal dialysis unit and associated medical sundries	
	<b>Sub-total</b>	<b>102,396,972</b>

### Healthy Lifestyle

31	St. John's Road Church of God Health Fair	605,000
	Hosting of health fair which includes free health screening tests	
32	Rotary Club of Trafalgar - Health Fair	351,000
	Hosting of health fair which includes free health screening tests	
33	Annual Sylvia Grant Treat	150,000
	Purchase of refreshments and gifts for the children at the centre	
34	Keep Jamaica Clean Public Education Campaign	30,000,000
35	Consie Walters NDTTC Benefit Performance	100,000
	Support for attendance to the event	
36	Aenon Town All Age School Health Fair	500,000
	Hosting of health fair which includes free health screening tests	
37	Nutritional Support for Portmore Cricket Association	200,000
	Nutritional support for Portmore teams during competition	
38	Women's Resource & Outreach Centre	2,000,000
	Support for a family medical clinic for residents in the Lyndhurst/ Greenwich Park Community	
39	Lions Club of Spanish Town - Annual Health Fair	62,500
	Hosting of health fair which includes free health screening tests	
40	Jamaica Police Convalescent Centre Annual Health Fair	500,000
	Hosting of health fair which includes free health screening tests	
41	Diabetes Association of Jamaica Health Fair	100,000
	Hosting of health fair which includes free health screening tests	
42	Ministry of local Govt. - Emergency Hurricane Sandy Clean up	20,000,000
	Funding for emergency cleanup work islandwide post hurricane Sandy	
43	YUTE - Healthy Lifestyle Expo	900,000
	Support for a healthy lifestyle expo	
44	Mustard Seed Communities - Christmas Treat	250,000
	Annual Christmas treat for needy children and the elderly in the Half-way- tree, downtown and cross road areas	



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45	Rebel Salute Health & Culture family Expo	500,000
	Support for provision of health screening tests for patrons at the annual Rebel Salute Event	
46	CHASE Fund Wellness Initiative	1,500,000
	Provision of gym membership for members of staff	
47	Office of the Prime Minister - Special Olympians Luncheon	190,000
	Luncheon held to honour the Special Olympians at Jamaica House	
48	UWI/UTECH Diabetes Outreach Programme	2,000,000
	Hosting of the 19th annual International diabetes conference under the theme: "Diabetes and Oral Health"	
49	JCF Anti-Crime Initiative – Second Chance Programme	3,000,000
	Promotion of healthy lifestyles by conducting health fairs in police divisions	
50	Rotary Club of Trafalgar - Health Fair	285,000
	Hosting of annual health fair which includes free health screening tests	
51	Jamaica Dental Association 49th Convention	171,000
	Hosting of the 49th annual convention under the theme - "Fitness, Health and Excellence in Dentistry"	
	<b>Sub-Total</b>	<b>63,364,500</b>

### Prevention of Drug Abuse

52	Community Group Homes - Summer Camp	605,000
	Annual Summer Camp for Children & Adolescents at risk of behavioural problems and substance abuse	
53	RISE Life management Services	2,416,000
	Provide vocational and health related services for at risk populations including those suffering from addictive disorders such as drinking and drug abuse.	
	<b>Sub-total</b>	<b>3,021,000</b>

### Medical Assistance

54	Provision of medical assistance for 65 patients with cancer and End Stage Renal Disease.	
	<b>Sub-total</b>	<b>21,790,000</b>

**Grand Total 2012/2013**

**211,600,530**



## Equipping and Upgrading of Basic Schools

1	Chin's Basic School	\$240,045
	Additional funding towards the renovation of school building to include bathroom, kitchen and electrical upgrade.	
2	Ward Park ECI	\$9,870,000
	Construction of a bathroom block and the renovation of existing school building.	
3	Sheril Ann DaCosta Basic School	\$17,620,000
	Construction of a bathroom block, kitchen, sickbay and administration area and the renovation of existing school building.	
4	Evelyn Mitchell Infant School Shuttle Bus	\$3,430,180
	Funding was approved to provide maintenance for the 20-seater bus which transports students each day to school in Brandon Hill and surrounding districts.	
5	Black River Infant School	\$18,892,500
	Renovation of a three-classroom school building to include structural repairs, roof, electrical and sanitary upgrade.	
6	Eagle ECI	\$14,573,900
	Construction of one additional classroom, bathroom block and renovation of the existing building and the provision of student and staff furniture, kitchen and play equipment.	
7	Wakefield Basic School	\$14,100,000
	Renovation of existing school building, and construction of bathroom block and kitchen facility.	
8	Guava Ridge Basic School	\$1,633,500
	Construction of perimeter fence and provision of play and kitchen equipment.	
9	Jacksons Basic School	\$4,061,000
	Renovation of school building to include windows, doors, ceiling, electrical wiring; and construction of perimeter fence.	
10	Cecil Boswell Facey Basic School	\$1,654,400
	Construction of fencing, provision of play equipment and minor renovation of the school building.	
11	Westchester Belony Basic School	\$3,481,500
	Expansion of sanitary facilities and construction of perimeter fence.	
12	Ascot Basic School	\$6,930,000
	Expansion of sanitary facilities	
13	St. Anthony ECI	\$1,975,500
	Construction of fencing and provision of new ceiling, play and kitchen equipment.	





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14	Jones Park Basic School	\$11,423,500
	Renovation of existing school building, construction of additional classroom and bathroom facility.	
15	Boston Infant School	\$639,100
	Construction of fencing and provision of play equipment.	
16	Early Childhood Commission - Crayons Count	\$5,000,000
	Support toward the supply and distribution of EC books island wide.	
17	Jacks Hill Infant School (additional funding)	\$2,350,000
	Additional funding towards the renovation of school building to include roof, electrical, play area, additional bathroom facilities and new administration area; and provide students and staff furniture, kitchen and play equipment.	
18	Jamaica House Basic School (additional Funding)	\$350,000
	Additional funding towards the construction of a food preparation unit.	
19	Emergency Early Childhood Rehabilitation Programme	\$45,000,000
	An emergency programme to conduct Hurricane Sandy damage repairs for Early Childhood Institutions.	
20	Early Childhood Special Needs After Care Programme	\$150,000
	Support toward a early childhood special needs after care programme.	
21	Port Maria Evangelistic ECI (Additional Funding)	\$2,764,000
	Additional funding towards the renovation of school building to include classrooms, kitchen and construction of bathroom facilities.	
22	Happy Hour ECDC (Additional Funding)	\$331,000
	Additional funding towards the renovation of school building to include roof, and construction of an additional classroom.	
23	JCF Anti-crime Initiative – Second Chance Programme	\$13,000,000
	Support toward the early childhood component of the JCF Anti-crime Initiative – Second Chance Programme; to include renovation of basic schools and the provision of teaching aids.	
	<b>Sub-total</b>	<b>\$179,470,125</b>

### Building of Basic Schools & Resource Centres

24	Marlie Hill Basic School	\$24,145,000
	Construction of a new two classroom school building; and provision of student and staff furniture, kitchen and play equipment.	
	<b>Sub-total</b>	<b>\$24,145,000</b>



## Training

25	MICO Special Needs Programme	\$10,000,000
	A training programme for early childhood teachers to help them identify and respond to students with developmental and learning challenges.	
26	Teacher Training Scholarships 2012/2013	\$24,250,000
	A scholarship programme providing tuition support for individuals pursuing diplomas and degrees in teacher training at the early childhood level.	
27	UWI Township Assessment Project	\$17,000,000
	A programme to improve the performance of early childhood students in and around the UWI township through student testing and teacher support.	
28	Dudley Grant Memorial Trust	\$500,000
	Early Childhood Development Conference, Gold sponsorship of the conference (2013)	
29	Teacher Training Scholarships 2012/2013 (Additional Funding)	\$200,000
	Additional funding toward the scholarship programme providing tuition support for individuals pursuing diplomas and degrees in teacher training at the early childhood level.	
30	Building Academic Success in Schools (BASICS) Initiative (Additional Funding)	\$4,364,000
	A programme to improve the performance of early childhood institutions in inner-city schools through student testing and teacher support.	
	<b>Sub-total</b>	<b>\$56,314,000</b>
	<b>Grand Total</b>	<b>\$259,929,125</b>



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### Heritage & Craft

1	Jamaica 50th Anniversary Secretariat	60,000,000
	Funding support to the Jamaica 50 Secretariat	
2	UNESCO Award for Excellence in Handicraft	1,114,400
	To assist with the cost of adjudication and exhibition	
3	Kirri Wynter - Culinary Arts	600,000
	Scholarship support for years 2 and 3 of the - BSc. in Food Service Management programme at Utech	
4	Sydenham Community Cultural Centre	7,000,000
	To refurbish the centre to better serve the needs of the community especially in the areas of arts and culture.	
5	Reggae Month 2013	2,000,000
	To assist with the staging of the JARIA Honour Awards, a premiere Reggae Month event	
6	Nadine Hall - BA Fine Art Textile /Fashion Design	324,400
	Support with tuition fees for the 2012/13 academic year (year 2 of the four-year programme) being pursued at the EMCVPA	
7	Portmore Twenty20 Cricket League Awards 2012	300,000
	Support to offset some of the costs of staging the Awards Function	
8	Reggae Month 2013 (additional funding)	500,000
	Additional funding to assist with the staging of the Reggae Month Music Symposium.	
9	JCF Anti-Crime Initiative	1,500,000
	Strengthening of community marching bands, grants to attend EMCVPA and music training for youth groups under the JCF's "Second Chance Programme"	
	<b>Sub-Total</b>	<b>73,338,800</b>

### Performing Arts

10	National Dance Theatre Co - 50th Anniversary Programme	6,800,000
	Support for the NDTC's 50th Anniversary programme including the Season of Dance, UK Tour and Montego Bay Outreach.	
11	Knox Junior School - Music Programme	400,000
	To purchase musical instruments and equipment for the school's music programme	
12	ASHE - Youth Centre Jamaica	1,740,000
	To refurbish ASHE's dance studio to include new hardwood floors and studio mirrors.	
13	Magnificent Troopers Marching Band	725,296
	To purchase musical instruments for the marching band.	



14	Storybook Theatre Production - 'IMAGINE'	10,000,000
	Support to produce and stage a theatrical production featuring hearing impact cast, theatre in black, larger than life props and first world special effects never before seen in Jamaica	
15	Spauldings Primary School - Musical Instruments	354,000
	To purchase musical instruments and equipment for the school's music programme.	
16	Tarrant Primary School Choir	600,000
	To purchase musical instruments and equipment for the school's music programme and to assist with music tutor fees.	
17	Ananse Sound Splash - Story telling Conference & Festival	1,500,000
	Support for the participation of international tellers and scholars at the festival/conference from November 19 - 25, 2012.	
18	Ricardo McFarlane - BA Drama in Education	242,700
	Support with tuition fees for the 2012/13 academic year (year 3 of the four-year programme) being pursued at the EMCVPA	
19	Patricia Morris - BA Drama in Education	271,300
	Support with tuition fees for the 2012/13 academic year (final year of the four-year programme) being pursued at the EMCVPA	
20	Norre Stephenson - Assoc. Degree Vocal Performance	1,390,500
	Scholarship towards tuition fees for the first year of the programme being pursued at the Musicians Institute , College of Contemporary Music, Los Angeles, California	
21	Glenmuir High School Culturama	305,000
	Support with airfare for the Glenmuir High School Choir to participate in CULTURAMA 2012 in Florida, USA.	
22	Kencot Christian Fellowship – Teen Camps	320,000
	Support for two teen camps focused on the use of popular and folk music, dance and drama to explore the developmental needs of inner city youth	
23	Tribute to the Greats 2012	300,000
	Funding to assist with the cost of staging this annual event which recognizes and honours Jamaican artistes who have contributed to the birth and development of Jamaica's popular music	
24	YUTE/ Jamaica 50 Legacy Showcase 2012	1,000,000
	Funding for a performing arts showcase involving presentations in speech, dance, drama and musical performances delivered by participants of the Y.U.T.E. Pre-Skills Educational Programme implemented by Development Option Ltd.	
25	Jamaica Music Symposium	3,000,000
	To support the Jamaica Music Museum in staging this Jamaica 50 Legacy Project aimed at providing a forum for leaders in the areas of music, business, finance, government and international trade to share ideas on maximizing the potential of the Jamaican Music Industry	





## CHASE: A Strong Legacy Annual Report 2013

26	Flames of Freedom 2012	700,000
	Support for the annual celebration to commemorate the 1831 Christmas rebellion and the Fight against the Trans-Atlantic Slave Trade	
27	Jamaica Youth for Christ - Genesis Jubilation 2013	300,000
	To offset production expenses for the free musical event with performances by established gospel artistes and upcoming choirs	
28	St. Mary High School - Musical Instruments	810,000
	To purchase musical instruments and equipment for the school's music programme.	
29	Adrian Wanliss - BFA Dance	532,000
	Scholarship to assist with tuition fees to complete studies at the Rotterdam Dance Academy	
30	JCDC - Jamaica National Festival 2013	10,000,000
	Support to defray the cost of staging the National Festival of the Arts - the annual JCDC programme which provides a platform for the training, honing and exposure of talents in the performing, visual, literary and culinary arts	
31	Prime Minister's Youth Awards and Youth Concert	2,500,000
	Support to defray the cost of this important event which honours outstanding Jamaican youths and affords an opportunity for the showcasing of talents in the performing arts through the associated Jamaican Youth Concert	
32	Hugh Douse - Master in Philosophy - Cultural Studies	420,000
	Scholarship towards tuition, books and technology support for 1 year of the programme being pursued at UWI, Mona	
	<b>Sub-Total</b>	<b>44,210,796</b>

### Visual Arts

33	Andre Morgan - BA Art Education	250,000
	Support with tuition fees for the 2012/13 academic year (final year of the four-year programme) being pursued at the EMCVPA	
34	Jamaica International Sculpture Foundation Symposium 2013	4,000,000
	To plan and stage Jamaica's first International Sculpture Symposium – a Jamaica 50 Legacy project which will result in the acquisition of monumental sculptures for the benefit of the Jamaican people and increased placement of public art throughout Jamaica	
35	National Gallery of Jamaica - Saturday Art Time 2012/2013	1,000,000
	Support for the continuation of this NGJ's programme which provides children with organised activities focused around thinking critically about art and developing their visual communication and art production skills.	
	<b>Sub-Total</b>	<b>5,250,000</b>



### Libraries/Archives

36	Brandon Hill Branch Library (additional funding)	1,141,292
	Funding to complete the branch library	
37	NLJ – “Jamaican Literature - A Quest for Independence”	1,000,000
	Support for the development and mounting of an exhibition to celebrate Jamaican literature	
38	Roman Catholic Church - Conservation of Archives	2,000,000
	Phase 2 of project to digitize the Church’s archival material and to index and catalogue it to make it more accessible to researchers and other users	
39	Michael Manley Centre - Institutional Support	4,000,000
	Support with the operating expenses of the Centre - the primary documental resource of the Michael Manley Foundation with the mandate to research, acquire, classify and store relevant information on the late former Prime Minister’s life and work.	
40	Digitization of Historical Records Edward Seaga	2,100,000
	Support to continue the digitization of a large collection of information on the life of The Most Hon. Edward Seaga, for research and documentaries.	
	<b>Sub-Total</b>	<b>10,241,292</b>

### Historic Sites & Monuments

41	Revitalization of the Accompong Maroon Parade Ground	461,200
	Funding to complete two cut stone retaining walls and to level the site	
42	Save the Ward Theatre	5,000,000
	To cover the cost of basic operating expenses to prevent further deterioration and possible vandalizing of the Ward as the stakeholders develop plans and secure funding for its restoration	
43	Vale Royal	20,000,000
	To refurbish, renovate and revive Vale Royal - one of Jamaica’s oldest continually occupied houses (dating back to about 1694), the Official Residence of the Prime Minister since 1980 and a designated Historic House and National Monument	
44	Enclosure of Garvey Great Hall	3,984,128
	To enclose the Garvey Great Hall on the top floor of Liberty Hall, using sliding glass windows & doors and to increase the utility of the space and boost the cultural offerings at Liberty Hall	
	<b>Sub-Total</b>	<b>29,445,328</b>



## CHASE: A Strong Legacy Annual Report 2013

### Music/Film/Media

45	Nadje Leslie - Bachelor of Music	1,083,510
	Scholarship towards tuition fees for the first year of the programme being pursued at Hunter College, New York	
46	Andrew Comrie	127,000
	Support with tuition fees for the 2012/13 academic year (first year of the four-year programme) being pursued at the EMCVPA	
47	50 Days in Afrika	2,000,000
	Support to produce a documentary film capturing the story of six young Jamaican film makers as they travel across Africa learning about the African film industry	
48	Jamaica Music Institute - Trench Town	3,000,000
	Support to establish, in Trench Town, a state of the art music recording studio and Jamaica's first international certification training laboratory for music professionals	
49	Our Prayer for Jamaica 50	400,000
	Support for the production and free distribution of A 7 Track CD of a non-dimensional poetic prayer presented in English, French, Spanish and Jamaican, read over original music	
50	Justine McCalla - BFA - Film and Media Production	1,000,000
	Scholarship towards tuition fees for the first year of the programme being pursued at the University of Regina, Saskatchewan, Canada	
51	Oneika Russell - PhD in Film, Video and Media Art	560,130
	Scholarship support to complete studies in Japan	
52	Jamaica 50 Documentary - A Golden Legacy	3,000,000
	To produce a gomin documentary capturing unforgettable moments and indelible experiences of Jamaica's first 50 years of independence as highlighted in the Jamaica 50 Celebrations.	
	<b>Sub-total</b>	<b>11,170,640</b>

### Museums

53	National Sports Museum	3,000,000
	To assist with the development and mounting of the Jamaica Sports Exhibit as part of the Jamaica 50th Anniversary Celebrations.	
54	IOJ National Exhibition - 'Rastafari'	2,450,000
	To assist with the development and mounting of the largest ever exhibition on Rastafari in Jamaica	
	<b>Sub-Total</b>	<b>5,450,000</b>



## Literary Works

55 Profile: 25 years of Excellence	984,000
Support to produce and publish a book by Ian Boyne and Glenford Smith, capturing the stories of achievement and excellence carried by the TV show 'Profile' for the past 25 years	
56 JNHT: Jamaica Heritage in Pictures (additional funding)	1,413,445
Support to complete the coffee table book showcasing and celebrating Jamaica's unique historic and archaeological features and natural sites	
57 Cricket Spectacular - A Pictorial Review	100,000
To purchase 100 copies of the book produced by cricket photographer Headley 'Delmar' Samuels covering seven World Cup Cricket series from 1979 to 2003	
58 The Jamaicans Children of God in the Promised Land	900,000
To complete writing, editing, printing and production of a book by Ambassador Basil Bryan, dealing with the beginnings and the development of the Jamaican Diaspora worldwide.	
59 Jamaica 50th Anniversary of Independence Special Report	1,000,000
To purchase copies of the publication which presents a portrait of the country from a business, political, cultural, historic and photographic perspective and is an ideal marketing tool to promote Jamaica	
60 Books on Site of Historical significance in Kingston - CHASE Initiative	2,500,000
Commissioning of a book capturing historically significant sites in Kingston in the town's 140th year and in celebration of Jamaica's 50th anniversary	
61 Norman Manley & The Making of Modern Jamaica	3,000,000
CHASE and the Airports Authority of Jamaica have partnered to fund the book which is being authored by Arnold Bertram	
62 Kingston Book Festival	3,000,000
Support for the one-week festival put on by the Book Industry Association of Jamaica	
63 Publication: Jamaica's Culinary Heritage and Creativity	235,000
Acknowledgment and support of the effort of the author, Dr. Pamela Powell, in producing this Jamaica 50 endorsed publication by purchasing 50 copies of the book	
64 Oliver Jones - An Entrepreneurial Journey	50,000
Acknowledgment and support of the effort of the authors Prof. Rosalea Hamilton and Dr. Angela Ramsey in publishing the book by purchasing 50 copies	
65 Michael Manley - Putting People First	1,000,000
Support to defray the cost of developing and publishing 500 copies of the book	
<b>Sub-Total</b>	<b>14,182,445</b>

**Total for 12/13**

**193,289,301**





## CHASE: A Strong Legacy Annual Report 2013

### Infrastructure

<b>1 Multi-purpose Courts</b>	<b>8,127,478</b>
Knox Community College	
Exchange All –Age School	
Edwin Allen High School	
Wolmers Boys' School	
Mannings Hill Primary	
Lincoln Kirk Primary School	
Family Court Complex	
<b>2 Fencing/Wall</b>	<b>3,387,167</b>
Edwin Allen High School	
Rusea'a High School	
<b>3 Fields</b>	<b>10,708,228</b>
Edwin Allen High School	
Rusea's High School	
<b>4 Complexes</b>	<b>3,182,719</b>
Mona Hockey Field	
Breds Treasure Beach	
<b>5 BMX Bike Track – Eden Park</b>	<b>779,100</b>
<b>6 Lighting</b>	<b>194,151</b>
Pembroke Hall Complex	
<b>7 Signs and Equipment-Islandwide</b>	<b>1,001,856</b>
<b>Total Infrastructure</b>	<b>27,380,699</b>



# Sports (Sports Development Foundation)

## 8 Grants to National Associations 253,717,637

Amateur Swimming of Jamaica  
Equestrian Federation  
Jamaica Amateur Athletic Association  
Jamaica Baseball Association  
Jamaica Amateur Basketball  
Jamaica Amateur Gymnastics  
Jamaica Amateur Softball Association  
Association of Sports Medicine  
Jamaica Badminton Association  
Amateur Body Building  
Boxing Board of Control  
Jamaica Chess Federation  
Jamaica Cricket Association  
Jamaica Cycling Federation  
Jamaica Football Federation  
Jamaica Golf Association  
Jamaica Hockey Federation  
Jamaica Netball Association  
Paralympic Association  
Jamaica Rugby Football Union  
Jamaica Rugby League  
Jamaica Skeet Club  
Jamaica Ski Federation  
Jamaica Visually Impaired Cricket Association  
Jamaica Surfing Association  
Jamaica Squash Association  
Jamaica Table Tennis Association  
Tae-kwon Do Association  
Jamaica Triathlon Association  
Jamaica Volley Ball Association  
National Domino Bodies  
Special Olympics Foundation  
Tennis Jamaica  
IAAF High Performance Centre  
Jamaica Race Car Driver Club



## CHASE: A Strong Legacy Annual Report 2013

Seido Karate Association	
Multicare Foundation	
Jamaica Olympic Association	
Jamaica Cricket Umpires Association	
Jamaica Physical Education Association	
Jamaica Deaf Sports	
<b>9 Government Agencies</b>	<b>45,617,867</b>
Independence Park Limited	
G.C. Foster College	
Institute of Sports	
Social Development Foundation	
<b>10 Athletes Welfare</b>	<b>15,292,149</b>
<b>11 Special Projects</b>	<b>31,544,432</b>
Jamaica International Invitational Track Meet	
<b>12 Special Allocations</b>	<b>39,270,598</b>
Awards to Athletes and Officials – London 2012 Olympic and Paralympic Games	
Carifta 2012	
Jamaica 50 Secretariat- Sports Museum	
Churches - Sports Programmes	
Ministry of Sports	
Jamaica Teachers Association	
Council for Voluntary Social Services	
Western Primary Invitational Championship	
Maroon Sports Fest	
<b>Total Spend</b>	<b>412,823,382</b>

## Directors' Compensation 2012-2013

Director	Fees (\$)	Motor Vehicle Upkeep/ Travelling	Honoraria (\$)	All Other Compensation including Non-Cash Benefits as applicable (\$)	Total (\$)
Dr. Carlton E. Davis, Chairman	25,000.00	0	0	0	300,000.00
Joseph A. Matalon, Director	19,667.00	0	0	0	236,004.00
Dr. Rose Davies, Director	19,667.00	0	0	0	236,004.00
Dr. Winston Dawes, Director	19,667.00	0	0	0	236,004.00
Fae Ellington, Director	19,667.00	0	0	0	236,004.00
Brian George, Director	19,667.00	0	0	0	236,004.00
Lisa Harrison, Director	19,667.00	0	0	0	236,004.00
Eugene Kelly, Director	19,667.00	0	0	0	236,004.00
Saleem Lazarus, Director	19,667.00	0	0	0	236,004.00
Earl Samuels, Director	19,667.00	0	0	0	236,004.00
John-Paul White, Director	19,667.00	0	0	0	236,004.00
<b>TOTAL \$</b>					<b>2,896,044.00</b>

## Senior Executives' Compensation 2012-2013

Position of Senior Executive	Salary (\$)	Gratuity or Performance Incentive (\$)	Travelling Allowance or Value of Assigned Motor Vehicle (\$)	Pension or Other Retirement Benefits (\$)	Other Allowances (\$)	Non-Cash Benefits (\$)	Total (\$)
W. 'Billy' Heaven	6,395,777.00	1,694,945.00	(\$5.0M)	0	0	0	8,090,722.00
Michelle Grant	4,397,808.00	1,119,189.00	975,720.00	0	0	0	6,492,717.00
Paulette Mitchell	4,106,110.00	1,142,521.00	975,720.00	0	0	0	6,224,351.00
Hilary Coulton	3,658,804.00	995,793.00	975,720.00	0	0	0	5,630,317.00
<b>TOTAL \$</b>	<b>18,558,498.00</b>	<b>4,952,448.00</b>	<b>2,927,160.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,438,107.00</b>





# Financial Statements

as at March 31, 2013



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- 115. Independent Auditors' Report
- 117. Statement of Financial Position
- 118. Statement of Changes in Funds
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- 139. Supplementary Information to the  
Financial Statements
- 140. Independent Auditors' Report to the Directors
- 141. Detailed Statement of Project Disbursements



**KPMG**  
**Chartered Accountants**  
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Jamaica, W.I.

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## INDEPENDENT AUDITORS' REPORT

To the Members of  
CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND  
(*A company limited by guarantee*)

### **Report on the financial statements**

We have audited the financial statements of Culture, Health, Art, Sport and Education Fund ("the company"), set out on pages 117 to 138, which comprise the statement of financial position as at March 31, 2013, the statements of changes in funds, income and expenses and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditors' Responsibility***

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether or not the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence relating to the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including our assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal controls relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

KPMG, a Jamaican partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity.

Elizabeth A. Jones  
R. Tarun Handa  
Patrick A. Chin  
Patricia O. Dailey-Smith  
Linroy J. Marshall

Cynthia L. Lawrence  
Rajan Trehan  
Norman O. Rainford  
Nigel R. Chambers



**CHASE: A Strong Legacy**  
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**Report on the Financial Statements, cont'd**

***Opinion***

In our opinion, the financial statements give a true and fair view of the financial position of the company as at March 31, 2013, and of its financial performance, changes in equity and cash flows for the year then ended, in accordance with International Financial Reporting Standards and the Jamaican Companies Act.

**Report on additional matters as required by The Jamaican Companies Act**

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been maintained, so far as appears from our examination of those records, and the financial statements, which are in agreement therewith, give the information required by the Jamaican Companies Act in the manner required.

A handwritten signature in black ink, appearing to be 'KPMG', written over a horizontal line.

Chartered Accountants  
Kingston, Jamaica

July 19, 2013





## CHASE: A Strong Legacy Annual Report 2013

### CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND (A company limited by guarantee)


#### Statement of Financial Position

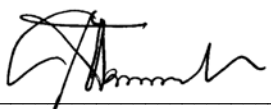
March 31, 2013

(Expressed in Jamaica dollars unless otherwise indicated)

	<u>Notes</u>	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>Non-current assets</b>			
Property and equipment	6	24,597	24,222
Intangible assets	7	<u>286</u>	<u>692</u>
		<u>24,883</u>	<u>24,914</u>
<b>Current assets</b>			
Receivables	8	345,502	272,904
Short-term investments	9	1,948,151	1,557,419
Cash and cash equivalents		<u>6,234</u>	<u>20,007</u>
		<u>2,299,887</u>	<u>1,850,330</u>
		<u>2,324,770</u>	<u>1,875,244</u>
<b>Undisbursed sector funds:</b>			
Arts and culture fund		345,345	252,513
Health fund		472,441	386,279
Sports development fund		132,300	126,133
Early childhood education fund		<u>872,542</u>	<u>626,973</u>
Total undisbursed sector funds	10	<u>1,822,628</u>	<u>1,391,898</u>
<b>Current liability</b>			
Payables	11	<u>15,325</u>	<u>15,385</u>
<b>Administration fund</b>			
Accumulated surplus		<u>486,817</u>	<u>467,961</u>
		<u>2,324,770</u>	<u>1,875,244</u>

The financial statements on pages 117 to 138 were approved for issue by the Board of Directors on July 19, 2013 and signed on its behalf by:

  
\_\_\_\_\_  
Carlton Davis Director

  
\_\_\_\_\_  
Carlton Samuels Director

**CHASE: A Strong Legacy**  
Annual Report 2013



CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND

*(A company limited by guarantee)*

Statement of Changes in Funds

Year ended March 31, 2013

*(Expressed in Jamaica dollars unless otherwise indicated)*

	<u>Notes</u>	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>Additions</b>			
Contributions to sector funds:	3(a)		
Arts and culture fund		216,863	186,016
Health fund		289,150	248,022
Sports development fund		578,304	496,044
Early childhood education fund		<u>361,406</u>	<u>310,025</u>
		1,445,723	1,240,107
Sale of tender documents		<u>435</u>	<u>452</u>
		<u>1,446,158</u>	<u>1,240,559</u>
Income to Administration fund:			
Interest, net	5(c)	109,008	88,240
Other		<u>5</u>	<u>33</u>
		<u>109,013</u>	<u>88,273</u>
Total additions		<u>1,555,171</u>	<u>1,328,832</u>
<b>Deductions</b>			
Sector funds - Project disbursements:			
Arts and culture fund		124,031	139,742
Health fund		202,988	153,961
Sports development fund		572,137	471,109
Early childhood education fund		<u>116,272</u>	<u>166,250</u>
		1,015,428	931,062
Administration fund:			
Expenses	5(c)	<u>90,157</u>	<u>81,628</u>
Total deductions		<u>1,105,585</u>	<u>1,012,690</u>
<b>Net increase in funds for year</b>		449,586	316,142
<b>Funds balance at beginning of year</b>		<u>1,859,859</u>	<u>1,543,717</u>
<b>Funds balance at end of year</b>		<u>2,309,445</u>	<u>1,859,859</u>
Represented by:			
Undisbursed sector funds	10	1,822,628	1,391,898
Administration fund		<u>486,817</u>	<u>467,961</u>
		<u>2,309,445</u>	<u>1,859,859</u>

The accompanying notes form an integral part of the financial statements.



## CHASE: A Strong Legacy Annual Report 2013

### CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND (A company limited by guarantee)

#### Statement of Cash Flows Year ended March 31, 2013 (Expressed in Jamaica dollars unless otherwise indicated)

	<u>Notes</u>	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>Cash flows from operating activities</b>			
Net increase in funds		449,586	316,142
Adjustments for:			
Contribution income		(1,445,723)	(1,240,107)
Interest income		( 109,008)	( 88,240)
Gain on disposal of property and equipment		( 4)	-
Depreciation	6	1,737	1,863
Amortisation	7	406	429
		(1,103,006)	(1,009,913)
Changes in operating asset and liability:			
Receivables		( 16,290)	( 15,763)
Payables		( 60)	1,984
		(1,119,356)	(1,023,692)
Contributions received		1,389,415	1,243,942
Interest received		107,541	88,769
Net cash provided by operating activities		377,600	309,019
<b>Cash flows from investing activities</b>			
Purchase of property and equipment	6	( 2,163)	( 1,689)
Proceeds of disposal of property and equipment		55	-
Net cash used in investing activities		( 2,108)	( 1,689)
<b>Increase in cash and cash equivalents</b>		375,492	307,330
<b>Cash and cash equivalents at beginning of year</b>		1,574,082	1,266,752
<b>Cash and cash equivalents at end of year</b>		1,949,574	1,574,082
Represented by:			
Cash		6,234	20,007
Short-term investments	9	1,943,340	1,554,075
		1,949,574	1,574,082

The accompanying notes form an integral part of the financial statements.

**CHASE: A Strong Legacy**  
Annual Report 2013



CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND

*(A company limited by guarantee)*

Administration Fund

Statement of Income and Expenses

Year ended March 31, 2013

*(Expressed in Jamaica dollars unless otherwise indicated)*

	<u>Note</u>	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>Income</b>			
Interest	5(c)	109,008	88,240
Other		<u>5</u>	<u>33</u>
		<u>109,013</u>	<u>88,273</u>
<b>Expenses</b>			
Advertising and public relations		5,509	3,923
Amortisation		407	429
Auditors' remuneration – current year		1,330	1,600
– prior year		-	( 460)
Bank charges		115	100
Depreciation		1,737	1,863
Directors' reimbursable expenses		2,896	2,572
Insurance		365	337
Investment fees		574	1,094
Lease rental		628	628
Motor vehicle maintenance		4,639	3,775
Office supplies		2,047	1,738
Other operating expenses		707	959
Project expenses		3,064	3,557
Professional fees		727	287
Rent		2,422	2,008
Repairs and maintenance		5,808	4,871
Staff costs	12	51,354	47,336
Travelling and entertainment		1,228	1,265
Training		483	380
Utilities		<u>4,117</u>	<u>3,366</u>
Total expenses		<u>90,157</u>	<u>81,628</u>
<b>Surplus</b>		<u>18,856</u>	<u>6,645</u>

The accompanying notes form an integral part of the financial statements.





**CHASE: A Strong Legacy**  
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CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND  
*(A company limited by guarantee)*

Statement of Project Disbursements  
Year ended March 31, 2013  
*(Expressed in Jamaica dollars unless otherwise indicated)*

	<u>2013</u>	<u>2012</u>
	<u>\$'000</u>	<u>\$'000</u>
Arts and Culture		
Heritage and craft	63,200	98,001
Libraries and archives	8,696	6,431
Literary	9,600	2,538
Media, film and music	2,280	4,427
Historic sites and museums	15,513	12,484
Performing arts	20,416	10,541
Fashion design	-	( 50)
Visuals arts	1,098	1,299
Technical costs	<u>3,228</u>	<u>4,071</u>
	<u>124,031</u>	<u>139,742</u>
Health		
Cancer care programme	9,960	18,103
Equipping and enhancement of health facilities	126,069	81,852
Healthy lifestyles programme	50,955	27,726
Prevention of drug abuse	1,824	-
Research	425	155
Support for the mentally challenged	1,680	3,244
Training of health professionals	10,193	21,131
Technical costs, evaluation and other costs	<u>1,882</u>	<u>1,750</u>
	<u>202,988</u>	<u>153,961</u>
Sport		
Sport Development Fund	<u>572,137</u>	<u>471,109</u>
Early Childhood Education		
Building of basic schools and resource centers	24,916	16,487
Training of early childhood educators	29,256	39,104
Upgrading and equipping of basic schools	44,117	88,182
Technical and other costs	<u>17,983</u>	<u>22,477</u>
	<u>116,272</u>	<u>166,250</u>



CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND  
*(A company limited by guarantee)*

Notes to the Financial Statements

March 31, 2013

*(Expressed in Jamaica dollars unless otherwise indicated)*

**1. Identification and activities**

Culture, Health, Arts, Sports and Education Fund (“the company”) is a company not having a share capital, with liability limited by guarantee. The liability of the members is limited to one dollar, in that every member undertakes to contribute to the assets of the company, in the circumstances set out in the Jamaican Companies Act, such amount as may be required, not exceeding one dollar (\$1). The company has 7 (2010: 7) members and is incorporated and domiciled in Jamaica, with registered office at 1 Devon Road, Kingston 10.

The principal activities of the company are to receive, administer, distribute and manage the monetary contributions of the lottery companies, pursuant to Section 59G of the Betting Gaming and Lotteries Act, in connection with arts and culture, health, sports development, and early childhood education. The company pursues its objectives mainly through the granting of funds to organisations for qualified projects based on established criteria.

**2. Basis of preparation**

**(a) Statement of compliance:**

The financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board, and comply with the provisions of the Jamaican Companies Act.

**New, revised and amended standards and interpretations that became effective during the year:**

Certain new revised and amended standards and interpretations came into effect during the current financial year. Based on the company’s current operations, none of them had any significant effect on the amounts and disclosures in the financial statements.



## CHASE: A Strong Legacy Annual Report 2013

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Notes to the Financial Statements (cont'd)

March 31, 2013

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### 2. Basis of preparation (cont'd)

#### (a) Statement of compliance (cont'd):

##### **New, revised and amended standards and interpretations that are not yet effective**

At the date of authorisation of the financial statements, certain new, revised and amended standards and interpretations were in issue but were not yet effective and had not been early-adopted by the company. The company has decided that the following may be relevant to its financial statements:

- IFRS 9, *Financial Instruments*, is effective for annual reporting periods beginning on or after January 1, 2015. The standard retains but simplifies the mixed measurement model and establishes two primary measurement categories for financial assets: amortised cost and fair value. It eliminates the existing IAS 39 categories of held-to-maturity, available-for-sale and loans and receivables. For an investment in an equity instrument which is not held for trading, the standard permits an irrevocable election, on initial recognition, to present all fair value changes from the investment in other comprehensive income. The standard includes guidance on classification and measurement of financial liabilities designated as fair value through profit or loss and incorporates certain existing requirements of IAS 39, *Financial Instruments: Recognition and Measurement*, on the recognition and de-recognition of financial assets and financial liabilities.
- IAS 1, *Presentation of Financial Statements*, has been amended by the issue of a document entitled *Presentation of Items of Other Comprehensive Income*, effective for annual reporting periods beginning on or after July 1, 2012, to require a reporting entity to present separately the items of other comprehensive income ("OCI") that may be reclassified to profit or loss in the future from those that would never be reclassified to profit or loss. Consequently, an entity that presents items of OCI before related tax effects will also have to allocate the aggregated tax amount between these sections. The existing option to present the profit or loss and other comprehensive income in two statements has not changed. The title of the statement has changed from '*Statement of Comprehensive Income*' to '*Statement of Profit or Loss and Other Comprehensive Income*'. However, an entity is still allowed to use other titles.



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Notes to the Financial Statements (cont'd)

March 31, 2013

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**2. Basis of preparation (cont'd)**

(a) Statement of compliance (cont'd):

**New, revised and amended standards and interpretations that are not yet effective (cont'd)**

- IAS 32, *Financial Instruments: Presentation*, has been amended, effective for annual reporting periods beginning on or after January 1, 2014, to clarify those conditions needed to meet the criteria specified for offsetting financial assets and liabilities. It requires the entity to prove that there is a legally enforceable right to set off the recognised amounts. Conditions such as whether the set off is contingent on a future event and the nature and right of set-off and laws applicable to the relationships between the parties involved should be examined. Additionally, to meet the criteria, an entity should intend to either settle on a net basis or to realise the asset and settle the liability simultaneously.
- IFRS 13, *Fair Value Measurement*, which becomes effective for annual reporting periods beginning on or after January 1, 2013, defines fair value, establishes a framework for measuring fair value and sets out disclosure requirements for fair value measurements. It explains how to measure fair value and is applicable to assets, liabilities and an entity's own equity instruments that, under other IFRS, are required or permitted to be measured at fair value or when disclosure of fair values is provided. It does not introduce new fair value measurements, nor does it eliminate the practicability exceptions to fair value measurements that currently exist in certain standards.
- *Improvements to IFRS 2009-2011* cycle contains amendments to certain standards and interpretations and are effective for accounting periods beginning on or after January 1, 2013. The main amendment applicable to the company is as follows:

IAS 1, *Presentation of Financial Statements*, has been amended to clarify that only one comparative period, which is the preceding period, is required for a complete set of financial statements. IAS 1 requires the presentation of an opening statement of financial position when an entity applies an accounting policy retrospectively or makes a retrospective restatement or reclassification. IAS 1 has been amended to clarify that (a) the opening statement of financial position is required only if a change in accounting policy, a retrospective restatement or a reclassification has a material effect upon the information in that statement of financial position; (b) except for the disclosures required under IAS 8, notes related to the opening statement of financial position are no longer required; and (c) the appropriate date for the opening statement of financial position is the beginning of the preceding period, rather than the beginning of the earliest comparative period presented.

The company is assessing the impact that the new, revised and amended standards and interpretations will have on its financial statements when they become effective.





## CHASE: A Strong Legacy Annual Report 2013

### CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND

*(A company limited by guarantee)*

Notes to the Financial Statements (cont'd)

March 31, 2013

*(Expressed in Jamaica dollars unless otherwise indicated)*

#### **2. Basis of preparation (cont'd)**

(b) Basis of measurement:

The financial statements are prepared on the historical cost basis.

(c) Functional and presentation currency

The financial statements are presented in Jamaica dollars, which is the company's functional currency.

(d) Use of estimates and judgements

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates and assumptions. It also requires management to exercise its judgement in the process of applying the company's accounting policies. These judgements, estimates and assumptions affect the reported amounts of, and disclosures relating to, assets, liabilities, income, expenses, contingent assets and contingent liabilities. Although these estimates are based on management's best knowledge of current events and actions, actual results may differ from those estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected. In the process of applying the company's accounting policies, management has made no judgements or estimates which it believes present a significant risk of material misstatement to the amounts recognised in the financial statements.

#### **3. Significant accounting policies**

##### **(a) Recognition of inflows to funds**

Inflows to the funds are materially contributions to which the company becomes entitled by law, and interest. These are recognised as follows:

*Contributions:*

Contributions from the lottery companies are recognised when the lottery games are drawn, that is, they are accounted for on the accrual basis.

Contributions are allocated as follows:

Arts and Culture Fund	15%
Health Fund	20%
Sports Development Fund	40%
Early Childhood Education Fund	<u>25%</u>
	<u>100%</u>

CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND

*(A company limited by guarantee)*

Notes to the Financial Statements (cont'd)

March 31, 2013

*(Expressed in Jamaica dollars unless otherwise indicated)*

**3. Significant accounting policies (cont'd)**

*Interest:*

Interest is recognised in the statement of changes in funds for all interest earning instruments as earned, that is, it is accounted for on the accrual basis, using the effective interest method.

**(b) Property and equipment and depreciation**

**(i) Owned assets:**

- **Recognition and measurement:**

Items of property and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property or equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

- **Subsequent costs:**

The cost of replacing part of an item of property or equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the company and its cost can be measured reliably. The costs of the day-to-day servicing of property and equipment are recognised as expenses, as incurred.

**(ii) Depreciation:**

Property and equipment are depreciated on the straight-line method at annual rates estimated to write down the assets to their recoverable amount over the assets' expected useful lives. Leasehold improvements are amortised over the shorter of their useful lives and the lease terms.



## CHASE: A Strong Legacy Annual Report 2013

### CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND (A company limited by guarantee)

Notes to the Financial Statements (cont'd)

March 31, 2013

(Expressed in Jamaica dollars unless otherwise indicated)

### 3. Significant accounting policies (cont'd)

#### (b) Property and equipment and depreciation (cont'd)

##### (ii) Depreciation (cont'd):

The depreciation rates are as follows:-

Leasehold improvements	40 years
Office equipment and furniture	5-10 years
Motor vehicles	5 years
Computer equipment	3 years

Depreciation methods, useful lives and residual values are reassessed at each reporting date.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

Gains and losses on disposal of property and equipment are determined by reference to their carrying amount and are reflected in the Administration fund.

#### (c) Intangible assets

Acquired computer software licences are capitalized on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised on the basis of the expected useful life of three years. Costs associated with developing or maintaining computer software programs are recognised as an expense as incurred.

#### (d) Impairment

The carrying amounts of the company's assets are reviewed at each financial year-end to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated at each financial year end. An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the statement of changes in fund.



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Notes to the Financial Statements (cont'd)

March 31, 2013

*(Expressed in Jamaica dollars unless otherwise indicated)*

**3. Significant accounting policies (cont'd)**

**(d) Impairment (cont'd)**

**(i) Calculation of recoverable amount:**

The recoverable amount of the company's receivables is calculated as the present value of expected future cash flows, discounted at the original effective interest rate inherent in the asset. Receivables with a short duration are not discounted.

The recoverable amount of other assets is the greater of their fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

**(ii) Reversals of impairment:**

An impairment loss in respect of held-to-maturity securities, loans and receivables is reversed if the subsequent increase in recoverable amount can be related objectively to an event occurring after the impairment loss was recognised.

In respect of other assets, an impairment loss is reversed if there has been a change in the estimate used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss has been recognised.

**(e) Foreign currencies**

Foreign exchange transactions are converted to Jamaica dollars at the appropriate rates of exchange ruling on transaction dates. Assets and liabilities denominated in foreign currencies are translated into Jamaica dollars at the appropriate rates of exchange ruling at the financial year end. Gains and losses arising from fluctuations in exchange rates are reflected in the statement of changes in funds.



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### CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

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#### Notes to the Financial Statements

March 31, 2013

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### **3. Significant accounting policies (continued)**

#### **(f) Cash and cash equivalents**

Cash and cash equivalents are carried at cost. Cash comprises cash on hand and savings and demand deposits. Cash equivalents are short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash, and which are subject to an insignificant risk of changes in value.

Cash and cash equivalents are measured at amortised cost.

#### **(g) Receivables**

Receivables are carried at cost less, if any, impairment losses.

#### **(h) Payables**

Payables are carried at cost.

#### **(i) Expenses**

Expenses are accounted for on the accrual basis.

#### **(j) Financial instruments**

Financial instruments carried in the statement of financial position include cash and cash equivalents, short-term investments, receivables and payables. The particular recognition methods adopted are discussed in the individual policy statements associated with each item. The determination of the fair values of the company's financial instruments is discussed in note 14.

#### **(k) Investments**

Investments comprise Bank of Jamaica certificates of deposit. These are carried at amortised cost.

### **4. Financial risk management**

The company's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. The company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the company's financial performance.





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**4. Financial risk management (cont'd)**

The company's risk management policies are designed to identify and analyse these risks, to set appropriate risk limits and controls, and to monitor the risks and adherence to limits by means of reliable and up-date information systems. The company regularly reviews its risk management policies and systems to reflect changes in markets, products and emerging best practice.

The Board of Directors is ultimately responsible for the establishment and oversight of the company's risk management framework. The Board provides principles for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, and investment of excess liquidity.

(a) Credit risk

Credit risk is the risk that the company will suffer a financial loss because of the failure of a counterparty to discharge its contractual obligations. The company takes on exposure to credit risk in the normal course of its operations. Credit risk is the most important risk for the company; management, therefore, carefully manages its exposure to credit risk.

*Exposure to credit risk*

Credit exposures arise principally from receivables, cash and bank, and short-term investment activities. The maximum exposure to credit risk at year end was the carrying amount of financial assets, in the statement of financial position.

In relation to exposure by issuer, there is no concentration of credit risk exposure to any single counterparty or group of related counterparties.

In relation to exposure by geography, the counterparties to these financial instruments are located principally in Jamaica.

*Management of credit risk:*

The company manages the level of credit risk it undertakes by placing limits on the amount of risk accepted in relation to a single counterparty or group of related counterparties. In addition, management performs ongoing analyses of the ability of counterparties to meet repayment obligations.

(i) Short-term investments

The company limits its exposure to credit risk by investing mainly in Bank of Jamaica certificates of deposit and short-term instruments backed by Government of Jamaica securities and with counterparties that have high credit quality. Management does not expect any counterparty to fail to meet its obligations.



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### CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND (A company limited by guarantee)

#### Notes to the Financial Statements

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#### **4. Financial risk management (cont'd)**

##### (a) Credit risk (cont'd)

###### *Management of credit risk (cont'd):*

##### (ii) Receivables

Receivables comprise primarily contributions due from lottery companies. Credit risk related to receivables is managed by monitoring outstanding balances and rigorous follow-up of the lottery companies.

##### (iii) Cash and bank

The credit risk associated with cash is managed by limiting banking relationships to high-credit-quality financial institutions.

There has been no change in the nature of the company's exposure to credit risk or the manner in which it measures and manages the risk.

##### (b) Liquidity

Liquidity risk is the risk that the company is unable to meet its payment obligations associated with its financial liabilities when they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions.

###### *Liquidity risk management process*

The company's liquidity management process includes:

- (i) monitoring future cash flows and liquidity on a daily basis. This incorporates an assessment of expected cash flows and the availability of high grade collateral which could be used to secure funding if required;
- (ii) maintaining a portfolio of highly marketable and diverse assets that can easily be liquidated as protection against any unforeseen interruption to cash flow;
- (iii) optimising cash returns on short-term investments; and
- (iv) managing the concentration and profile of debt maturities.



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**4. Financial risk management (cont'd)**

(b) Liquidity (cont'd)

*Undiscounted cash flows of financial liabilities*

The company has no significant outflows in respect of financial liabilities. Payables at year-end are due within 3 months and the company has adequate cash resources to cover these, as well as project disbursements.

There has been no change in the nature of the company's exposure to liquidity risk or the manner in which it measures and manages the risk.

(c) Market risk

The company takes on exposure to market risks. Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk arises mainly from changes in foreign currency exchange rates and interest rates.

*Currency risk*

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in exchange rates. The company has no significant currency risk exposure because substantially all assets and liabilities are denominated in Jamaica dollars.

*Interest rate risk*

Interest rate risk is the risk that the value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Floating rate instruments expose the company to cash flow interest risk, whereas fixed interest rate instruments expose the company to fair value interest risk.

The following table summarises the company's exposure to interest rate risk. It includes the company's financial instruments at carrying amounts, categorised by the earlier of contractual repricing or maturity dates. The company's interest rate risk policy requires it to manage interest rate risk by investing in short-term liquid securities.



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#### 4. Financial risk management (cont'd)

##### (c) Market risk (cont'd)

	2013					Total \$'000
	Within 3 months \$'000	3 to 12 months \$'000	1 to 5 years \$'000	over 5 years \$'000	Non- interest -bearing \$'000	
Assets:						
Receivables	-	-	-	-	345,502	345,502
Short-term investments	1,948,151	-	-	-	-	1,948,151
Cash	6,234	-	-	-	-	6,234
Total financial assets	1,954,385	-	-	-	345,502	2,299,887
Liabilities:						
Payables, being total financial liabilities	-	-	-	-	15,325	15,325
Total interest repricing gap	1,954,385	-	-	-	330,177	2,284,562
Cumulative gap	1,954,385	1,954,385	1,954,385	1,954,385	2,284,562	-

	2012					Total \$'000
	Within 3 months \$'000	3 to 12 months \$'000	1 to 5 years \$'000	over 5 years \$'000	Non- interest -bearing \$'000	
Assets:						
Receivables	-	-	-	-	272,904	272,904
Short-term investments	1,557,419	-	-	-	-	1,557,419
Cash	20,007	-	-	-	-	20,007
Total financial assets	1,577,426	-	-	-	272,904	1,850,330
Liabilities:						
Payables, being total financial liabilities	-	-	-	-	15,385	15,385
Total interest repricing gap	1,577,426	-	-	-	257,519	1,834,945
Cumulative gap	1,577,426	1,577,426	1,577,426	1,577,426	1,834,945	-

There has been no change in the nature of the company's exposure to market risks or the manner in which it measures and manages the risk.

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**5. Operating activities**

(a) Self administered funds

The Arts and Culture Fund, Early Childhood Education Fund and Health Fund are administered internally.

(b) Sports development fund

The Sports Development Foundation administers the Sports Development Fund.

(c) Administration fund

The Board of Directors decided that interest income earned on short term investments should be allocated to the administration fund. This fund is used to cover the administrative and certain project expenses of the company.

**6. Property and equipment**

	<u>Leasehold Improvement</u> \$'000	<u>Office Equipment</u> \$'000	<u>Furniture and Fittings</u> \$'000	<u>Computer Equipment</u> \$'000	<u>Motor Vehicles</u> \$'000	<u>Capital Work in Progress</u> \$'000	<u>Total</u> \$'000
<b>Cost</b>							
March 31, 2011	1,149	2,989	3,098	2,577	6,730	18,638	35,181
Additions	-	-	119	-	-	1,570	1,689
March 31, 2012	1,149	2,989	3,217	2,577	6,730	20,208	36,870
Additions	-	45	175	588	-	1,355	2,163
Disposal	-	-	-	( 94)	-	-	( 94)
March 31, 2013	<u>1,149</u>	<u>3,034</u>	<u>3,392</u>	<u>3,071</u>	<u>6,730</u>	<u>21,563</u>	<u>38,939</u>
<b>Depreciation</b>							
March 31, 2011	187	2,317	1,864	2,138	4,279	-	10,785
Charge for the year	<u>29</u>	<u>300</u>	<u>313</u>	<u>225</u>	<u>996</u>	-	<u>1,863</u>
March 31, 2012	216	2,617	2,177	2,363	5,275	-	12,648
Charge for the year	<u>29</u>	<u>196</u>	<u>328</u>	<u>188</u>	<u>996</u>	-	<u>1,737</u>
Disposal	-	-	-	( 43)	-	-	( 43)
March 31, 2013	<u>245</u>	<u>2,813</u>	<u>2,505</u>	<u>2,508</u>	<u>6,271</u>	-	<u>14,342</u>
<b>Net book values</b>							
March 31, 2013	<u>904</u>	<u>221</u>	<u>887</u>	<u>563</u>	<u>459</u>	<u>21,563</u>	<u>24,597</u>
March 31, 2012	<u>933</u>	<u>372</u>	<u>1,040</u>	<u>214</u>	<u>1,455</u>	<u>20,208</u>	<u>24,222</u>
March 31, 2011	<u>962</u>	<u>672</u>	<u>1,234</u>	<u>439</u>	<u>2,451</u>	<u>18,638</u>	<u>24,396</u>





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**7. Intangible assets**

	<u>2013</u> \$'000	<u>2012</u> \$'000
Computer software:		
Cost		
At beginning and end of year	<u>2,162</u>	<u>2,162</u>
Amortisation		
April 1	1,470	1,041
Charge for the year	<u>406</u>	<u>429</u>
March 31	<u>1,876</u>	<u>1,470</u>
Net book value	<u>286</u>	<u>692</u>

**8. Receivables**

	<u>2013</u> \$'000	<u>2012</u> \$'000
Contributions receivable	122,849	66,541
Other receivables and prepayments	3,789	4,748
Income tax recoverable	<u>218,864</u>	<u>201,615</u>
	<u>345,502</u>	<u>272,904</u>

**9. Short-term investments**

	<u>2013</u> \$'000	<u>2012</u> \$'000
Bank of Jamaica certificates of deposit	1,943,340	1,554,075
Interest receivable	<u>4,811</u>	<u>3,344</u>
	<u>1,948,151</u>	<u>1,557,419</u>



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**10. Undisbursed sector funds**

This includes the following:

	<u>2013</u> \$'000	<u>2012</u> \$'000
Deferred amount [note (a)]	<u>329,164</u>	<u>249,912</u>
Committed amount [note (b)]		
Education	586,189	482,088
Health	144,195	235,944
Arts and Culture	<u>143,695</u>	<u>176,082</u>
	<u>874,079</u>	<u>894,114</u>

Note (a): This amount represents twenty percent of the funds received from gaming, which is deferred, and is therefore not available for disbursement, for one year from the date of receipt.

Note (b): These amounts have been authorised by the Board of Directors but, as at the financial year end, had not been disbursed.

**11. Payables**

	<u>2013</u> \$'000	<u>2012</u> \$'000
Audit fees accrued	1,228	1,324
Gratuity payable	4,570	6,020
Other	<u>9,527</u>	<u>8,041</u>
	<u>15,325</u>	<u>15,385</u>

**12. Staff costs**

	<u>2013</u> \$'000	<u>2012</u> \$'000
Salaries and wages	43,255	39,647
Statutory payroll contributions	4,297	3,724
Other	<u>3,802</u>	<u>3,965</u>
	<u>51,354</u>	<u>47,336</u>



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### CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND (A company limited by guarantee)

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#### **13. Income tax**

The company's income tax payable has been waived by the Minister of Finance and Planning under Section 86 of the Income Tax Act, *inter-alia*, allowing the company to be reimbursed for withholding tax on interest earned.

#### **14. Fair value estimation**

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction. Market price is used to determine fair value where an active market (such as a recognised stock exchange) exists, as it is the best evidence of the fair value of a financial instrument.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The amounts derived from applying these techniques are significantly affected by the underlying assumptions used concerning both the amounts and timing of future cash flows and the discount rates. The following methods and assumptions have been used:

- (a) Fair value is considered to approximate the carrying amounts included in the financial statements for cash and bank balances, other receivables, short-term investments and payables because of the short-term maturity of these instruments;
- (b) The fair value of any variable rate financial instruments held is considered to approximate their carrying amounts.

#### **15. Related party**

A related party is a person or entity that is related to the entity that is preparing its financial statements (referred to in IAS 24, *Related Party Disclosures*, as the "reporting entity" in this case, the company).

- a) A person or a close member of that person's family is related to the company if that person:
  - i) has control or joint control over the company;
  - ii) has significant influence over the company; or
  - iii) is a member of the key management personnel of the company or of a parent of the company.
- b) An entity is related to the company if any of the following conditions applies:
  - i) The entity and the company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).



CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

*(A company limited by guarantee)*

Notes to the Financial Statements

March 31, 2013

*(Expressed in Jamaica dollars unless otherwise indicated)*

**15. Related party (cont'd)**

- b) An entity is related to the company if any of the following conditions applies (cont'd):
- ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - iii) Both entities are joint ventures of the same third party.
  - iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - v) The entity is a post-employment benefit plan for the benefit of employees of either the company or an entity related to the company.
  - vi) The entity is controlled, or jointly controlled by a person identified in (a).
  - vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

Related party transaction - A transfer of resources, services or obligations between the company and a related party, regardless of whether a price is charged.

Key management personnel comprise directors and executive management personnel. Key management compensation for the year, included in staff costs (note 12), is as follows:

Key management personnel compensation:

	<u>2013</u> \$'000	<u>2012</u> \$'000
Salaries and wages	23,511	21,643
Statutory payroll contributions	2,253	2,015
Other	<u>608</u>	<u>571</u>
	<u>26,372</u>	<u>24,229</u>



# Supplementary Information to the Financial Statements

Year Ended March 31, 2013





**KPMG**  
**Chartered Accountants**  
The Victoria Mutual Building  
6 Duke Street  
Kingston  
Jamaica, W.I.

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## INDEPENDENT AUDITORS' REPORT

To the Directors of  
CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND  
*(A company limited by guarantee)*

The accompanying pages 141 to 155 are presented as additional information only. In this respect, they do not form part of the financial statements of Culture, Health, Arts, Sport and Education Fund as of and for the year ended March 31, 2013, and hence are excluded from the opinion expressed in our report dated July 19, 2013 to the members on such financial statements. The information on pages 141 to 155 has been subject to audit procedures only to the extent necessary to express an opinion on the financial statements of the company and, in our opinion, is fairly presented in all respects material to those financial statements.

The information on pages 141 and 155 was taken from, and is in agreement with, the accounting records of Culture, Health, Arts, Sport and Education Fund.

Chartered Accountants  
Kingston, Jamaica

July 19, 2013

KPMG, a Jamaican partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity.

Elizabeth A. Jones  
R. Tarun Handa  
Patrick A. Chin  
Patricia O. Dailey-Smith  
Linroy J. Marshall

Cynthia L. Lawrence  
Rajan Trehan  
Norman O. Rainford  
Nigel R. Chambers



## CHASE: A Strong Legacy Annual Report 2013

### CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND (A company limited by guarantee)

Year ended March 31, 2013  
(Expressed in Jamaica dollars unless otherwise indicated)

	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>ARTS AND CULTURE FUND</b>		
<b>Heritage and Craft</b>		
Arts & Culture Programmes – Independence Street Parade & Grand Gala – 2011	-	40,000
Best Community Competition 2009	-	400
BSc Culinary Services – Kirri Wynter	404	439
BSc Fine Arts-Textile & Fashion Design-Nadine Hall	319	-
Collie Smith Memorial	-	743
Content Gap Cultural Community Centre	927	4,309
Greendale/Twickenham Gardens Community Centre	310	690
Indian Arrival Day Celebration 2011	-	500
Jamaica 50 Celebrations	54,228	30,000
Jaycees Caribbean Queen Show 2011 – Johnnel Smith	-	37
Labour Day Project (Min. of Youth, Sports & Culture)	-	3,000
Mountain Side Community Cultural Centre	1,156	-
Multi-Purpose Centre in Barbary Hall	-	2,694
Reggae Month 2011	-	950
Reggae Month 2013/2012	1,718	1,500
Renovation of Chudleigh Community Centre	1,914	3,737
Riversdale Cultural Centre	1,219	7,383
Rocky Point Cultural Centre	32,038	-
Shrewsbury Community Cultural Centre & Playfield	7,977	1,356
Spring Village Community – Art & Craft Classes	-	24
Tivoli Gardens Cultural Centre	-	96
UNESCO Award of Excellence in Handicraft	990	-
UTECH's Caribbean Cultural Centre	(40,000)	-
Visit to Edinburgh Tattoo	-	143
	<u>63,200</u>	<u>98,001</u>
<b>Libraries and Archives</b>		
Bois Content library renovation	-	30
Caribbean Child Development Centre- Acquisition of Library Material/Collection Department	-	93
Conservation of the Archives of the Roman Catholic Church in the Archdiocese of Kingston	<u>349</u>	<u>-</u>
Balance carried forward to page 142	<u>349</u>	<u>123</u>

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CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

*(A company limited by guarantee)*

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*(Expressed in Jamaica dollars unless otherwise indicated)*

	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>ARTS AND CULTURE FUND (Continued)</b>		
<b>Libraries and Archives (continued)</b>		
Balance brought forward from page 141	349	123
Equipping of Brandon Hill Lab/Library	-	143
Hon. Edward Seaga – Digitization of Historical Documents	1,784	5,633
Institute of Jamaica – Programs at Junior Centre	-	15
Jamaica Library Service – Institutional support	1,202	-
Jamaica Library Service – Infant Schools Library Development	3,885	-
Jamaica National Heritage Trust (JNHT) – Osteological Databases & Archives Digitization	-	24
National Library of Jamaica – Digital Accessible Information System	-	493
NLJ Jamaica Literature: “A Quest for Independence”	998	-
UWI Library - Improvement of Library Facilities	478	-
	<u>8,696</u>	<u>6,431</u>
<b>Literary</b>		
Book on “Television & Adolescent Sexuality”	-	101
Cricket Spectacular – A Pictorial Review	100	-
History of Nursing 1949 – 2006	60	60
Jamaica 50 <sup>th</sup> Anniversary of Independence Special Report	990	-
JNHT Presents Heritage in Pictures	6,300	-
Kingston Book Festival 2013	836	-
Publication –Caribbean Perspectives & its Pertinence in the 21 <sup>st</sup> Century by Sir Kenneth Hall	640	250
Publication & Marketing of Biography of Sir Donald Sangster	674	1,099
Publication - “The Jamaican Theatre: Highlights of Performing Art in the Twentieth Century”	-	828
Rules & Duties of Justices of the Peace – 500 booklets	-	200
	<u>9,600</u>	<u>2,538</u>
<b>Media, Film &amp; Music</b>		
50 Days in Afrika	1,756	-
BSc Music, EMCVPA – Andrew Comrie	124	-
Balance carried forward to page 143	<u>1,880</u>	<u>-</u>



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	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>ARTS AND CULTURE FUND (Continued)</b>		
<b>Media, Film &amp; Music (continued)</b>		
Balance brought forward from page 142	1,880	-
BA Music – Alvis Cloyd Reid	-	1,000
BA Music Education – Warren McPherson	-	884
Classical Guitar – Shawn Richards	-	135
Digital Animation Workshop – Andrew Nelson	-	667
Diploma in Drama in Education – Candice Mais	-	86
Film directing – Latoya McFarlane-Vereen	-	58
Masters in Musical Studies – Ana Strachan	-	1,402
National Chorale of Jamaica	-	195
Our Prayer for Jamaica 50	400	-
	<u>2,280</u>	<u>4,427</u>
<b>Historic Sites &amp; Museum</b>		
Bustamante Museum/Blenheim House	2,536	1,382
Falmouth Heritage Renewal – Youth Skills Training & Building Restoration	-	259
Institute of Jamaica/Database Software	301	2,431
Jamaica College Museum & Archival Centre	1,202	528
Jamaica National Heritage Trust- Institutional Support	632	326
Michael Manley Foundation	2,738	1,274
National Sports Museum	2,624	-
Restoration of Staff Room – Munro College	241	-
Restoration of the Holy Trinity Cathedral	600	300
Revitalization of the Accompong Maroon Parade Ground	-	984
Save the Ward Theatre	4,639	5,000
	<u>15,513</u>	<u>12,484</u>
<b>Performing Arts</b>		
Alpha Boys' School Band	-	989
Ananse Sound Splash – Story Telling Conference and Festival	1,498	-
Annotto Bay All Age School Marching Band	66	50
BA Music – Ana Strachan	-	2,800
Balance carried forward to page 144	<u>1,564</u>	<u>3,839</u>

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*(Expressed in Jamaica dollars unless otherwise indicated)*

	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>ARTS AND CULTURE FUND (Continued)</b>		
<b>Performing Arts (continued)</b>		
Balance brought forward from page 143	1,564	3,839
Belmont Symphony/Band	339	-
Classical Evening with CHASE	-	1,000
Cockburn Gardens Primary and Junior High School		
- Music Department	-	250
Doc Studies in Dance Ed. - Nicholeen Degrasse-Johnson	-	103
Enhancement of the Music Programme at the Convent of Mercy Academy (Alpha)	-	48
Flames of Freedom	1,450	495
Garvey Maceo High School Band	-	21
Glenmuir High School Choir – Culturama 2012	305	-
Harry Watch All Age –Acquisition of Tambu Drum	50	-
Jamaica Combined Cadet Force	-	477
Jamaica Youth For Christ –Gospel Concert	300	200
Kencot Christian Fellowship –McKenzie Teen Summer Camp	303	-
Knox Junior School –Enrichment of Music Programme	377	-
Llandilo School of Special Ed/Establishment of Performing Arts Group	75	44
Magnificent Troopers Drum and Bugle Corps-Acquisition of Wind Instruments	725	-
Missionaries of the Poor –“Isaiah”	( 16)	750
NDTC's 50 <sup>th</sup> Anniversary Programme	5,643	-
North West Manchester Inter-Schools – Jamaica Day Celebrations 2011	-	150
BA Drama in Education, EMCVPA – Patricia Morris	271	-
Pembroke Hall High School Band	50	600
Pon di River Arts & Music Experience	-	200
Portmore Twenty/20 Cricket League Awards	300	-
Puppets for Peace – Jean Small	-	68
Ricardo McFarlane – BSc Art- Drama in Education	243	-
Rising Star Marching Band Improvement Programme	-	440
Balance carried forward to page 145	<u>11,979</u>	<u>8,685</u>





## CHASE: A Strong Legacy Annual Report 2013

### CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND (A company limited by guarantee)

#### Detailed Statement of Project Disbursements

Year ended March 31, 2013

(Expressed in Jamaica dollars unless otherwise indicated)

	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>ARTS AND CULTURE FUND (Continued)</b>		
<b>Performing Arts (continued)</b>		
Balance brought forward from page 144	11,979	8,685
SOS Children Village – Music Programme	220	194
Spaldings Primary School	177	-
St. Benedict's Marching Band	60	95
St. Thomas Technical High Music Laboratory	120	504
Storybook Theatre Productions presents Cathi Levy's IMAGINE	6,607	-
Support for the Music Programme at Kingston College	-	464
Tarrant Primary School	253	-
The Ocho Rios Branch Library Performing and Literary Arts Programme	-	69
The Woodford Homework & Learning Centre	-	180
Tribute to the Greats – 2011	181	350
Y.U.T.E. / Jamaica 50 Legacy Showcase 2012	819	-
	<u>20,416</u>	<u>10,541</u>
<b>Fashion Design</b>		
Edna Manley College of the Visual & Performing Arts- BFA Programme in Fashion Design	<u>-</u>	( <u>50</u> )
<b>Visual Arts</b>		
An Art Enrichment & Skills Training Programme for Mustard Seed Communities	270	216
BA Art Education – Marie Gooden	-	182
Captured in Time: Exhibits for Children with Disabilities	16	32
Diploma in Art Education – Andre Morgan	250	182
Multi Care Foundation Visual Arts Programme	562	687
	<u>1,098</u>	<u>1,299</u>
Technical costs*	<u>3,228</u>	<u>4,071</u>
Total	<u>124,031</u>	<u>139,742</u>

\* - Technical costs represent direct technical support provided to the Arts & Culture sector.

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CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

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	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>HEALTH FUND</b>		
<b>Cancer Care Programme</b>		
Support	<u>9,960</u>	<u>18,103</u>
<b>Equipping and Enhancement of Health Facilities</b>		
3D Projects – Building (Kiddies Place)	1,178	7,371
Annotto Bay Hospital – Medical Gas Alarm System	-	226
Annotto Bay Hospital – Post Hurricane Sandy Restoration	16,035	-
Black River Hospital – Operating Theatre table	-	930
Bustamante Hospital for Children – Purchasing of Medical Equipment	-	4,976
Christiana Health Centre – Collaboration with JSIF	1,721	2,339
Denham Town Health Centre – Dental Chairs & Equipment	144	-
Egerton Chinloy/Kiwanis Maternity Clinic – Tivoli Gardens	7,986	9,816
Elsie Bemand Home for Girls	1,840	-
Exchange Health Centre	773	-
Ferdie's House – Therapy Programme for Persons With Mental Health Issues	-	538
Ginger Ridge All Age –Bathroom	4,315	-
Heart Foundation of Jamaica	5,504	2,904
Jamaica Cancer Society – Equipment	-	871
KPH – Haemodialysis Machines	9,300	241
Mandeville Regional Hospital Dialysis Unit	993	9,464
Mandeville Regional Hospital – Stand by Generators	1,000	9,000
Marlie Hill Primary – Bathroom block & garbage skip	3,230	-
Medical Equipment for Primary Health Care Facilities	8,878	-
Mobile Reserve Gymnasium	952	-
Oak Glade Health Centre	3,173	1,200
Renovation of Ja. Assn. for the Deaf May Pen facilities	1,810	-
Savanna-la-mar Hospital (Waste treatment truck & Cold Storage Facility)	4,000	-
St. Ann's Bay Regional Hospital – Operating Theatre Tables	2,886	-
St. Catherine Health Centres	3,551	-
UHWI Medical Intermediate Care Unit	1,933	-
UHWI Mobile Operating tables and Surgical Beds	<u>13,600</u>	<u>-</u>
Balance carried forward to page 147	<u>94,802</u>	<u>49,876</u>



## CHASE: A Strong Legacy Annual Report 2013

### CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND (A company limited by guarantee)

Detailed Statement of Project Disbursements  
Year ended March 31, 2013

(Expressed in Jamaica dollars unless otherwise indicated)

	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>HEALTH FUND (Continued)</b>		
<b>Equipping and Enhancement of Health Facilities (continued)</b>		
Balance brought forward from page 146	94,802	49,876
UHWI Private Wing – Equipment	8,453	-
UHWI Renovation of Post-Natal ward bathroom	3,367	-
UHWI Virology Lab-Microbiological Dept	500	-
University Hospital of the West Indies – Cytogenetics Laboratory	4,206	5,355
University Hospital of the West Indies – Triage Unit & Information Booth	3,711	-
University of the West Indies – Dept of Medicine – Caribbean Renal Registry	-	691
Upgrading of Hanover Infirmary	3,940	9,518
Upgrading of St. Thomas Infirmary	-	1,445
University of the West Indies – Carnegie Skills Laboratory	-	9,803
University of the West Indies Department of Microbiology Equipment	<u>7,090</u>	<u>5,164</u>
	<u>126,069</u>	<u>81,852</u>
<b>Healthy Lifestyles Programme</b>		
Aenon Town All Age School – Health Fair	322	-
Alpha Academy Alumnae Association Health Fair	-	30
CHASE Fund Staff Wellness Initiative	1,115	-
Clarendon Association for Street People - Institutional Support	208	538
Consie Walters Cancer Care Hospice - Institutional Support	100	150
Council of Voluntary Social Services	-	100
Diabetes Association of Jamaica Health Fair	100	-
Dialysis Treatment for Renal Disease	6,922	11,560
Disability Cricket Nursery	-	411
Family & Parenting	-	271
Grants Pen – Peace Park	12	-
Jamaica Legion Health Fair	15	15
Jamaica Physiotherapy Association Annual Symposium	-	12
Jamaica Police Convalescent Centre Annual Health Fair	391	-
Joy Town Summer Camp for girls	-	101
Keep Jamaica Clean Public Education Campaign	<u>16,035</u>	<u>-</u>
Balance carried forward to page 148	<u>25,220</u>	<u>13,188</u>

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Year ended March 31, 2013

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	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>HEALTH FUND (Continued)</b>		
<b>Healthy Lifestyles Programme (continued)</b>		
Balance brought forward from page 147	25,220	13,188
Lions Club of Spanish Town Health Fair	122	-
Medical Association of Jamaica Founder's Day & Five Year Development Plan	-	52
Members in Christ Assemblies – Health Fair	-	60
Milk River Bath/Upgrading of Sewage Treatment Plant	-	1,633
Ministry of Local Government Emergency Clean Up Fund	13,000	-
Mustard Seed Community	250	324
National Solid Waste Management Authority (NSWMA) skips	135	3,188
Nutritional Support for Portmore Cricket Association	200	-
Premier League Cricket Association	1,885	5,500
Rebel Salute Health & Culture Family Expo	171	-
“Special Olympics Jamaica – The Journey”	-	100
Rotary Club of Trafalgar, New Heights – Annual Health Fair	230	-
Shortwood Teacher's College Annual Health Fair	-	49
Sir John Golding Rehabilitation Centre – Children's Treat	148	118
Special Olympics Summer Games 2011	893	1,000
St. John's Road Church of God Health Fair	584	-
Wellness Programme for Jamaica Cricket Association National Programme	5,000	-
Women's Resource & Outreach Centre	2,243	2,514
YUTE – Healthy Lifestyle Expo 2012	874	-
	<u>50,955</u>	<u>27,726</u>
<b>Prevention of Drug Abuse</b>		
Community Group Homes – Summer Camp	566	-
Rise Life Management Services	1,258	-
	<u>1,824</u>	<u>-</u>



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	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>HEALTH FUND (Continued)</b>		
<b>Research</b>		
McCam Child Development Centre – Attention Deficit	425	-
UWI Research on Prostate Cancer in Jamaican Men	-	155
	<u>425</u>	<u>155</u>
<b>Support for the Mentally Challenged</b>		
Genesis Academy	447	1,067
Jamaica Association for Children with Learning Disabilities	-	986
Promise Learning Centre	<u>1,233</u>	<u>1,191</u>
	<u>1,680</u>	<u>3,244</u>
<b>Training of Health Professionals</b>		
Bachelor of Surgery – Gayon Smith	653	-
Northern Caribbean University - BSc. Nursing- Sadoya Green	-	291
Caribbean Institute of Nephrology & Hypertension 2013 Conference	28	-
Combined Disabilities Foundation	1,383	759
Dental Surgery – Dimitri McGregor	1,540	-
Ena Thomas Symposium	400	740
Florida University – Colon & Rectal Surgery - Dr. Omar Felix-Fellowship	-	1,000
Jamaica Emergency Medicine Association	75	-
Medical Association of Jamaica	-	711
MOH – Nephrology Nursing Programme	-	2,534
MOH Overseas Training of Oncology Nurses	-	998
MSc. Medical Physics – Deon Dick	-	866
Papworth Hospital UK, Post-Graduate Cardiothoracic Surgery- Dr. Sunil Stephenson	576	724
Pathogenic Free Living Amoeba Conference – Conference bags and registration fees	-	563
PhD Dental Surgery – Takia McKnolly	-	1,250
PhD Pharmacy – Princess Osbourne	527	799
PhD Physical Therapy – Dominique Wilson	-	1,602
Post Graduate in Physiotherapy – Jessica Cohen	-	4,321
BSc Surgery/Medicine (MBBS) – Shanice Ebanks	<u>400</u>	<u>-</u>
Balance carried forward to page 150	<u>5,582</u>	<u>17,158</u>



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	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>HEALTH FUND (Continued)</b>		
<b>Training of Health Professionals (continued)</b>		
Balance brought forward from page 149	5,582	17,158
Spine Surgery – Speciality in Neurosurgery (living expenses)		
Dr. Franz K. Pencle	1,912	2,052
Training of Oncology Nurses at the Hope Institute	221	-
Training of twelve (12) registered nurses in Nephrology	1,303	-
UWI Faculty of Medical Sciences Annual Conference and Workshop	600	-
UWI MBBS Medicine/Surgery – Andrea Thomas	-	546
UWI MBBS Medicine/Surgery – Davia Muir	-	546
UWI MBBS Medicine/Surgery – Cornelia Riley	575	546
Voices for Hospices 2011	-	160
Western Kingston Health Fairs for the Elderly	-	123
	<u>10,193</u>	<u>21,131</u>
Technical costs evaluation and other costs*	<u>1,882</u>	<u>1,750</u>
Total	<u>202,988</u>	<u>153,961</u>

\* - Technical costs represent direct technical support provided to the Health sector



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	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>EARLY CHILDHOOD EDUCATION FUND</b>		
<b>Building of Basic Schools &amp; Resource Centres</b>		
Clifton Basic School	-	120
Elim Basic School	2,773	-
Friendship Basic School	1,902	16,041
Mavis Allen Basic School	-	326
Middlesex Basic School	19,780	-
Sanguinetti Basic School	<u>461</u>	<u>-</u>
	<u>24,916</u>	<u>16,487</u>
<b>Training of Early Childhood Educators</b>		
Building Academic Success in Inner City Basic Schools	1,256	6,641
Early Childhood Commission	-	3,823
HEART Trust NTA –MOU	-	13,540
Mico University College – EC Training to Identify & Manage Special Learning Needs in Children	1,200	1,200
Teacher Training - Scholarship Awards	<u>26,800</u>	<u>13,900</u>
	<u>29,256</u>	<u>39,104</u>
<b>Upgrading &amp; Equipping of Basic Schools</b>		
Bagatelle Basic School	661	2,132
Ballynure Basic School	-	14
Bethel Early Childhood Development Centre	-	1,596
Boston Bay Primary & Infant	205	-
Breadnut Hill Basic School	-	767
Caenwood Resource Centre	592	16,284
Cedar Valley Basic School	930	5,081
Chin's Basic School	188	6,740
Clarion Basic School	40	400
Cole's Basic School	-	79
Cooreville Gardens Citizens Association Basic School	159	1,603
Coxswain Basic School	811	-
Devon Basic School	78	-
Early Childhood Commission/Crayons Count	<u>3,494</u>	<u>-</u>
Balance carried forward to page 152	<u>7,158</u>	<u>34,696</u>

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	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>EARLY CHILDHOOD EDUCATION FUND (Continued)</b>		
<b>Upgrading &amp; Equipping of Basic Schools (continued)</b>		
Balance brought forward from page 151	7,158	34,696
EC Special Needs After Care Programme	150	-
Elleston Road Early Childhood Institution	4,178	-
Emergency Early Childhood Rehabilitation Programme (Hurricane Sandy)	11,434	-
Evelyn Mitchell Early Childhood Centre of Excellence	1,620	1,933
Faith Basic	296	4,186
First Step ECI	3,410	-
God Bless Basic School	-	511
Guava Ridge Basic	525	-
Happy Venture Early Childhood Institution	475	-
HIS Majesty Basic School	424	1,798
Hopewell Christian Deliverance Basic School	245	-
Islaamiyah Basic School	-	1,386
Jamaica House Basic School	879	3,099
James Hill Basic School	143	151
Lincoln Basic School	-	1,458
Little Einstein Basic	-	19
Marverley Basic	127	315
Mitchell Town Basic	470	9,985
Mullet Hall Basic School	502	-
Neptune Park ECI	1,271	3,736
NewCombe Valley ECI	659	2,253
Pear Tree River Basic School	144	-
Portsmouth Basic	194	7,454
Queenhythe Basic School	1,036	-
Rowlandsfield Basic School	202	-
Rural Hill Basic School	216	-
Sandy Park Basic School	962	-
Santoy Basic School	309	2,424
Scholefield Basic School	<u>3,975</u>	<u>-</u>
Balance carried forward to page 153	<u>41,004</u>	<u>75,404</u>



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CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND  
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Detailed Statement of Project Disbursements  
Year ended March 31, 2013  
(Expressed in Jamaica dollars unless otherwise indicated)

	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>EARLY CHILDHOOD EDUCATION FUND (Continued)</b>		
<b>Upgrading &amp; Equipping of Basic Schools (continued)</b>		
Balance brought forward from page 152	41,004	75,404
Seaside Basic School	455	258
St. Michael's Basic	339	-
St. Michael's ECI	670	1,968
Summerfield Basic School	441	8,424
Truston Basic School	-	466
Unity ECI	-	234
Upper Victoria Basic School	992	-
Victory Basic School	216	1,238
Victory Molyne's Basic School	-	190
	<u>44,117</u>	<u>88,182</u>
Technical costs* and other education expenses	<u>17,983</u>	<u>22,477</u>
Total	<u>116,272</u>	<u>166,250</u>

\* - Technical costs represent fees paid to quantity surveyors, architects and engineers, and advertising of tenders for construction.

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Detailed Statement of Project Disbursements

Year ended March 31, 2013

*(Expressed in Jamaica dollars unless otherwise indicated)*

	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>SPORT</b>		
As reported by the Sports Development Foundation.		
<b>Construction infrastructure</b>		
Courts	10,105	21,542
Lighting	194	-
Sports Field	11,354	608
Tracks	779	118,679
Fencing	3,387	2,892
Renovation of Complex and Club House	16	2,398
Track Meets	31,985	19,915
Signs	918	3,277
Painting	-	4,510
Well	542	3,897
Other	86	422
	<u>59,366</u>	<u>178,140</u>
<b>Contributions to National Associations and Agencies</b>		
Jamaica Amateur Athletic Association	-	9,655
Jamaica Cricket Association	13,714	7,680
Jamaica Cricket Association (Special)	-	3,000
Jamaica Netball Association	12,723	10,238
Jamaica Football Federation	63,837	21,073
Jamaica Football Federation (Special)	63,899	-
Jamaica Volleyball Association	3,706	2,071
Jamaica Amateur Basketball Association	6,065	4,700
Jamaica Badminton Association	3,833	4,805
Tennis Jamaica	4,290	3,720
Jamaica Special Olympics	877	3,264
Jamaica Amateur Swimming Association	3,656	3,270
Jamaica Hockey Federation	5,125	2,763
Social Development Commission	16,952	19,602
Institute of Sports	16,457	16,457
G.C. Foster College	8,794	9,749
Independence Park Limited	3,414	5,896
Jamaica Cycling Association	1,712	1,705
Jamaica Golf Association	2,794	2,600
Jamaica Paraplegic	3,510	2,680
Jamaica Table Tennis	2,609	2,100
Jamaica Athletic Administration Association	11,091	1,740
Thirty (30) sporting associations	<u>41,961</u>	<u>24,397</u>
	<u>291,019</u>	<u>163,165</u>





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	<u>2013</u> \$'000	<u>2012</u> \$'000
<b>SPORT (Continued)</b>		
Athletes Welfare Support	87,384	25,713
Special grants/scholarships	5,483	29,803
Administrative expenses	76,246	55,777
Undisbursed funds	193,912	141,273
Undisbursed funds brought forward	<u>(141,273)</u>	<u>(122,762)</u>
	<u>221,752</u>	<u>129,804</u>
 Total	 <u>572,137</u>	 <u>471,109</u>

[illegible]