

**Redefining Development** 

ANNUAL REPORT 2010 - 2011



### Vision Statement

To be the premier funding agency providing impactful value to Jamaica in the areas of Culture, Health, Arts, Sports and Early Childhood Education.

## Mission Statement

To be the premier public sector organization in the provision of quality customer care to individuals, institutions and groups seeking to enhance the initiation, promotion and development of programmes and opportunities in the areas of Culture, Health, Arts, Sports and Education through effective collaboration, teamwork, innovation and motivated staff for the sustained viability of the Fund in the process of nation building.

## <mark>Core</mark> Values

The delivery of our Mission requires people who are caring, innovative, creative and committed to personal excellence and who share the following values:

- Integrity and Honesty
- Respect for the Individual
- Passion for Excellence
- Accountability and Teamwork
- Professionalism and Commitment
- Dedication to making others better
- Service and Results





The Hon. Audley Shaw Minister of Finance and the Public Service

# Minister's Message

Over the past year, the CHASE Fund has again demonstrated its capacity to make meaningful interventions in the lives of Jamaicans right across the island.

I congratulate the Fund for disbursing close to \$875 million in 2010/2011 through a diverse portfolio of projects. It is worthy of note that CHASE has not confined its involvement to traditional areas of support in the arts, sport, healthcare, education and culture. The Fund's impact is also felt and appreciated in projects dedicated to human development, such as conflict resolution and change management.

It should also be noted that the Fund's contribution goes beyond supplementing the national budget at the local level. Your interventions are also targeted at specific community needs, and are based on the priorities and development objectives that community members themselves identify and seek to promote.

As Jamaica positions itself to achieve aggressive levels of growth, the CHASE Fund will play an increasingly important role while we seek to preserve those aspects of our culture that make a society great. For whilst the accomplishment of economic goals is important, nothing can replace the primacy of our goal to achieve an improved quality of life for every Jamaican.

The Board of Directors, the management and staff, and all stakeholders deserve full commendation for your unwavering commitment to carry out the Fund's mandate in a caring and transparent way. Your efforts to realize the dream of 'a better Jamaica for all' has my full support.

Audley Shaw MP Minister



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**Philip Henriques** 

# Chairman's Report

Access to appropriate sources of finance is a key factor in the development and viability of all organizations; however, ensuring stable and sustainable revenue flows is a consistent challenge, especially for national funding agencies in the developing world.

In the wake of the global recession, traditional sources of funding for social development have dwindled, even as the number of persons and organizations seeking aid has increased dramatically. Within that challenging national and global environment the Culture, Health, Arts, Sports and Education Fund (CHASE) has continued to redefine the meaning of development and the role that CHASE must play in facilitating sustainable development.

From its inception in November 2002, the CHASE Fund – which was established under the Betting Gaming and Lotteries Act and is financed by a percentage of proceeds from the gaming industry – has adopted a proactive approach to the sponsorship of development projects. Thousands of citizens from all walks of life have benefitted from timely allocations made to community groups, non-governmental organizations and public sector entities, as well as to individuals.

Capacity-building to promote and expedite sustained social and economic growth has been the cornerstone of the Fund's investment agenda. In the relatively short time since it began operations in 2003, the CHASE Fund has made strategic interventions in just over 1,878 Culture, Health, Arts and Education projects – 553 of which were completed during the 2010/2011 financial year. The projects receiving CHASE support have impacted on change management, institutional building, conflict resolution, formal and informal education and health care delivery, as well as on the preservation of the Jamaican culture. Through the Sports Development Foundation (SDF), CHASE has also helped nurture many talented young athletes and to provide a context for the development of vital life skills, especially among marginalized youth. Additionally, its alliance with a network of other partners in the public and private sectors, as well as voluntary organizations, has enabled the Fund to effectively implement its development mandate and improve the quality of life for its beneficiaries.

#### Some major initiatives spearheaded by the CHASE Fund during the year under review included:

- Construction of three (3) new Basic Schools and the upgrading and equipping of 13 other Early Childhood Educational Institutions
- Ongoing training for Early Childhood Education teachers
- Construction of the Skills Training Laboratory at the University Hospital
- Construction of the Haemodialysis Unit at the Mandeville Regional Hospital
- Renovation and equipping of the Fashion Design Department at the Edna Manley College for the Visual and Performing Arts
- Renovation and construction of several community centres, island-wide

#### **BUILDING CREDIBILITY**

Transparency and accountability in the distribution of the resources entrusted to the CHASE Fund have been critical in building and maintaining the integrity and credibility of the organization. To this end, the Fund is committed to constantly reviewing its procedures and stringently monitoring all projects to ensure continued delivery of the highest quality service.

I thank the Directors, Chief Executive Officer and staff for their dedication to the company's development mission and their professionalism in the execution of its mandate. I also acknowledge the strong support of our partners who have helped CHASE to respond to critical social needs and I look forward to our continued collaboration in improving the quality of life for others.

Philip Henrigues.

Philip Henriques Chairman





# CEO's Report

#### **CHASE – REDEFINING DEVELOPMENT**

The CHASE Fund continues to play an integral role in promoting human development at all levels of the Jamaican society, through its strategic investments in Culture, Health, the Arts, Sports and Education. Interventions by the Fund since its inception in 2002 have provided thousands of persons with access to basic social services, opened up new opportunities for self-actualization, and created a framework for sustained national economic growth.

To date, just under 2,000 development projects (excluding sports) have benefitted from the CHASE Fund, which has distributed some J\$6.7 billion of the proceeds contributed from lottery games and entrusted to its management.

#### **OPERATIONAL REVIEW**

The year ended March 31, 2011 was a challenging one for CHASE against the background of an increasing demand for funds and a flat contribution from the gaming industry and a decline in interest income.

SECTOR	CONTRIBUTIONS EARNED 12 months ended March 31, 2011 \$'000	CONTRIBUTIONS RECEIVED 12 months to March 31, 2011 \$'000	DISBURSEMENTS 12 months to March 31, 2011 \$'000
Sports	444,969	448,474	361,872
Education	276,578	280,296	170,101
Health	224,011	224.237	209,512
Arts & Culture	166,863	168,178	133,019
TOTAL	1,112,421	1,121,185	874,504



W. Billy Heaven



Projects valued at \$910.0 million were approved, compared to just under J\$1.3 billion in the previous year. Of the amount approved, J\$874.5 million were disbursed.

Investment income fell dramatically from J\$200.4 million in March 2010 to J\$93.8 million in 2011 – a reduction of J\$106.6 million or 114%. However, shrewd management of its financial Projects valued at \$910.0 million were approved resources enabled CHASE to improve its efficiencies and achieve a higher level of effectiveness in its operations. The strategies adopted included strict cost containment measures, which resulted in the Company recording a marginal 2.5% increase in administrative expenses. This means that, at the end of the period under review, administrative expenses stood at J\$80 million up J\$1.9 million from the J\$78.6 million recorded the previous year.

#### THE YEAR AHEAD

During the next 12 months, CHASE is projecting inflows of J\$1,050-million, which will be allocated in the following proportions: Sports – 40%; Early Childhood Education – 25%; Health – 20%; and Arts and Culture – 15%. Disbursement of the funds allocated for sports will continue to be managed by the Sports Development Foundation (SDF).

The new operational year will see CHASE remaining committed to fulfilling its mandate to build the country's human capacity and to, thereby, contribute to Jamaica's sustainable development. The CHASE Fund will, therefore, continue to administer the funds contributed to ensure that both company and national objectives are achieved. Additionally, allocations which are committed and awaiting disburements will be invested with institutions that provide minimal risk; earnings from those investments will then be used to finance the Fund's operational expenses.

The Directors of the CHASE Fund are acutely aware of the impact which continuing reductions in interest rates will have on interest income. Consequently, provision has been made in the Corporate Plan for a further reduction in rates and appropriate contingency measures put in place to mitigate any negative impact.

I thank the Board of Directors for expert guidance and support and I commend the staff on their continued dedicated service and commitment, which contributed to the excellent performance of the CHASE Fund despite the challenging operating environment.

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W. "Billy" Heaven Chief Executive Officer



# Board of Directors





Member of the Health & Education Committees



Chairperson, Finance & Audit Committee Member of the Education Committee

## Chairman



Member of the Education and Arts & Culture Committees







Member of the Finance & Audit and Arts & Culture Committees





Chairperson, Communication Committee Member of the Health Committee



Member of the Health & Arts and Culture Committees



 Brian George

Chairman, Education Committee Member of the Communication Committee Member of the Finance & Audit and Health Committees



Member of the Arts & Culture and Education Committees



Chairman, Arts & Culture Committee Member of the Communication Committee



Company Secretary



## CEO's Office



Chief Executive Officer



**Executive Assistant** 



## Administrative Department



Public Relations & Administrative Manager



Administrative Assistant



Receptionist/Telephone Operator



Driver/Messenger



Office Attendant



Systems Administrator





Finance Manager

## Finance Department



Accountant



Accounting Clerk

## Projects Department



Project Manager



Project Officer (Education)



Project Monitoring Officer (Arts & Culture)







Project Officer (Health)



# Pictorial

#### THE ANNOTTO BAY HOSPITAL

The Annotto Bay Hospital is a 120-bed capacity, type B hospital. CHASE Fund contributions to the hospital since 2005 include the purchase of X-Ray film processors, the installation of lead-lined doors for the X-ray room, the expansion of the recovery room and installation of a central suction medical gas alarm system. Dr. Nadine Bourg, Anesthesiologist, discusses hospital needs with (I-r) CHASE CEO, W. Billy Heaven; Project Manager, Paulette Mitchell and Director's Glen Christian and Audrey Chin. Members of the Board of Directors toured projects in St. Mary and St. Ann in October 2010.

#### Breadnut Hill Basic School

Mrs. Wilda Wilmot (right), Principal of the Breadnut Hill Basic School in St. Ann, speaks to (I-r) Dr. Donavan Bennett, CHASE Director; Phillip Henriques, Chairman of the Board; Audrey Chin, Director and Glen Christian, Director. Members of the Board of Directors visited the school in October 2010.



#### The Jamaica Young People's Symphony

The Jamaica Young People's Symphony perform at the inaugural staging of "A Classical Evening with CHASE" held in July 2010. The evening of classical music was designed to showcase the talent of beneficiaries of CHASE scholarships in music and fine arts







#### NERHA



CHASE Director, Audrey Chin makes a point about the new equipment for the Annotto Bay Hospital to (I-r) W. Billy Heaven, CEO; Glen Christian, Director and Paul Young, Acting Director of Operations, NERHA.

#### WOLMERS

Kino Morris (left), and Nicholas Dundas, music students at Wolmers, demonstrate their skills on the saxophone and guitar, for W. Billy Heaven (2nd right), Chief Executive Officer of CHASE and Dr. Walton Small, Principal of Wolmers Boy's School. The occasion was the handing over of instruments by CHASE to the School in Februaty 2011.





Aleen Bailey, 2010 Recipient of the Courtney Walsh Award for Excellence

A delighted Aleen Bailey, 2010 recipient of the Courtney Walsh Award for Excellence, accepts the crystal trophy from Prime Minister Bruce Golding at the award ceremony on October 20.



#### SCHOLARSHIP RECIPIENTS

Scholarship recipients and performers for "A Classical Evening with CHASE" take a moment for a photo opportunity with Lady Allen (3rd right), wife of the Governor General and Hon. Olivia Grange, Minister of Youth, Sports and Culture. L-R: Shawn Richards, classical guitar; Lori Johnson Burnett, soprano; Ade Robinson, classical piano; Samantha Strachan (not a scholarship recipient); Warren McPherson, classical piano and Ana Strachan, soprano.



#### COURTNEY WALSH AWARD FOR EXCELLENCE

Ambassador Courtney Walsh (centre), is pictured with the 2010 Courtney Walsh Award for Excellence recipient Aleen Bailey (2nd left) and nominees (L-R): Jomo Pitterson, Veronica Campbell and David Summerbell.



#### UHWI

Dr. Aggrey Irons, Director, and Chair of the Health Committee, CHASE Fund; W. Billy Heaven, Chief Executive Officer, CHASE and Dr. Nadine Johnson, Consultant, UHWI, examine the new ultrasound machine which was handed over to the hospital by the CHASE Fund in September 2010. Dr. Nadine Johnson, Jamaica's only Maternal-Fetal Medicine Specialist, described the unit as the 'Rolls Royce' of ultrasound machines.





Archbishop of Kingston, the Most Reverend Donald Reece (left) speaks to W. Billy Heaven, CEO, CHASE Fund and Monsignor Kenneth Richards during the handing over of the school by the CHASE Fund in December 2010.

#### Mandeville Regional Hospital - Dialysis Unit

ST. AGNES BASIC SCHOOL

CHASE Director Saleem Lazarus (centre) poses a question about Dialysis to Nurse Marika Davis as she prepares a patient Delory Campbell. Looking on with interest is Dr. Donovan Bennett, also a CHASE Director. The occasion was the handing over of the Unit by CHASE at a ceremony held on the Hospital grounds on Wednesday, January 19, 2011. CHASE granted \$24 million to refurbish and expand the building to house the Unit.



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Culture • Health • Arts • Sports • Education Fund

The Directors and staff of CHASE are committed to the goal of promoting tangible development - in our communities and at the national level. We look forward to continued collaboration with our partners in the public and private sectors, as well as non-government and community based organizations island -wide as we seek to provide support for projects that will further advance the CHASE mandate for social development.



# Arts & Culture





## Arts & Culture



Geneva, 15 December 2010: Early evidence indicates that demand for some `creative industry' products... remained stable during the global recession. This economic sector, especially if supported by enlightened government policies, may help national economies, including those of developing countries, to recover from the downturn, contends the [UNCTAD/UNDP] Creative Economy Report 2010 (CER 10)...??

That revelation is but the latest indicator of ways in which the creative industries are outperforming other sectors and delivering real economic benefits, even in stressed economic conditions, and it brings even greater clarity to the meaning of what UNCTAD refers to as the "new development paradigm" that is now in force.

A new development paradigm is emerging that links the economy and culture, embracing economic, cultural, technological and social aspects of development at both the macro and micro levels. Central to the new paradigm is the fact that creativity, knowledge and access to information are increasingly recognized as powerful engines driving economic growth and promoting development in a globalizing world... ? [From December 2010 UNCTAD/ UNDP Report]

In fact, the Report points out that global exports of creative goods and services – an area which covers products such as arts and crafts, audiovisuals, books, design work, films, music, new media, printed media, visual and performing arts, and creative services – more than doubled between 2002 and 2008, with the growth rate of the industry over that six-year period averaging 14% and with the total value of the exports reaching US \$592 billion in 2008.

The 2010 UNCTAD/UNDP Creative Economy Report also presents the encouraging viewpoint that "the creative economy offers to developing countries a feasible option and new opportunities to leapfrog into emerging highgrowth areas of the world economy," with "the interface creativity, culture, among economics and technology, as expressed in the ability to create and circulate intellectual





capital, having the potential to generate income, jobs and export earnings, while at the same time contributing to social inclusion, cultural diversity and human development..."

It certainly becomes clear why that Creative Economy Report can claim – and present empirical evidence to support the claim that "the creative industries hold great potential for developing countries which are seeking to diversify their economies and participate in one of the most dynamic sectors of world commerce..." Nonetheless, the Report also points out that the vast majority of developing countries "are not yet able to harness their creative capacity for development."

The CHASE Fund is one organisation which is ahead in its recognition of the value of the economic and social punch that a nation's creative industries carries and, through grant funding for a variety of Arts & Culture projects, has been seeking to help Jamaica exploit its impressive creative capacity so that the sector can contribute to sustainable national development.

DuringtheCHASEFund's2010/2011 financial year, CHASE approved disbursement of grants totaling \$146-million to assist 52 projects in the Arts and Culture sector – covering the areas of Performing Arts, Visual Arts, Library/Archive, Museum, Heritage & Craft and Fashion Design. Among those projects were the following, for which funding ranged between \$0.6-million and \$6.06-million:

#### BELMONT ACADEMY SYMPHONY BAND

A new Ministry of Educationestablished school which opened officially in September 2009, the Westmoreland-based Belmont Academy is Jamaica's first Centre of Excellence – one which has been designed to help ensure best practices in the delivery of education and which will specialize in the Sciences and Services.

In pursuit of those goals, the school intends to include a focus on the performing arts, with music education being an important part of the curriculum. Students learning to play different instruments will receive individual tuition for one hour per week, as well as group sessions for one-and-a-half (1) hours each week. However, in addition to introducing students to the discipline and other values which result from learning to play a musical instrument, the school also has the commendable goal of nurturing the development of the Belmont Symphony/ Band and sought CHASE Fund support to acquire the necessary equipment. CHASE responded with an award of \$600,000.00. The project managers – including



the schools Creative Arts Coordinator. Jamion Baker, who has been charged with specifically undertaking music education - explain that while a few Jamaican schools have established themselves as centres of musical excellence, most schools are constrained by the lack of instruments and the high cost of purchasing them. By seeking and receiving support for its instrument acquisition costs, Belmont Academy is crossing the first major hurdle. By arranging to have professional musicians work with the students and serve as their role models, the students will gain additional guidance toward becoming outstanding performers. And by planning to have the Belmont Symphony/Band perform not only at school events but at wider community and social events, the institution is laying the groundwork for development of a symphony/ band that will be self-sustaining.

As the CHASE Fund said when it gave the nod to providing funding support for the Belmont Symphony/ Band, "the importance of music in Jamaican culture cannot be overestimated, but most students do not have an opportunity to learn how to play an instrument." The Belmont Symphony/Band is joining other schools such as Alpha Boys School and Immaculate Conception High School which are outstanding examples of educational institutions that provide such opportunities.

The Belmont Academy Symphony/ Band is helping to develop students in several ways, inclusive of teaching them teamwork. Yes, the project reflects an expanded view of development. The sole aim is not to play musical instruments; we are approaching it in a holistic manner which is designed to develop young people mentally, physically, spiritually, emotionally and socially.

[Jamion Baker – Performing Arts Coordinator]





#### JAMAICA COMBINED CADET FORCE BAND

The JCCF Band has been assisting with national youth development through continued voluntary service from those Officers and Adult Instructors who remain in the Combined Cadet Force. Members have moved on and contributed to the Jamaica Regiment Band, Jamaica Military Band and the Jamaica Constabulary Force Band and the society at large. The Jamaica Combined Cadet Force (JCCF) Band was reestablished in August, 1997 when the Force began recruiting Band members and brought them under the direct responsibility of the JCCF headquarters. The Band recruits Cadets aged 11 to 18 years old from various schools across the Corporate However. the students Area. generally come from various inner city communities. Since its reestablishment, the Band has grown significantly - moving from





20 members at the start to the current 100 Cadets in Kingston. From the time they enter the Band, members are taught to read music and have been achieving the Music Theory Examination administered by the Associated Board of the Royal School of Music – an international body that accredits Music Theory examination worldwide. Cadets have attained Distinctions, Merits and Passes in the theory exam from Grade Levels 1 to 8.

Traditionally, the JCCF Band is equipped with musical instruments and accessories via contributions from the public purse. However, an award of \$1-million from the CHASE Fund allowed the Force to acquire some additional instruments, inclusive of Piccolo Flutes, Clarinets, Alto Saxophones, Trumpets, Trombones and Euphonium, along with cleaning equipment to help preserve the "life" of the instruments. The project managers say that the CHASE Fund

#### assistance will ensure that the Band continues to give as many students as possible the opportunity to achieve at internationally accredited music standards, while also enabling the provision of music at events such as parades, dinners, cocktail parties and civic events.

**CHASE Fund has now made it** possible for this kind of social intervention among the youth in Kingston to be extended across parish boundaries. The Fund's efforts to redefine development by way of a holistic approach which makes the human capital a focal point can only assist stakeholders to achieve their objectives for nation building, will no doubt add value to our human capital and will transcend to impact all spheres of human life and communities. [Lt. Col. T. O. McCurdy, CCM, JP, Adjutant Training Officer]

#### PHILIP SHERLOCK CENTRE REFURBISHMENT PROJECT 2009 – 2010

The Philip Sherlock Centre for the Creative Arts (PSCCA) on the Mona Campus of the University of the West Indies (UWI) is now one of only three (3) major purpose-built theatre venues in Jamaica. This means that the facility, which meets professional criteria for performing spaces, is in great demand not only for events staged by the UWI, but also for those mounted by the wider public. The Centre – which is the "home" venue of prestigious performing groups, including some of national status such as the University Singers – has been in heavy and constant use for over 40 years and it became obvious that the facility needed to be refurbished. Although private donors and the University's administrators contributed the major





portion of the funds needed for the project, they were unable to commit the entire amount and additional funding was, therefore, sought from external sources. The CHASE Fund made a grant of \$1.5 million to the project to, among other things, permit replacement of the main stage.

The need for performing space is so great in Kingston and all Jamaica – and, moreover, performing space that meets professional criteria – that it is well justified to contribute to the refurbishment of the PSCCA.
[From the CHASE Fund's Project Evaluation Report]

Senior Lecturer & Staff Tutor in Drama at the Philip Sherlock Centre, Brian Heap, points out that although traditional definitions of development don't usually include arts and culture, CHASE pursues an enlightened partnership policy which is in keeping with the UNCTAD Report on the Creative Economy 2010. That report speaks, in part, to the important role that creative industries are playing in stimulating economic recovery.

"The CHASE Fund's policy of partnering with institutions such as the UWI and its Philip Sherlock Centre in supporting the infrastructural development of its national arts facility means that Jamaicans can continue to enjoy a choice of visual and performing arts programmes. In doing this CHASE is also indirectly contributing to student growth and development as well as to organizations and groups like the Multicare Foundation, the National Culture Group for the Blind and many charities which use the Centre or are beneficiaries of proceeds from performances and fundraising events," he says.

The refurbishing project is proceeding on schedule, inclusive of the new seating for the theatre being installed and with most of the work on target for completion by mid-May, 2011.

**K** The CHASE Fund's allocation means that we can complete our targeted development of our arts facility quickly and professionally and expedite the refurbishment in a timely manner instead of 'patching' things as we would have to if we were to depend solely on accruing small amounts of surplus profit over a much longer period. It will increase the Centre's earning power so that we can generate more surplus for investment in maintenance areas such as lighting and sound equipment, and generally raise the operational standards of the facility. 🌹 [Brian Heap – Senior Lecturer & Staff Tutor, Philip Sherlock Centre]





#### RENOVATION OF THE LIBRARY AT BOIS CONTENT ALL-AGE SCHOOL

The Bois Content All-Age School, located in Bois Content District, St. Catherine, decided in 2008 that one of the ways in which it could provide a competitive edge for the 140 students on roll was to encourage them to read – thereby improving their vocabulary and their ability to express themselves.

The means through which that would be done was to provide students with access to a well-equipped Library Resource Centre.

The Jamaica Library Society (JLS) visits the school every year and supplies the school with new books... The number of new books supplied depends on the school's ability to shelve and secure the books. Once Bois Content is able to create a library space, the JLS will provide additional books.
[From the CHASE Fund's Project Evaluation Report]

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First, however, the school needed help renovating an underutilised area at the school which it had identified to house the library. And with only \$50,000.00 hoped for from community fundraising activities, Bois Content All-Age approached the CHASE Fund for assistance.

Through the allocation of two grants totaling \$870,000.00 from CHASE, the school's project managers were able to transform the room, under a two-phased project, to facilitate Book Shelves, Computer Stations, Display boards and a White Board, and to fully tile and equip the resource centre with two A/C units. The Resource room now also houses 10 Computers, with full internet access.

**G** The CHASE Fund allocation to the Bois Content All Age School, for the creation of a Resource Centre, has significantly impacted the school. Among other things, it has allowed us to introduce computer classes to all students, while creating a comfortable and equipped space where they can complete assignments. The facilities are also available to other students within the community for conducting research and the enhancement of their communication capabilities. The school and community are grateful for the possibilities that now exist, born out of the CHASE Fund's willingness to help. [Norman Allen – Principal, Bois Content All-Age School]



#### DEVELOPMENT OF INFANT SCHOOL LIBRARIES – JLS

Library provision in 70 per cent of Jamaica's infant schools falls below minimum standard requirements. In response to that situation, the Government of Jamaica, through the Jamaica Library Service, launched an Infant School Libraries Development Project and had provided funding to implement the project in the first six (6) schools.

Among the largest allocations that the CHASE Fund made during the 2010/2011 operating years was one for just over \$6.06-million – the full amount sought by the Jamaica Library Service (JLS) to permit the establishment of four libraries in infant schools across four parishes. Those additional libraries would bring to 10 the total number that would have been established in the pilot phase of the Infant Schools Libraries Development Project.

The case for funding, as presented by JLS Director General Patricia Roberts, cited data from across the globe which indicated that libraries can help meet the goal of school readiness for children by creating programmes that incorporate the four basic indicators of emergent literacy: listening, speaking, emergent reading, and emergent writing. That position dovetails with the Jamaica Library Service's own mandate to "enable national development through the creation and support of a knowledge-based society of culturally aware lifelong learners" – a mission which sees the JLS focused on providing universal access to information through the establishment and management of a Public Library Network and a School Library Network. In addition to the 564 fully operational public libraries or access points, the JLS, therefore, also operates 927 school libraries throughout the island.

Through the School Library Network school libraries are equipped with resources to stimulate students; healthy brain development and allow them to foster early literacy skills. Through the Infant School Libraries Development Project, the JLS will help the selected schools to provide resource material which support the curriculum, enrich the learning experience and enhance the cognitive skills... ??

Having determined that the project "has great positive implications for Jamaica's early childhood education sector," the CHASE Fund decided to provide the full funding support requested, to allow the project managers to do what was necessary to support the development of model school libraries at the early childhood level. The funds will be used for refurbishing and to provide furniture, books and other information resources, including computers and multimedia equipment.





The JLS' Infant Schools Project certainly has people development at its centre. It is our belief that the sustainability of Jamaica's National Development Plan, Vision 2030, will be achieved if we ensure that critical resources such as those provided through school libraries are made available at the early childhood level. Exposure to this kind of learning environment at an early age will provide the foundation on which continuing education can be built successfully – equipping future generations with the skills and expertise needed to secure Jamaica as "the place of choice to live, work, raise families and do business. [Patricia Roberts – Director General, JLS]

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#### BARBARY HALL CULTURE & RESOURCE CENTRE FOR YOUTH EMPOWERMENT

Barbary Hall, which, like its environs, is a farming community in South West St. Elizabeth, has a population in excess of 4,000 – an estimated 61% of whom are under the age of 30. With unemployment in the area also being recorded at approximately 70%, the community needs a facility which could serve as a catalyst for engaging the area's youth in a manner which would equip them with the life skills necessary to begin making a meaningful contribution to the society.

The Barbary Hall Development Committee presented the CHASE Fund with a project called the Barbary Hall Culture & Resource Centre for Youth Empowerment which the Committee believed could fulfill the identified need, while also having the potential to deliver spin-off benefits in terms of contributing to an improvement in values and attitudes in the community.

The project was conceptualised as one which would serve, among other things, as a hub for the expansion of cultural

activities and for providing residents with training in the visual and performing arts, information technology, farming techniques, construction, hospitality and business planning. Additionally, the project developers see the Resource Centre providing access to some other basic but important services, inclusive of an adult literacy programme; government services such as registration of birth and death

certificates; agricultural support; visits by doctors and nurses and emergency shelter in times of severe weather conditions.

The current concept for the Centre actually expands on one which was developed some 23 years ago when members of the community identified the need for a central meeting and recreational facility. They responded by putting up a structure which, to date, houses a meeting hall, a kitchen area and two bathrooms. Although a survey of the facility revealed some damage to the current structure which would need to be corrected as part of any plan to complete the facility







and expand its usage, the CHASE Fund was impressed with the feasibility of the project, especially bearing in mind the partnership that would be forged with several other agencies in order to deliver the anticipated high quality output. Those agencies would include the Jamaica Cultural Development Commission (JCDC), the HEART Trust/ NTA, RADA, the Jamaica 4-H Clubs and teachers and counselors from several schools.

In deciding to provide \$13-million to help finance the project, the CHASE Fund also took into consideration the project's intention to immediately and directly impact the lives of the area's young people and to enhance social and cultural activities, while fostering integration of and between Barbary Hall and other communities

The proposed facility will be a major boost to the development efforts in the community. The programmes being implemented are mainly in keeping with the activities CHASE typically supports and the strong orientation toward cultural uses, combined with the absence of other venues in the area, provides sound basis for support...
 [From the CHASE Fund's Project Evaluation Report]

President of the Barbary Hall Development Committee, Mr. Cheldon Ebanks, has confirmed that the CHASE Fund's decision to fund the project does signal an expansion on how development is defined – pointing out that it does so by catering to the needs of the present generation, while also preserving the hopes of the future generation. Sustainable development ensures that the relevant programmes are in place to help meet both the basic and social needs of a country's citizenry, he adds.

The funds allocated will help in the start-up of a community marching band, a computer lab and a literacy and numeracy programme in the community, while also providing HEART skills training for workers in the community. These are programmes that will engage social interaction and provide skills which are essential for the development of persons to operate within the society.

and President, Barbary Hall Development Committee]

### INSTITUTIONAL SUPPORT FOR THE BUSTAMANTE MUSEUM

Jamaica's National Cultural Policy recognizes the need to promote the celebration and appreciation of excellence and a desire to replicate this excellence, especially among the youth. The Cultural Policy also promotes heritage preservation and development in an effort to foster the notion of a shared history and, thereby, engender peace, tolerance and respect in communities. [The Division of Culture & Entertainment – Ministry of Youth, Sports & Culture]



On February 3, 2010, The Bustamante Museum was launched officially and has since been operating from 24 Tucker Avenue, a former residence of Sir Alexander and Lady Bustamante between the 1940s and 1960s. Among its major roles, the Museum seeks to help ensure that Jamaicans have the opportunity to engage with the life and work of sterling Jamaicans, as part of the process of national cultural identity.

The Museum, which honours the life of National Hero The Right Excellent Sir Alexander Bustamante, was established by the Bustamante Foundation, which began spearheading its development in the late 1980s. It was declared a national monument by the Jamaica National Heritage Trust (JNHT) in 1989.

The Bustamante Museum not only has the potential to further strengthen Brand Jamaica but the addition of diverse museums dedicated to numerous aspects of life significantly strengthens Kingston's potential to become a cultural mecca.
[The Division of Culture & Entertainment – MYSC]

However, after being open for only a few months, an inability to meet operating costs led to the real threat of closure of the facility. The Foundation approached the Government of Jamaica to help prevent that possibility and Cabinet decided to assign responsibility for the Museum's operations to the JNHT, although the Bustamante Foundation would continue to play a pivotal role, inclusive of fundraising.

When the JNHT itself experienced challenges in meeting the recurrent costs associated with operating the Museum, the Ministry of Youth, Sports and Culture (MYSC) approached the CHASE Fund for assistance. CHASE responded favourably.

The CHASE Fund has a policy to assist in preserving the legacy of Jamaica's former Prime Ministers by providing support for projects designed to achieve that goal. In respect of Sir Alexander Bustamante, CHASE has already awarded \$4.746-million in respect of three projects, including Restoration of his birthplace and Establishment of the Bustamante Museum.
[From the CHASE Fund's Project Evaluation Report]

During the 2010/2011 operating year, the Fund made an additional grant of just over \$2.67-million to provide institutional support to the Museum for capital expenditure and operating expenses for the period December 2010 to March 2011. As the evaluating team asserted, "institutions of this sort need ongoing support."



Renovation of the Library at Bois Content All Age School



Despite the importance of museums, the greatest challenge is finding the requisite funding, especially given the reality of very limited resources and the fact that even less funding is being targeted at areas such as museum development. The support from the CHASE fund will, therefore, provide critical assistance in ensuring that the museum remains open to the public.
 [The Division of Culture & Entertainment – MYSC]

The project has already been benefitting educational institutions and members of the general public by providing access to information and a glimpse into the lives of Sir

#### Programme in Fashion Design

Fashion design student at Edna Manley College Samara Bryan (3rd right) and textile and fibre arts student Lisa Golding (2nd right) get assistance in draping a mannequin with a planned design from Keneea Linton-George (left), founder of the Designer' Guild Jamaica. Looking on in interest are Billy Heaven (2nd left), CHASE Fund Chief executive officer; and Burchell Duhaney, principal of the school. The occasion was a dedication ceremony for the newly equipped and established Fashion Design Department at the College in March 2011.



Alexander and Lady Bustamante through the many photographs and other memorabilia on display at the Museum. It is considered an effective model for the development of other museums dedicated to other former Prime Ministers of Jamaica.

### EMCVPA BFA PROGRAMME IN FASHION DESIGN

Fashion is an important contributor to the Arts & Culture sector and is one of the creative industries targeted by the Planning Institute of Jamaica for development in the 2030 Vision Plan. When the CHASE Fund received a

> partnership proposal from Supreme Ventures Limited for the two organisations to co-fund a project that would facilitate establishment of a Bachelor of Fine Arts (BFA) degree in Fashion Design at the Edna Manley College for the Visual and Performing Arts (EMCVPS), CHASE responded with alacrity and contributed \$1.8-million toward meeting the projects \$3.1 million cost. That joint investment covered the infrastructure costs of the revamped building and flooring in the EMCVPA's Department of Textile and Fibre Arts, as well the cost of acquiring several sewing machines, sergers, mannequins and several other critical pieces of equipment needed to administer a BFA in Fashion Design programme.

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The reality of the finished structure represents a fine example of the effectiveness of good partnership. The project, which permits the offer of the BFA in Fashion Design, is a worthwhile venture which will certainly generate interest beyond Jamaica's shores, particularly within the wider Caribbean.

 [W. Billy Heaven – CEO, the CHASE Fund]

The project administrators also subscribe to that view – pointing out that the BFA Fashion Design programme not only provides an opportunity for development and expansion of the Fashion Industry in Jamaica but will redefine perceptions of the potential of this area.

The approach being taken by this programme – which will produce entrepreneurs who will contribute significantly to the economy by developing small to medium microenterprises as part of the creative industries – is one which positions education and training as the core of the development of the creative industries, and is one which ensures sustainability. The CHASE Fund's allocation, which has provided the essential equipment needed to begin the programme, will also contribute to that continuity. [Petrona Morrison – Director, School of Visual Arts, EMCVPA]

Ms. Morrison also reports that the first cohort of students in the BFA Fashion Design programme completed their Foundation Year, which is mandatory for all students, in the 2010/2011 academic year. They will begin the Fashion Design programme of specialization in September 2011. Concurrently, the College is in the process of expanding the faculty to include persons who have

the requisite training and

experience, as well as qualifications in the Fashion Industry. It is also sourcing funding to continue the process of equipping the department with current equipment and technology used in the Fashion Industry.

#### RENOVATION OF THE JAMAICA ASSOCIATION FOR THE DEAF FACILITIES – MAY PEN

Jamaica's commitment to a number of international rights based conventions has influenced the Jamaica Association for the



Deaf to adopt a social investment model to empowering deaf students and adults. The JAD's work is focused on a marginalized group and, therefore, places emphases on creating equality of opportunities and increasing life chances. [Iris Soutar – Executive Director, JAD]

The Jamaica Association of the Deaf (JAD) – an organisation which has an impressive history of undertaking programmes which facilitate literacy among deaf children and adults and to, thereby, ensure that this group can become productive members of the society – benefitted from a \$1.8-million grant from the CHASE Fund in 2010/2011 to assist renovation of JAD's May Pen facility.

The May Pen Unit for the Deaf was established by the JAD at Woodside, Clarendon, in 1976, with educational offerings at the preschool, primary and secondary levels. The Unit is the only such facility catering to deaf and hard of hearing students in East Central Jamaica; it serves the parishes of Clarendon, St. Catherine and, to a lesser extent, Manchester.

However, natural disasters over the past three years have severely damaged the facility and have, therefore, curtailed its capacity to offer the desired level of quality educational programmes. The CHASE-funded renovation will allow the JAD to correct that situation – enhancing the Association's ability to offer to its students in that region a higher standard, quality and range of Deaf Education, as well as training opportunities in an appropriately structured setting which is conducive to learning.

According to Ms. Marcia Anderson, JAD's Public Relations Officer, the contribution from the CHASE Fund will go a far way toward supporting the development of enriched and positive, lifelong experiences for deaf and hard of hearing persons, particularly in the rural parishes which the May Pen facility serves.

This initiative which has attracted a grant from the CHASE Fund will contribute in a meaningful way to the overall development of the nation's human capital.

 [Marcia Anderson, PR Officer, JAD]

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# Health







## Health

•• There can be no real growth without healthy populations, no sustainable development without tackling disease and malnutrition.??

Gro Brundtland, International Specialist on Sustainable Development & Former Director General, World Health Organisation

The Commission on Macroeconomics and Health, established by the World Health Organisation in 2000, projected that investments in global health would save eight (8) million lives annually by 2010 and generate at least J\$360 billion between 2015 and 2020.

Although many factors influence health status and a country's ability to provide quality health services for its people, there are positive economic returns and development gains to be derived from investment in this critical sector. The benefits include improved workforce productivity, increased foreign investment in economies that do not carry a heavy disease burden, a higher life expectancy rate and a resulting boost in national savings as workers put aside funds for their retirement.

The Government of Jamaica is party to a process being undertaken by CARICOM Heads of Government to place health at the centre of the Caribbean's development agenda. This calls for strategic reorientation of the health services and investment across sectors to improve delivery systems and affordability, as well as reduce the health risks for marginalized citizens in crowded urban communities and remote rural districts.

The CHASE Fund continues support the institutional to strengthening and realignment of Jamaica's health sector. During the 2010/2011 financial year, 176 projects valued at J\$148 million were approved to facilitate the upgrading and equipping of health facilities. These included construction projects at the Christiana Health Centre, undertaken in partnership with the Jamaica Social Investment Fund (JSIF), the Surgical Skills Training Laboratory at the University Hospital of the West Indies and the Haemodialysis Unit at the Mandeville Regional Hospital. CHASE also covered the cost of operating tables for the St. Ann's Bay Regional Hospital and funded training at various levels of the health system.

We now highlight some of the projects which benefitted from CHASE Fund grants during the year under review.



#### JACLD EXPANDS OPPORTUNITIES FOR THE LEARNING DISABLED

Everyone needs a chance and, for the past 35 years, the Jamaica Association for Children with Learning Disabilities (JACLD) has been doing just that by giving special needs children the opportunity to achieve their educational goals.
 [Sharon Hastings – President of JACLD]

A non-profit, private school, JACLD serves children with learning challenges such as dyslexia and speech defects, preparing them for the Grade Six Achievement Test (G-SAT) and integration into the wider educational system.

Our graduates have adjusted well and several of them have moved on to tertiary-level institutions and are now gainfully employed.

The programmes offered by JACLD are consistent with the Ministry of Education's curriculum and are delivered by teachers who have experience in special education and who use computer-aided learning methods. "This is especially effective among the boys, who make up the majority of the students on roll, because it allows them to see and apply, in a practical way, the lessons they have learned, while also developing their self-confidence," Mrs. Hastings explains.

The school, which is located in Cross Roads on land leased from St. Hugh's High School, also operates a branch





in Mandeville and has a combined enrollment of just under 100 students between the ages of 4 and 12. It also conducts evening classes for learning-disabled students in mainstream institutions.

Tuition fees, an annual subvention from the Ministry of Education and occasional donations are the main sources of income for the JACLD. However, this is insufficient to cover the cost of the specialized services provided by the institution, inclusive of diagnostic and educational Some 80% of persons living with professionals in order to identify learning difficulties and prescribe appropriate remedial action. The \$1-million contribution support approved by the CHASE Fund for the institution will, therefore, prove particularly valuable.

CHASE Fund for the 2010/2011 school year will allow JACLD to finance diagnostic assessments for 60 needy students and to acquire five additional computers. This will enhance significantly the educational *experience for learning-disabled* children and will enable them to achieve their potential. [Sharon Hastings]

#### FAMILY AND PARENTING **CENTRE – ADDRESSING EMPLOYMENT, TRAINING AND HEALTH NEEDS OF PERSONS** LIVING WITH AIDS

А comprehensive one-year programme developed by the Montego Bay-based Family and Parenting Centre is expected to equip some 40 persons living with HIV/AIDS to secure gainful employment and to also improve their health and educational status.

HIV/AIDS in Jamaica are totally dependent on the generosity of other persons, as they are illiterate and unskilled. They are, therefore, unable to find gainful employment, which would allow them to meet the cost of their medication and to access proper care. **}** [Dr. Beverly Scott – Executive

#### Director, Family and Parenting Centre]

The programme, for which the CHASE Fund has approved a grant of J\$1.7 million, is being spearheaded by the Centre's Executive Director, Dr. Beverly Scott. The 10 year-old institution - whose staff includes a clinical psychologist, as well as child therapists, life coaches, remedial reading specialists and a nurse practitioner - has previously



conducted several other projects involving persons in that target group.

multi-faceted The initiative being coordinated by the Family and Parenting Centre is aimed at providing income generating opportunities for the beneficiaries. It includes training in housekeeping **G** *Our ultimate objective is to help* for 28 women, under the auspices of the HEART Trust/NTA, and discussions are being held with HEART to provide certification for successful participants in this course. Twelve men will also be trained in horticulture to enable them to provide gardening and landscaping services.

#### Mandeville Regional Hospital Dialysis Unit

Saleem Lazarus, a member of the Board of Directors of the CHASE Fund, views the sign for the Mandeville Regional Hospital Dialysis Unit which was built and equipped by the Fund.



The 40 beneficiaries will also be exposed to remedial education up to the Grade 6 literacy level, as well as to basic computer training. Additionally, they will participate in workshops to promote healthier lifestyles and improved money management skills.

participants achieve financial independence, maintain normal levels of social, mental and physical activity and reclaim their self-esteem. [Dr. Beverly Scott]

#### MANDEVILLE REGIONAL **HOSPITAL – DIALYSIS UNIT**

The Dialysis Unit at the Mandeville Regional Hospital received one of the largest single grants from the CHASE Fund in 2010/2011, with \$14-million being allocated to assist further enhancement and equipping of the Unit, as well as to provide support in meeting its operational costs. That grant brought to \$24-million the total amount that CHASE committed toward the hospital's Dialysis Unit over the 2-year period 2009/2010 and 2010/2011.

The project to establish the Mandeville Regional Hospital's Dialysis Unit was undertaken to help meet the haemodialysis needs of the estimated three hundred



(300) persons who require renal services within the Central Jamaica areas of Manchester, St. Elizabeth, Clarendon and St. Ann. Phase 1 of that project was completed at a cost of \$12-million – made possible through a \$9-million award from the CHASE Fund and an additional \$3-million from other partners – and was handed over officially on January 19, 2011. That has allowed the Unit to meet 10 percent of its total needs or to accommodate approximately 28 patients, inclusive of facilities for emergencies.

However, with Chronic Renal Failure (CRF) being listed by the Ministry of Health as a significant national health problem, the CHASE Fund has maintained an interest in the continued development of the public Dialysis Unit at the Mandeville Hospital. CHASE, therefore, allocated an additional \$14-million toward supporting the facility. Our review of the incidence of renal disease in Jamaica and the absence of adequate machines to meet the demand of patients needing treatment was an eyeopener. We had to become a partner in the process and this also informed us how to proceed in our support for this critical area of health care. [W. Billy Heaven – CEO, the CHASE Fund at hand-over of Project Phase 1]

The operating cost for the Mandeville Dialysis Unit is estimated at \$56-million per The additional funds annum. approved by CHASE Fund will finance one quarter of this annual figure and will be used to procure supplies, sundries and other vital items - such as a wheelchair scale. defibrillator, dialysers and blood lines - needed for operation of the centre.

Senior Project Manager Richard Lawson admits that, from a strictly financial standpoint, sustaining the dialysis centre will be a challenge. However, the ability to reduce travel time and transport cost for citizens of the Southern Communities reconfirms the commitment to


caring for citizens who need the support that the project provides. According to him, "our people are our most vital asset. Therefore, investing in their wellbeing – so that, **C** healthy nation is a productive one for instance, those with CRF do not have to travel over 100 kilometres to access treatment and then, in their weakened state, have to repeat the journey, sometimes alone on public transportation - cannot be priced.

*As our country seeks to enhance* productivity, we are happy that the Dialysis Unit has become a reality, as its contribution will help ensure that several of our citizens, who are in the height of their productive lives, will benefit from treatment closer to their homes, offices, schools and families. The Unit also facilitates greater compliance with recommended treatment regimes and, therefore, contributes to an extended lifespan for those in need of renal health care. Phase 2 of the project is anticipated to facilitate an additional 10 to 15 patients. The Hospital is anticipating that the CHASE Fund will again support their efforts in making this a reality. [Richard Lawson - Senior Project Manager Southern Regional Health Authority]

### **ST. ANN'S BAY REGIONAL HOSPITAL – OPERATING THEATRE TABLES**

and, in any developing nation, the focus on its health sector is paramount to achieving the [productivity] goal. One such focus area for development

### **Annotto Bay Hospital Operating Theatre Tables**

Members of the CHASE Board of Directors speak with Dr. Nadine Bourg (left) of the Annotto Bay Hospital about the operating theatre tables





is the proper planning, execution and evaluation of infrastructural development, aligned to health informatics and demography. Another major focus area for development is that of the Human Resources needed to channel all other inputs into useful and favorable outcomes. [Keith Richards – Chief Executive Officer, St. Ann's Bay Regional

Hospital]

The St. Ann's Bay Regional Hospital has adopted that concept of development which has been articulated by its CEO and, in support of that, saw replacement of the existing defunct Operating Tables as being fully aligned with the hospital's programme of sustainable infrastructural development, and as being integral to the institution's efforts to offer improved medical services, through empowerment of its staff.

The surgical operating tables the hospital needed to replace were over 20 years old and had been malfunctioning to the extent that they threatened to compromise safety standards in the delivery of anesthesia and in the performance of surgery – even reducing the ability to perform certain types of procedures. Given that the St. Ann's Bay Regional Hospital is a Type

B referral facility which receives patients from the parishes of Portland, St. Mary, St. Ann, northern Clarendon and eastern Trelawny, as well as the fact that over 3,000 surgical operations are performed annually in the hospital's two operating rooms, the CHASE Fund agreed that the safety threats outlined required a strong funding CHASE, therefore, response. allocated the full \$7-million the hospital sought to acquire two fully-equipped operating tables to replace their malfunctioning counterparts.

The partnership forged with the CHASE Fund has played a key role in meeting our hospital's strategic objectives to provide a standard of care for all patients, with acceptable clinical outcomes...?

The Hospital's CEO listed the following as the satisfactory clinical outcomes expected from the replacement of the operating theatre tables, which are due to be commissioned into service at the facility during May 2011:

- 1. Reduction in delays of surgeries;
- Appropriate and effective expansion in the quantum and range of surgical cases performed;

.....



- 3. Significant clinical riskreduction for patients undergoing anesthesia and surgery;
- 4 Improved quality of care to all patients undergoing surgery;
- 5. Provision of an enabling environment for the hospital's Clinical staff to perform their duties effectively and efficiently.

### EXTRACORPOREAL SHOCKWAVE LITHOTRIPTER FOR THE UNIVERSITY HOSPITAL OF THE WEST INDIES

**G**one aspect of a country's development must be the ability to provide adequate health care for its citizens. [Dr. Richard Mayhew – Consultant Urologist, UHWI]

The majority of Jamaica's patient population who suffer from urinary tract calculi often have to undergo invasive, surgical stone treatment, with associated morbidity and loss of productive time for the patient and the country as a whole.

In an effort to correct that situation, while bringing the urology service **G** we can now offer a full range of at the hospital in line with what is expected at a modern teaching unit, the University Hospital of the West Indies (UHWI), Jamaica's

premier medical research, teaching and public health treatment facility, applied to the CHASE Fund for a grant to permit purchase of an Extracorporeal Shockwave Lithotripter (ESWL).

The ESWL machine shatters stones within the urinary tract, using focused shockwaves; the resulting fragments are then passed spontaneously. This allows the treatment of urinary tract calculi without surgical intervention and is an important aspect of a proper urological service.

The CHASE Fund responded to the UHWI's project support request with a \$2.6-million grant so that the hospital could acquire the machine and to, thereby, ensure increased access to appropriate treatment for patients with urinary tract challenges.

Dr. Richard Mayhew - Consultant Urologist at the University Hospital of the West Indies (UHWI), welcomed the funding, explaining that the acquisition of the ESWL which it facilitated expanded the hospital's capability to manage urinary calculi.

treatment options, from the least to the most invasive, as might be available in more developed countries. This facility allows for the 37







effective and complete treatment of calculi, despite the clinical circumstance, as we now have the ability to also offer treatment to persons not fit for more invasive procedures. As urinary calculi are a highly prevalent problem, this has consequences on productivity, education and so on. **D** [Dr. Richard Mayhew]

He points out that having extracorporeal shockwave lithotripsy done is now a day-case procedure – one which allows patients to come in and go home on the same day, often within a few hours. And since there is no surgical incision and, therefore, only minimal discomfort, **(** those treated can return to regular activities immediately.

"The benefits of this – as opposed to having a surgical procedure – are immediately obvious with regard to effective use of time, loss of production and quality of life. What is less obvious is the cost saving. While the unit is a substantial initial purchase, over-time money is saved by decreasing admission times, decreasing cost per admission, and increasing efficiency in the number of patients that can be treated," Dr. Mayhew says.

The benefit of the unit is not limited to UHWI, as patients are referred in from other urology units, especially KPH, to access the facility. The challenge now, Dr. Mayhew adds, is to ensure the best use of the unit. This is both in respect of appropriate use – since ESWL is not necessarily suited for every single instance of a renal stone – as well as most efficient use and maximizing the availability of the unit for treatment.

"We have had some difficulty in the latter due to shortage of Operating Theatre time. However the intention is to soon have completed an entire suite dedicated to ESWL to address this," he says.

### RENOVATION OF THE JAMAICA ASSOCIATION FOR THE DEAF FACILITIES – MAY PEN

Jamaica's commitment to a number of international rights based conventions has influenced the Jamaica Association for the Deaf to adopt a social investment model to empowering deaf students and adults. The JAD's work is focused on a marginalized group and, therefore, places emphases on creating equality of opportunities and increasing life chances. [Iris Soutar – Executive Director, JAD]

The Jamaica Association of the Deaf (JAD) – an organisation which has an impressive history of undertaking programmes which facilitate literacy among deaf children and adults and to, thereby, ensure that this group can become productive members of the society – benefitted from a \$1.8-million grant from the CHASE Fund in



2010/2011 to assist renovation of JAD's May Pen facility.

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However, natural disasters over the past three years have severely damaged the facility and have, therefore, curtailed its capacity to offer the desired level of quality educational programmes. The CHASE-funded renovation will allow the JAD to correct that situation – enhancing the Association's ability to offer to its students in that region a higher standard, quality and range of Deaf Education, as well as training opportunities in an appropriately structured setting which is conducive to learning.

According to Ms. Marcia Anderson, JAD's Public Relations Officer, the contribution from the CHASE Fund will go a far way toward supporting the development of enriched and positive, lifelong experiences for deaf and hard of hearing persons, particularly in the rural parishes which the May Pen facility serves.

This initiative which has attracted a grant from the CHASE Fund will contribute in a meaningful way to the overall development of the nation's human capital. [Marcia Anderson, PR Officer, JAD]

## TRAINING ASSISTANCE / SCHOLARSHIPS

The CHASE Fund also recognises that, in order to ensure delivery of high quality health care, its focus must go beyond infrastructure development/enhancement and must also encompass continued development of the people who are required to deliver that service, in order to ensure the sustainability of the investment. With that in mind, the Fund continued its programme of providing financing for training often at advanced or specialist levels - for personnel in the medical field during 2010/2011. The bequests totaled just under \$21.34-million, and included support for training in areas such as Nephrology Nursing, Forensic Science, Oncology Nursing, Medicine/Surgery, Dentistry, Dental Surgery and Physiotherapy. We highlight three of the beneficiaries. CHASE

### MINISTRY OF HEALTH'S NEPHROLOGY NURSING PROGRAMME

Nephrology nursing is a specialized area which focuses on the health and health needs of individuals and their families who are experiencing the real or threatened impact of renal disease. To operate a dialysis unit which is critical to the care of persons with chronic renal failure, the ideal ratio of personnel to patient is 3-to-1; currently, the ratio in the public sector is one (1) nurse or technician to every four (4) patients - that is a ratio of 1-to-4. The magnitude of the challenge is seen in the Ministry of Health statistics which confirm that there are only 10 registered nurses across the island who are certified in nephrology - one each at the Mandeville, Spanish Town and the University Hospital of the West Indies (UHWI), three at the Kingston Public Hospital and four at Montego Bay's Cornwall Regional Hospital.

In its quest to train 55 nurses in nephrology nursing over the two year period from May 2010 to April 2012, the Ministry's Manpower Planning and Development Unit sought the support of the CHASE Fund for its Nephrology Nursing Programme, which includes training in haemodialysis and peritoneal dialysis, transplantations, slow replacement therapies and medical and surgical nursing. Taking into consideration, inter alia, the project managers' projection that, with additional trained staff, the waiting time for dialysis treatment would be significantly reduced – resulting in fewer medical complications and an improved mortality rate -CHASE provided the full \$5-million requested to help offset costs associated with delivering the programme.

### MINISTRY OF HEALTH'S B.Sc. ONCOLOGY PROGRAMME

Oncology nursing - the area of nursing which is dedicated to providing quality cancer care - is a broad field which encompasses everything from cancer prevention activities to end-of-life care. While oncology nurses may choose to specialize in a variety of areas ranging from work with children or adults to community-based work in which the focus is on designing outreach programmes to encourage early detection - they all share a common knowledge base, in that they are fully-trained Registered Nurses (RN). Nonetheless, RNs who opt to make oncology nursing their







area of specialty require additional training to ensure their ability to provide adequate and effective care for cancer patients and other at-risk segments of the population.

With the increasing occurrence of cancer not only in Jamaica but globally, it is crucial for our local health care professionals to be adequately trained to serve our citizens. The demand for oncology nurses is expected to increase over the next few years as the population ages and as more is learned about the disease.

### [From the CHASE Fund's Project Evaluation document]

Given the expectation that, with additional trained staff, the quality of health care to cancer patients would improve, the CHASE Fund responded to a Ministry of Health request for a grant of \$995,708.00 to offset the full cost associated with a 4-week international clinical experience for two oncology nurses.

Participation in the overseas training which the grant facilitated in April 2011 was part of a 2-year University of the West Indies Nursing degree programme in which the two beneficiaries were involved and which was being concluded in Trinidad. In addition to facilitating the oncology nurses' involvement in the overseas-based training, the funding which CHASE provided enabled them to help train other nurses on their return to Jamaica.

### M.Sc. FORENSIC SCIENCE DEGREE FOR CRYSTAL BEEPOT

The story of Crystal Beepot is one of a young woman determined to succeed despite the social and financial challenges which could have limited her chances of achieving her educational and professional goals. Although not raised in a home environment which nurtured educational development - a situation which saw her not having access to early childhood education and which resulted in her attendance at primary school being initially sporadic - Crystal Beepot later came to embrace education as being a critical part of her development.



My attendance at primary school was intermittent from Grade 1 to Grade 4, probably due to lack of proper guidance and the absence of financial resources. But, at Grade 5, I truly realized the importance of getting a good education and, from then on, I strived to always be present at school.

That commitment, accompanied by support from a range of corporate sponsors and scholarships from the various educational institutions she attended, saw her leaving high school with eight (8) CXC subjects five with distinction and three with credit - at the General Proficiency level; going on to acquire another two (2) – in Chemistry and Biology, both with distinction – at a private institution, as she sought to position herself with the science subjects needed to pursue a career in forensic science; and gaining impressive results when she sat Biology, Chemistry and Mathematics at the CAPE Advanced Level. Together with her 10 CXC passes, her three (3) CAPE passes gained her entry to the UWI Mona Campus to pursue a Bachelor of Science degree.

Through continued sponsorship support at various levels – including funding sought and received from the Betting, Gaming and Lotteries Commission, Supreme Ventures Ltd and the Office of the Prime Minister – as well as from what she was able to save from parttime employment – Ms. Beepot completed her B.Sc. ... and began the quest to secure a M.Sc. in Forensic, specializing in Molecular Biology (Deoxyribonucleic acid – DNA). The CHASE Fund assisted her – allocating just over \$1-million for her to secure that graduate degree which could enhance substantially Jamaica's ability to fight crime. She is currently in the 3rd and final semester of her training, which should end in August 2011.

"I have gotten all A's so far for semester 1 and I am awaiting the grades for semester 2. I am also currently conducting a research project titled "Variations in Short tandem repeat sequences in the Jamaican population – a project which aims at ascertaining the frequencies of alleles at 18 loci using Powerplex 18D kit. At the end of the project, I am expected to compile a frequency database for the Jamaican population," Ms. Beepot says.

Development can take many forms. In my case, the CHASE Fund's decision to finance my training contributes to my intellectual development, while also ensuring that the society at large will benefit through the service I will provide when I join the police force and, in that way, help boost the efficiency of the police force in combating crime.



## Education





## Education

### Education is the most powerful weapon you can use to change the world.

Education and development are closely inter-related. This claim is endorsed by the World Bank which is one of the largest funders of education in the developing world. In the overview to its 2010 Education Report, the international funding agency describes education as a "powerful 'equalizer,' opening doors to all to lift themselves out of poverty."

The Bank cites a new report titled "The Promise of Early Childhood Development in Latin America and the Caribbean" which makes the case that early and targeted measures that provide the youngest children with the proper care and early learning opportunities are among the smartest, most costeffective investments to ensure future educational achievement. This is substantiated by research which shows that children who participate in high-quality Early Childhood Education programmes are more likely to have vital skills such as abstract reasoning, problemsolving and communication to meet the demands of the 21st Century workforce in a knowledgebased world.

Recognition of the benefits to individuals, who are being equipped to compete with their peers anywhere in the world, and the positive impact on the wider society, as well as the national economy, continues to drive initiatives to upgrade Early Childhood Education in Jamaica.

Since it began operations in January 2003, the CHASE Fund has played a seminal role in redefining development in this sector and creating new opportunities to strengthen the nation's human resource base. During the year under review, 26 projects valued at J\$212 million were approved. These included construction of eight (8) new Basic Schools, and the upgrading and equipping of 13 Basic Schools to provide a quality learning environment in keeping with the standards of the Early Childhood Commission. Continued training of early childhood educators and practitioners, as well as support for the record-breaking "Race to Literacy" book drive mounted by the Rotary Clubs of Jamaica, were among other areas which received funding.

CHASE remains committed to the delivery of a comprehensive programme that offers quality stimulation and exposure to the more than 200,000 children served by the nation's early childhood institutions. These were among the projects which received major funding support during the year under review.



### BUILDING OF NEW SCHOOL FOR ST. AGNES BASIC

The children and teachers at the St. Agnes Basic School in Buff Bay, Portland, are feeling good about themselves and their new school, which replaces the refurbished fowl coop and the one-room, wooden building that served as classrooms for many years.

Principal, Miss Colleen Clarke, explains that the coop, which housed the three and four year-olds, was donated by the St. Agnes Roman Catholic Church after the school's student population outgrew the two classrooms in the wooden building which was sponsored by the Church and erected to the rear of the premises.

Wire was removed from sections of the coop and a ceiling made from cellotex was installed. However, whenever rain fell, it leaked badly, disrupting classes for most of the day.

[Colleen Clarke – Principal, St. Agnes Basic School]

This make-shift classroom had a negative psychological impact on students, who were ridiculed by other children in the community. And, although St. Agnes Basic School out-performed other institutions twice, to win the School of the Year Award presented by the Parish Board of Education, enrolment declined significantly – from 65 to 31students – because of the lack of proper facilities. The safety of students, teachers and school property was another concern, as the section of the three-quarter-acre property on which the 17-year-old institution is located, was unfenced.

Today, the newly constructed school, brightly painted in yellow and royal blue, is a dream come



Archbishop of Kingston, the Most Reverend Donald Reece, sprinkles holy water during the dedication of the St. Agnes Basic School in December 2010



true for students, teachers and the wider community. The J\$20 million structure, financed by the CHASE Fund, boasts three spacious classrooms, complete with desks and chairs, a staff room, sick bay, functional kitchen equipped with refrigerator and stove, lunch room, adequate sanitary facilities and



a multi-purpose room which also serves as an indoor play area. A perimeter fence with two gates completes the project for which approximately J\$5.5 million were allocated in the 2010-2011 fiscal year.

It's a proper school now, with adequate facilities in a dignified learning environment.
 [Rev. Arokiadas Arumainathan ("Fr. Francis") – Chairman St. Agnes Basic School]

The institution is now certified by the Early Childhood Commission and enrolment is increasing. An upbeat Miss Clarke, who has been Principal for 10 years, looks forward to a new phase of development at St. Agnes Basic School, and to restoring its award-winning standards.

### TRANSPORTATION FOR STUDENTS OF THE EVELYN MITCHELL EARLY CHILDHOOD CENTRE OF EXCELLENCE

A "winning" partnership between the CHASE Fund and the CARI-MED Foundation is opening up exciting, new opportunities for youngsters at the Evelyn Mitchell Early Childhood Centre of Excellence in Top Hill, Clarendon.

Construction of the state-of-theart institution, which was officially handed over to the Jamaica Baptist Union in March 2011, was financed by the CARI-MED Foundation and it is named in honour of the mother of the Foundation's Chairman. The Centre of Excellence merges four previously existing schools – Top Hill, Brandon Hill, Turtle Pond and Johnnies Hill Basic Schools. These schools, which were within a 5-mile radius of the new facility, were all operating below the recommended standards of the Early Childhood Commission.

The absence of safe, reliable and affordable transportation from the remote rural districts served by the new school was a major concern for parents and other residents. [Nicole McLaren-Campbell – Executive Director The CARI-MED Foundation]

In response to their plight and appeal for assistance, the CHASE Fund allocated J\$9.7 million for the purchase and operation of a 30-seater bus to transport some 80 students daily. The grant covers maintenance and operational costs – including fuel, licensing and insurance, as well as the salary of a qualified driver for one year.

> Evelyn Mitchell Early Childhood Centre of Excellence

School bus povided by the CHASE Fund.





The intervention by the CHASE Fund is facilitating regular attendance and punctuality at school, enabling students from neighbouring communities to access quality education that will provide a solid foundation and prepare them for success in the later stages of their education.

The new school, with a capacity for 120 children, is the first infant school in Jamaica to be listed as a Centre of Excellence. It has five classroom blocks, each with its own bathrooms; a library; administrative building which houses the Principal's office and an auditorium. Other facilities include a multi-purpose area; a sick bay; canteen; kitchenette and storage room.

#### ROTARY CLUBS OF JAMAICA 'RACE TO LITERACY' BOOK DRIVE

Jamaica has set a lot of records in sports and other areas. It is great that we can now set a record for charity.
 [Deika Morrison – Chairman, Rotary Clubs of Jamaica 'Race to Literacy' Book Drive]

The massive campaign, spearheaded by the Rotary Clubs of Jamaica to increase the number and variety of books available to readers at all levels of the society and, ultimately, to improve national literacy levels, culminated with the collection of 657,061 books from May 1 – 8, 2010. This feat captured the Guinness World Record for the most books donated to charity in a sevenday period. This was almost 300 percent more than the previous record of 242,624 books, set by Rotary International in Los Angeles, California in 2008, and which was smashed after the first nine hours of the local drive at Emancipation Park in Kingston.



We recognize that a well-read society can make a meaningful contribution to the development, prosperity and stability of the nation. However, reading programmes at the early childhood level, where the process must begin, have been thwarted by the shortage and high cost of appropriate books. As a result, many children enter Grade One without even the basic reading skills.

### Literacy Book Drive

W. Billy Heaven, CEO of the CHASE Fund (right), and Donovan G. Brown, President of the Rotary Club of St. Andrew North and Race to Literacy committee member examine books which were donated to the literacy drive by the Fund in May 2010. The books, valued at \$2 million were distributed to schools and libraries across the island.



Against this background, the Rotary Clubs of Jamaica, in association with the Gleaner, mobilized more than 150 "partners" in the private and public sectors, non-government organizations, international funding agencies and the media, as well as thousands of volunteers, for its 'Race to Literacy' Book Drive. Intensive awareness-building initiatives in the three-months leading up to the official collection period garnered strong support from hundreds of thousands of donors who left books at designated points across the island and contributed to the special bank account established for the project.

Additionally, the CHASE Fund donated books valued at J\$2 million to the project and the Governor General, himself an educator, also gave books from his personal collection. The books were donated to Rotary on May 1 and were distributed throughout the extensive branch network of the Jamaica Library Service, as well as to schools, children's homes, hospitals and churches, with the assistance of the charity agency, Food for the Poor.

The overall project was endorsed by Prime Minister Bruce Golding,

Education Minister Andrew Holness, and Early Childhood Commission Executive Chairman Maureen Samms-Vaughan, as well as by Olympic and World 100 metre and 200 metre record holder, Usain Bolt.

What we were able to do with our partners is unprecedented!

### UNDERGRADUATE DIPLOMA COURSE FOR EARLY CHILDHOOD EDUCATORS

A significant improvement in the delivery of Early Childhood Education has been attributed to beneficiaries of the CHASE-funded undergraduate Diploma course which has been offered by the island's Teachers' Colleges since 2005.

• To date, CHASE has invested more than J\$200 million in scholarships for the study programme, through which some 2,317 practitioners have upgraded their professional skills in keeping with the standards of the Early Childhood Commission, and are positively impacting the development of their young charges. [W. Billy Heaven – Chief Executive Officer, the CHASE Fund]

Mr. Heaven notes that, prior to the intervention by CHASE in 2005, there were only 276 College-trained teachers in the Early Childhood Education sector. The CHASE-funded scholarships have led to the more than 475% improvement in the numbers now trained to teach at the critical early childhood level.

The scholarships are tenable for





the three-year full time or four-year part-time Diploma programme at the Mico University College, the International University of the Caribbean (IUC) and the Shortwood, St. Joseph's, Sam Sharpe, and Church Teachers' Colleges.

Shortwood Teachers' College has trained the largest number of practitioners – just over 900 – and, the Vice Principal for Academic Affairs, Dr. Christopher Clarke, says the College plans to establish an Early Childhood Institute to model best practices in child care, teaching and learning, as well as research and service to the sector.

Our programme is driven by the new Early Childhood Education Curriculum, and we prepare our graduates to provide leadership, curriculum support, infant and toddler development, as well as early literacy and numeracy. We are also currently upgrading from a diploma to a four-year degree.
 [Dr. Christopher Clarke – Vice Principal for Academic Affairs Shortwood Teachers' College]

The Mico University College, whose Early Childhood Degree programme is now being reviewed for accreditation by the University Council of Jamaica, also reports positive changes in institutions served by its graduates.

Our graduates are more researchfocused and informed; they have both technical competencies and problem-solving capabilities, which enable them to make appropriate decisions for the benefit of their students. [Lynelva Beckford – Head Dept. of Education, The Mico University College]

Sandra Forbes, Programme Coordinator for South Middlesex at the International University of the Caribbean – whose first batch of beneficiaries graduated in 2010 – points to the ongoing impact of the programme in the early childhood sector.

"We are seeing continuous and significant change, as many of our students are full-time teachers – some of whom are Principals of institutions – and they are immediately applying the techniques that they learn. Their colleagues are also adopting the changing classroom practices and they, in turn, are being motivated to pursue further training," Miss Forbes adds.

## Arts & Culture

### **PERFORMING ARTS**

Belmont Symphony/Band Provision of musical instruments for the school band	600,000
<b>Concert of Mercy (Alpha) - Music Programme</b> Provision of musical instruments and furniture and to effect repairs to the School's music room	1,000,000
<b>From the Arts with Love</b> To assist with the cost of producing and staging a charity Christmas performing arts presentation.	500,000
<b>Green Park Primary &amp; Jnr. High - Marching Band</b> Provision of musical instruments and equipment to expand the school band	500,000
Jamaica Combined Cadet Force - Marching Bands Provision of musical instruments and uniforms needed to establish a new band in St. Catherine.	1,000,000
<b>Jamaica Youth Theatre- World Youth Theatre Festival 2010</b> Provide assistance with airfares for 15 dramatists to represent Jamaica at the 2010 World Youth Theatre Festival in England	1,660,000
<b>Kingston Restoration Company - Skills Training for Urban Renewal</b> Installation of hardwood floor for multi-purpose drama and dance studio in Central Kingston.	900,000
Annotto Bay All Age School - Marching Band Provision of musical instruments and training	550,000
<b>Missionaries of the Poor Christmas Production</b> Assistance with the cost of producing and staging the Missionaries of the Poor 2010 Christmas musical production	750,000
<b>Phillip Sherlock Centre - Refurbishment Project 2010</b> Finding to assist with refurbishment of the theatre at the Philip Sherlock Centre, UWI	1,500,000

Rising Star Marching Band	750,000
Provision of musical instruments and uniforms	
Sliver Star Drum Corp	750,000
Provision of musical instruments	
Ocho Rios Branch Library - Performing & Literary Arts Programme	400,000
Support for workshops and competitions in speech, drama, dance and creative writing.	
St. Vincent Strambi Catholic High School Orchestra	500,000
Provision of musical instruments	
The Woodford Homework & Learning Centre	500,000
Support for classes in drama, music and dance.	
Prime Minister's Youth Awards for Excellence	2,500,000
Support to stage the awards ceremony	
Gregory Isaacs (Tribute)	2,000,000
Jamaica Festival 2010	20,000,000
Support towards the staging of the National Grand Gala.	
Flames of Freedom	500,000
Support for the 2010 staging of the annual event to commemorate the Sam Sharpe Rebellion	
North West Manchester Inter-schools Jamaica Day Celebrations 2011	150,000
Provision of transportation and prizes for students who participated	
Sub-Total	37,010,000

### **VISUAL ARTS**

Multicare Foundation Visual Arts Programme2,000,000Funding to cover expenses related to art and craft classes and tours to<br/>the National Gallery of Jamaica.2,000,000

<b>The Arts &amp; Music Programme for Children with Disabilities</b> Provide personnel, equipment and art supplies for the implementation of an art programme at the Port Antonio School of Hope.	1,000,000
<b>Andre Morgan - Diploma Art Education</b> Scholarship support to pursue studies at Edna Manley College of the Visual and Performing Arts	182,000
<b>Kimberly Everett - BFA Graphic Design</b> Scholarship support to pursue studies at Edna Manley College of the Visual and Performing Arts	238,700
<b>Marie Gooden - BFA Art Education</b> Scholarship support to pursue studies at Edna Manley College of the Visual and Performing Arts	238,700
<b>Mark Samuels -BFA</b> Scholarship support to pursue studies at Edna Manley College of the Visual and Performing Arts	238,700
C C	
Sub-Total	3,898,100
	3,898,100
Sub-Total	<b>3,898,100</b> 350,000
Sub-Total LIBRARIES/ARCHIVES Bois Content All Age School	
Sub-Total LIBRARIES/ARCHIVES Bois Content All Age School Support to complete the renovation of the library Child Development Centre	350,000
Sub-Total  LIBRARIES/ARCHIVES Bois Content All Age School Support to complete the renovation of the library Child Development Centre Upgrade and equip the library including furniture and learning material Brandon Hill Laboratory/Library	350,000 500,000

### HERITAGE/CRAFT

Sub-Total

<b>Chudleigh Community Centre</b> Expansion and renovation of the Community/Cultural Centre	10,000,000
Jamaica Festival, National Festival of the Arts, National Heritage Week (JCDC) Assistance to JCDC on behalf of the GoJ in implementing its programmes in 2010	30,000,000
<b>Labour Day 2010</b> Support to stage Workers' Week and Labour activities and Labour Day concert	3,000,000
<b>Barbury Hall Community Centre</b> Additional funding towards the renovation of the Community/Cultural Centre	1,800,000
<b>Riversdale Community Culture Centre</b> Additional Funding Renovation of the Community/Cultural Centre	5,300,000
<b>Tivoli Gardens Cultural Centre Office</b> Assistance with the cost of material and labour to repair the building	250,000
Shrewsbury Cultural Centre Renovation of the Community/Cultural Centre	10,029,500
<b>Rocky Point Community Centre</b> Additional Funding towards the renovation of the Community/Cultural Centre	17,500,000
Reggae Month 2011	4,000,000
<b>Edna Manley College - BFA Programme Fashion Design</b> Provision of equipment for the Department of Textile and Fibre Arts	1,500,000
<b>Jamaica 50 Celebrations</b> Support for the establishment and operation of the Secretariat	30,000,000
Harmony Park	10,000,000

123,379,500

### HISTORIC SITES & MONUMENTS

FHR - Youth Skills Training Programme & Historic Building Restoration Project 2010 Building materials and trainees' stipend for twelve months	1,000,000
Sub-Total	1,000,000
MUSEUMS	
<b>Michael Manley Foundation - 4th Award</b> Institutional support for the research and archival activities of the Michael Manley Centre	1,500,000
<b>Bustamante Museum</b> Institutional Support for the activities of the Museum	2,672,500
Sub-Total	4,172,500
MUSIC/FILM/MEDIA	
<b>Ade Robinson - Classical Piano</b> Scholarship support to pursue studies at Texas Christian University	300,000
<b>Alvis Cloyd Reid - BA Digital Design</b> Scholarship support to pursue Bass and Double Bass Guitar studies in Austria	1,000,000
<b>Debbie Scott - BA Digital Design</b> Scholarship support to pursue studies with American Intercontinental Universi	800,000 ty
<b>Ana Strachan - BA Music Performance</b> Scholarship support to pursue studies in Music Performance at Ithaca College	1,400,000
<b>Kwesi Johnson - Audio &amp; Studio Recording</b> Scholarship support to pursue studies at American Intercontinental University	1,490,400

Latoya McFarlene-Vereen - Film Directing Scholarship support to pursue studies at the International Film School, Paris	1,404,000
<b>Shawn Richards - Classical Guitar</b> Scholarship support to pursue studies in Venezuela (Fundacion Conservatoerio Vicente Emilio)	600,000
Warren McPherson - BA Education Scholarship support to pursue studies at the University of Southern Maine	1,000,000
<b>Alyson Robinson - BSc. Journalism</b> Scholarship support to pursue studies in Journalism at Lincoln University	729,300
<b>Ana Strachan - BA Music Performance - 4th Award</b> Scholarship support to pursue studies in Music Performance at Ithaca College	1,401,672
Sub-Total	10,125,372
TOTAL 2010/2011	186,799,592

## Education

### EQUIPPING AND UPGRADING OF BASIC SCHOOLS

<b>St. Agnes Basic School</b> Additional funding towards the construction of a three classroom school with kitchen and bathroom facilities	5,467,099
<b>Breadnut Hill Basic</b> Additional funding for the completion of the new two classroom school together with bathroom and kitchen facilities, furniture and security fencing	1,830,000
<b>Summerfield Basic School</b> Renovation and Expansion of the school to include a classroom, roofing and kitchen	9,795,637
<b>Neptune Park ECI</b> Renovation and Expansion of the school to include roofing, sanitary and kitchen facilities	6,911,300
Jamaica House Basic School Funding provided for the construction of a kitchen including equipment and appliances	2,648,800
Holland Village Basic School Funding allocated for the construction a new two-classroom school	12,580,150
<b>Carron Hall Infant</b> Additional funding for the completion of the new two-classroom school together with bathroom and kitchen facilities	411,946
<b>Evelyn Mitchell ECI</b> Provision of a 30- seater bus to transport students as well as one year's maintenance/ operational costs	9,700,000
<b>Chin's Basic School</b> Additional funding for the renovation of the school including electrical upgrade, new kitchen and sanitary facility.	1,433,545

<b>Portsmouth Basic School</b> Additional funding for the renovation of the school including	140,000
<b>Marverly Basic School</b> Funding to provide furniture and appliances for the school	820,000
<b>Clarion Basic School</b> Funding to provide furniture and appliances for the school	720,000
<b>Victory Molynes Basic</b> Funding to provide furniture and appliances for the school	520,000
<b>Elleston Road ECI</b> Construction of a play area with equipment; purchase classroom furniture forstaff and students	5,478,300
<b>Sandy Park Basic School</b> Renovation to building including roof repairs and perimeter fencing	1,650,000
<b>Cedar Valley Basic School (additional Funding)</b> Additional funding to complete the construction of one classroom school, kitchen and sanitary facility	1,100,000
<b>Pear Tree River Basic School (additional funding)</b> Additional funding to complete the renovation of the classrooms, kitchen and bathrooms	600,000
Sub-Total	61,806,777
BUILDING OF BASIC SCHOOLS AND RESOURCE CENTRES	
Middlesex Basic School	20,619,500

To construct a new three-classroom school with bathroom and kitchen facilities

**Church of Christ Basic School** Construction of a three-classroom school building and the purchase of classroom furniture, play equipment and kitchen appliances

21,000,000

<b>Friendship Basic School</b> Construction of a two-classroom school with kitchen and bathroom facilities; purchase of furniture appliances and play equipment	15,532,000
<b>Bannister Basic School</b> Construction of a five-classroom school building together with kitchen and bathroom facilities; a sick bay and administrative office	29,914,500
Sub-total	87,066,000
TRAINING	
<b>Rotary Club of Kingston - Race to Literacy</b> Support of the international book drive by the Rotary Clubs of Jamaica to promote literacy at the early childhood level	2,000,000
<b>Early Childhood Expo 2010</b> Support for the annual Expo displaying the goods and services of the Early Childhood sector	400,000
<b>Building Academic Success in Inner City Schools (BASICS)</b> Funding for the improvement in literacy project among 28 schools in the inner city	21,760,000
<b>ECC - Birth to 5-Year Old Curriculum</b> Funding to provide the printing of 3,500 copies of the curriculum guide and resource book to be used in schools islandwide	12,695,960
<b>Early Childhood Teacher Training Scholarship 2010/2011</b> Funding support for the program of scholarships offered to teachers pursuing the Diploma (full-time and part-time) in Early Childhood Education at Teachers' Colleges	26,550,000
Sub-total	63,405,960
TOTAL 2010/2011	212,278,737

## Health

### EQUIPPING/UPGRADING HEALTH FACILITIES

Egerton Chinloy Health Centre/Kiwanis Maternity Clinic - Tivoli Gardens Rehabilitation of the Egerton Chinloy Health Centre	7,250,000
<b>St. Ann's Bay Regional Hospital Equipment</b> Provision of two operating theatre tables for the hospital	7,000,000
<b>Savanna-La-Mar Hospital - Incinerator</b> To refurbish incinerator at the Savanna La Mar Hospital	4,000,000
<b>Mandeville Regional Hospital Dialysis Unit</b> Additional funding to provide equipment and supplies required for the establishment of a Dialysis Unit	1,000,000
<b>UHWI Extracorporeal Lithotripter</b> Additional funding to purchase an extracorporeal lithotripter machine for the University Hospital of the West Indies	2,600,000
<b>KPH - Haemodialysis Machines</b> Purchase of three haemodialysis machines; two of which are portable and one dedicated to persons with infectious diseases	7,000,000
<b>Heart Foundation of Jamaica</b> Funding to purchase an echocardiogram machine for the Heart Foundation of Jamaica	9,055,830
<b>Lions Club of St. Andrew - Dental Clinic</b> Provision of dental equipment and supplies for the dental clinic in Portmore	3,501,743
<b>Bustamante Hospital Equipment</b> Additional funding to purchase an ultrasound/echocardiogram unit for the Hospital	6,742,848
<b>Annotto Bay Hospital Medical Gas Alarm System</b> Additional funding toward the supply, installation and commissioning of medical gas alarm system for the Hospital	824,653

### H e a l t h

Mandeville Regional Hospital Dialysis Unit Additional funding toward equipment, supplies and expenses related to the operation of the Dialysis Unit	14,000,000
<b>St. Ann's Bay Regional Hospital Equipment</b> Additional funding toward the provision of two operating theatre tables for the Hospital	228,469
Jamaica Association for the Deaf Renovation of the May Pen unit, Woodside, Clarendon	1,810,000
Jamaica Cancer Society – (2nd Award) Additional funding towards the provision of an Automatic Exposure Chamber (which forms part of the mammography machine) for the selection of exposure factors during screening	873,000
<b>Christiana Health Centre - (2nd Award)</b> Provision of equipment for the newly built Health Centre	7,873,740
<b>3D Projects (Kiddies Place) – (2nd Award)</b> Additional funding toward the completion of existing building work and fencing; purchasing of indoor and outdoor play equipment and teaching aides	1,000,000
Sub-total	74,760,283
TRAINING	
<b>Kimberly Johnson - BSc Medicine/Surgery</b> To pursue a Bachelor of Medicine, Surgery at the University of the West Indies	1,000,000
<b>Chavoy Gordon - BSc Nursing</b> To pursue a Bachelor of Science degree in Nursing at the University of the West Indies	150,000
<b>MOH Nephrology Nursing Programme</b> Training of nephrology nurses over a two-year period	5,000,000

### Health

<b>Spanish Town Hospital - Training Workshop in GI Endoscopy for Nurses</b> Provision of airfare costs associated with overseas training in GI Endoscopy for four nurses from the Spanish Town Hospital to work with the endoscopic machinesalready purchased by CHASE Fund for the hospital	150,000
<b>Cornelia Riley - MBBS Medicine/Surgery - 3rd Award</b> To pursue a Bachelor of Medicine, Surgery at the University of the West Indies	490,000
Andrea Thomas - MBBS Medicine/Surgery - 2nd Award To pursue a Bachelor of Medicine, Surgery at the University of the West Indies	490,000
<b>Omar Reid - DDS (Dentistry) – 2nd Award</b> To pursue a Doctor of Dental Surgery programme at Howard University	1,300,000
<b>Rhea Goffe - Mac. Public Health</b> To pursue a Master of Science degree in Public Health programme at the University of the West Indies	729,725
<b>Crystal Beepot - MSc. Forensic Science</b> To pursue a Master of Science degree in Forensic Science at the University of the West Indies	1,030,800
<b>Danielle Williams - BSc. Medicine</b> Funding toward airline ticket for this student who acquired full scholarship to pursue a Bachelor degree in medicine at the University of Belgrade in Serbia	55,790
<b>UWI Faculty of Medical Science 19th Annual Research Conference</b> Funding toward the publication of extracts and academic research materials from the conference and workshop in the West Indian Medical Journal	300,000
<b>KPH Radiologists - Annual ARST Conference</b> Participation of two radiologists in the ARST/ASTRO 34th Annual Radiation Therapy Conference, held on October 31 – November 2, 2010 at the Manchester Grand Hyatt San Diego, USA	403,000

### H e a l t h

<b>Camp Yellow Bird</b> Participation of five (5) inner-city school teachers in the Annual Diabetes International Conference held on October 21-24, 2010 at the Breezes Rio Bueno Resort, Trelawny	225,000
<b>Jamaica Emergency Medicine Assoc. Basic Life Support Course</b> To assist with training of 50 persons in Basic Life Support during the JEMA week of celebrations	250,000
<b>Dominique Wilson - Doctor of Physical Therapy (USD25,000)</b> To pursue a Doctor of Physical Therapy programme at Marymount University, Virginia, USA	2,145,000
<b>Takia McKnolly – Doctor of Dental Surgery (UDS25,000)</b> To pursue a Doctor of Dental Surgery degree programme at the University of the West Indies	2,145,000
<b>Princess Osbourne - Doctor of Pharmacy (USD15,000)</b> To pursue a Doctor of Pharmacy degree programme at the University of Technology	1,287,000
<b>MOH Overseas training for Oncology Nurses</b> To offset costs associated with a four-week overseas international clinical experience for two (2) oncology nurses as part of the two-year degree programme being concluded in Trinidad	1,000,000
<b>Jessica Henriques - Masters in Physiotherap</b> y To pursue a Master in Physiotherapy degree programme at the University of Queensland, Australia	4,292,500
Sub-total	22,443,815
HEALTHY LIFESTYLE	
<b>Clarendon Association for Street People (CLASP)</b> To provide janitorial services for proper maintenance and care of the facility and its residents	311,000

### Health

<b>RISE Life Management Services</b> Health promotion trainers' workshop for at risk populations	1,007,000
<b>Special Olympics - 27th Annual Summer Games</b> Funding toward the hosting of the 27th Annual National Summer Games, May 28-29, 2010 at the University of Technology	1,100,00
<b>ECC/EHF Child Month Health Fair</b> Provision of health screening tests at Child's Month health fair in Mona, Kingston	100,000
<b>Sir John Golding - Annual Sylvia Grant Children's Treat</b> Funding toward the hosting of an annual treat for the children of the Sir John Golding Rehabilitation Centre	100,000
<b>ECC Health Fair - 2010</b> Health fair held to ensure the health and development of children in the o-6 age group in Central and Western Kingston, through the provision of back to school medical examinations. This was held at the at the Voluntary Organization for the Upliftment of Children (VOUCH), Kingston	200,000
<b>National Council for Senior Citizens - Health Fair</b> Provision of health screening tests at health fair in Hanover during Senior Citizen's Month	162,050
<b>Jamaica Physiotherapy Association - Annual Symposium 2010</b> Hosting of the Annual Symposium to be held September 5-12, 2010 at the Knutsford Court Hotel, Kingston	180,000
KSA Public Health Department – Senior Citizen's Month Health Fair Toward hosting of health fair during Senior Citizen's Month at the St. Luke's Church, Cross Roads, Kingston	50,000
Jamaica Legion Health Fair - 2nd Award Provision of health screening tests at annual health fair for retired service men	100,000

### H e a l t h

Jamaica Association for Children with Learning Disabilities Provision of five computers and 60 educational/psychological assessments	1,025,000	
<b>Rotary Club of Trafalgar - Health Fair</b> Provision of health screening tests at health fair held in Marverly, Kingston	130,000	
<b>Lions Club of Spanish Town - Health Fair</b> Provision of health screening tests at health fair held at the St. Jago Park Health Centre, Spanish Town	50,000	
<b>Rotaract Club of Kingston Annual Health Fair - 3rd Award</b> Provision of health screening tests at health fair held at the August Town Primary School, Kingston	130,000	
Clarendon Association for Street People (CLASP) - additional funding Renovation of building facilities that house homeless persons in Clarendon	500,000	
Family & Parenting Centre Training for persons living with HIV/AIDS (PLWHIV) in Montego Bay. St. James	1,747,415	
<b>Council of Voluntary Social Services – Int'l Volunteer Day 2010</b> Toward hosting of day of care for 500 homeless persons living in Downtown Kingston as part of the CVSS's 70th Anniversary celebration	100,000	
<b>Mustard Seed Community - Annual Christmas Treat</b> Toward annual Christmas treat	350,000	
<b>Medical Assoc. of Jamaica - Founder's Day Celebrations</b> Toward hosting of event held to commemorate the Association	350,000	
<b>OPM - Health Fairs for the Elderly</b> Hosting of health fairs for the elderly in West Kingston	250,000	
Special Olympics Publication "The Journey"	100,000	

### Health

<b>Clarendon Association for Street People (CLASP)</b> Additional funding to provide janitorial services for proper maintenance and care of the facility and its residents	288,000
<b>CHASE Health Fair 2011</b> Hosting of annual health fair, held this year in St. Thomas	250,000
Jamaica Council for Person with Disabilities "Evening of Excellence" Toward hosting of event to highlight the talent of persons with disabilities in observance of UN International Day for Persons with Disabilities	100,000
Sub-total	8,680,465
SUPPORT FOR THE MENTALLY CHALLENGED	
<b>Genesis Academy - 2nd Award</b> Provision of a Speech Therapist and Occupational Therapist and purchase of therapy aids and teaching materials	2,100,000
Sub-total	2,100,000
MEDICAL ASSISTANCE TO INDIVIDUALS	40,881,657
TOTAL 2010/2011	148,866,220

# Sports

### INFRASTRUCTURE

Evergreen Three Hills Knockalva Troja

Multi-purpose Courts	12,469,518
Rose Town Holmwood Technical Airy Castle Chudleigh Volleyball Court -Independence Park Complex Bocce Court -Independence Park Complex Court goals-Clan Clarty, St. Mary's College, Windward Road	
Fencing/Wall	12,920,329
Rose Town Sanguinetti Trout Hall Troja Pembroke Hall Delacree Lane Windsor China William Knibb Melbourne Club Airy Castle Woodstock Foga Road Knockalva Volleyball Court -Independence Park Cheapside Holwood	
Fields	21,649,752
Magotty	

### Sports

Foga Road Cheapside Trelawny Multipurpose Complex

### Clubhouses

Three Hills Hannah Town Windsor Castle Netball House G.C. Foster College Lighting 17,308,390 Light poles Lights Pembroke Hall Prison Oval Constant Spring Drax Hall Effortville Santos Field

Track at National Stadium Signs-Islandwide

### Total Infrastructure

### **GRANTS TO NATIONAL ASSOCIATIONS**

Amateur Swimming of Jamaica Equestrian Federation Jamaica Amateur Athletic Association Jamaica Amateur Basketball Jamaica Amateur Gymnastics Jamaica Amateur Softball Association Assn of Sports Medicine Jamaica Badminton Association Jamaica Bobsleigh Amateur Body Building 9,985,028

5,001,200

79,714,431

117,654,631

380,214

### GRANTS TO NATIONAL ASSOCIATIONS cont'd

Boxing Board of Control Jamaica Chess Federation Jamaica Cricket Association Jamaica Cycling Fed Jamaica Football Federation Jamaica Golf Association Jamaica Hockey Federation Jamaica Netball Association Paralympics Association Jamaica Rugby Union Jamaica Skeet Club Jamaica Ski Federation Jamaica Visually Impaired Cricket Assn Jamaica Surfing Association Jamaica Squash Jamaica Table Tennis Tae-kwon Do Association Jamaica Triathlon Association Jamaica Volley Ball Association National Domino Bodies Special Olympics Foundation **Tennis Jamaica** IAAF High Performance Centre Jamaica Race Car Driver Club Seido Karate Association **Multicare Foundation** Jamaica Olympic Association Jamaica Cricket Umpires Association Jamaica Physical Education Association

Government Agencies	73,337,986
Athletes Welfare	9,562,956
Special Projects	
Jamaica International Invitational Track Meet	22,234,511

### **SPECIAL ALLOCATIONS**

Kingston Cricket Club Purchase of Table Tennis Boards Council for Voluntary Social Services Ministry of Culture Youth and Sports Council for the Disabled Harbour View Football Club Boys Town Football Club Deaf Sports Association Tivoli Community Centre & Summer Camp Premier League Clubs Association Spanish Town Summer Camp North Central Amateur Athletics Carifta Games 2011

### Total 2010/2011

18,593,761

321,098,277



## Senior Management Emolument

YEAR ENDING MARCH 31, 2011

70

POSITION	BASIC PAY PER ANNUM	MOTOR VEHICLE UPKEEP PER ANNUM
Chief Executive Officer	5,213,075.00	-
Finance Manager	3,750,000.00	796,500.00
Project Manager	3,312,500.00	796,500.00
Public Relation and Administrative Manager	3,162,500.00	796,500.00

- A fully maintained motor vehicle is assigned to the Chief Executive Officer
- Senior Managers are paid twenty-five percent (25%) of their annual basic salary as gratuity in lieu of pension benefits.
- All Senior Managers are covered under the company's Health and Group Life Insurance Schemes
- Emoluments stated are before tax


# **Financial Statements**



.358



KPMG. Chartered Accountants PO Box 76 Jamaica, W.I

The Victoria Mutual Building 6 Duke Street Kingston Jamaica

Telephone +1 (876) 922-6640 Telefax +1 (876) 922-7198 +1 (876) 922-4500 e-mail: firmmail@kpmg.com.jm

### INDEPENDENT AUDITORS' REPORT

#### To the Members of CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND (A company limited by guarantee)

#### **Report on the Financial Statements**

We have audited the financial statements of Culture, Health, Art, Sport and Education Fund ("the company"), set out on pages 74 to 93 which comprise the statement of financial position as at March 31, 2011, statements of changes in funds, income and expenses and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether or not the financial statements are free from material misstatement

An audit involves performing procedures to obtain audit evidence relating to the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Raphael E. Gordon Caryl A. Fenton Patricia O. Dailey-Smith Linroy J. Marshall Patrick A. Chin R. Tarun Handa Cynthia L. Lawrence Rajan Trehan

Elizabeth A. Jones



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### Report on the Financial Statements, cont'd

#### Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the company as at March 31, 2011, and of its changes in funds, financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and the Jamaican Companies Act.

#### Report on additional matters as required by the Jamaican Companies Act

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit. In our opinion, proper accounting records have been maintained and the financial statements, which are in agreement therewith, give the information required by the Jamaican Companies Act in the manner required.

KP 3

Chartered Accountants Kingston, Jamaica

June 20, 2011

Elizabeth A. Jones Linroy J. Marshall Rajan Trehan

### STATEMENT OF FINANCIAL POSITION

March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

	Notes	<u>2011</u> \$'000	<u>2010</u> \$'000
Non-current assets			
Property and equipment	6	24,396	17,214
Intangible assets	7	1,121	115
		25,517	17,329
Current assets			
Receivables	8	260,976	250,636
Short-term investments	9	1,269,600	1,105,222
Cash and cash equivalents		1,025	358
		1,531,601	1,356,216
		<u>1,557,118</u>	<u>1,373,545</u>
Undisbursed sector funds:			
Arts and culture fund		206,144	172,240
Health fund		292,193	279,210
Sports development fund		101,198	18,102
Early childhood education fund		482,866	374,572
Total undisbursed sector funds	10	1,082,401	844,124
Current liabilities			
Payables	11	13,401	4,756
Overdraft (unsecured)			76,750
		13,401	81,506
Administration fund			
Accumulated surplus		461,316	447,915
		<u>1,557,118</u>	<u>1,373,545</u>

The financial statements on pages 74 to 93 were approved for issue by the Board of Directors on June 20, 2011 and signed on its behalf by:

Director

<u>I Tulif Hurriguer</u>. Phillip Henriques Director

Audrey Chin



### STATEMENT OF CHANGES IN FUNDS

March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

	<u>Notes</u>	<u>2011</u> \$'000	<u>2010</u> \$'000
Additions			
Contributions to sector funds: Arts and culture fund Health fund Sports development fund Early childhood education fund	3(a)	166,863 224,011 444,969 <u>276,578</u> 1,112,421	164,028 218,704 437,408 <u>273,380</u> 1,093,520
Sale of tender documents		<u>359</u> <u>1,112,779</u>	<u>1,093,627</u>
Income to Administration fund: Interest Other	5(c)	93,831 <u>125</u> <u>93,956</u>	200,432 193 200,625
Total additions		<u>1,206,736</u>	<u>1,294,252</u>
Deductions			
Sector funds - Project disbursements: Arts and culture fund Health fund Sports development fund Early childhood education fund		133,019 209,512 361,872 <u>170,101</u> 874,504	180,209 316,035 533,220 <u>306,613</u> 1,336,077
Administration fund:			
Expenses Total deductions	5(c)	<u>80,554</u> <u>955,058</u>	<u>78,610</u> 1,414,687
Net (decrease)/increase in funds for year		251,678	( 120,435)
Funds balance at beginning of year		<u>1,292,039</u>	<u>1,412,474</u>
Funds balance at end of year		<u>1,543,717</u>	<u>1,292,039</u>
Represented by: Undisbursed sector funds Administration fund	10	1,082,401 <u>461,316</u> <u>1,543,717</u>	844,124 <u>447,915</u> <u>1,292,039</u>

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### STATEMENT OF CASH FLOWS

March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

	Notes	<u>2011</u> \$'000	<u>2010</u> \$'000
Cash flows from operating activities		\$ 000	\$ 000
Net increase/ (decrease) in fund		251,678	( 120,435)
Items not affecting cash: Contribution income Interest income Depreciation Amortisation	6 7	(1,112,420) (94,612) 1,880 <u>142</u>	(1,093,627) ( 200,956) 2,056 22
Changes in operating assets and liabilities: Receivables Payables		( 953,332) ( 19,105)	( 47,924) ( 2,231)
Contributions received Interest received		1,121,185 <u>101,472</u>	1,080,646 
Net cash provided /(used) by operating ac	tivities	258,866	( <u>165,242</u> )
<b>Cash flows from investing activities</b> Purchase of property and equipment Purchase of intangible asset	6 7	(9,062) (1,148)	( 8,901) ( <u>136</u> )
Net cash used in investing activities		( <u>10,210</u> )	( <u>9,037</u> )
Increase in cash and cash equivalents		248,656	( 174,279)
Cash and cash equivalents at beginning of year		<u>1,018,096</u>	<u>1,192,375</u>
Cash and cash equivalents at end of year		<u>1,266,752</u>	<u>1,018,096</u>
Represented by: Cash Short-term investments	9	1,025 <u>1,265,727</u> <u>1,266,752</u>	( 76,392) <u>1,094,488</u> <u>1,018,096</u>



### STATEMENT OF INCOME AND EXPENSES

March 31, 2011

_	Note	<u>2011</u> \$'000	<u>2010</u> \$'000
Income			
Interest	5(c)	93,831	200,432
Other		125	193
		<u>93,956</u>	200,625
Expenses		<u></u>	
Advertising and public relations		8,145	8,792
Amortisation		142	22
Auditors' remuneration		1,700	1,000
Bank charges		92	269
Depreciation		1,880	2,056
Directors' reimbursable expenses		2,955	5,378
Insurance		293	201
Lease rental		628	580
Motor vehicle maintenance		3,774	3,485
Office supplies		1,100	1,041
Other operating expenses		1,235	938
Project expenses		3,736	4,156
Professional fees		284	746
Rent		3,067	3,135
Repairs and maintenance		4,971	4,475
Staff costs	13	42,318	38,378
Travelling and entertainment		1,247	1,291
Training		292	368
Utilities		2,696	2,299
Total expenses		<u>80,555</u>	78,610
Surplus		<u>13,401</u>	<u>122,015</u>

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### NOTES TO THE FINANCIAL STATEMENTS

March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

	<u>2011</u> \$'000	<u>2010</u> \$'000
Arts and Culture	\$ 000	\$ 000
Archives		
Heritage and craft	14,197	13,662
Libraries and archives	12,424	19,266
Literary	5,614	14,051
Media, film and music	9,505	14,469
Sector support fund	-	37,500
Historic sites and museums	9,286	20,591
Performing arts	69,680	49,037
Fashion design	1,441	,
Visuals arts	6,223	9,886
Technical costs	4,649	1,747
	<u>133,019</u>	<u>180,209</u>
Health	11 (24	51 225
Cancer care programme	11,634	51,335
Equipping and enhancement of health facilities	154,786	116,873
Healthy lifestyles programme	23,005	64,213
Sector support fund	-	50,000
Research	6,384	16,408
Support for the mentally challenged Training of health professionals	1,405 11,490	4,480 11,967
Technical costs, evaluation and other costs	808	759
rechnical costs, evaluation and other costs	808	
Que et	<u>209,512</u>	<u>316,035</u>
Sport Sport Development Fund	<u>361,872</u>	<u>533,220</u>
Early Childhood Education		
Building of basic schools and resource centers	24,619	45,540
Sector support fund	-	62,500
Improvement in nutrition status	3,702	31,377
Training of early childhood educators	71,410	50,955
Upgrading and equipping of basic school	56,720	100,454
Technical costs and other costs	13,650	15,787
	<u>170,101</u>	<u>306,613</u>



March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

### 1. Identification and activities

Culture, Health, Arts, Sports and Education Fund ("the company") is a company not having a share capital, with liability limited by guarantee. The liability of the members is limited to one dollar, in that every member undertakes to contribute to the assets of the company, in the circumstances set out in the Jamaican Companies Act, such amount as may be required, not exceeding one dollar (\$1). The company has 7 (2010: 7) members and is incorporated and domiciled in Jamaica, with registered office at 1 Devon Road, Kingston 10.

The principal activities of the company are to receive, administer, distribute and manage the monetary contributions of the lottery companies, pursuant to Section 59G of the Betting Gaming and Lotteries Act, in connection with arts and culture, health, sports development, and early childhood education. The company pursues its objectives mainly through the granting of funds to organisations for qualified projects based on established criteria.

#### 2. **Basis of preparation**

(a) Statement of compliance:

The financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board, and comply with the provisions of the Jamaican Companies Act.

#### New and revised standards and interpretations effective during the year:

Certain new and revised standards and interpretations which were in issue came into effect during the financial year. None of these standards and interpretations had any significant effect on the company's financial statements.

### New standards, and interpretations of, and amendments to existing standards that are not yet effective:

At the date of authorisation of the financial statements, certain new and revised standards and interpretations, have been issued which are not yet effective and which the company have not early adopted. The company has decided that the following may be relevant to its operations:

• IFRS 9, *Financial Instruments*, which is effective for annual reporting periods beginning on or after January 1, 2013, retains but simplifies the mixed measurement model and establishes two primary measurement categories for financial assets: amortised cost and fair value. It also includes guidance on classification and measurement of financial liabilities designated as at fair value through profit or loss and incorporates certain existing requirements of IAS 39, *Financial Instruments: Recognition and Measurement*, on the recognition and de-recognition of financial assets and financial liabilities. The company is assessing the impact on the financial statements.



NOTES TO THE FINANCIAL STATEMENTS March 31, 2011 (Expressed in Jamaican dollars unless otherwise indicated)

#### 2. Basis of preparation (cont'd)

- (a) Statement of compliance (cont'd):
  - IAS 24, *Related Party Disclosures, Revised*, which is effective for annual reporting periods beginning on or after January 1, 2011, amends the definition of a related party and also expands the list of transactions that require disclosure. The company is assessing the impact on its financial statements.
  - IFRS 13, *Fair Value Measurement*, which is effective for annual reporting periods beginning on or after January 1, 2013, defines fair value, establishes a framework for measuring fair value and sets out disclosure requirements for fair value measurements. It explains how to measure fair value and is applicable to assets, liabilities and an entity's own equity instruments that, under other IFRSs, are required or permitted to be measured at fair value, or when disclosure of fair values is provided. It does not introduce new fair value measurements, nor does it eliminate the practicability exceptions to fair value measurements that currently exist in certain standards. The company is assessing the impact that this standard will have on its financial statements.
- (b) Basis of measurement:

The financial statements are prepared on the historical cost basis.

(c) Functional and presentation currency

The financial statements are presented in Jamaica dollars, which is the company's functional currency.

(d) Use of estimates and judgements

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates and assumptions. It also requires management to exercise its judgement in the process of applying the company's accounting policies. These judgements, estimates and assumptions affect the reported amounts of, and disclosures relating to, assets, liabilities, income, expenses, contingent assets and contingent liabilities. Although these estimates are based on management's best knowledge of current events and actions, actual results may differ from those estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected. In the process of applying the company's accounting policies, management has made no judgements or estimates which it believes present a significant risk of material misstatement to the amounts recognised in the financial statements.



March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

### 3. Significant accounting policies

### (a) Recognition of inflows to funds

Inflows to the funds are materially contributions to which the company becomes entitled by law and interest. These are recognised as follows:

### Contributions:

Contributions from the lottery companies are recognised when the lottery games are drawn, that is, they are accounted for on the accrual basis.

Contributions are allocated as follows:	
Arts and Culture Fund	15%
Health Fund	20%
Sports Development Fund	40%
Early Childhood Education Fund	25%

#### Interest:

Interest is recognised in the statement of changes in funds for all interest earning instruments as earned, that is, it is accounted for on the accrual basis, using the effective interest method.

### (b) Property and equipment and depreciation

- (i) Owned assets:
  - Recognition and measurement:

Items of property and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.



### NOTES TO THE FINANCIAL STATEMENTS March 31, 2011 (Expressed in Jamaican dollars unless otherwise indicated)

#### 3. Significant accounting policies

#### (b) **Property and equipment and depreciation (cont'd)**

- (i) Owned assets (cont'd):
  - Recognition and measurement (cont'd):

When parts of an item of property or equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

• Subsequent costs:

The cost of replacing part of an item of property or equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the company and its cost can be measured reliably. The costs of the day-today servicing of property and equipment are recognised as expenses, as incurred.

(ii) Depreciation:

Property and equipment are depreciated on the straight-line method at annual rates estimated to write down the assets to their recoverable amount over the assets' expected useful lives. Leasehold improvements are amortised over the shorter of their useful lives and the lease terms.

The depreciation rates are as follows:-

Leasehold improvements	40 years
Office equipment and furniture	5-10 years
Motor vehicles	5 years
Computer equipment	3 years

Depreciation methods, useful lives and residual values are reassessed at each reporting date.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

Gains and losses on disposal of property and equipment are determined by reference to their carrying amount and are reflected in the statement of changes in fund.

#### (c) Intangible assets

Acquired computer software licences are capitalized on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised on the basis of the expected useful life of three years. Costs associated with developing or maintaining computer software programs are recognised as an expense as incurred.



March 31, 2011 (Expressed in Jamaican dollars unless otherwise indicated)

### 3. Significant accounting policies (cont'd)

#### (d) Impairment

The carrying amounts of the company's assets are reviewed at each financial year-end to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated at each financial year end. An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the statement of changes in fund.

(i) Calculation of recoverable amount:

The recoverable amount of the company's receivables is calculated as the present value of expected future cash flows, discounted at the original effective interest rate inherent in the asset. Receivables with a short duration are not discounted.

The recoverable amount of other assets is the greater of their net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

(ii) Reversals of impairment:

An impairment loss in respect of held-to-maturity securities, loans and receivables is reversed if the subsequent increase in recoverable amount can be related objectively to an event occurring after the impairment loss was recognised.

In respect of other assets, an impairment loss is reversed if there has been a change in the estimate used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss has been recognised.

#### (e) Foreign currencies

Foreign exchange transactions are converted to Jamaican dollars at the appropriate rates of exchange ruling on transaction dates. Assets and liabilities denominated in foreign currencies are translated into Jamaican dollars at the appropriate rates of exchange ruling at the financial year end. Gains and losses arising from fluctuations in exchange rates are reflected in the statement of changes in fund.



NOTES TO THE FINANCIAL STATEMENTS March 31, 2011 (Expressed in Jamaican dollars unless otherwise indicated)

### 3. <u>Significant accounting policies (continued)</u>

#### (f) Cash and cash equivalents

Cash and cash equivalents are carried at cost. Cash comprises cash on hand and savings and demand deposits. Cash equivalents are short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash, and which are subject to an insignificant risk of changes in value.

#### (g) Receivables

Receivables are carried at cost less, if any, impairment losses.

#### (h) Payables

Payables are carried at cost.

#### (i) Expenses

Expenses are accounted for on the accrual basis. Expenses are charged to the statements of changes in fund.

#### (j) Financial instruments

Financial instruments carried on the statement of financial position include cash and cash equivalents, short-term investments, receivables and payables. The particular recognition methods adopted are discussed in the individual policy statements associated with each item. The determination of the fair values of the company's financial instruments is discussed in note 16.

#### (k) Investments

Investments comprise Bank of Jamaica Certificates of Deposit. These are carried at amortised cost.

#### 4. Financial risk management

The company's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. The company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the company's financial performance.



March 31, 2011 (Expressed in Jamaican dollars unless otherwise indicated)

#### 4. Financial risk management (cont'd)

The company's risk management policies are designed to identify and analyse these risks, to set appropriate risk limits and controls, and to monitor the risks and adherence to limits by means of reliable and up-date information systems. The company regularly reviews its risk management policies and systems to reflect changes in markets, products and emerging best practice.

The Board of Directors is ultimately responsible for the establishment and oversight of the company's risk management framework. The Board provides principles for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, and investment of excess liquidity.

(a) Credit risk

Credit risk is the risk that the company will suffer a financial loss because of the failure of a counterparty to discharge its contractual obligations. The company takes on exposure to credit risk in the normal course of its operations. Credit risk is the most important risk for the company; management, therefore, carefully manages its exposure to credit risk.

#### Exposure to credit risk

Credit exposures arise principally from receivables, cash and bank, and shortterm investment activities. The maximum exposure to credit risk at year end was the carrying amount of financial assets, in the statement of financial position, as follows:

	<u>2011</u> \$'000	<u>2010</u> \$'000
Receivables Short-term investments Cash and bank	260,976 1,269,600 <u>1,025</u>	250,634 1,105,222 ( <u>76,392</u> )
	<u>1,531,601</u>	<u>1,279,464</u>

In relation to exposure by issuer, there is no concentration of credit risk exposure to any single counterparty or group of related counterparties.

In relation to exposure by geography, the counterparties to these financial instruments are located principally in Jamaica.



NOTES TO THE FINANCIAL STATEMENTS March 31, 2011 (Expressed in Jamaican dollars unless otherwise indicated)

#### 4. Financial risk management (cont'd)

(a) Credit risk (cont'd)

#### Management of credit risk:

The company manages the level of credit risk it undertakes by placing limits on the amount of risk accepted in relation to a single counterparty or group of related counterparties. In addition, management performs ongoing analyses of the ability of counterparties to meet repayment obligations.

(i) Short-term investments

The company limits its exposure to credit risk by investing mainly in short-term securities backed by Government of Jamaica securities and with counterparties that have high credit quality. Accordingly, management does not expect any counterparty to fail to meet its obligations.

(ii) Receivables

Receivables comprise primarily contributions due from lottery companies. Credit risk related to receivables is managed by monitoring outstanding balances and rigorous follow-up of the lottery companies.

(iii) Cash and bank

The credit risk associated with cash is managed by limiting banking relationships to high-credit-quality financial institutions.

There has been no change in the company's exposure to credit risk or the manner in which it measures and manages the risk.

(b) Liquidity

Liquidity risk is the risk that the company is unable to meet its payment obligations associated with its financial liabilities when they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions.

#### Liquidity risk management process

The company's liquidity management process includes:

(i) monitoring future cash flows and liquidity on a daily basis. This incorporates an assessment of expected cash flows and the availability of high grade collateral which could be used to secure funding if required;



March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

### 4. Financial risk management (cont'd)

(b) Liquidity (cont'd)

Liquidity risk management process (cont'd)

The company's liquidity management process includes (cont'd):

- (ii) maintaining a portfolio of highly marketable and diverse assets that can easily be liquidated as protection against any unforeseen interruption to cash flow;
- (iii) optimising cash returns on short-term investments; and
- (iv) managing the concentration and profile of debt maturities.

Undiscounted cash flows of financial liabilities

The company has no significant outflows in respect of financial liabilities. Payables at year-end are due within 3 months and the company has adequate cash resources to cover these, as well as project disbursements.

There has been no change in the company's exposure to liquidity risk or the manner in which it measures and manages the risk.

(c) Market risk

The company takes on exposure to market risks. Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk arises mainly from changes in foreign currency exchange rates and interest rates.

#### Currency risk

Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in exchange rates. The company has no significant currency risk exposure because substantially all assets and liabilities are denominated in Jamaica dollars.

#### Interest rate risk

Interest rate risk is the risk that the value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Floating rate instruments expose the company to cash flow interest risk, whereas fixed interest rate instruments expose the company to fair value interest risk.

The following table summarises the company's exposure to interest rate risk. It includes the company's financial instruments at carrying amounts, categorised by the earlier of contractual repricing or maturity dates. The company's interest rate risk policy requires it to manage interest rate risk by investing in short-term liquid securities.



March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

### 4. <u>Financial risk management (cont'd)</u>

### (c) Market risk (cont'd)

			20	11				
	Within 3 <u>months</u> \$'000	3 to12 months \$'000	1 to 5 <u>years</u> \$'000	over 5 <u>years</u> \$'000	Non- interest -b <u>earing</u> \$'000	<u>Total</u> \$'000		
Assets: Receivables	-	-	-	-	260,976	260,976		
Short-term	1 2 40 400				,			
investments Cash	1,269,600 1,025					1,269,600 1,025		
Total financial assets	1,270,625	-	-	-	260,976	1,531,601		
Liabilities: Payables, being total financial liabilities		<u> </u>			13,401	13,401		
Total interest repricing gap	<u>1,270,625</u>				247,575	<u>1,518,200</u>		
Cumulative gap	<u>1,270,625</u>	<u>1,270,625</u>	<u>1,270,625</u>	<u>1,270,625</u>	<u>1,518,200</u>			
		2010						
	Within 3 months \$'000	3 to12 months \$'000	1 to 5 years \$'000	over 5 <u>years</u> \$'000	Non- interest -b <u>earing</u> \$'000	<u>Total</u> \$'000		
Assets: Receivables	-	-	-	-	250,636	250,636		
Short-term investments Cash	1,105,222 358	-	-	-	-	1,105,222 ( <u>358</u> )		
Total financial assets	<u>1,105,580</u>				250,636	<u>1,356,216</u>		
Liabilities: Payables Bank overdraft		-	-	-	4,756	4,756 <u>76,750</u>		
total financial liabilities	76,750				4,756	81,506		
Total interest	1 020 020				245.000	1 274 710		
repricing gap	<u>1,028,830</u>	-	1 029 920	-	245,880	<u>1,274,710</u>		
Cumulative gap	<u>1,028,830</u>	<u>1,028,830</u>	<u>1,028,830</u>	<u>1,028,830</u>	<u>1,274,710</u>			

There has been no change to the company's exposure to market risks or the manner in which it measures and manages the risk.



March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

### 5. **Operating activities**

(a) Self administered funds

The Arts and Culture Fund, Early Childhood Education Fund and Health Fund are administered internally.

(b) Sports development fund

The Sports Development Foundation administers the Sports Development Fund.

(c) Administration fund

The Board of Directors decided that interest income earned on short term investments should be allocated to the administration fund. This fund is used to cover the administrative and certain project expenses of the company.

### 6. Property and equipment

	Leasehold <u>Improvement</u> \$'000	Office <u>Equipment</u> \$'000	Furniture and <u>Fittings</u> \$'000	Computer Equipment \$'000	Motor <u>Vehicles</u> \$'000	Capital Work in <u>Progress</u> \$'000	<u>Total</u> \$'000
Cost March 31, 2009	1,149	2,469	2,761	2,003	6,730	2,106	17,218
,	<i>,</i>	·	<i>,</i>	,	<i>.</i>	·	
Additions		473	231	295		7,902	8,901
March 31, 2010	1,149	2,942	2,992	2,298	6,730	10,008	26,119
Additions		47	106	279		8,630	9,062
March 31, 2011	1,149	2,989	3,098	2,577	6,730	18,638	35,181
Depreciation March 31, 2009 Charge for the year March 31, 2010 Charge for the year March 31, 2011	134  163  187	1,533 <u>422</u> 1,955 <u>362</u> <u>2,317</u>	1,268 291 1,559 <u>305</u> <u>1,864</u>	1,743 <u>202</u> 1,945 <u>193</u> <u>2,138</u>	2,171 <u>1,112</u> 3,283 <u>996</u> <u>4,279</u>	- - - -	6,849 <u>2,056</u> 8,905 <u>1,880</u> <u>10,785</u>
Net book values March 31, 2011	<u>_962</u>	<u>    672</u>	<u>1,234</u>	439	<u>2,451</u>	<u>18,638</u>	<u>24,396</u>
March 31, 2010	986	987	<u>1,433</u>	353	<u>3,447</u>	<u>10,008</u>	<u>17,214</u>
March 31, 2009	<u>1,015</u>	936	<u>1,493</u>	260	<u>4,559</u>	_2,106	<u>10,369</u>



March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

### 7. Intangible assets

	<u>2011</u> \$'000	<u>2010</u> \$'000
Computer software:	\$ 000	\$ 000
Cost		. – .
April 1	1,014	878
Addition	<u>1,148</u>	136
March 31	<u>2,162</u>	<u>1014</u>
Amortisation		
April 1	899	877
Charge for the year	142	22
March 31	<u>1,041</u>	899
Net book value	<u>1,121</u>	<u>    115    </u>
Receivables		
	<u>2011</u>	<u>2010</u>
	\$'000	\$'000
Contributions receivable	70,376	79,140
Other receivables and prepayments	5,320	6,798
Income tax recoverable	<u>185,280</u>	<u>164,698</u>
	<u>260,976</u>	<u>250,636</u>
Short-term investments		
	2011	2010
	\$'000	\$'000
Bank of Jamaica Certificates of Deposit	1,265,727	1,094,488
Interest receivable	3,873	10,734
	<u>1,269,600</u>	<u>1,105,222</u>

8.

9.



March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

### 10. Undisbursed sector funds

This includes the following:

	<u>2011</u> \$'000	<u>2010</u> \$'000
Deferred amount [note (a)]	<u>208,757</u>	<u>218,724</u>
Committed amount [note (b)] Education Health Arts and Culture	333,772 210,772 <u>156,009</u>	302,939 301,273 <u>128,002</u>
	<u>700,553</u>	732,214

- Note (a): This amount represents twenty percent of the funds received from gaming, which is deferred, and is therefore not available for disbursement, for one year from the date of receipt.
- Note (b): These amounts have been authorised by the Board of Directors but, as at the financial year end, had not been disbursed.

#### 11. Payables

	<u>2011</u> \$'000	<u>2010</u> \$'000
Audit fess accrued Gratuity payable Other	1,552 4,208 <u>7,641</u>	1,074 2,061 <u>1,621</u>
	<u>13,401</u>	<u>4,756</u>

### 12. Special Allocation

At the request of the Government of Jamaica, a special allocation of \$250,000,000 to the Consolidated Fund was approved by the Directors, in the national interest, and paid to the Accountant General on March 31, 2010. This amount was charged to the sector funds in the ratios applicable to their contribution, viz:

		<u>2011</u> \$'000	<u>2010</u> \$'000
Sports development	(40%)	-	100,000
Early Childhood Education	(25%)	-	62,500
Health	(20%)	-	50,000
Arts and culture	(15%)	<u> </u>	37,500
			<u>250,000</u>



### NOTES TO THE FINANCIAL STATEMENTS March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

#### 13. Staff costs

	<u>2011</u> \$'000	<u>2010</u> \$'000
Salaries and wages Statutory Other	35,664 4,047 	32,315 3,875 <u>2,188</u>
	<u>42,318</u>	<u>38,378</u>

0011

2010

#### 14. Income tax

The company's income tax payable has been waived by the Minister of Finance and Planning under Section 86 of the Income Tax Act, inter-alia, allowing the company to be reimbursed for withholding tax on interest earned.

#### **15.** Fair value estimation

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction. Market price is used to determine fair value where an active market (such as a recognised stock exchange) exists, as it is the best evidence of the fair value of a financial instrument.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The amounts derived from applying these techniques are significantly affected by the underlying assumptions used concerning both the amounts and timing of future cash flows and the discount rates. The following methods and assumptions have been used:

- (a) Fair value is considered to approximate the carrying amounts included in the financial statements for cash and bank balances, other receivables, short-term investments and payables because of the short-term maturity of these instruments;
- (b) The fair value of variable rate financial instruments is considered to approximate their carrying amounts.

#### 16. Related party transactions

Related parties:

A party is related to the company if:

- (i) directly, or indirectly through one or more intermediaries, the party:
  - (a) controls, is controlled by, or is under common control with, the company
  - (b) has an interest in the company that gives it significant influence over the company; or
  - (c) has joint control over the company;



March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

### 16. Related party transactions (cont'd)

- (ii) the party is an associate (as defined in IAS 28, *Investments in Associates*) of the company;
- (iii) the party is a joint venture in which the company is a venturer (see IAS 31, *Interests in Joint Ventures*);
- (iv) the party is a member of the key management personnel of the company or its parent;
- (v) the party is a close member of the family of any individual referred to in (i) or (iv);
- (vi) the party is an entity that is controlled, jointly controlled or significantly influenced by, or for which significant voting power in such entity resides with, directly or indirectly, any individual referred to in (iv) or (v); or
- (vii) the party is a post-employment benefit plan for the benefit of employees of the company, or of any entity that is a related party of the entity.

A related party transaction is a transfer of resources, services or obligations between related parties, regardless of whether a price is charged.

Key management personnel comprise directors and executive management personnel. Key management compensation for the year, included in staff costs (Note 13), is as follows:

Key management personnel compensation:

	<u>2011</u> \$'000	<u>2010</u> \$'000
Salaries and wages Statutory payroll contributions Other	19,369 1,049 <u>526</u>	16,361 1,227 <u>339</u>
	20,944	<u>17,927</u>

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### CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND

### SUPPLEMENTARY INFORMATION TO THE FINANCIAL STATEMENTS

### YEAR ENDED MARCH 31, 2011

KPMG, a Jamaican partnership, is the Jamaican member firm of KPMG International a Swiss cooperative

 Raphael E. Gordon
 Caryl A. Fenton
 Elizabeth A. Jones

 Patrick A. Chin
 Patricia O. Dailey-Smith
 Linroy J. Marshall

 R. Tarun Handa
 Oynthia L. Lawrence
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### INDEPENDENT AUDITORS' REPORT

To the Directors of CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND (A company limited by guarantee)

The accompanying pages 96 to 113 are presented as additional information only. In this respect, they do not form part of the financial statements of Culture, Health, Arts, Sport and Education Fund as of and for the year ended March 31, 2011, and hence are excluded from the opinion expressed in our report dated June 20, 2011 to the members on such financial statements. The information on pages 96 to 113 has been subject to audit procedures only to the extent necessary to express an opinion on the financial statements of the company and, in our opinion, is fairly presented in all respects material to those financial statements.

The information on pages 96 to 113 was taken from, and is in agreement with, the accounting records of Culture, Health, Arts, Sport and Education Fund.

Kpm

Chartered Accountants Kingston, Jamaica

June 20, 2011

Elizabeth A. Jones



March 31, 2011

	<u>2011</u> \$'000	<u>2010</u> \$'000
ARTS AND CULTURE FUND	\$ 000	\$ 000
Heritage and Craft Best Community Competition 2009	350	
Development of 14 Parish Community Culture Foundation	-	3,000
Fi Wi Boonoonoos Kulcha	542	1,560
Hanna Town Cultural Centre	-	6,000
ICCN International Conference	-	3,000
Jamaica Day – Mile Gully High	-	40
Multi-Purpose Centre in Barbary Hall	10,235	-
Reggae Month 2011	2,950	-
Spanish Village Community – Art & Craft Classes	24	62
Tivoli Gardens Cultural Centre	96	
	<u>14,197</u>	13,662
Libraries and Archives		
Bois Content library renovation	320	115
Caribbean Child Development Centre- Acquisition of Library		
Material/Collection Department	407	-
Caribbean School of Architecture research archive development	-	500
Council of Voluntary Social Services	79	975
Documentation Centre – Jamaica National Commission (UNESCO)	-	113
Equipping of Brandon Hill Lab/Library	143	-
Glenmuir High School Library & Resource Centre	-	980
Hon. Edward Seaga – Digitisation of Historical Documents	4,114	2,682
Institute of Jamaica – Collecting, Sorting & Securing Dr Olive		514
Lewin papers	-	514
Institute of Jamaica – Programs at Junior Centre	287	450 64
Jamaica Conference of Trade Unions Jamaica Library Service – Institutional support	- 5,970	963
Jamaica Library Service – Institutional support Jamaica Library Service – Special Fund of libraries island wide	5,970	404
Jamaica National Heritage Trust (JNHT) – Osteological	_	-10 <b>-1</b>
Databases & Archives Digitization	141	
Balance carried forward to page 97	11,461	7,760



March 31, 2011

ARTS AND CULTURE FUND (Continued)	<u>2011</u> \$'000	<u>2010</u> \$'000
Libraries and Archives (continued)		
Balance brought forward from page 96	11,461	7,760
Kiwanis Club of Stony Hill – Brandon Hill Computer		
Lab & Library	-	918
Mountain View Primary School Library	-	300
National Library of Jamaica – Digital accessible information		422
System Preservation of Audio Visual Collection of Jamaica	-	433
Broadcasting Corporation		5,000
Records Management – Patricia Barrett	-	600
Repairing & Equipping the Brown's Hall Library	423	-
Shortwood Teachers College Early Childhood Institute		
Centre For Excellence	-	1,500
St Hugh's High School – Upgrading of library facilities	-	107
UWI Library - Improvement of Library Facilities	540	2,648
	12,424	<u>19,266</u>
Literary		
A History of Cricket in Jamaica - Arnold Bertram		97
Book Launch – Bustamante Notes Quotes and Anecdotes		245
Book on television & adolescent sexuality	1,360	1,539
Calabash International Literary Festival	1,960	2,037
Documentation of Life of Hon. P J Patterson	400	2,309
Heartsong – Poems of my transformation – Blossom		500
O'Mealy-Nelson	-	500 626
History of Portmore History of Nursing 1949 – 2006	-	626 39
History of St Elizabeth	- 393	200
Jamaican Historical Review	-	200 224
		<u></u>
Balance carried forward to page 98	4,113	7,816

CHASE

### DETAILED STATEMENT OF DISBURESMENTS

March 31, 2011

	<u>2011</u> \$`000	<u>2010</u> \$'000
ARTS AND CULTURE FUND (Continued)		
Literary (continued)		
Balance brought forward from page 97	4,113	7,816
Journal of Liberty Hall - The Legacy of Marcus Garvey	-	300
Journeys at Home and Away - Ambassador Don Mills	_	315
Paper on the contribution of Indians to the development		
of Jamaica	686	712
Publication - Bustamante: Notes, quotes and anecdotes		
– Ken Jones	-	749
Publication - "Home – The First school; A home Schooling		
Guide to Early Childhood Education"	815	744
Publication - "The Jamaican Theatre Highlights of		
Performing Art in the Twentieth Century"	-	267
The Making of a University - Alfred Sangster	-	750
The Right to be Proud – David Buckley	-	470
The Story of the Telegraph in Jamaica -	-	828
UWI – Rastafari for the Youths	-	100
"Wind in my Hand" – Historical Novel on the Development of		1 0 0 0
the Jamaica Maritime Institute		1,000
	5,614	<u>14,051</u>
Media, Film & Music		
BA Classical Piano – Ade Robinson	300	800
BA Digital Designs – Debbie Scott	749	1,400
BA in Journalism – Alyson Robinson	729	-
BA Music – Alvis Cloyd Reid	1,000	1,000
BA Music Education – Warren McPherson	1,044	956
BSc in Audio & Sound Recording – Kwesi Johnson	508	-
Classical Guitar – Shawn Richards	546	405
Conference on Cultural Rights in the Americas – Support for		
Ja's contingent – Amba Chevannes	-	129
Digital Animation Workshop – Andrew Nelson	-	854
Diploma in Music – Anthony Scarlett	-	100
Diploma in Music – Prince Carty	-	120
Dramatic Feature Film – Mary Wells		<u>1,216</u>
Balance carried forward to page 99	4,876	6,980



March 31, 2011

ARTS AND CULTURE FUND (Continued)	<u>2011</u> \$'000	<u>2010</u> \$'000
Media, Film & Music		
Balance brought forward from page 98	4,876	6,980
Godfrey Stewart High School Music Dept	-	368
Greater Appreciation Embracing support of Jamaican Science & Technology Culture – National Commission on		
Science & Technology	52	199
"Kingston Paradise" – A Mary Wells Feature Film	-	294
Film directing – Latoya McFarlane-Vereen	1,358	1,588
Masters in Music Education – Nomali Lumsden	-	707
Masters in Musical Studies – Ana Strachan	1,420	1,380
National Chorale of Jamaica	407	-
"Outstanding Jamaicans" documentary series – Hon Edward Seaga	1,392	1,527
Repatriation & interment – Sonny Bradshaw	-	612
Sing & Play the Jamaican play	-	500
Song writer's boot camp		314
	9,505	14,469
Sector Support Fund		
Ministry of Finance		<u>37,500</u>
Historic Sites & Museum		
Bustamante Museum/Blenheim House	54	1,449
Development & expansion of the Jamaica Military	51	1,119
Museum & Library	-	928
Devon House Redevelopment Project	-	( 203)
Falmouth Heritage Renewal – Youth Skills Training &		( )
Building Restoration	736	2,902
Hampton High School – Sir Edward Boxer's Home	83	3,248
Hope Gardens & Zoo	5,000	-
Institute of Jamaica	-	213
Institute of Jamaica/Database Software	-	896
Institute of Jamaica/Supplies for Natural History Gallery	-	4,194
Jamaica Aviation Museum – Development of Museum	-	430
Jamaica National Heritage Trust- Institutional Support	1,018	307
Michael Manley Foundation	1,268	3,165
Restoration of the Holy Trinity Cathedral Site Improvement of Fort Charles, Historical Naval	-	2,520
Site Improvement of Fort Charles, Historical Naval Hospital & Port Royal	1,127	542
	9,286	<u>20,591</u>



March 31, 2011

	<u>2011</u> \$'000	<u>2010</u> \$'000
ARTS AND CULTURE FUND (Continued)	\$ 000	\$ 000
Performing Arts		100
Actor Boy Awards	-	199
Annotto Bay All Age School Marching Band	275	-
Area Youth Foundation Playhouse	-	2,500
BA Music – Ana Strachan	1,395	-
Belmont Symphony/Band	261	-
Camperdown High School Music Dept	99	397
Carib Dev for the Arts and Culture Foundation	-	616
Carl Campbell Dance Company	-	32
Central Branch All Age School - Cultural Mento & Show Band	-	-
Collective Creations - Workshops on violence reduction		
thru theatre	-	569
Cultural Tributes to President of Tanzania & Sports Minister		
Of South Africa	-	2,000
Dance & Child International Conference 2009	-	1,129
Dennis Scott Studio Theatre	934	-
Diploma in Education – Cavin Carty	-	123
Doc Studies in Dance Ed Nicholeen Degrasse-Johnson	189	183
Edith Dalton James High School – Music Development	140	-
Edna Manley College for the Visual & Performing Arts		
Summer School Dance Workshop 2009	-	892
Enhancement of the music programme at the Convent of Mercy		
Academy (Alpha)	944	-
Flames of Freedom	-	500
From the Arts with Love	500	-
Garvey Maceo High School Band	100	117
Green Park Primary & Junior High School	486	230
Harmony Outreach Programme	-	389
Holland High School Music Band	-	248
Jamaica Combined Cadet Force	474	_
Jamaica Day Celebrations	_	100
Jamaica Festival – JCDC 2010 Programmes	20,000	_
Jamaica Festival, National Festival of the Arts, National Heritage	_ • ,• • •	
Week	30,000	-
Jamaican Folk Singers: "Fi Mi Love"	-	997
Balance carried forward to page 101	55,797	11,221
Durance currica formata to public for	,191	



March 31, 2011

	<u>2011</u> \$'000	<u>2010</u> \$'000
ARTS AND CULTURE FUND (Continued)	\$ 000	\$ 000
Performing Arts (continued)		
Balance brought forward from page 100	55,797	11,221
Jamaica Society for the Blind - Annual Symposium	-	182
Jamaica Young People Symphony	-	1,000
Jamaica Youth Theatre – Contacting the World 2010	1,660	-
Johnathan Grant High School - National Festival	-	162
Kingston Restoration Company Ltd. – Skills Training for		
Urban Renewal	840	-
Knox Summer School	-	783
Llandilo School of Special Ed/Establishment of Performing		
Arts Group	220	146
Longville Park Community Marching Band	62	26
McGrath High School	-	90
Mervin Morris & Peter Ashbourne – Reggae Opera	-	300
National Dance Theatre Company of Jamaica – Institutional		
Support	508	1,555
National Festival Programme 2009	-	30,000
Nexus Jamaica Music Workshop & Concert	-	330
Ocho Rios Library — Performing and Literary Arts	84	101
Oracabessa High School – Promoting Guidance through the Arts	194	66
Peppaz Drama Club	-	285
Phillip Sherlock Centre Refurbishment Project 2009-2010	1,500	-
Portmore Raiders Drum and Bugle Corp	-	184
Prime Minister's Youth Award	2,500	-
Puppets for Peace – Jean Small	134	188
Randolph School of Hope	-	355
Reggae Month 2009 – Awards Dinner	-310	( 30)
Rising Star Marching Band Improvement Programme	310 724	-
Silver Star Drum Corp SOS Children Village – Music Programme	402	- 144
St. Benedict's Marching Band	402 95	-
St. Vincent Strambi catholic High School Orchestra	500	-
St. Vincent Strando cathone High School Orchestra Stella Maris Dance Ensemble	-	- 113
Steel Pan Methods	-	92
Support for the Music Programme at Kingston College	464	-
The Downtown Performing & visual Arts Centre of the	101	
Ward Theatre Foundation	_	322
	(	
Balance carried forward to page 102	65,994	47,615



March 31, 2011

ARTS AND CULTURE FUND (Continued)	<u>2011</u> \$'000	<u>2010</u> \$'000
Performing Arts (Continued)		
Balance brought forward from page 101	65,994	47,615
The Woodford Homework & Learning Centre	295	-
Tivoli Gardens Dance Recital 2008	-	180
Tribute to Gregory Isaacs	1,984	-
Uptown Bangarang	1,032	-
Wolmer's Boys School – Musical Instrument	53	947
Youth Opportunities Unlimited	322	295
	<u>69,680</u>	<u>49,037</u>
Fashion Design		
Edna Manley College of the Visual & Performing Arts-	1 4 4 1	
BFA Programme in Fashion Design	<u>1,441</u>	
Visual Arts		
Art Education – Geoffrey Cameron	-	220
Arts and Music Programmes for children with Disabilities	31	564
BA Art Education – Emil Reid	-	240
BA Art Education – Marie Gooden	210	180
BFA Graphic Design – Kimberly Everette	239	210
Captured in Time exhibits for children with disabilities	29	63
Diploma in Art Education – Andre Morgan	116	100
Diploma in Drama – Nicole Clayton	-	80
Drewsland Community Development Foundation Art and		
Skills Training Project	261	660
Edna Manley College BFA Mark Samuels	210	
Johns Town Youth Art and Craft Project	-	132
LMH Publishing – Revising text of Jamaican Art	500	-
MA Art Education – Omal Peters	-	700
MA Educational Theatre – Karl Williams	-	500
Masters in Community Arts – Stanford Watson	-	340
Multi Care Foundation Visual Arts Programme	1,665	3,021
National Gallery of Jamaica	1,643	1,351
Schools Field Trips to the National Gallery - Rebecca Tortello		936
Balance carried forward to page 103	4,904	9,297



March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

ARTS AND CULTURE FUND (Continued)	<u>2011</u> \$'000	<u>2010</u> \$'000
Visual Arts (Continued)		
Balance brought forward from page 102	4,904	9,297
Secondary Education in Art – Caroline Miles	-	274
Studies in Painting (EMCVPA)- Steve Reeves	-	9
The Mico University – Equipment for Visual Arts Department	1,221	-
YPM Youth & Social Club - After School Creative Arts Program	98	306
	6,223	9,886
Technical costs*	4,649	1,747
Total	<u>133,019</u>	<u>180,209</u>

\* - Technical costs represent direct technical support provided to the Arts & Culture sector.

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March 31, 2011

	<u>2011</u> \$'000	<u>2010</u> \$'000
HEALTH FUND	\$ 000	\$ 000
Cancer Care Programme		
Support	11,634	<u>51,335</u>
Equipping and Enhancement of Health Facilities	2 (00)	
Annotto Bay Hospital – Equipment	3,600	-
Annotto Bay Hospital – Medical Gas Alarm System	599	-
Annotto Bay Hospital - Recovery Room	-	2,400
Black River Hospital – Operating Theatre table	1,974	1,673
Bustamante Hospital for Children – Purchasing of Medical	11 (11	
Equipment	11,611	-
Christiana Health Centre – Collaboration with JSIF	6,286	3,714
Content Gap Primary School – Sanitation	-	861
Cornwall Regional Hospital – Blood Bank devices	-	1,200
Cornwall Regional Hospital – Echocardiogram machine	-	10,000
Cumberland Health Centre	-	126
Denham Town Health Centre – Dental chairs & equipment	-	1,104
Ferdie's House – Therapy Programme for Person With		100
Mental Health Issues	-	120
Heart Foundation of Jamaica	2,697	-
Hope Worldwide Jamaica - Medical Assistance to Underserved	1 100	=1.4
Communities	1,192	716
Jeffrey Town Health Centre	835	4,693
KPH – Department of Urology	-	3,640
KPH - Endoscopic Video System for Urology Service	-	398
KPH – Haemodialysis Machines	1,168	-
KPH – Kidney Support Foundation	-	1,222
Leicesterfield Health Centre	-	207
Lionel Town Health Centre	97	-
Mandeville Regional Hospital Dialysis Unit	8,043	5,499
May Pen Hospital – Anesthetic Dept	117	2,445
May Pen Hospital - Physiotherapy Dept	-	826
Medical Gases – MOH	52,685	43,195
Percy Junior Hospital – Accident and Emergency Dept.	1,499	4,181
Project Nexus – National Council on Drug Abuse	-	226
SERHA - Renovation of St. Catherine Health Department	-	574
Spanish Town Hospital – Endoscopic Unit	-	2,889
St. Ann's Bay Regional Hospital – Operating Theatre Tables	3,517	-
University Hospital of the West Indies – Extracorporeal Lithotripter	25,983	-
University Hospital of the West Indies - Advance Laparoscopic		
Surgery Equipment & Training	-	1,627
University Hospital of the West Indies – Cytogenetics Laboratory		1,156
Balance carried forward to page 105	121,903	94,692



March 31, 2011

	<u>2011</u> \$'000	<u>2010</u> \$'000
HEALTH FUND (Continued)		
<b>Equipping and Enhancement of Health Facilities</b> Balance brought forward from page 104 University Hospital of the West Indies – Fetal Diagnostic	121,903	94,692
& Therapy University Hospital of the West Indies - Medical Intermediate	-	12,749
Care Unit University Hospital of the West Indies – Triage Unit & Information	-	3,692
Booth University of the West Indies - Virology Lab-Microbiology Dept	1,196 422	3,711 552
Upgrading of Hanover Infirmary Upgrading of St. Thomas Infirmary	3,975 17,017	- 1,477
University of the West Indies – Carneigie Skills Laboratory	10,273	
	<u>154,786</u>	<u>116,873</u>
Haaltha Lifastalas Duosuana		
Healthy Lifestyles Programme Brooks Park Recreation Centre	_	103
CHASE Child's Month Health Fair – Grants Pen Peace Park	_	319
CHASE Health Fair 2011 – St. Thomas	248	-
Clarendon Association for Street People - Institutional Support	288	-
Consie Walters Cancer Care Hospice - Institutional Support	-	133
Council of Voluntary Social Services	100	-
Dialysis Treatment for Renal Disease	13,188	33,989
Early Childhood Commission Health Fair	140	-
Environmental Health Foundation – Wellness Handbook Collection	331	695
Evaluating Psychohistoriographic Brief Psychotherapy in the Clinical		
Psychology Program at the UWI - 3 Yr Study	43	1,844
Foundation for International Self Help (FISH) Eyescreening for		
schools in St. Thomas	-	2,633
Grants Pen – Peace Park	5	52
HIV/AIDS Awareness Seminar/Health Fair 2008 – Rotary		
Club of Kingston	-	18
HIV/AIDS Awareness Seminar/Health Fair 2009	-	127
Hope Gardens and Zoo Institutional Support	1,000	9,000
JAA National Seat Belt Campaign	-	3,485
Ja. Association for Mentally Retardation - Seminars re Support	745	
for Speech & Language Therapy Jamaica Emergency Medicine Association (JEMA) – Basic Life	745	-
Support Course	250	-
Jamaica Legion Health Fair	77 169	-
Jamaica Physiotherapy Association Annual Symposium	168 59	- 200
Jamaica Society for the Blind Joy Town Summer Camp for girls	39	200 421
KSA Public Health Dept. – Senior Citizens Month	50	421 -
-		
Balance carried forward to page 106	16,692	53,019



March 31, 2011

HEALTH FUND (Continued)	<u>2011</u> \$'000	<u>2010</u> \$'000
Healthy Lifestyles Programme (Continued)		
Balance brought forward from page 105	16,692	53,019
Lions Club of Spanish Town Health Fair	50	-
Medical Association of Jamaica Founder's Day & Five Year		
Development Plan	286	-
Milk River Bath/Upgrading of Sewage Treatment Plant	1,224	-
Mustard Seed Community	320	204
National Council for Senior Citizens Health Fair 2010	162	-
Portmore Malaria Eradication Programme	-	5,600
Primary Health Care for Drews Land Homeless Senior Citizens	336	202
Registration of Blind Persons in Jamaica	-	494
RISE Life Management Services	670	-
Rotary Club of Trafalgar, New Heights – Annual Health Fair	39	-
Rotoract Club of Kgn – HIV/AIDS Awareness Seminar & Health		
Fair 2010	129	-
S-Corner Clinics - Health Care & Violence reduction programmes	86	1,952
Silent Unity of Jamaica/conflict Resolution Workshop	-	215
Sir John Golding Rehabilitaion Centre – Children's Treat	98	73
Special Olympics Jamaica - Athletic competition for persons		
with mental retardation	1,037	770
Windsor Girls Home Health & Wellness Programme	-	104
Women's Resource & Outreach Centre	1,876	1,580
	23,005	<u>64,213</u>
Sector Support Fund		
Ministry of Finance		<u>50,000</u>



March 31, 2011

	<u>2011</u> \$'000	<u>2010</u> \$'000
HEALTH FUND (Continued)		
Research		
Lupus Foundation of Jamaica	-	827
McCam Child Development Centre – Attention Deficit		
Hyperactivity Disorder	525	333
National Conference on Alziheimer's disease & related disorders	-	990
Tropical Medicine Research Institute (TMRI) – Clinical		
Epidemiology Unit Launch	-	471
Tropical Medicine Research Institute (TMRI) – Epidemiology		
Research Unit	-	1,617
UWI Cytogenetics Facility	4,324	5,401
UWI Dengue Fever Research	-	1,118
UWI HIV/AIDS Response	770	1,051
UWI Research on Prostate Cancer in Jamaican Men	765	4,600
	6,384	16,408
Support for Mentally Challenged		
Genesis Academy	342	4,000
Promise Learning Centre	1,063	480
	1,405	4,480
Training of Health Professionals		
Children's Hospital of Eastern Ontario – Paediatric Oncology –		
Dr. Michelle Reece	1,455	-
Howard University DDS Dentistry – Omar Reid	1,300	1,300
Ionie Whorms Innercity Counselling Centre	-	454
KPH Radiologists ARST/ASTRO 34 <sup>th</sup> Annual Conference	403	-
Masters in Forensic Science – Crystal Beepot	1,031	-
McLinindent Paediatric Dentistry – Dr Hilary Jones	-	4,084
Michener Institute (Ultrasonography) - Sheldon Bailey	676	779
MOH – Nephrology Nursing Programme	485	-
Nurses Association of Jamaica – International Conference on		
workplace violence in Health Sector	-	163
PhD of Dental Surgery – Takia McKnolly	1,736	-
PhD of Physical Therapy – Dominique Wilson	1,744	-
University College London MSc Radiation with Medical		
Applications – Theresa Ramsay	-	2,518
University of Belgrade – Bsc in Medicine – (Airfare) Danielle	- /	
Williams	56	-
UWI Benefit Gala 2010		305
Balance carried forward to page 108	8,886	9,603



March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

HEALTH FUND (Continued)	<u>2011</u> \$`000	<u>2010</u> \$'000
IEALTH FORD (Continued)		
Training of Health Professionals (continued)		
Balance brought forward from page 107	8,886	9,603
UWI Bsc in Radiology – Melesa Samuels	-	115
UWI Faculty of Medical Sciences Annual Conference		
and Workshop	58	-
UWI MBBS Medicine/Surgery – Andrea Thomas	490	455
UWI MBBS Medicine/Surgery – Cornelia Riley	490	455
UWI MBBS Medicine/Surgery – Judith Francis	-	455
UWI MBBS Medicine/Surgery – Kimberley Johnson	1,000	-
UWI MSc Psychiatry – Angela Senior-Wilson	430	467
UWI Radiology – Sheree Angell	136	417
	11,490	11,967
Technical costs*	808	759
Total	<u>209,512</u>	<u>316,035</u>

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\* - Technical costs represent direct technical support provided to the Health sector



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EARLY CHILDHOOD EDUCATION FUND	<u>2011</u> \$'000	<u>2010</u> \$'000
Building of Basic Schools & Resource Centres		24
Advance Basic School Alligator Pond Basic School	-	34 429
Cataboo Early Childhood Institute	238	10,537
Central Branch Basic School	-	1,254
Clifton Basic School	901	2,588
Mavis Allen Basic School	436	11,389
Sanguinetti Basic School	168	1,978
St. Anges Basic School	13,069	895
St. Paul's Basic School St. Richards' Basic School	-	2,275
St. Richards Basic School Stepney Basic School	9,156 <u>651</u>	4,155 <u>10,006</u>
Stephcy Dasic School		
	24,619	<u>45,540</u>
Sector Support Fund		
Ministry of Finance	-	62,500
		<u>02,200</u>
Improvement in Nutrition Status		
Early Childhood Curriculum Training	191	3,913
Jamaica Dairy Farmers - Milk Feeding in Basic School	3,511	<u>27,464</u>
	3,702	<u>31,377</u>
Turining of Fouls Childhood Educators		
Training of Early Childhood Educators Building Academic Success in Inner City Basic Schools	4,947	_
Early Childhood Commission	8,873	_
Early Childhood Commission Conference – Promoting	0,075	
Positive Behavior	-	1,000
Early Childhood Development Expo 2009/2010	400	200
Early Childhood Teacher Training - Heart NTA	19,700	19,900
HEART Trust NTA – MOU	12,640	15,380
International Literacy Conference – NCU	-	150
South St Andrew Reading Camp "Race to Literacy" Book Drive – Rotary Club	2,000	250
Teacher Training - Scholarship Awards	22,850	12,850
UWI M.Sc. Education Leadership in Early Childhood	,	,000
Dev. Programme		1,225
	<u>71,410</u>	<u>50,955</u>



March 31, 2011

EARLY CHILDHOOD EDUCATION FUND (Continued)	<u>2011</u> \$'000	<u>2010</u> \$'000
Upgrading & Equipping of Basic Schools		
Ananda Marga Basic	1,903	6,557
Ashton Basic School	625	6,850
Bagatelle Basic School	11,586	-
Ballynure Basic School	328	10,508
Breadnut Hill Basic School	4,233	8,980
Caenwood Resource Centre	3,286	-
Carron Hall Basic School	4,668	-
Chin's Basic School	751	-
Devon Basic School	259	259
Dudley Grant Memorial Trust	70	5,818
Ebeneezer Basic School	-	309
Eltham Early Childhood Development	-	11
Evelyn Mitchell Early Childhood Centre of Excellence	7,765	-
God Bless Basic School	1,953	6,512
Grove Place Basic School	20	5,269
Hatfield Basic School	92	152
Hurricane Dean Rehabilitation	168	616
lteboreal Infant School	-	476
James Hill Basic School	836	266
Kenneth Witter Basic School	-	446
Little Einstein Basic	376	127
Mayfield Basic School	293	10,680
New Green Basic School	506	1,686
NewCombe Valley ECI	1,077	-,
Pear Tree River Basic School	3,574	-
Rural Hill Basic School	4,044	-
Rymars Early Childhood Centre	436	188
Santoy Basic School	-	158
Seaside Basic School	4,868	-
Slipe Basic School	232	10,717
Slipe SDA Early Childhood Institute	223	9,056
Smithville Basic	-	752
Snowdown Basic School	125	125
St. Michael's ECI	1,118	-
Tiny Tots Basic School	( 562)	5,099
Unity ECI	425	-
Balance carried forward to page 111	55,278	91,617



March 31, 2011

(Expressed in Jamaican dollars unless otherwise indicated)

	<u>2011</u> \$'000	<u>2010</u> \$'000
EARLY CHILDHOOD EDUCATION FUND (Continued)		
Upgrading & Equipping of Basic Schools (continued) Balance brought forward from page 110 Waterford Infant School Watsonville Basic School West Retreat Basic School	55,278 894 282 266	91,617 5,490 1,135 <u>2,212</u>
	_56,720	<u>100,454</u>
Technical costs* and other education expenses	13,650	15,787
Total	<u>170,101</u>	<u>306,613</u>

\* - Technical costs represent fees paid to quantity surveyors, architects, engineers and advertisement of tenders for construction.



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	<u>2011</u> \$'000	<u>2010</u> \$'000
SPORT	\$ 000	\$ 000
Construction infrastructure	12 470	12 9 ( 2
Netball Courts	12,470	43,863
Swimming Pools	17,308	-
Lighting Sports Fields	21,640	21,267
Sports Fleids Seating of Sports Facilities	- 4,916	35,529 782
Fencing	12,920	13,760
Complex Renovation and Club House	10,020	23,092
Track Meets	22,320	26,100
Signs	5	2,162
Other	385	2,102
	<u>101,984</u>	166,834
Contributions to National Associations and Agencies		
Jamaica Amateur Athletic Association	8,641	9,783
Jamaica Cricket Association	14,180	10,641
Jamaica Cricket Association (Special)	4,000	2,500
Jamaica Netball Association	8,238	9,752
Jamaica Football Federation	24,121	25,720
Jamaica Volleyball Association	3,490	3,317
Jamaica Amateur Basketball Association	6,610	8,688
Jamaica Badminton Association	2,740	2,223
Jamaica Lawn Tennis Association	-	3,472
Jamaica Special Olympics	3,864	3,066
Jamaica Amateur Swimming Association	3,257	2,555
Jamaica Hockey Federation	2,274	1,743
Social Development Commission	18,007	14,023
Institute of Sports	31,242	60,260
G.C. Foster College	7,445	8,507
Independence Park Limited	20,080	-
Thirty-five (35) sporting Associations	38,193	33,537
	<u>196,381</u>	<u>199,787</u>



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	<u>2011</u> \$'000	<u>2010</u> \$'000
Athletes Welfare Support	9,283	11,574
Special grants	13,207	33,678
Administrative expenses	51,504	63,154
Undisbursed funds	122,761	133,246
Undisbursed funds brought forward	( <u>133,246</u> )	( <u>75,053</u> )
	63,508	<u>166,599</u>
Total	<u>361,873</u>	<u>533,220</u>



Working for you

## **Redefining Development**

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