

Fifth Annual Report & Accounts 2007 – 2008



# Building Jamaica Uplifting Our People





## Vision

To be the premier funding agency providing impactful value to Jamaica in the areas of Culture, Health, Arts, Sports and Early Childhood Education.

## Mission

To be the premier funding organization in the provision of quality customer care to individuals, institutions and groups seeking to enhance the initiation, promotion and development of programmes and opportunities in the areas of Culture, Health, Arts, Sports and Education through effective collaboration, teamwork, innovation and motivated staff for the sustained viability of the Fund in the process of nation building.

## Core Values

The delivery of our Mission requires people who are caring, innovative, creative and committed to personal excellence and who share the following values:

- Integrity and Honesty
- Respect for the Individual
- Passion for Excellence
- Accountability and Teamwork
- Professionalism and Commitment
- Dedication to making others better
- Service and Results

# Minister's Message

MESSAGE FROM THE HONOURABLE AUDLEY SHAW, MP  
MINISTER OF FINANCE AND THE PUBLIC SERVICE

I congratulate the CHASE Fund for the amazing work they are doing in "Building Jamaica, Uplifting our lives". This theme aptly describes the work of the CHASE Fund in their five years of existence. They have sought to develop individuals through the funding of programmes in five areas: Culture, Health, Arts, Sports and Education (Early Childhood).

The value of Health and Education cannot be overstated as critical in the process of moving Jamaica to developed country status. Without a strong foundation, a building will eventually collapse. Early Childhood Education, in particular, and good health care are two of the foundational building blocks of our children's future – nurturing their minds and their bodies. The CHASE Fund has contributed to the upgrading and equipping of several health facilities and Basic Schools.

We have all witnessed and indeed experienced the power of the Arts and Sports to unite us and to remind the world that "we little but we talawah". We have produced global icons in the form of Courtney Walsh, Asafa Powell, Usain Bolt, Edna Manley, Merlene Ottey, Bob Marley, Rex Nettleford, and the list goes on. CHASE

provides support for developmental and infrastructural programmes in the Arts and Sports which will ultimately redound to a united Jamaica.

Finally, I would like to touch on Culture, an often forgotten but very important aspect of our development plan. Our Culture defines who we are as a people. It is the foundation of our identity. I look forward to seeing more programmes describing and celebrating the works of our National Heroes, as well as programmes showcasing the diversity of the Jamaican culture and its stages of development.

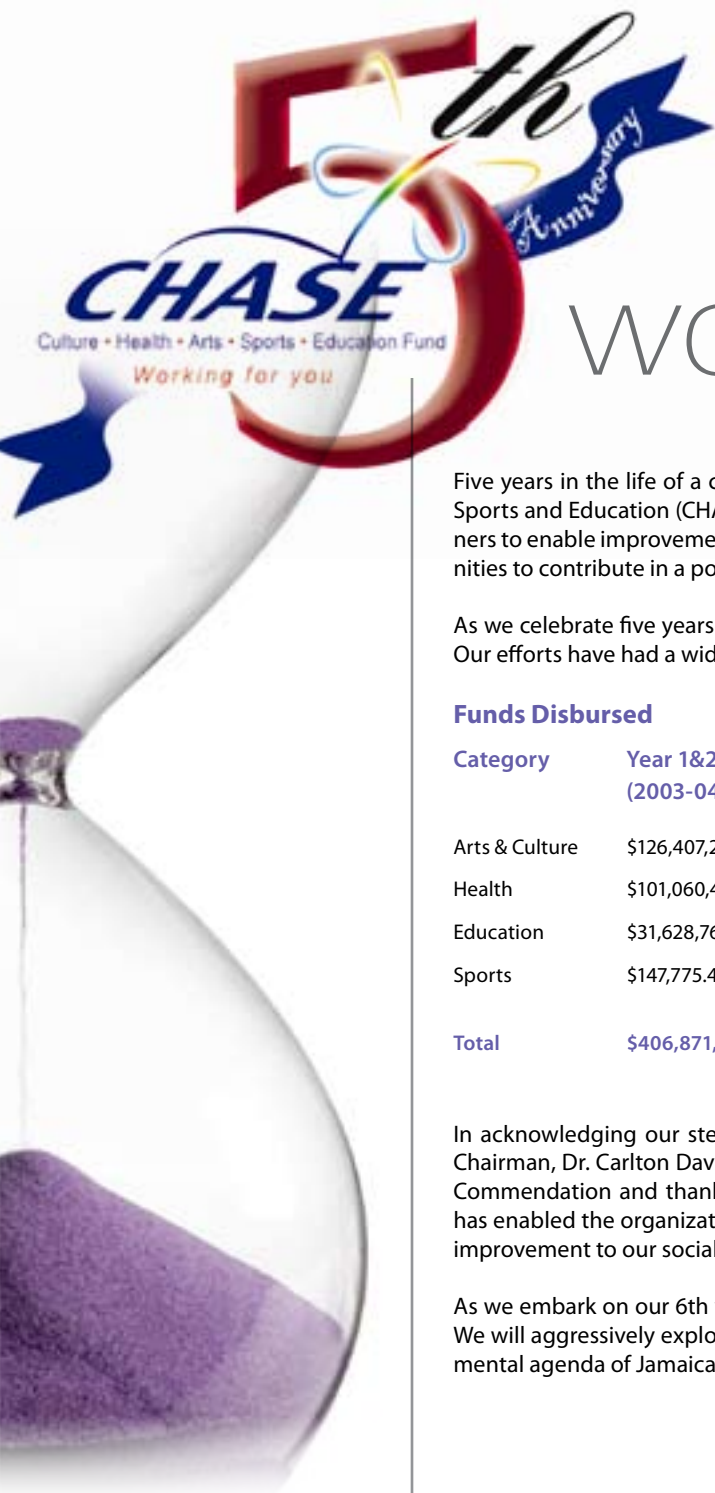
I commend the Board and staff of the CHASE Fund for their sterling contribution to nation building over the past five years and look forward to another five years of even greater contribution.

Audley Shaw, MP  
Minister of Finance and the Public Service



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# 5 years of working for you

Five years in the life of a company can be construed as insignificant. Not so for the Culture, Health, Arts, Sports and Education (CHASE) Fund. For the past five years CHASE has worked through a network of partners to enable improvement to Jamaica's social infrastructure; build human capital; and empower communities to contribute in a positive and tangible way to the national developmental agenda.

As we celebrate five years of working for you, we pause to reflect on our performance as outlined below. Our efforts have had a wide-ranging impact on our beneficiaries.

## Funds Disbursed

Category	Year 1&2 (2003-04)	Year 3 (2005)	Year 4 (2006)	Year 5 (2007)
Arts & Culture	\$126,407,238.00	\$99,749,792.00	\$156,446,008.00	\$12,501,344.00
Health	\$101,060,483.00	\$105,192,462.00	\$167,240,236.00	\$116,417,350.00
Education	\$31,628,760.00	\$169,041,762.00	\$174,653,350.00	\$353,418,706.00
Sports	\$147,775.439.90	\$245,836,000.00	\$290,977,000.00	\$262,862,500.00
Total	\$406,871,920.90	\$619,820,000.00	\$789,316,594.00	\$745,199,900.00

In acknowledging our stewardship, we must pay tribute to our former Board of Directors and our first Chairman, Dr. Carlton Davis, whose vision, and guiding hands have taken us through our formative years. Commendation and thanks are also being extended to our partners for their continued support which has enabled the organization to be recognized as a premier Jamaican institution aimed at bringing about improvement to our social infrastructure.

As we embark on our 6th year of operation, it is our intension to continue on the path that has been laid. We will aggressively explore new alliances with the aim of widening our ability to assist with the developmental agenda of Jamaica.



# Chairman's Message

The term "capacity building" is a well-respected process within the circles of modern human resource development professionals, economists and planning specialists, because it is recognized as a channel through which social change can be achieved. A discussion paper prepared by the United Nations Environment Programme defines the process as "building abilities, relationships and values that will enable organizations, groups and individuals to improve their performance and achieve their development objectives."

Capacity Building spans investments in education, formal and informal training, social services, and the building of infrastructure. Through such programmed interventions, individuals and organizations are equipped with skills and basic resources that can allow them to develop innovative solutions to the challenges that confront them and empower them, over time, to attain sustained development.

The role of Government in developing appropriate policies and in providing a supportive framework for capacity-building initiatives cannot be over-emphasized because, ultimately, these impact the quality of skills available to guide critical areas of national life.

Through its investment in development programmes in the areas

of Culture, Health, Arts, Sports and Education, CHASE affirms that "our people are our greatest asset;" and, as the organisation continues to open up new opportunities for the self-actualization of stakeholders at all levels of the society, it renews its commitment to "Building Jamaica, Uplifting Our People."

During the 2007/2008 programme year, CHASE disbursed a total of 370 grants valued at J\$784,287,000. The projects approved for support reflect the Fund's ongoing commitment to transforming the Early Childhood sector; facilitating health promotion and training, as well as equipment upgrades in medical institutions; contributing to the ability of the literary and performing arts to assist national development; assisting the preservation of the country's historical sites; and facilitating development of sports infrastructure.

Among the major projects receiving grant funding support from CHASE during the year under review were:

- *Reconstruction of the Central Branch Infant School – a historic educational institution serving inner-city communities in West Kingston*
- *Award of scholarships to 20 students pursuing the Master of Education – Leadership in Early*



In essence,  
capacity  
building is a  
catalyst for social  
change and  
development;  
people are at  
the centre of this  
process

Established by the State to facilitate the timely and strategic distribution of tax revenues from the gaming industry, the CHASE Fund represents an innovative approach to the building of human capital in Jamaica, and the strengthening of institutional capacity

## Chairman's Message con't.

*Childhood Development programme, designed to strengthen institutional management throughout the Caribbean*

*Prison Oval, a major regional sports centre serving St. Catherine and mid-island parishes*

- *Replacement of the stage of the historic Little Theatre, which was established to make theatre facilities available to the widest cross-section of the community.*

### Professional Service

The Board of Directors and the staff of the CHASE Fund continue to execute their respective duties with a high level of professionalism and commitment to the organisation's development objectives. I take this opportunity to commend them on the prudence and integrity that they have demonstrated in the allocation of the funds, especially in the face of the many contending needs that we have had to address, and our own resource constraints. It has been my pleasure to work with this team.

In its short history, the CHASE Fund has made an indelible contribution to national development. We anticipate that requests for project support will increase in the short-term, given the current challenging financial context, both globally and locally, in which people must function. However, it is incumbent on us to remain focused on our mandate and our core values to promote equity, transparency and the delivery of quality service.

We look forward to serving our stakeholders in the year ahead.

Philip Henriques  
Chairman

- *Production of the Area Youth Foundation's Bus' Big theatre project which introduced some of the nation's most at risk youth to the transformative power of the theatre arts in stemming social ills, by offering them professional training in entertainment arts and technology*

- *Assistance for the Site Development and Enhancement of Fort Charles project in Port Royal, which is being undertaken by the Jamaica National Heritage Trust to not only honour the site's historical and cultural significance, but to help it realize its potential as an income earner and catalyst for change in the town*

- *Establishment of a National Heart Health Centre to offer a comprehensive cardiovascular disease prevention, emergency care, rehabilitation and training programme aimed at reducing the threat of heart-related disease*

- *Implementation of a major mosquito eradication drain cleaning programme in the Corporate Area and Clarendon – part of an intensive multi-sectoral response to control the malaria outbreak in 2006/2007*
- *Extensive refurbishing of the Spanish Town*



# CEO's Message

## Introduction

The Culture, Health, Arts, Sports and Education Fund (CHASE) was established to assist in bringing about improvements to the country's social developmental agenda. Since its inception in 2002, CHASE has stayed committed to its mantra of "working for you". The Financial Year 2007 – 2008 was another successful one for the Company and this must be attributed to prudent management; staying focus on our established mandate; and policy direction and guidance from a committed Board of Directors. As the Company celebrates its 5th anniversary we are proud of our record of success in the process of nation building.

## Operational Overview

CHASE's performance during the year under review showed increases in all the key areas of operation.

During the year, the Fund continued to focus its operations on managing an increasing number of projects. The organization focused in particular on improving the capacity to provide both in-house evaluations of project proposals and on-site inspections. In order to provide enhanced customer service and to improve disbursements the organization continued with the significant imperative of building

partnerships with both private and public sector institutions in order to minimize cost, maximize value and increase the benefits from improvements in the scale and scope of its operations and activities.

The Company recorded a significant increase of 25.5% in approval levels over the previous year moving from J\$745.2M in 2007 to J\$935.5M in 2008. The Education sector showed a reduction in approvals due to the availability of funds in 2008, particularly as a result of the high levels of approvals in the sectors during 2007. Disbursements increased by 17.7% from J\$666.1M in 2007 to J\$784.3M in 2008. Contributions to CHASE from the gaming industry grew by 13.8% the highest growth rate recorded since inception.

Interest income grew by 4.6% while administrative expense increased marginally by 0.037% moving from J\$57.55M in 2007 to J\$59.66M in 2008. The performance is consistent with the company's policy and practice of prudent and sound financial management.

## Summary of Performance

Highlights of the financial statements and other performance indications are as follows:



The Company  
recorded a  
significant  
increase...  
in approval  
levels over the  
previous year

## CEO's Message con't.

### Contribution and Disbursement by Sector

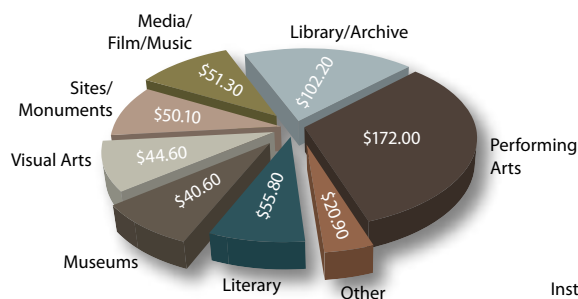
SECTOR	CONTRIBUTION EARNED 12 months ended March 31, 2008 \$'000	CONTRIBUTION EARNED 12 months ended March 31, 2007 \$'000	DISBURSEMENT Year ended March 31, 2008 \$'000	DISBURSEMENT Year ended March 31, 2007 \$'000
Sports	352,242	309,652	379,662	262,863
Education	220,441	193,531	191,062	182,425
Health	176,121	154,824	121,011	115,884
Arts & Culture	132,090	112,122	92,552	104,965
TOTAL	880,894	774,129	784,287	666,137

### Approvals by Sector

	March 2008 \$'000	March 2007 \$'000
Health	145,972	116,417
Education	267,913	353,418
Arts & Culture	141,953	12,501
Sub Total	555,838	482,336
Sports Development Foundation	379,663	262,863
TOTAL	935,501	745,199
Interest Income -	114,530,000	109,499,000
Administrative Expense-	59,656,000	57,545,000

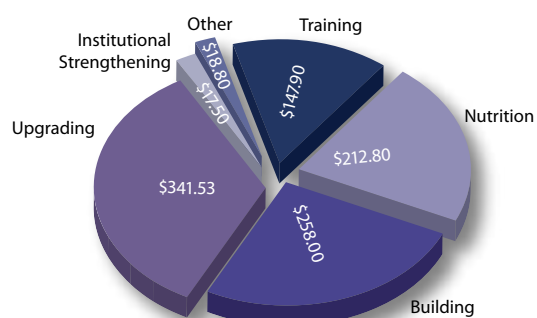
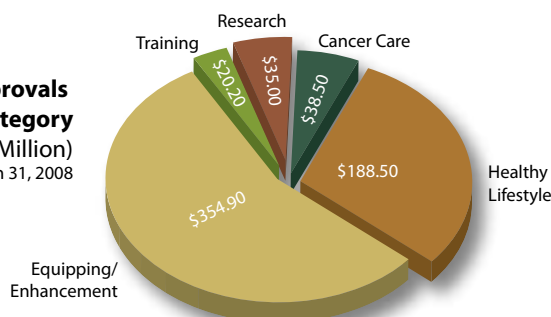
### Arts & Culture Approvals by Category (\$Million)

As at March 31, 2008



### Health Approvals by Category (\$Million)

As at March 31, 2008



### Education Approvals by Category (\$Million)

As at March 31, 2008

## CEO's Message con't.

### Prospects for 2008/2009

During the next twelve months, CHASE is projecting inflows of \$825M which will be allocated in the proportions: 40% to Sports; 25% to Early Childhood Education; 20% to Health; 15% to Arts and Culture. The allocations will continue to be managed and administered to ensure that CHASE's objectives are achieved except for sports, in respect of which, the monetary contributions will be disbursed to the Sports Development Foundation. Unutilized allocated funds will be invested with institutions that provide minimal risk and the earnings used to operate in-house activities.

Project approvals and disbursements are being projected at 100% for Sports. Project approval for the areas of Arts and Culture, Education and Health are being projected at 80% and disbursements at 70% of the sector allocations.

The organization will continue to build on the foundation that has been laid. New avenues for partnerships and alliances will be vigorously explored.

Already there are plans in place for the company to do a strategic review of its operations. This is necessary and timely as the organization embarks on the second 5 year period of its existence and as a new board assumes responsibility for its direction. We are confident that the new strategic direction will provide continuity for the innovations and efficiencies of the previous years resulting in further enhancement of its operations and provide improved customer service. It is expected that the implementation of a staff policy, a pension scheme; a database management system and the finalization of an impact/outcome evaluation study will all take place during the year.

The support of our partners over the past 12 months continued unabated and we would like to use this opportunity to express sincere thanks and appreciation for their commitment and dedication to our cause. To our Board of Directors for their continued guidance and strategic direction, we express our thanks. Our small group of dedicated staff played a tremendous role in the success of the organization. As we embark on our 6th year of operations we are counting on the faithful support of all our stakeholders.

W. 'Billy' Heaven  
CEO

The Organization  
will continue  
to build on the  
foundation that  
has been laid.



# 07-08

## Pictorial



1



2



3



4



6



5

**1-2:** Fort Charles restoration work, details to be filled in here;

**3:** CHASE Senior Management gets first-hand view of new stage at (fill in place here);

**4:** Refurbished Liberty Hall Basic School;

**5:** Description of HEART Foundation event being pictured;

**6:** Elaine Davis, 2007 CW Awardee



***Phillip Henriques – Chairman***

# Board of Directors

*(Voting and Non-voting)*



***Alan Beckford***



***Dr. Donovan Bennett***



***Mrs. Audrey Chin***

***Glen Christian***



***John Desnoes***



***Richard Forbes***



***Brian George***



***Mrs. Dawn Heron***



**Dr. Aggrey Irons**



**Saleem Lazarus**



**Aldrick "Allie" McNab**



**Hugh Nash**



**Mrs. Patricia Ramsey**



**Mrs. Belinda Williams**



**Mrs. Sonia Mitchell-Nesbeth**  
Company Secretary

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Email: [chase12@cwjamaica.com](mailto:chase12@cwjamaica.com)

# Contact Information



# Management and Staff

**Above:** L-R: Paulette Mitchell, Project Manager; Susan Blake, Public Relations & Administrative Manager; Michelle Grant, Finance Manager; W. 'Billy' Heaven, Chief Executive Officer



**L-R:**  
Toni-Ann Bell - Administrative Assistant;  
Raymond Johnson, Project Officer - Education;  
Tanya Wright, Project Officer - Health

**L-R:**  
Tashika Dunstan - Administrative Assistant;  
Alain Williams, Project Officer - Arts and Culture;  
Earlette Palmer - Executive Assistant;  
Clifton Davis, Accountant



**L-R:**  
Camille Noble, Receptionist;  
Marjorie Edwards, Office Attendant;  
Jason Francis, Driver/Bearer;  
Keisha Griffiths, Accounting Clerk



# Arts & Culture

Building Jamaica, Uplifting Our People



*"Studies show that learning about, and through, the arts stimulates cognitive development and endows students with the ability to engage in the creative process – that is, use imagination, critical thinking, and physical and mental skills to generate a unique creation. It is argued that by engaging in this process, students gain self-esteem and confidence in their abilities, therefore becoming more motivated and productive"*

(UNESCO Education for All (EFA) Global Monitoring Report, 2006)

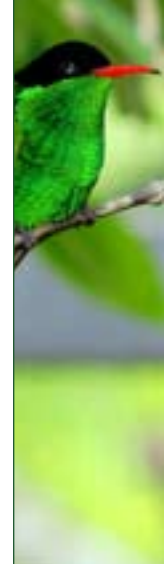
The CHASE Fund, in its own acknowledgment that there is a growing demand for employees who can bring increased levels of innovation and creativity to the productive environment, and who are adaptable to the often-changing conditions of the knowledge-based society in which they have to operate, continues to provide significant funding for Jamaica's Arts and Culture sector. In all, CHASE approved funding for 99 projects in the Arts and Culture sector over the period April 2007 and March 31, 2008 – projects which were each designed in some way to help build Jamaica and uplift our people. Total value of the funding was \$141,942,937.00, inclusive of \$56,675,420.00 for projects in the Performing Arts category, which attracted the single largest amount of funding for the sector. We highlight two of those projects:



### **Area Youth Foundation (AYF)**

The Area Youth Foundation's Bus' Big theatre project is rooted in the Foundation's philosophy and practice which highlights the transformative power of the theatre arts in helping to stem social ills and has been focused over the past several years on helping young people gain practical experience working under the tutelage of top professionals in various areas of entertainment arts and technology. This has included opportunities for training in musical theatre, song writing, light and sound technology, stage management and costume management.

During the year under review, the CHASE Fund provided \$5 million toward production of the Foundation's Bus' Big – an original musical drama created, incrementally, over the 10 years of the Foundation's existence, "through a collective process involving young people recruited from some of Kingston's most infamous 'war zones,'" says AYF Executive/Artistic Director and Co-founder Sheila Graham.



*"It is from among some of Jamaica's most "at risk" young people that have emerged some of those whose creativity, talent, energy and audacity have incised Jamaica's cultural products into the markets of the world."*

Sheila Graham

The musical drama – which was eventually staged at the National Arena on 1 December, 2007 – affirmed the right and desire of young people to lead useful and productive lives, free from the violence and stigma that blight their communities and limit their opportunities. According to Mrs. Graham, the Foundation's experience has demonstrated that young people who are able to reach out and speak out to their peers through the arts, are most effective at inspiring and motivating consciousness-raising and behavioral change.

*"Opportunities for participation in the creative art can provide young people with avenues to achieving the respect, recognition and peer approval they crave and this sense of achievement can serve as a potent antidote to the venom of violence that poisons the entire society."*

The project organizers admit that they met several challenges in mounting the production itself. These included the paucity of suitable theatre spaces, issues with the timing of the presentation, which was challenged by the calling of the 2007 general elections, the disruption caused by Hurricane Dean, issues with the venue and technical glitches. "Happily, in spite of all of these, the production itself received high praise and everyone who played a part – whether producing, performing or supporting – felt a great sense of pride and achievement," Mrs. Graham says.

Additionally, the high visibility that the production attracted with the assistance of several media partners, has led to support from other organizations. This includes approval by the Private Sector Development Programme (PSDP) of a grant for AYF to acquire technical equipment which previously had to be rented – a development that will allow not only for continued training of technical crews for use in AYF productions, but also to permit the hiring out of those personnel and services to other productions.

The company has also been invited to take Bus' Big to Trinidad for approximately three showings of the production, followed by workshops on "Violence Prevention Through the Arts". A wealthy foreign-based benefactor who saw the young people perform is now also funding the production of an album of the music, with a view to promoting them for overseas touring.

*"The funding that CHASE provided was, as Miss Lou would say, 'Necessary? Necessary?! It was undowithoutable!' CHASE not only provided essential cash support, but it gave the project credibility that made us able to leverage additional support through grants, pro bono services, discounts on purchases and attracted media exposure which has raised the profile of the Foundation and led to many spin-off opportunities."*



## The Little Theatre Movement

*"The Little Theatre was created to make theatre facilities available to the widest cross-section of the community. The decay of the Little Theatre would signal a very serious erosion of the nation's social capital. Any assistance that can be given to keep its facilities functional is, therefore, welcomed."*

Hon. Barbara Gloudon – Chairperson, Little Theatre Movement

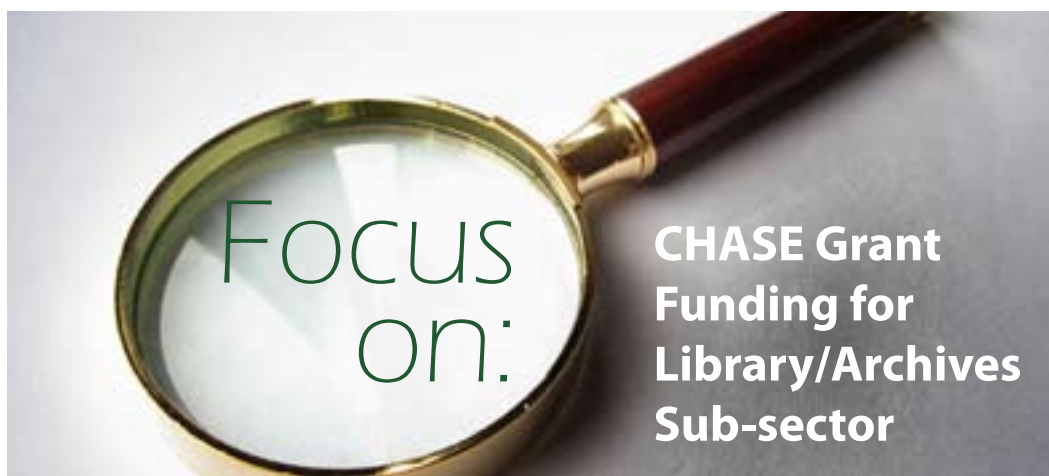
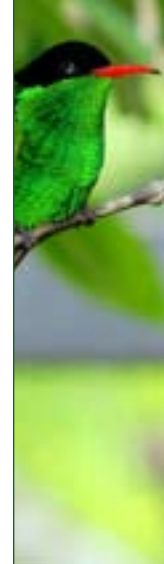
On August 15, 2007, work began on replacing the stage flooring at the Little Theatre – a venue which has become the nation's theatre of choice for productions catering to audiences of over 200 persons. Given that the Theatre is used heavily by a variety of community groups, a stage in good working condition is vital to operations, since it is the roll-over of rental fees for use of the space which helps the theatre to continue its activities. The Little Theatre Movement (LTM) therefore sought support from the CHASE Fund to implement the stage flooring replacement project, which involved removal of the old flooring and replacement with a new floor. CHASE approved a \$2.5-million grant for that purpose; within one month of the start of work, the job was completed and the theatre returned to full use as Jamaica's preferred theatre space.

Since completion of the project, the Theatre has been able to accommodate the Jamaica Cultural Development Commission (JCDC) for its 2008 Jamaica Festival dance, speech and music competitions, in which some 5,000 young people participated over a period of four weeks. The competitors came from all over Jamaica and their exposure to a proper performing space enhanced their understanding and development in the performing arts.

The Little Theatre also serves as the "home" facility for many organizations in the mounting of their annual theatrical seasons. The theatre is used by dance groups such as the National Dance Theatre Company (NDTC), the Stella Maris Dance Ensemble, Movements, Praise Dancers and the Tivoli Gardens Dancers, as well as by singing groups such as the Jamaican Folk Singers. The National Pantomime Company also stages its season there for six months of the year – catering to an audience of some 50,000 adults and children from urban and rural communities. A conservative estimate is that, on an annual basis some 10,000 persons use the theatre's stage area and benefit from the facilities provided.

*"The goal of the Little Theatre Movement over its 67 years of being a facilitator for the development of the performing arts is strengthened when the organization is able to receive the kind of support such as CHASE has provided. It is in this light that the CHASE Fund's contribution is of inestimable value."*





The CHASE Fund approved financial support to the tune of \$17,132,707.00 for 12 projects within this sub-sector – inclusive of facilities at the Council of Voluntary Social Services, Glenmuir High, Greater Portmore Primary, the main library at the UWI, and Alpha Boys School. We highlight one of these projects:

### Alpha Boys' School

*"A literate population encourages creativity and industry in the workforce and builds self confidence amongst workers. Reading is the foundation for all our educational endeavors."*

Sharon FongKong-Foran, Principal – Alpha Boys' School

The Alpha Boys' School has been providing educational development for Jamaica's youths for over 115 years and has a rich tradition of excellence in music, education and trade skills training. Among its most valued resources is its library, which serves Alpha Boys' Schools' 165 resident students – all of whom are from poor circumstances and who range in age from 8–18 years – as well as its 40 staff members. CHASE granted the School \$2.171-million toward a project to repair the damage done to the library building by Hurricane Ivan and to develop a Reading Recovery Resource and Multi Media Centre.

In addition to repairs to the roof and other areas which suffered structural damage, the project also incorporates establishment of a librarian's office, acquisition of new books, restoration of existing books and reference materials salvaged after the hurricane, acquisition of multi-media equipment, as well as reading manipulatives, equipment for a listening centre, books, CD player, et al, toward establishment of the Reading Centre. According to the School's Principal, Mrs. Sharon Fong Kong-Foran, the additions to the refurbished facility will allow the organization to assist students who have special needs and learning disabilities, particularly in the area of reading.

Work on the library building is largely complete, although some minor tasks are still to be done. The principal says that, by 2009, all work should have been completed – inclusive of stocking the reading recovery room and the remaining sections of the library.

*"Our hope is that the attention being paid to the library facility will create, amongst our students, a deeper desire to know more and to expand their thinking globally, while also engaging in a pleasurable past time that expands their imagination and enables them to journey to places they never dreamt of."*



During its 2007/2008 operational year, the CHASE Fund approved \$13.2 million in grants for three (3) projects in this sub-sector. Included in this sum was an allocation of \$6-million to the Jamaica National Heritage Trust (JNHT) for the Trust's Site Improvement and Enhancement of Fort Charles and its Environs Project.

### Jamaica National Heritage Trust

The Jamaica National Heritage Trust, (JNHT), the primary cultural resource manager of the nation's heritage, recognizes the importance of Port Royal and the structures housed within the community as being not only historically and culturally significant, but as also having the potential to serve as an income earner and catalyst for change in the town. The JNHT currently manages Fort Charles, the Historic Naval Hospital and The Naval Cemetery and, since February 2006, has been hosting a town tour of Port Royal.

Despite the fact that Fort Charles was already reputed to be one of the island's premier heritage attractions, the JNHT decided to embark on a site development and enhancement campaign that would increase the attractiveness and pulling power of the Fort, and would assist in preserving the various artifacts peculiar to the site. To this end, the Trust produced a phased development and preservation plan for the Fort and partnered with organizations such as the Tourism Enhancement Fund (TEF) on an earlier phase of the project.

The JNHT is currently undertaking another phase of the Fort Charles project, assisted by a \$6-million grant from the CHASE Fund. The present project includes rehabilitation of the entrance of Fort Charles to manage access to the property, as well as implementing several landscaping initiatives that will make the property even more aesthetically pleasing. The project, which is currently 50% completed, also involves the commercialization of the Grogge Shoppe to facilitate the expansion of the business potential of the site, as well as the preservation of the impressive cannons that are found on the site.

*"We believe the implementation of the project is helping achieve the goals of restoring, conserving and preserving the national monument; offering an upgraded facility to enhance the experience of the visitors and residents of Port Royal; and creating a catalyst for the further development of Port Royal as a historic district, through one critical urban renewal project."*

Gavern Tate – Director of Estate Management & Business Development

This project, together with others spearheaded by the JNHT, has spurred and rekindled the interest in Port Royal which will see the urban renewal of the district and has already been proving beneficial to residents and visitors alike.





# Education

Building Jamaica, Uplifting Our People



*"While recognizing that it is essential that all students have access to education, UNESCO understands that it is equally vital that students are given an education of good quality... According to the Dakar Framework for Action, quality education has a number of prerequisites, including qualified and motivated teachers, active learning techniques, a locally-relevant curriculum that captures the interest and enthusiasm of learners, and respect for and engagement with local communities and cultures."*

Sheldon Shaeffer and Richard Engelhardt – UNESCO Bangkok, "Improving the Quality of Education: The Role of Arts Education" (2006)

The operating mantra of the Early Childhood Commission (ECC) – the Agency responsible for the administration and integrated delivery of national child care development initiatives in Jamaica – is "Investing Today for Tomorrow." This theme is supported by research which indicates that well-designed early childhood interventions yield positive, long-term results for students; they also benefit the wider community.

Quality early childhood programmes can mean the difference between failing and passing, as the studies show that children who are exposed to stimulating experiences in the formative years between 0 and 6 years are able to learn more effectively and are, therefore, more likely to excel in school. It is also unlikely that these children would have to repeat a grade or be placed in a special education class; they demonstrate greater social and emotional maturity than their peers; they are less likely to exhibit delinquency and antisocial behaviour; and they have higher future aspirations.

According to the findings of a 2005 study by the reputed Rand Corporation in the United States, the returns to society can range from US\$1.60 to US\$17.07 for every dollar spent, with many of these children becoming socially responsible and productive adults. Over time, the benefits are reflected in lower costs for special education classes, reduced expenditure by the criminal justice system, less dependence on government-run welfare programmes, and increased tax revenues generated by an educated workforce. Ultimately, this impacts the quality of life for the wider community as a whole.

Undoubtedly, therefore, investments in Early Childhood Development (ECD) have the potential to dramatically transform Jamaica. However, significant financial support is required in order to achieve the ambitious goals identified by the Early Childhood Commission as part of its mission for the delivery of integrated services, benchmarked to international standards.

During the 2007-2008 financial year, the CHASE Fund continued to assist the ECC in its efforts to build Jamaica and uplift our people through enhanced early childhood services. Of the total \$267,912,594.00 earmarked for the nation's education sector, some J\$158,012,584 was channeled into infrastructure development and capacity building projects in early childhood institutions. This represents an increase of J\$ Please insert figure on the amount allocated in the previous year; it also reflects the CHASE Fund's commitment to support the Early Childhood Commission in its mission to provide a nurturing environment in which the nation's children can achieve their potential. Following are some of the projects for which the Fund provided support during the year under review:

## **VANGUARD OF CHANGE; Central Branch Infant School**

The Central Branch Infant School, a historic educational institution that has served students and citizens in West Kingston for more than 55 years, is, once again, in the vanguard of change in this inner-city community.

Four years after the school was forced to scale down operations following a devastating fire in 2004, it moved into a new two-storey building which houses 10 classrooms, complete with white boards; a computer room; administrative office; library; multi-purpose room; kitchen; sick bay and sanitary facilities. Provision has also been made for play areas – indoors and outdoors.



*"The environment is conducive to learning; security is improved; and our school is now one of the few institutions that meet all the physical specifications of the Early Childhood Commission"*

Miss Carol Watson – Principal

The \$67-million, state-of-the-art development was jointly financed by the Education Transformation Project and the CHASE Fund, which contributed J\$17 million toward the new school. Construction was undertaken as a joint venture between the School's Board and staff and Vision Development Foundation, a non-government organization with extensive experience in inner-city community projects.

Principal Carol Watson recalls the decline in enrolment from 240 to approximately 125 students, as well as the other challenges experienced when staff and students had to move into smaller quarters offered by the Central Branch All Age School, which is located on the same premises. The space constraints prevented the establishment of classroom learning centres – a critical feature in the delivery of the early childhood curriculum.

"We had to dismiss classes early, as we had no facilities to prepare a hot meal. Now we serve breakfast and our students are assured of a nutritious start to the day. This has also contributed to improved punctuality," she adds.

Innovations at the school include a fish pond with 50 perch; landscaping, including the planting of ornamental and fruit trees; and the maintenance of a compost heap. Parents are assisting with several of these projects, which are aimed at reinforcing scientific and environmental concepts taught in the classroom, while also inculcating vital life skills.

*"The school is being transformed to create a holistic and interactive environment that will serve as a model for basic schools and offer new hope for members of the community."*

## EMERGENCY RELIEF; \$50 Million for Basic School Rehabilitation

Just under 200 basic schools in 11 parishes sustained extensive damage and several were forced to suspend classes in the wake of the devastating category four Hurricane Dean, which passed close to the country's south coast on August 19, 2007.

The CHASE Fund, working in consultation with the Ministry of Education and the Early Childhood Commission, allocated J\$50 Million in emergency relief funding for rehabilitation works which primarily involved the replacement of roofs. Twenty-three of the most severely damaged schools in the parishes of Clarendon, St. Catherine, Manchester and St. Elizabeth, which were the worst hit, were identified for assistance from CHASE, based on preliminary assessments undertaken by the Agency's technical officers.

*"Some of the institutions which received assistance did not have appropriate facilities and the CHASE Fund went beyond the call and has provided an opportunity for children in these rural schools to enjoy the benefits of a model learning environment."*

Meris Murray, Executive Director of the Early Childhood Commission

The Milk River Basic School in Clarendon, which lost its entire roof, is one such institution. "We practically got a brand new school," beamed Principal, Miss Adrene Creary. "The walls were all that remained after the hurricane. Thanks to CHASE, we have a new roof and ceiling, new flooring, new windows and doors, and wiring has also been installed for electricity. We are so comfortable," she adds.

Miss Creary's joy was echoed by the Principal of the Southfield Basic School in St. Elizabeth, Mrs. Sharon Reid, and by her counterpart at the Chudleigh Basic School in Manchester, Mrs. Rona Dixon – both of whom, started the Easter Term with significantly improved infrastructure in January 2008.

## Willowdene Basic School Returns Home

One year after the three teachers and 45 students of Willowdene Basic School in St. Catherine were forced to seek accommodation next door in the First Triumphant Apostolic Church, they have returned "home."

"For the first time since Hurricane Dean, we are moving on," said a relieved Principal, Mrs. Eleanor Gray.

The School, which has served the Willowdene, Hopedale, St. John's Road and Old Harbour Road communities for approximately 25 years, suffered extensive damage during the August 2007 hurricane. An allocation of just under J\$4 Million from the CHASE Fund facilitated refurbishing and upgrading of the building to satisfy the registration criteria of the Early Childhood Commission.

Project work included replacement of the roof and ceiling bed, re-casting of approximately 1,700 sq. ft. of floor area, repairs to cracks in the walls, installation of windows and doors and timber partitions between the classrooms, up-grading of the electrical and plumbing facilities and fixtures, as well as general painting. Furniture damaged in the hurricane is also being replaced.

*"We are especially pleased with the partitioning of the classrooms, which enhances the learning environment, allows for more effective supervision of the children and improves discipline in our school."*

Eleanor Gray – Principal

With the restoration of the building, the school is looking forward to increased student enrolment and an even greater level of parent satisfaction.

## Training for Effective Institutional Leadership

*"Weak leadership in the Early Childhood sector is one of the major deficiencies in the management of our institutions. Our administrators are trained as teachers and caregivers, but they have not been prepared for leadership roles."*

Dr. Rose Davies – Coordinator of a special Masters Degree Programme, Institute of Education, UWI Mona

The Master of Education – Leadership in Early Childhood Development (MELECD) Programme seeks to address this deficiency. The programme was developed by the Institute of Education at the Mona campus of the University of the West Indies with funding support from the Inter American Development Bank (IADB), as part of an initiative to build capacity in the early childhood sector throughout the Caribbean. It was piloted over two years, beginning in summer 2004.

The core of highly trained professionals in the region's early childhood sector is already being boosted by graduates from this part-time, web-based programme which is accessible to students across the Caribbean. To date, 13 of the 19 students from the pilot programme have attained their Masters Degree.

"Some graduates are serving in the Early Childhood Commission, while others have taken up appointments as Early Childhood Education Officers, Day Care Centre and Resource Centre Managers. They bring a broad base of knowledge and skills in their new posts and they are making a positive contribution towards the transformation of the sector," Dr. Davies states.

The study programme begins with a face to face summer session, followed by semester-long, on-line courses – including, "Early Childhood Development in the Caribbean Context", "Strategic Management and Leadership", "Issues and Trends in Early Childhood Development" and "Programme Management, Team Leadership and Communication".

Following the successful pilot, the MELECD has been incorporated into the regular programme offerings of the School of Education, UWI. The second cohort of students enrolled in the 2007/2008 academic year, as well as the third cohort, will commence the programme in the 2008/2009 academic year. Twenty students in these two cohorts have been awarded scholarships through a J\$4.9 million contribution from the CHASE Fund. The awards, which are effective up to 2009, cover half the cost of the full tuition fees for participation in the programme.





# Health

Building Jamaica, Uplifting Our People

*"Nation-building efforts cannot be successful unless adequate attention is paid to the health of the population..."*

(Seth G. Jones – one of the lead authors of the RAND Report [2006] "Securing Health: Lessons from Nation-Building Missions")

Investment in health is one of the primary planks of the 1992 United Nations Rio Declaration on Environment and Development, which establishes the eradication of debilitating diseases and poverty as critical to the attainment of sustainable development.

As the Ministry of Health in Jamaica seeks to achieve the goal of universal health care, it also faces the imperatives of delivering basic services at an affordable cost, as well as strengthening preventative, promotional and curative programmes to address chronic, non-communicable diseases and associated risk factors, such as unhealthy diets and lack of physical activity. This mandate is even more critical, as non-communicable diseases are surpassed only by HIV/AIDS as the leading cause of death in the country.

Mobilizing public and private sector financing for these initiatives is integral to the transformation of the health sector, as well as to the broader national goal of building human capital and improving the quality of life for citizens at all levels of the society, so they can effectively meet the challenges of the 21st Century world.

In its ongoing recognition that a variety of critical indicators determine the health of the nation and that these must be met if the country and its people are to experience real development, the CHASE Fund continued, during 2007/2008, to function as a vibrant partner in the growth of Jamaica's health sector – allocating some \$145,972,156.00 to health projects in communities across the island. Assistance was provided for projects ranging from health promotion and training to research and infrastructure upgrading. Among the beneficiaries were the following seven (7) projects, to which a total of J\$20,285,053 were allocated:

## **CAPACITY BUILDING; Heart Foundation of Jamaica**

*"The escalating scourge of heart-related disease remains the leading cause of death and disability and a potential threat to the health of the nation and the working population. This project – which aims to develop a comprehensive cardiovascular disease prevention rehabilitation and training programme to build awareness and educate the nation – is therefore playing a major role in helping to develop Jamaica's human resources."*

Dr. Knox Hagley, Chairman

Since 1971, this Lions Club of Kingston-established Foundation has been fully engaged in the promotion of Heart Health Care throughout Jamaica. Jamaicans have welcomed the access that the Foundation has been providing to services that help them take care of their hearts and have demonstrated this via the increased use they have been making of the facilities. For instance, assessment of usage over a 10-year period showed a more than 400% increase – from under 12,000 persons using the services in 1995 to over 58,000 accessing them by 2005.

It was therefore clear to the Foundation that it needed to expand its work as a health service provider to the general public and this led to the decision to establish a National Heart Health Care Centre. However, the Foundation needed to acquire additional space to facilitate the expansion and, fortuitously, was able to identify appropriate premises adjacent to the organization's current headquarters on Beechwood Avenue. The CHASE Fund made a \$10-million contribution to the project, given the wider public good that the facility will serve.



Assisted by that \$10-million allocation, the Heart Foundation of Jamaica has already completed the first stage of establishing the modern National Heart Health Centre, with the opening of a new and spacious medical facility and waiting area, as well as a large pharmacy offering discounted prescription drugs. Already well over 50% complete, the entire project is projected to be finished within the next 18 to 24 months and should, by that time, have also incorporated a Cardiac Rehabilitation Unit for persons who have suffered heart attack, have undergone cardiac bypass surgery or who have two (2) or more risk factors for heart disease; an expanded Emergency Cardiac Care (ECC) Training Centre for conducting American Heart Association (AHA) certified Cardiopulmonary Resuscitation (CPR) courses to include Heart Saver, Basic Life Support (BLS), Advanced Cardiac Life Support (ACLS) and Paediatric Advanced Life Support (PALS); and a Research Department to conduct local research into various aspects of cardiovascular disease.

*"The funding providing by CHASE has helped to make the first phase of our project a reality. Our present location has expanded medical facilities and accommodates many more patient than previously. We estimate that, with this new expanded medical facility, the number of persons using our services will increase within two (2) years by a minimum of 30% over 65,000 served in 2007."*

## UHWI C-Arm Radiology Machine

*"The C-Arm machine is vital to maintaining the UHWI's current capacity to conduct certain types of surgical procedures simultaneously, and to the efficient delivery of critical medical services."*

In early 2008, the University Hospital of the West Indies (UHWI) sought project financing from the CHASE Fund to facilitate the purchase of a C-Arm Radiology Machine. C-Arm machines are among the driving technological forces behind the advancement of minimally-invasive surgeries; they have, in turn, led to an increase in more cost-effective outpatient care. Initially used in general surgery and orthopedic applications, the equipment is now also used in Neurosurgery, cardiothoracic, Pain Management and Interventional Radiology in operating theatres.

The funding was actually needed to purchase a machine which had been on loan to the UHWI since December 2006, courtesy of Phillips Puerto Rico. CHASE Fund provided \$4,961,600 and the C-Arm has since been purchased and is already being used to treat patients with spinal trauma, spinal cord compression, slipped inter-vertebral disc, cardiac pacemakers, orthopaedic conditions and Urological disease such as stones. Essentially, the Hospital has been able to perform surgeries on many patients who otherwise would be on a waiting list.

The project managers anticipate that each year the UHWI will treat approximately 500 hospitalized patients from various departments – including Neurosurgery, Cardiothoracic, Urology, Orthopaedics – as a result of the acquisition of the equipment and technology.

The UHWI has been providing health care to Jamaica and the wider Caribbean region since 1952, inclusive of research, education, training and patient care in several specializations.

## TRAINING; Substance Abuse Training

With a significant percentage of the population in Jamaica's adult correctional facilities being incarcerated on drug-related charges, the Department of Correctional Services has identified the need to equip a cadre of staff and inmates at each institution with the skills needed to conduct sessions in substance abuse issue and is also seeking to fully implement the Substance Abuse Component of the Department's Life Skills Programme in all adult and juvenile facilities.

The CHASE Fund has been assisting that process since 2006. That was the year in which the Department, in conjunction with the National Council on Drug Abuse (NCDA) conducted a survey among the inmate

population which revealed that 47% of the approximately 4,500 convicted offenders in custodial care were substance abusers.

With no effective treatment programme in place and no staff member possessing the requisite intervention skills, the Department approached the CHASE Fund to provide funding assistance to train persons to develop and execute an effective Drug Counselling Programme for the incarcerated population.

So far, the CHASE Fund has provided in excess of US\$7,000.00 (approximately J\$500,000) to expose two Probation Officers and two Correctional Officers to the annual CARIAD Substance Abuse Training held in Tobago by the University of the West Indies. Those trained have been entrusted with the responsibility of conducting sessions with inmates on Substance Abuse issues, which is an aspect of the Department's Life Skills Programme and have been assigned to the Tower Street Adult Correctional Centre and St. Catherine Adult Correctional Centre – the two institutions at which the greater concentration of incarcerated substance abusers are housed.

The first set of trained officers was assigned to the Tower Street Centre and has so far impacted the lives of 43 substance abusers at the Centre who are enrolled in the institution's Life Skills Programme. The latest batch of CHASE Fund-facilitated training, which took place in 2008, allowed expansion of the programme to the St. Catherine facility; a total of 50 inmates are also being trained at that institution, some of whom will act as trainers to conduct block training with their peers. The Department of Correctional Services believes that "an excellent start has been made in that both major institutions now have a total of four persons being trained and a drug programme fully operational to meet the needs of inmates." In fact, the expectation is that some 186 inmates will benefit annually from the training being done between the two maximum adult institutions.

*The Department of Correctional Services is entrusted with the responsibility of keeping offenders in safe custody, while also rehabilitating them for a smooth re-entry into society. The treatment regime that is being applied under our Life Skills Programme to help drug abusers make that transition is an important contributor to the development of Jamaica's human resources and this contributes, in turn, to ensuring the security and development of the wider society.*

The Department now wishes to extend this programme to some of Jamaica's most vulnerable clients – that is, the over 400 juvenile offenders in custodial care, as well as those on community based orders, such as Probation and Community Service Orders – to achieve a reduction in the existing re-offending rate of 21% to a desired level of 10%.

## Association of Operating Room Nurses

*"A healthy nation is a vital national resource. A prime goal of each nation must be to achieve the best health status possible for the population within the resource available."*

Lavern Campbell – Operating Theatre Manager

The Percy Junor Hospital – a Type C hospital located in Spalding in Northeast Manchester near the border of Northwest Clarendon – serves a population of over 250,000 in Spalding and its environs. The Hospital has a bed capacity of 121 and an average occupancy level of 80% and is the receiving health institution for Alexandria, Chapelton and Ulster Spring Poly Clinics in the parishes of St. Ann, Clarendon and Trelawny, respectively. In addition to Medical, Surgical, Curative management, Obstetrics and Gynaecological, Paediatric, Psychiatric, X-ray, Pharmacy and Laboratory services, the Hospital offers Surgical and Medical out-patient clinics.

It is, therefore, vital that this facility be maintained to deliver service at optimum skills and efficiency levels to ensure that it meets the needs of the wide community base that it serves. It was on this basis that the



hospital sought funding support from the CHASE Fund for personnel to participate in the 55th Congress of the Association of Operating Room Nurses, held in California from March 29 – April 3, 2008. CHASE allocated \$102,894.00 to facilitate that training which was designed to provide access to knowledge of international best practices, procedures, trends, innovations and technologies that would enhance nurses' ability to offer a higher quality of care for patients.

Transfer to other nursing colleagues of the knowledge gained was also another major objective – with the vision being the creation of a cadre of better-equipped operating room theatre nurses who could provide better care for patients during and after surgery, as well as who possessed an increased awareness of best practices for operating theatre nurses. The project is expected to impact approximately thirty people at the Hospital – thirteen of them immediately.

*"This project could contribute towards the development of Jamaica's human resources and the country as a whole, by ensuring that the right quality, quantity, mix, and distribution of health personnel are available to meet health care needs in an environment that supports effective and safe practice."*

Operating Theatre Manager Lavern Campbell who took up the opportunity declares that it also gave her the opportunity to learn new ways to cut costs, streamline processes. She reports that with application of what was learned, achievement of the project goals is on target, inclusive of improved health outcomes, greater efficiency – both financial and operational service – because of better utilization of resources, and the identification of critical issues related to the supply of/demand for nursing personnel, including factors that influence recruitment, retention and motivation.

*"Planning the supply of and demand for human resources for health is a significant challenge for most countries. There must be provision of the right number of health care personnel with the right knowledge, skills, attitudes, qualifications, performing the right tasks in the right place at the right time to achieve the right predicament health targets."*

## Jeffrey Town Health Centre

Jeffrey Town, a community of approximately 4000 persons in the parish of St. Mary, has been in need of a modern health facility for some time – a facility which would deliver efficient and comprehensive health care and would remove the need for residents to make a 4-mile journey to Gayle to access health care.

The Jeffrey Town Health Centre is to be established as a Type 1 Clinic which will have all of the elements needed to enhance the quality of life for adults and children in Jeffrey Town and its environs, who periodically need medical attention at a well-organized, equipped and clean clinical environment.

*"On completion, the clinic is expected to provide a suite of 12 services to the population of Jeffrey Town and adjoining communities, inclusive of antenatal, curative, post-natal, and child and adult nutrition services, as well as chronic disease management and control, family planning, child health, HIV/AIDS management, cancer screening, early detection and referral of health problems, immunization, and improvement in general health and wellbeing"*

Paul Brown, Centre Manager

Essentially, the new facility is intended to expose the hundreds of residents in and around the community to a level of health care services that will be on par with what is available elsewhere in the parish.

The project received start-up funding from the Digicel Foundation, which contributed the initial sum needed to provide the basic structure of the building; however, this was insufficient to satisfy all the requirements for establishment of Type 1 health centre. The planners therefore approached the CHASE Fund to help finance other aspects of the development which were important to ensuring the optimal functioning of the facility. CHASE approved \$5-million for the project – basing its decision on the fact that the project would satisfy an “overriding responsibility to the community and the wider society” in respect of allowing residents to access a well-established and equipped clinic.

The project is awaiting final approval from the St. Mary Parish Council, pending the submission of sewage treatment/disposal plans by the project planners.

## RESEARCH; UWI Researchers Focus on Early Risk for Cardiovascular and Respiratory Diseases

Preliminary results of a study being conducted by medical researchers from the University of the West Indies (UWI), Mona campus, indicate that there are significant risk factors which could lead to Jamaican youth developing cardiovascular (CVD) and respiratory diseases in adulthood.

Some 905 young adults, aged 18 – 20 years, participated in the project, the first phase of which was undertaken from 2004 to 2007. Of this number, 21% displayed a pre-disposition to hypertension, with the prevalence rate being higher among the males – 31.6% compared to the females at 13.0%. Almost 17% of the sample had hypercholesterolemia; 16.5% were overweight and 8.5% were obese. The researchers also found high levels of self-reported asthma.

Entitled “Impact of Early Life Experience on the Cardio-respiratory Risk and Bone Mineral Density in Jamaican Adolescents,” the research project, which is partially funded by CHASE, was conducted by a team from the University’s Epidemiology Research Unit. Principal investigator, Professor Rainford Wilks, notes that the findings pointed to the need to reduce the risk of chronic non-communicable diseases (CNCDs) among youth. These interventions would benefit some 1.1 million persons between the ages of 10 and 34, or approximately 45% of the population; and could also be applied to infants, he says.

He explains that the study was undertaken because of increasing evidence that early life factors contribute to the risk of CNCDs, including cardiovascular disease, diabetes, asthma, cancers and osteoporosis. It is the first study of its kind among this age group in the Caribbean and it is especially significant, as, CNCDs are the leading cause of death in the Jamaican population, although HIV/AIDS is a leading cause of death in Jamaica.

*“Adverse outcomes can be averted if CNCDs are identified as early as possible.”*

Prof. Rainford Wilks, Senior Researcher, Epidemiology Research Unit, UWI

Prof. Wilks points out that studies in developed and developing countries have identified new risk factors that pre-dispose persons to CVD. “This research project will allow us to assess whether the patterns are the same, given the difference in our ethnic and economic backgrounds, and to determine whether these markers provide an opportunity for intervention which will allow us to reduce overall CVD risk in the population,” he adds.

The research is part of an ongoing study which has tracked participants from birth in September and October 1986, with subsequent tests being conducted between ages 11 and 12 and again, between ages 15 and 16.

During the year under review, CHASE provided just over J\$3.6 million in funding towards the second phase of the project – bringing total support by the Agency to some J\$7.2 million, to date. This second allocation has facilitated the purchase of a 15-seater, 4-wheel-drive bus to transport project staff; it also covers the salary for a driver over a two-year period to 2009. In this phase; the researchers are analysing previous data on the cohort to identify earlier markers of the current health risk status. Data from the respiratory risk and bone mineral density tests is also being studied.



## WAKE-UP CALL; Malaria Eradication Drain Cleaning Project

More than 40 years after Jamaica was declared malaria-free, there was an outbreak of the disease in several inner-city communities in Kingston in December 2006. The affected areas included Tivoli Gardens, Denham Town, Seaview Gardens – Phases 1 and 2 and Greenwich Town. Several cases were also detected in a section of South St. Elizabeth in January 2007. By February 2007, the total number of cases had risen to 26,311.

Inadequate maintenance of gullies and drains, limited access to potable water, poor sewage disposal and maintenance of drains, as well as improper disposal and infrequent collection of garbage were identified among the environmental factors that facilitated breeding of the *Anopheles albimanus* mosquito which transmits the malaria parasite to humans. The Ministry of Health mounted an intensive multi-sectoral initiative, which successfully controlled the outbreak, and prevented loss of life.

*“The outbreak was a wake-up call for Jamaica. We responded with an intervention strategy that featured a combination of early detection and prompt treatment of reported cases, increased epidemiology surveillance, vector control, a public education and information programme, as well as community mobilization initiatives.”*

Dr. Sheila Campbell Forrester, Chief Medical Officer – Ministry of Health

The Ministry also spearheaded a major drain cleaning project in the Corporate Area and Clarendon, with the assistance of a J\$10 million grant from the CHASE Fund. The job was undertaken in July and August 2007, with the support of the National Works Agency, the Kingston and St. Andrew, as well as the Clarendon Health Departments. In addition to cleaning the drains and trucking waste, the team also ‘planted’ insecticides at intervals of 150 metres. The Ministry also spearheaded a major drain cleaning project in the Corporate Area and Clarendon, with the assistance of a grant from the CHASE Fund.

*“We were pleased with the outcome of this exercise, which opened up long-standing blocked drains, destroyed mosquito breeding sites, reduced the use of insecticides by citizens and the odour from sewage, while also generating employment.”*

Peter Knight, Director – Ministry of Health’s Environmental Health Unit





# Sports

Building Jamaica, Uplifting Our People



*"Sport liberates potential – not just physically but psychologically, too."*

Tony Blair, Former Prime Minister of Britain

A feature article on the official website of the International Olympic Committee points to the growing recognition, internationally, of the role of sports as an agent of national development. While highlighting the benefits of sports, its impact on physical and mental health and the implications for public health budgets, the article also explores the potential contribution to local economic development – and, in particular, job creation – with the emergence of a host of related service industries.

What becomes very clear is that, beyond the thrill of competition and the hype that accompanies victory, sports bring enduring qualities that are essential to the psyche of a people and the building of a nation. The phenomenal exploits of Jamaica's sportsmen and sportswomen on the world stage have been a unifying force in our society – inspiring national pride and self-confidence. At the same time, by demonstrating the tremendous benefits to be derived from disciplined effort and consistent application of body and mind, these athletes may also serve as an inspiration for broader cross-sections of the society to emulate their discipline and commitment to hard work.

Through a sustained programme of financial support for athletes and national sports associations, as well as for the development of school and community-based sports programmes, the CHASE Fund is therefore playing a critical role in building Jamaica's human capacity and in preparing young Jamaicans to contribute positively to the nation's future development.

During the year under review, the Fund disbursed a total of J\$274.3-million across the island. Grants to national associations accounted for just under half of this amount – that is, J\$116.1-million. Some J\$60.5-million was spent on the establishment and upgrading of sports infrastructure, while J\$60.4 Million was allocated to government agencies. Several special projects, including the Jamaica International Invitational Track Meet were also assisted to the tune of J\$31.2 Million.

## FEATURED BENEFICIARIES

### New Courts at Merl Grove High

Administrators at the Merl Grove High School in Kingston are exploring the possibility of expanding the sports programme at the institution, following the recent installation of two new multi-purpose courts.

Constructed at a cost of just over J\$2-million, the new facilities – which can accommodate netball, basketball, volleyball and tennis – replace old infrastructure, which was extensively eroded. The project was financed and supervised by the SDF.

*"Prior to the CHASE/SDF intervention, use of the old netball courts was restricted as they had become unsafe."*

Ms. Amy Allen, Principal

This situation has a negative impact on the performance of the school's netball team, which is now striving to regain lost ground in inter-school competitions. Ms. Allen welcomed the new facilities which she said would provide an opportunity to expose students to court sports other than netball.

Physical education is an integral part of the curriculum for Grades 1 to 9 but is optional for students in Grades 10 and 11, some of whom are, however, active members of the Outdoor Games Club.

*In addition to the 1,400 full-time students on roll at Merl Grove and the school's affiliate organizations, several other educational institutions in the community have access to the games courts.*

## Sports Court for The Deaf

The 66 students at the Lister Mair Gilby School for the Deaf and their teachers are keenly anticipating the day when Jamaica can field a team of hearing-impaired players at the International Deaf Olympics. The 42-year-old School, located near Papine in St. Andrew, moved one step closer to fulfilling this dream in June 2007, with the assistance of CHASE.

The grant which CHASE provided through the Sports Development Foundation, facilitated construction of a multi-purpose games court to replace the rough, concrete surface which was used previously by players. The new facility – which is also used by citizens from the neighbouring community of Land Lease – can accommodate the sports of netball, basketball and volleyball. However, students are only being trained in netball and basketball, as the School is seeking assistance in order to introduce a volleyball programme.

*“Our Sports Club, which meets in the evenings and also includes adult deaf players, is helping the youngsters to hone their skills and they are benefitting from the exposure to a higher level of competition.”*

Mrs. Oreta Dean, Sports Co-ordinator – Lister Mair Gilby School

The sports programme at the Lister Mair Gilby School was formally established two years ago but, already, it is making a positive impact on discipline in the institution.

*“We have seen a marked improvement in behaviour, both on the court and in class; and we are confident that, ultimately, this will be reflected in students’ academic performance and other areas of their life.”*

Mrs. Vendeta Souza-McKenzie, Principal

## Prison Oval – A Sports Hub

CHASE continues to support the efforts of the Sports Development Foundation (SDF) to upgrade major sports venues into first-rate facilities that will provide an appropriate environment for the development of talented sportsmen and women.

*The Prison Oval, in Spanish Town, St. Catherine, has been transformed over the last seven years into a regional centre and sports hub, with seating for some 1,200 persons.*

The Prison Oval is one of the two main sports grounds that offer access to high-level football and cricket competitions for citizens in Jamaica’s most densely-populated parish. While serving as the Headquarters for the St. Catherine Football Association and as home ground for the popular Premier League team, Rivoli, the Prison Oval is also the venue for training programmes and competitions organized by the parish football association. Additionally, it hosts sports events for several St. Catherine-based schools, as well as regional matches for the mid-island parishes of Clarendon, Manchester and St. Elizabeth.

During 2007/2008, the SDF supervised extensive refurbishing at the complex. The project, valued at some J\$1.2 million, involved re-roofing of all four dressing rooms and painting of the showers, as well as repairs to fixtures in the public sanitary conveniences.

*"We are pleased at the standard of the work that was done to restore our facilities which are widely used by patrons, ranging from just under 12 years old to senior players. We really got value for money."*

Lincoln "Happy" Sutherland, Chairman, Management Committee

## Tivoli Sports Complex - A Community Asset

*"Participation in Sports is an uplifting activity. It instills discipline and self-confidence among sportsmen and sportswomen; it also enhances community and national pride."*

The Most Hon. Edward Seaga, President – Tivoli Football Club

The Edward Seaga Sports Complex in Tivoli Gardens, in the west end of the Corporate Area, continues to be a source of pride for its administrators and members of the community.

The Complex – which benefits from ongoing support from the Sports Development Foundation (SDF), via CHASE funding, for the Complex's long-term development programme – is one of the most well-equipped football facilities in the island. It is used for daily practice sessions by some 70 players representing champions the Tivoli Football Club, as well as for weekly matches organized under the auspices of the Jamaica Football Federation. The grounds have also accommodated several international games.

*"The nation has been richly rewarded for this investment in community sports, as two members of the Club, Ricardo Fuller and Jermaine Johnson, now play on the national team. They are also members of major UK-based football clubs."*

Facilities at the two-storey clubhouse – which include changing rooms, a gymnasium, kitchen, dining room, administrative offices and a boardroom – were further enhanced by the SDF during the 2007/2008 financial year. Under that project, the upper floor of the building was converted into a hostel, with bedrooms and bathrooms to accommodate 20 persons.

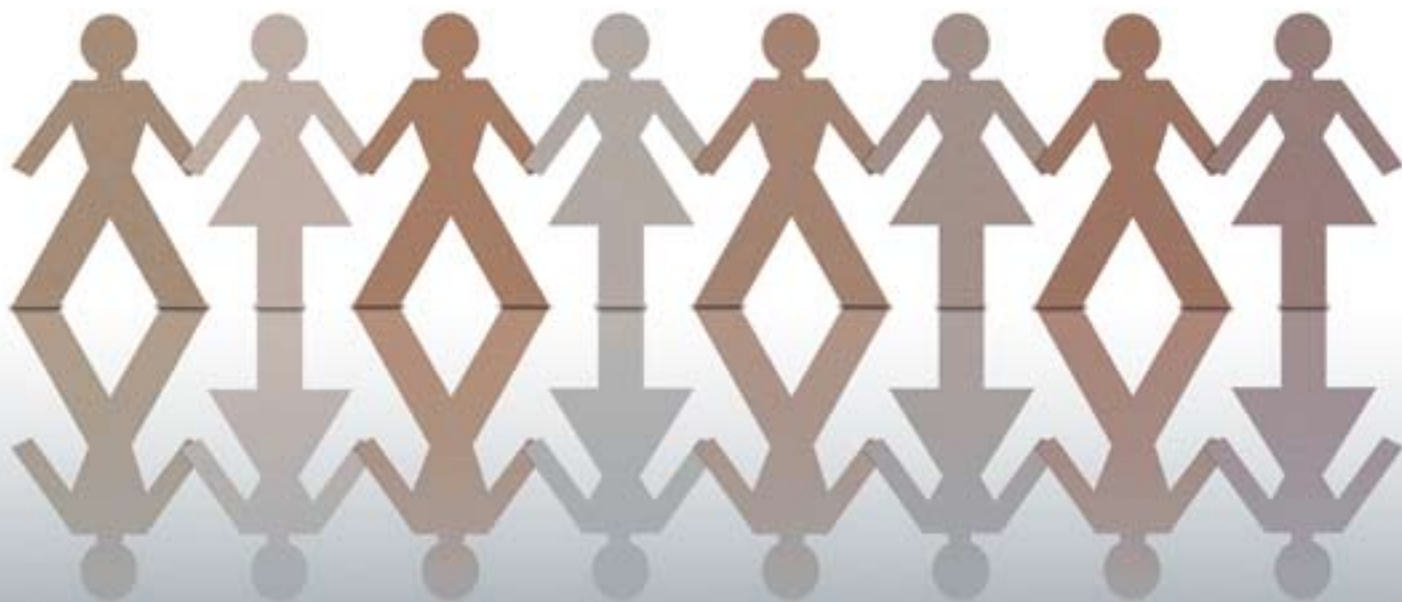
Other improvements at the Complex during the year under review included ongoing upgrading of the football field, as well as installation of three new, outdoor, spectator stands with a total capacity of 1,500. The new stands replace seats which had fallen into disrepair and bring to four, the total number of stands that are located on the grounds. The fence adjacent to the basketball court, at the basketball-netball complex, was also repaired.





# Listing of Projects

as at March 31 2008



# Sector: Arts and Culture

## Name of Project Year 07/08

## Amount Approved \$

### Performing Arts

1	Island Special Constabulary Force	465,000
2	Green Park Primary & Junior High School	921,000
3	Tivoli Gardens Dance Troupe	380,000
4	Jamaica World Stars Performing Arts Olympics 2007	1,500,000
5	NDTC 2007- 2009	6,000,000
6	Bog Walk Hig School	500,000
7	Steel Pan Methods	300,000
8	Jonathan Grant High School	500,000
9	Irwin High School	400,000
10	Greenwich All-Age School	600,000
11	Jamaica Society for the Blind	1,125,000
12	EMCVPA	10,586,920
13	Edith Dalton James High School	600,000
14	McGrath High School	305,500
15	Peppaz Drama Club	285,000
16	Ocho Rios Library Performing/Literary Programme	400,000
17	JCDC	6,000,000
18	Central Branch All Age School	300,000
19	Area Youth Foundation	3,000,000
20	Drews Avenue Primary School	500,000
21	Little Theatre Movement of Jamaica	2,500,000
22	Sistren Threatre Collective Creations	1,400,000
23	Shelley-Ann Maxwell - Degree in Choreography	1,600,000
24	Janice Gore - MA in Arts Administration	1,230,000

## Sector: Arts and Culture

25	Nicholeen Degross-Johnson - Ph.D in Dance Education	782,000
26	Candice Morris - Undergraduate Degree in Dance	1,000,000
27	St. Thomas Carrot Festival	200,000
28	Oniel Price - MA in Dance (Choreography)	1,600,000
29	Ade Robinson - Classical Piano Music	420,000
30	Tacius Golding High School	135,000
31	Spanish Town Mass Marching Band	1,500,000
32	Windsor Heights Youth Capacity Building Programme	1,500,000
33	Orrett Rhoden - Benefit recital	420,000
34	Llandilo School of Special Education	1,000,000
35	Tony Wilson Dance Centre	1,000,000
36	Soroptimist International (Kgn.)	150,000
37	Ginger Knight - Room for Rent (2nd award)	1,000,000
38	Tribute to the Greats	150,000
39	National Dance Theatre - replacement of studio roof	1,000,000
40	Kingston College Chapel Choir	20,000
41	Cari-Folk Singers	200,000
42	Flames of Freedom	500,000
43	Albert Town Community College	2,000,000
44	Actor Boy Awards 2008	700,000

**56,675,420**

### Literary

45	Wolmer's Girl Alumnae - Publication of school's history	1,500,000
46	Kay Anderson - Ancestral Whisperings	1,020,000
47	The Jamaican Historical Society	228,000
48	Alfred Sangster - Publication of the History of CAST/UTECH	1,150,000
49	Monica Tomlinson - Journeys: Home & Away	1,500,000

# Sector: Arts and Culture

50	UHWI - Publication: History of Nursing Ed. at UHWI 1949-2006	1,055,300
51	Michael Henry - Rise & Fall of Falmouth	250,000
52	Jean Smith - Book:Praise Songs Chapters in a Life	200,000
53	Tony Becca - Souveneirs (2nd award)	100,000
54	LMH Publishing Ltd. - Official West Indies Dictionary sets	150,000
		<b>7,153,300</b>

## Library/Archive

55	Glenmuir High School	1,000,000
56	Seaview Gardens Primary School	800,000
57	Council of Voluntary Social Services	2,500,000
58	UWI - Dept. of Lib. & Info. Services	261,707
59	UNESCO	1,500,000
60	St. Michael's Theological College	1,200,000
61	Alpha Boys School	2,171,000
62	Portmore Community College	1,100,000
63	UWI - Main Library	5,000,000
64	Greater Portmore Primary School	500,000
65	Tacius Golding High School	600,000
66	St. Patrick's Foundation	500,000

**17,132,707**

## Visual Arts

67	Steve Reeves - Course in Painting at EMCVPA	173,200
68	Multicare Foundation	7,500,000
69	Trudy-Ann Barrett - MA in Art Education	1,000,000
70	Tracy-Ann Clarke - Postgraduate in Arts, Culture I Enterprise	200,000
71	Phillip Thomas - MFA is Visual Arts	1,500,000

## Sector: Arts and Culture

72	Andrew St Othneil Green - MFA in Fine Arts	1,300,000
73	Stanford Watson - MA in Community Arts	1,700,000
74	Ryan Simpson - MA in Art Education	1,000,000
75	Dr. Rebecca Tortello - Field trips to National Gallery	1,313,750
76	Kereina Chang Fatt - MA in Art Education	1,000,000
77	Cookie Kinhead	1,000,000
78	Phillip Thomas - MFA in Visual Arts (Additional funding) US\$3,757	270,504
79	Andre Green - MFA Visual Arts (Additional funding) US\$6,683)	481,176
80	Dale Bedasse (tuition fee for 2 years)	360,000
	<b>18,798,630</b>	

### Museum

81	Rio Nuevo Battle Site Historical Park	600,000
82	Institute of Jamaica (IOJ)	6,500,000
83	The Michael Manley Foundation	7,500,000
	<b>14,600,000</b>	

### Media/Film/Music

84	Edna Manley Foundation	1,019,380
85	Noel Dexter & Godfrey Taylor - CD of traditional folk songs	1,700,000
86	Downtown Kingston Reggae Music Heritage Tour	650,000
87	The Jamaican Folk Singers	3,000,000
88	Junior Scott - Tuition fees	80,000
89	MBGC Inc - Video biography of PJ Patterson (additional funding)	1,280,000
90	Island Dreams TV series - Season 7	1,000,000
91	Filicia Morrison - Soprano	47,000
92	Video for Change (Additional funding)	163,800
93	Reggae Film Festival	4,000,000
	<b>12,940,180</b>	

# Sector: Arts and Culture

## Heritage

94	National Council for Indian Culture	750,000
95	Symposium of Caribbean Modernist Architecture	450,000
		1,200,000

## Craft

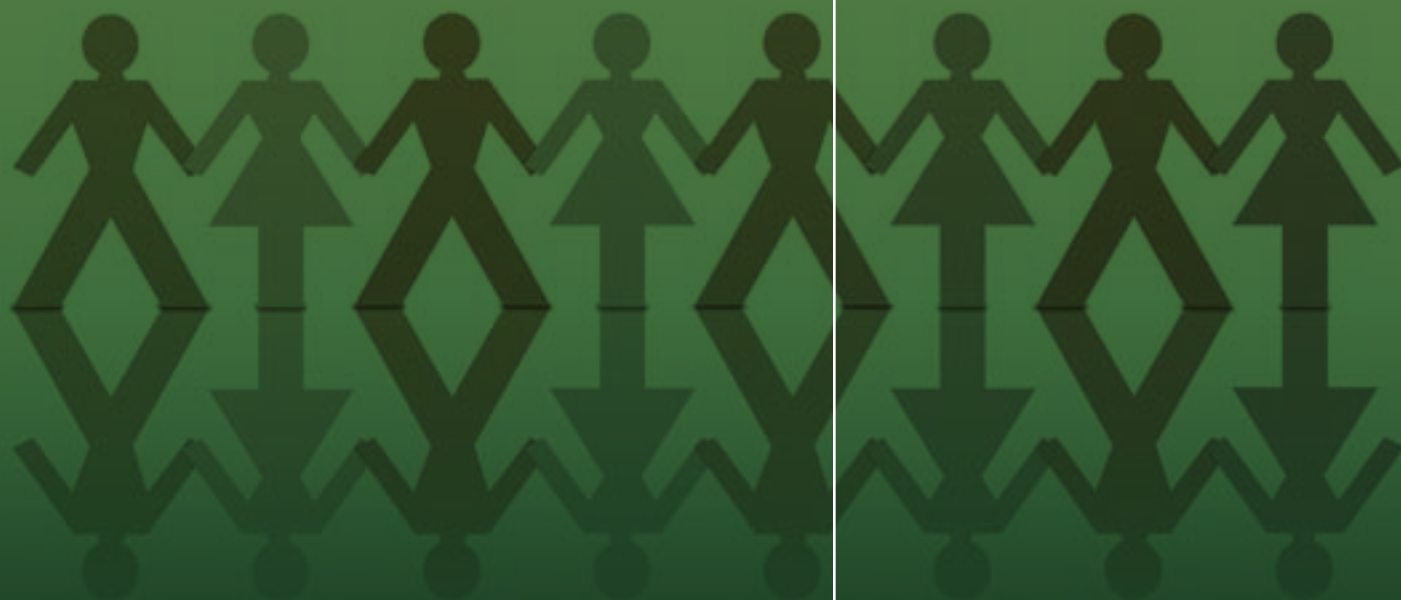
96	Spring Village Development Foundation	242,700
		242,700

## Historic Sites/Monument

97	Hampton High School	7,000,000
98	Jamaica National Heritage Trust (JNHT)	6,000,000
99	Ward Theatre - fund raising medithon	200,000
		<b>13,200,000</b>

**Total Arts & Culture for 07/08**

**141,942,937**



# Sector: Health

## Name of Project

Year 07/08

## Amount Approved

\$

### Medical Assistance

### Cancer Care

1	Chrissane Leslie	360,000
2	Dorothy Barrett (2nd award)	340,000
3	Sheena Anderson	300,000
4	Darrian Samuels	300,000
5	Natanya Benbow	209,000
6	Veronica Wallace	150,000
7	Neville Williams	360,000
8	Merle Tomlinson	126,000
9	Charmaine Constantine (2nd award)	1,000,000
10	Charmaine Constantine (3rd award)	1,000,000
11	Marcia Haughton	250,000
12	Marcia Davis-Reid	250,000
13	Kabul Rochester (2nd award)	250,000
14	Beatrice McGhie	50,000
15	Lloyd Watson	30,000
16	Paulette Baker	100,000
17	Faith Hamer (US\$4,500 x 3 = US\$13,500)	921,375
18	Hilton Douglas	350,000
19	Austin Tucker	259,000
20	Ophal Campbell	450,000
21	Lois Baylis	960,000
22	Pauline Rowe	373,000
23	Deborah Campbell	450,000

## Sector: Health

24	Dionne Whittingham	760,000
25	Angella Buckley	84,000
26	Naethan Blake (medical assistance)	131,400
27	Yvonne Woodbine (medical assistance)	10,500
28	Maureen Paisley	240,000
29	Ingrid Berthfield	173,725
30	Suzette Corbin - Stage III Breast Cancer	168,000
31	Donna Brown - Chronic Myeloid Leukaemia	40,000
32	Stelma Grandison - Bilateral Breast Cancer	720,000
33	Jennifer Demetrius - Sarcoma	300,000
34	Oswald Wilmot - Colon Cancer Stage III	617,669
35	Dorna Francis - Breast Cancer	109,800
36	AnnMarie Thompson - Metastatic Liver Disease	250,000
37	Shaniel Davis - Stage IV NeuroBlastoma	88,004
38	Aba Polson - Breast Cancer	500,000
39	Hannah Davis - Stage II Breast Cancer	450,000
40	Ansel Brown (Prostate cancer)	470,000
41	Anthony Francis (Gastric Cancer)	123,000

### End Stage Renal Disease

42	Maxine Smith	360,000
43	Glenroy Stone	360,000
44	Marvalyn Bradley	144,000
45	Ricardo Lobban	350,000
46	Norman Lawes	360,000
47	Danzilee Thompson	280,000
48	Mauricesa Taylor	150,000
49	Shaneeka Grant	360,000

## Sector: Health

50	Hueken Gayle	250,000
51	Sherine Livingston	250,000
52	James Keslow	250,000
53	Abraham Burrowes	360,000
54	Collin Elliot	360,000
55	Clive Lowe	360,000
56	Barrington Miller	360,000

### Other

57	Sylvia Grant	68,100
58	Sonia Morgan (medical assistance)	65,000
59	James Carnegie (Medical Assistance)	200,000
60	Sylvia Grant	31,050
61	Herma Doiley	250,000
62	Nicola Gordon-Rowe (Medical Assistance) US\$11,500	792,350
63	Gloria Gooden (medical assistance)	280,000
64	Hon. Dr. Olive Lewin (medical assistance)	1,360,000
65	James Carnegie (Medical Assistance) (2nd award)	200,000

**21,874,973**

### Healthy Lifestyle

66	Jamaica Wellfest	450,000
67	Forever Young - Health nutrition & Rejuvenation Fair	400,000
68	St. Peters & Paul Health Clinic	20,000
69	Consie Walters Cancer Care Hospice	20,000
70	TMRI - Cardiovascular Disease Project (additional)	700,000
71	National Child Month Committee	65,000
72	Special Olympics Summer Games	425,000

## Sector: Health

73	Content Gap Primary School	2,300,000
74	Malaria Programme	20,000,000
75	St. Mary Collaborators	106,000
76	Health Care Marketing	165,000
77	LIVE WELL - Eulalee Thompson	300,000
78	TMRI - Phase 11	3,636,360
79	National Council for Senior Citizens Health Fair	125,000
80	Janet Fearon	50,000
81	Jamaica Wellfest (2008)	450,000
82	Forever Young - Health nutrition & Rejuvenation Fair (2008)	450,000
83	UWI HIV/AIDS Response Programme	2,450,000
84	Eastern Wellness Fest 2008	297,550
		<b>32,409,910</b>

### Equipping/Upgrading health facilities

85	UWI Special Needs Centre	2,000,000
86	Jeffrey Town Health Centre	5,000,000
87	Lionel Town Health Centre	1,000,000
88	The Heart Foundation of Jamaica	10,000,000
89	Friends Incorporated (West Indies)	4,807,000
90	Western Regional Health Authority (Cornwall Regional)	3,800,000
91	Southern Regional Health Authority (May Pen)	5,859,000
92	Southern Regional Health Authority (May Pen)	2,788,915
93	HOPE Worldwide Jamaica	2,000,000
94	Portland AIDS Association	150,000
95	Endoscopic Unit (Spanish Town Hospital) additional funding	6,000,000
96	Jamaica Epilepsy Association	157,311
97	Haemoglobin Electrophoresis Service (Mandeville Hospital) Sickle Cell Trust	600,000

## Sector: Health

98	KPH Dept. of Urology (Additional funding)	6,500,000
99	Percy Junor Hospital (Accident & Emergency Dept.)	8,800,000
100	International Centre for Environment & Nuclear Sciences	4,620,000
101	UWI :C-Arm Radiology Machine (US\$70,000)	4,961,600
102	Black River Hospital (Obs & Gynae Dept.) (US\$35,000)	2,520,000
	<b>71,563,826</b>	

### Research

103	Caribbean Health Research Council	251,000
104	The Hope Institute	97,000
105	Pathology Dept. (UHWI) - Cytogenetics facility)	10,821,688
	<b>11,169,688</b>	

### Training

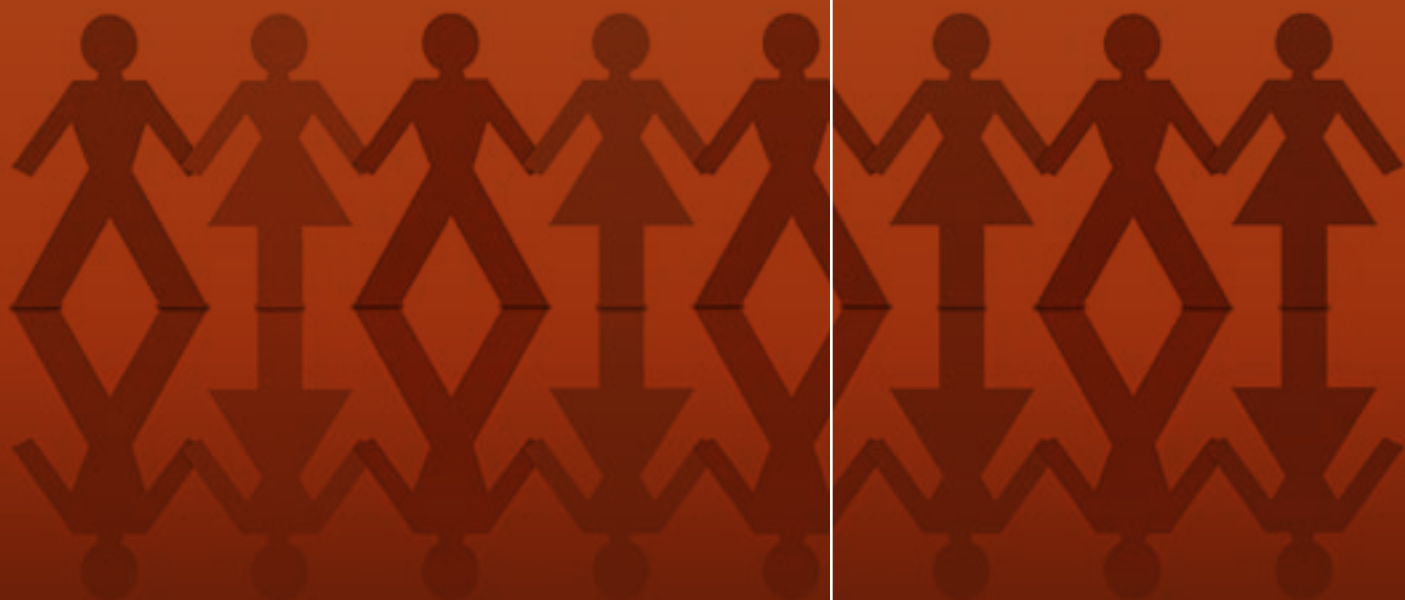
106	Substance Abuse Training - CARIAD (US\$2,223)	151,719
107	JAPINAD - Exposition and Conference	863,500
108	Dr. Yasmin Williams	273,000
109	Dept. of Correctional Services	150,000
110	Faculty of Medical Sciences (Dr. Rosemarie Wright-Pascoe)	300,000
111	Ionie Whorms - Achieving Knowledge to Serve	520,800
112	Family and Parenting Centre	600,000
113	Bustamante Hospital for Children	540,000
114	Jamaica Medical Doctor's Association	150,000
115	Simone Thomas (MSc. Bioinformatics)	1,400,000
116	Monique Campbell (MBBS)	832,000
117	Jamaica Physiotherapy Association	155,000
118	Camp Bustamante	141,890
119	Substance Abuse Training in Tobago - CARIAD (US\$3,800)	273,000

## Sector: Health

120 Dr. Michelle Reece (living expenses) CA\$16,500	1,216,050
121 Assn. of Operating Room Nurses (Percy Junor ) (US\$2,400)	172,800
122 Ena Thomas Memorial Lecture	300,000
123 Natasha Richards (4th Yr. medical student)	914,000
	<b>8,953,759</b>

**Total Health 07/08**

**145,972,156**



# Sector: Education

## Name of Project

Year 07/08

## Amount Approved

\$

### Building of Basic Schools & Resource Centres

1	Central Branch Basic School	17,000,000
2	Swaby's Hope Basic School	15,550,000
3	Mavis Allen Basic School	18,720,000
		<b>51,270,000</b>

### Equipping & Upgrading of Basic Schools

4	Portia Simpson Basic School	3,700,000
5	Neil Lyndhurst Basic School	71,000
6	Ebenezer Basic School	2,476,000
7	God Bless Basic School	6,200,000
8	Iteboreal Basic School (2nd award)	1,750,667
9	Tiny Tots Basic School	7,460,000
10	Santoy Basic School	2,664,000
11	Walters Basic School	2,210,000
12	Hurricane Dean Rehabilitation	50,000,000
13	Brown's Town Infant School	27,302
14	Kenneth Witter Basic School (Additional funding)	2,445,006
15	Waterford Basic School (Additional funding)	2,436,930
16	Clifton Basic School (Additional funding)	7,947,795
17	West Retreat Basic School (Additional funding)	748,208
18	Watsonville Basic School (Additional funding)	2,890,726
19	Ashton Basic School (Additional funding)	1,879,716
20	St. Richards Basic School (Additional funding)	3,217,234

# Sector: Education

21	Willodene Basic School	3,941,000
22	Carron Hall Infant School	4,677,000
		<b>106,742,584</b>

## Training

23	Institute of Education (UWI) M.Sc. Programme	4,900,000
24	Teacher Training Scholarships	40,000,000
		<b>44,900,000</b>

## Nutrition

25	Jamaica Dairy Farmers Federation Limited (3rd award)	65,000,000
		<b>65,000,000</b>

**Total Education 07/08**

**267,912,584**



# Sector: Sports

## Sports Development Foundation April 2007 to Mar 2008 (\$J)

### Infrastructure

#### Multi-purpose Courts

**30,792,277.86**

Mona Astroturf

Delacree Lane

Marlie Mount Primary

Kitson Town All Age

Windsor (China YC)

Marlie Mount Community

Nine Miles

Ashley & Metclaf Road

Faith Temple Church

Swallowfield Primary

National Police Sports Grounds

Palmer's Cross Primary

Boston Community Centre

Windsor Castle All Age

Merl Grove High Sch

St.Aloysius Sch

Lister Mair Gilby School for the Deaf

Petersfield

Anderson Town

Glade District

Aenon Town

Vauxhall High School

George Reid Manchester

Stony Hill Primary

Ellis Park Comm Cr.

Alpha Primary

Duhaney Park

#### Fencing/Walls

**5,739,467.53**

Roosevelt Basic

Brammy Clarke

Buckfield

Evergreen

Richmond Park

St. Richards Primary

Clembhards Park

Kellits

Green Island

Windsor Castle

Ebony Grove

Tivoli

Westmoreland Oval

St.Georges Sports Club

Little London

#### Fields

**15,018,892.82**

St. Richards Primary

Four Paths

Drax Hall

# Sector: Sports

Sanguinetti

Bounty Hall

Camperdown High

Mona Primary

Magotty High

Boundbrook

Eden Park

Tivoli

Hazeldene

Grant's Pen Dist. St.Thomas

Petersfield

Little London

## Clubhouses

**3,172,262.62**

Prison's Oval

Tivoli Complex

Harbour View Complex

## Seats

**1,261,262.50**

Tivoli Complex

## Signs -Islandwide

**4,520,856.47**

## Total Infrastructure

**60,505,019.80**

## Grants to National Associations

**116,159,644.00**

Amateur Swimming of Jamaica

Equestrian Federation

Intercollegiate College Sports

Ja Amateur Athletic Ass.

Ja Amateur Basketball

Ja Amateur Gymnastics

Ja Amateur Softball Assn

Assn of Sports Medicine

Ja Badminton Assn

Jamaica Bobsleigh

Amateur Body Building

Boxing Board of Control

Ja Chess Fed

Ja Cricket Association

Jamaica Cycling Fed

Football Federation

Jamaica Golf Association

Ja Hockey Federation

Ja Netball Association

Ja Paraplegic Assn.

Ja Rifle Association

Ja Rugby Union

Ja Skeet Club

Ja Ski Federation

Ja Visually Impaired Cricket Assn

Ja Surfing Assoc

# Sector: Sports

Jamaica Squash

Ja Table Tennis

Tae-kwon Do Association

Ja. Triathlon Association

Ja Volleyball Association

National Domino Bodies

Special Olympics Found.

Tennis Jamaica

IAAF High Perfce Centre

Ja Race Car Drivers Club

Multicare Foundation

## Government Agencies

**60,489,600.00**

## Athletes Welfare

**1,152,654.56**

## Special Projects

### Cricket Liaison

**139,567.23**

### Invitational Track Meet

**31,234,250.00**

### Sports Research Project

**95,000.00**

## Other Projects

**4,548,507.65**

## Total Special Projects

**36,017,324.88**

## Total Spend

**274,324,243.24**





# Senior Managers' Emoluments

POSITION	BASIC PAY RANGE	MOTOR VEHICLE UPKEEP
Chief Executive Officer	3,080,000 – 3,850,000	
Finance Manager	2,200,000 – 2,750,000	477,708.00
Administrative & PR Manager	2,200,000 – 2,750,000	477,708.00
Project Manager	2,200,000 – 2,750,000	477,708.00

- A fully maintained motor vehicle is assigned to the CEO
- Senior Managers are paid 25% of their annual basic salary as gratuity
- All Senior Managers are covered under the company's Health and Group Life Insurance Schemes
- Emoluments stated are before tax



# Financial Statements

as at March 31 2008



## **Independent Auditors' Report**

To the Members of  
Culture, Health, Arts, Sports and Education Fund

### **Report on the Financial Statements**

We have audited the accompanying financial statements of Culture, Health, Arts, Sports and Education Fund, set out on pages 1 to 18, which comprise the balance sheet as of 31 March 2008 and the statement of changes in fund and cash flow statement for the year then ended and a summary of significant accounting policies and other explanatory notes.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and with the requirements of the Jamaican Companies Act. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatements of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the company as of 31 March 2008 and of the changes in fund and cash flows for the year then ended in accordance with International Financial Reporting Standards and the requirements of the Jamaican Companies Act.

**Report on Other Legal and Regulatory Requirements**

As required by the Jamaican Companies Act, we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been kept, so far as appears from our examination of those records, and the accompanying financial statements are in agreement therewith and give the information required by the Act, in the manner so required.

Chartered Accountants

31 July 2008

Kingston, Jamaica

## **Independent Auditors' Report**

To the Directors of  
Culture, Health, Arts, Sports and Education Fund

The accompanying pages 19 to 35 are presented as additional information only. In this respect, they do not form part of the financial statements of Culture, Health, Arts, Sports and Education Fund for the year ended 31 March 2008, and hence are excluded from the opinion expressed in our report dated [d-m-y] to the members on such financial statements. [The information on pages 19 to 35 has been subject to audit procedures only to the extent necessary to express an opinion on the financial statements of the company and, in our opinion, is fairly presented in all respects material to those financial statements.]

The information on pages 34 and 35 was not taken from the accounting records of Culture, Health, Arts, Sports and Education Fund, was not subject to any audit procedures and is presented for information purposes only.

Chartered Accountants  
31 July 2008  
Kingston, Jamaica

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

Statement of Changes in Fund

Year ended 31 March 2008

(expressed in Jamaican dollars unless otherwise indicated)

		2008	2007
	Note	\$'000	\$'000
<b>Contributions</b>	2(b)		
Arts and culture fund		132,091	116,122
Health fund		176,121	154,824
Sports development fund		352,242	309,652
Early childhood education fund		220,181	193,531
		880,635	774,129
<b>Interest Income</b>	4(c)	114,530	109,499
<b>Income from Sale of Tender Documents</b>		260	92
<b>Other Income</b>		61	-
		995,486	883,720
<b>Project Disbursements</b>			
Arts and culture fund		92,552	104,965
Health fund		121,011	115,884
Sports development fund		379,663	262,863
Early childhood education fund		191,063	182,425
		784,289	666,137
<b>Administration Fund Expenses</b>	4(c)	59,656	57,545
		843,945	723,682
<b>Net Increase in Fund</b>		151,541	160,038
<b>Fund Balance at Beginning of Year</b>		1,053,858	893,820
<b>Fund Balance at End of Year</b>		1,205,399	1,053,858

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

## Balance Sheet

**31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

	Note	2008 \$'000	2007 \$'000
<b>Non-Current Assets</b>			
Fixed assets	8	4,891	5,836
Intangible assets	9	46	140
<b>Current Assets</b>			
Receivables	10	129,335	118,986
Short term investments	11	1,072,025	945,018
Cash		4,302	1,906
		1,205,662	1,065,910
<b>Current Liability</b>			
Payables	14	5,200	18,028
<b>Net Current Assets</b>		1,200,462	1,047,882
		<u>1,205,399</u>	<u>1,053,858</u>
<b>Funded By</b>			
Arts and culture fund		183,434	143,895
Health fund		302,649	247,539
Sports development fund		111,895	139,316
Early childhood education fund		389,176	359,798
Administration fund		218,245	163,310
		<u>1,205,399</u>	<u>1,053,858</u>

Approved for issue by the Board of Directors on 31 July 2008 and signed on its behalf by:

Audrey Chin Director

Phillip Henriques Director

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

## Statement of Cash Flows

**Year ended 31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

	<b>2008</b>	<b>2007</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Cash Flows from Operating Activities</b>		
Increase in fund	151,541	160,038
Items not affecting cash:		
Contribution income	(880,895)	(774,129)
Interest income	(114,530)	(109,499)
Gain on disposal of fixed assets	(13)	-
Depreciation	1,761	1,736
Amortisation	94	203
	<u>(842,042)</u>	<u>(721,651)</u>
Changes in operating assets and liabilities:		
Receivables	(27,165)	(24,778)
Payables	<u>(12,828)</u>	<u>12,147</u>
	<u>(882,035)</u>	<u>(734,282)</u>
Contributions received	897,711	768,789
Interest received	<u>114,562</u>	<u>103,921</u>
Net cash provided by operating activities	<u>130,238</u>	<u>138,428</u>
<b>Cash Flows from Investing Activities</b>		
Proceeds from sale of fixed assets	26	-
Purchase of fixed assets	(829)	(1,016)
Purchase of intangible assets	-	(61)
Net cash used in investing activities	<u>(803)</u>	<u>(1,077)</u>
Increase in cash and cash equivalents	129,435	137,351
Cash and cash equivalents at beginning of year	<u>932,349</u>	<u>794,998</u>
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR (Note 15)</b>	<u><u>1,061,784</u></u>	<u><u>932,349</u></u>

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

Administration Fund Income and Expense Account

**Year ended 31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

		<b>2008</b>	<b>2007</b>
<b>Income</b>	<b>Note</b>	<b>\$'000</b>	<b>\$'000</b>
Interest income	4(c)	114,530	109,499
Other income		61	-
		<u>114,591</u>	<u>109,499</u>
<b>Operating Expenses</b>			
Advertising and public relations		6,969	13,483
Amortisation		94	203
Auditors' remuneration:			
Current year		800	700
Prior year under accrual		100	-
Bank charges		208	119
Depreciation		1,761	1,736
Directors' reimbursable expenses		1,690	1,590
Insurance		248	244
Lease rental		530	-
Motor vehicle maintenance		2,545	1,934
Office supplies		750	822
Other operating expenses		1,019	923
Project expenses		2,990	1,869
Professional fees		988	570
Rent		2,189	1,810
Repairs and maintenance		2,667	2,539
Staff costs	6	31,544	26,468
Travelling and entertainment		737	350
Training		319	537
Utilities		1,508	1,648
		<u>59,656</u>	<u>57,545</u>
<b>Net Surplus</b>		<u><u>54,935</u></u>	<u><u>51,954</u></u>

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

## Statement of Project Disbursements

**Year ended 31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

	<b>2008</b>	<b>2007</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Arts and Culture Fund</b>		
Archives	8,738	11,840
Heritage, craft and historical sites	6,460	7,948
Libraries	6,012	13,093
Literary	9,885	14,665
Media, film and music	5,744	9,101
Museums	8,118	9,460
Performing arts	42,656	34,164
Visual arts	4,684	2,684
Technical costs	255	2,010
<b>Total</b>	<b>92,552</b>	<b>104,965</b>
<b>Health Fund</b>		
Cancer care programme	9,269	3,880
Equipping and enhancement of health facilities	60,398	55,469
Healthy lifestyles programme	41,238	45,049
Research	3,637	7,175
Training of health professionals	6,012	3,041
Technical costs, evaluation and other costs	457	1,270
<b>Total</b>	<b>121,011</b>	<b>115,884</b>
<b>Early Childhood Education</b>		
Building of basic schools and resource centres	36,245	27,934
Health screening for basic school children	420	1,661
Improvement in nutrition status	36,947	77,502
Public education programme	7,149	5,094
Training of early childhood educators	32,461	39,911
Upgrading and equipping of basic schools	69,481	20,123
Technical costs and other expenses	8,360	10,200
<b>Total</b>	<b>191,063</b>	<b>182,425</b>
<b>Sport Development Fund</b>		
Sport Development Foundation	379,663	262,863

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

Notes to the Financial Statements

**31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

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## 1. Identification and Activities

Culture, Health, Arts, Sports and Education Fund (CHASE) is a company limited by guarantee and is incorporated and domiciled in Jamaica. The registered office of the company is at 1 Devon Road, Kingston 10. The principal activity of CHASE is to receive, administer, distribute and manage the monetary contributions of the lottery companies, pursuant to section 59G of the Betting Gaming and Lotteries Act, in connection with sports development, early childhood education, health and arts and culture.

The company pursues its objectives mainly through the granting of funds to organisations for qualified projects based on established criteria.

## 2. Significant Accounting Policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### (a) Basis of preparation

These financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS), and have been prepared under the historical cost convention.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. Although these estimates are based on management's best knowledge of current events and action, actual results could differ from those estimates. In the process of applying the company's accounting policies, management has made no judgements or estimates which it believes presents a significant risk of material misstatement to the amounts recognised in the financial statements.

### ***Standards, interpretation and amendments to published standards effective in 2008***

Certain standards, interpretations and amendments to existing standards have been published that became effective during the current financial year. The company has assessed the relevance of all such new standards, interpretations and amendments, and has effected the following IFRS which is immediately relevant to its operations.

**IFRS 7 Financial Instruments: Disclosures, and complementary Amendment to IAS 1, Presentation of Financial Statements – Capital Disclosures** (effective from 1 January 2007). IFRS 7 introduces new disclosures relating to financial instruments, but has no impact on the classification or valuation of those instruments. IFRS 7 supersedes IAS 30 and the disclosure requirements of IAS 32. The impact of the adoption has been to expand the disclosure provided in these financial statements regarding the company's financial instruments (Note 3).

There was no impact on the opening retained earnings at 1 April 2007 from the adoption of the above-mentioned standard. There are no other standards, interpretations or amendments that became effective during the year that have resulted in any change to the company's accounting policies.

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

Notes to the Financial Statements

31 March 2008

(expressed in Jamaican dollars unless otherwise indicated)

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## 2. Significant Accounting Policies (Continued)

### (a) Basis of preparation (continued)

#### ***Standards, interpretations and amendments to published standards that are not yet effective***

At the date of authorisation of these financial statements, certain new standards, amendments and interpretations to existing standards have been issued which were not yet effective at the balance sheet date, and which the company has not early adopted. The company has assessed the relevance of all such new standards, interpretations and amendments and has determined that the following may be immediately relevant to the operations and has concluded as follows:

**IAS 1 (Revised) Presentation of Financial Statements** – (effective for annual periods beginning on or after 1 January 2009). The main objective in revising IAS 1 was to aggregate information in the financial statements on the basis of shared characteristics. IAS 1 will affect the presentation of owner changes in equity and of comprehensive income. It will not change the recognition, measurement or disclosure of specific transactions and other events required by other IFRSs. IAS 1 will require an entity to present, in a statement of changes in equity, all owner changes in equity. All non-owner changes in equity (that is, comprehensive income) will be required to be presented in one statement of comprehensive income or in two statements (a separate income statement and a statement of comprehensive income). Components of comprehensive income will not be permitted to be presented in the statement of changes in equity. Management is currently assessing the impact of these changes.

The company has concluded that the following standards, interpretations and amendments to the existing standards, which are published but not yet effective, are not relevant to its operations and will therefore have no material impact on adoption.

**IAS 23 (Amendment) Borrowing Costs**

**IAS 27 (Revised) Consolidated and Separate Financial Statements**

**IAS 32 Financial Instruments: Presentation/ IAS 1 Presentation of Financial Statements (Amendments) - Puttable Financial Instruments and Obligations Arising on Liquidation**

**IFRS 2 (Amendment) Share-based Payment - Vesting Conditions and Cancellations**

**IFRS 3 (Revised) Business Combinations**

**IFRS 8 Operating Segments**

**IFRIC 11 Group and Treasury Share Transactions**

**IFRIC 12 Service Concession Arrangements**

**IFRIC 13 Customer Loyalty Programmes**

**IFRIC 14 IAS 19 – The limit on a defined benefit asset, minimum funding requirements and their interaction**

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

Notes to the Financial Statements

**31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

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## 2. Significant Accounting Policies (Continued)

### (b) Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for services in the ordinary course of the company's activities. Revenue is recognised as follows:

#### **Contribution income**

Contributions from the lottery companies are recognised when the lottery games are drawn. Contributions are accounted for on the accruals basis.

Contributions are allocated as follows:

Arts and Culture Fund	15%
Health Fund	20%
Sports Development Fund	40%
Early Childhood Education Fund	25%

#### **Interest income**

Interest is recognised in the statement of changes in fund for all interest bearing instruments and is accounted for on the accruals basis.

### (c) Fixed assets and depreciation

Fixed assets are stated at historical cost less depreciation.

Depreciation is calculated on the straight-line basis at such rates as will write off the carrying value of the assets over the period of their expected useful lives as follows.

Leasehold improvements	40 years
Office equipment and furniture	5-10 years
Motor vehicles	5 years
Computer equipment	3 years

Repairs and maintenance expenditure is charged to the statement of changes in fund during the financial period in which it is incurred. The cost of major renovations is included in the carrying amount of the asset when it is probable that future economic benefits in excess of the originally assessed standard of performance of the existing asset will flow to the company. Major renovations are depreciated over the remaining useful life of the related asset.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

Gains and losses on disposal of fixed assets are determined by reference to their carrying amount and are reflected in the statement of changes in fund.

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

Notes to the Financial Statements

**31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

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## 2. Significant Accounting Policies (Continued)

### (d) Intangible assets

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised on the basis of the expected useful life of three years. Costs associated with developing or maintaining computer software programs are recognised as an expense as incurred.

### (e) Impairment of non-current assets

Fixed assets and other non-current assets are reviewed periodically for impairment. An impairment loss is recognised for the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of an asset's net selling price and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows.

### (f) Foreign currency translation

Transactions during the year are converted into Jamaican dollars at the appropriate rates of exchange ruling on transaction dates. Assets and liabilities denominated in foreign currencies are translated into Jamaican dollars at the appropriate rates of exchange ruling on balance sheet date. Gains or losses arising from fluctuations in exchange rates are reflected in the statement of changes in fund.

### (g) Cash and cash equivalents

Cash and cash equivalent are carried on the balance sheet at cost. Cash comprises cash on hand and at bank. Cash equivalents are short term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to insignificant changes in value.

### (h) Expenses

Expenses are accounted for on the accruals basis. Expenses are charged to the statements of changes in fund.

### (i) Financial instruments

Financial instruments carried on the balance sheet include cash and short term investments, receivables and payables. The particular recognition methods adopted are discussed in the individual policy statements associated with each item. The determination of the fair values of the company's financial instruments is discussed in Note 16.

### (j) Comparative information

Where necessary, comparative figures have been reclassified to conform with changes in presentation in current year.

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

Notes to the Financial Statements

**31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

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## 3. Financial Risk Management

The company's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. The company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the company's financial performance.

The company's risk management policies are designed to identify and analyse these risks, to set appropriate risk limits and controls, and to monitor the risks and adherence to limits by means of reliable and up-to-date information systems. The company regularly reviews its risk management policies and systems to reflect changes in markets, products and emerging best practice.

The Board of Directors is ultimately responsible for the establishment and oversight of the company's risk management framework. The Board provides principles for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, and investment of excess liquidity.

### (a) Credit risk

The company takes on exposure to credit risk, which is the risk that its clients or counterparties will cause a financial loss for the company by failing to discharge their contractual obligations. Credit risk is the most important risk for the company's business; management therefore carefully manages its exposure to credit risk. Credit exposures arise principally from receivables, cash and bank, and short term investment activities. The company structures the levels of credit risk it undertakes by placing limits on the amount of risk accepted in relation to a single counterparty or groups of related counterparties.

#### ***Credit review process***

Management performs ongoing analyses of the ability of counterparties to meet repayment obligations.

#### (i) Short term investments

The company limits its exposure to credit risk by investing mainly in short term securities backed by Government of Jamaica securities and with counterparties that have high credit quality. Accordingly, management does not expect any counterparty to fail to meet its obligations.

#### (ii) Receivables

The company's exposure to credit risk is influenced mainly by its ability to receive contributions from lottery companies.

#### (iii) Cash

Cash transactions are limited to high credit quality financial institutions

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

## Notes to the Financial Statements

31 March 2008

(expressed in Jamaican dollars unless otherwise indicated)

### 3. Financial Risk Management (Continued)

#### (a) Credit risk (continued)

##### **Maximum exposure to credit risk**

The company's maximum exposure to credit risk at year end was as follows:

	2008	2007
	\$'000	\$'000
Receivables	129,335	118,986
Short term investments	1,072,025	945,018
Cash and bank	4,302	1,906
	<u>1,205,662</u>	<u>1,065,910</u>

#### (b) Liquidity risk

Liquidity risk is the risk that the company is unable to meet its payment obligations associated with its financial liabilities when they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions.

##### **Liquidity risk management process**

The company's liquidity management process includes:

- (i) Monitoring future cash flows and liquidity on a daily basis. This incorporates an assessment of expected cash flows and the availability of high grade collateral which could be used to secure funding if required.
- (ii) Maintaining a portfolio of highly marketable and diverse assets that can easily be liquidated as protection against any unforeseen interruption to cash flow;
- (iii) Optimising cash returns on short term investments;
- (iv) Managing the concentration and profile of debt maturities.

##### **Undiscounted cash flows of financial liabilities**

The company has no significant outflows in respect of financial liabilities. Payables at year end are due within 3 months and the company has adequate cash resources to cover these, along with payments in respect of project expenses.

#### (c) Market risk

The company takes on exposure to market risks, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risks mainly arise from changes in foreign currency exchange rates and interest rates. There has been no change to the company's exposure to market risks or the manner in which it manages and measures the risk.

##### **Currency risk**

Currency risk is the risk that the fair value of a future cash flows financial instrument will fluctuate because of changes in exchange rates. The company has no significant currency risk exposure because substantially all assets and liabilities are denominated in Jamaican dollars.

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

Notes to the Financial Statements

31 March 2008

(expressed in Jamaican dollars unless otherwise indicated)

## 3. Financial Risk Management (Continued)

### (c) Market risk (continued)

#### **Interest rate risk**

Interest rate risk is the risk that the value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Floating rate instruments expose the company to cash flow interest risk, whereas fixed interest rate instruments expose the company to fair value interest risk.

The following table summarises the company's exposure to interest rate risk. It includes the company's financial instruments at carrying amounts, categorised by the earlier of contractual repricing or maturity dates. The company's interest rate risk policy requires it to manage interest rate risk by investing in short term liquid securities.

	Within 3 Months \$'000	3 to 12 Months \$'000	1 to 5 Years \$'000	Over 5Years \$'000	Non-Interest Bearing \$'000	Total \$'000
<b>2008</b>						
<b>Assets:</b>						
Receivables	-	-	-	-	129,335	129,335
Short term investments	577,880	494,145	-	-	-	1,072,025
Cash	4,302	-	-	-	-	4,302
Total financial assets	582,182	494,145	-	-	129,335	1,205,662
<b>Liabilities:</b>						
Payables	-	-	-	-	5,200	5,200
Total financial liabilities	-	-	-	-	5,200	5,200
<b>Total interest repricing gap</b>	582,182	494,145	-	-	124,135	1,200,462
<b>2007</b>						
<b>Assets:</b>						
Receivables	-	-	-	-	118,986	118,986
Short term investments	251,032	693,986	-	-	-	945,018
Cash	1,906	-	-	-	-	1,906
Total financial assets	252,938	693,986	-	-	118,986	1,065,910
<b>Liabilities:</b>						
Payables	-	-	-	-	18,028	18,028
Total financial liabilities	-	-	-	-	18,028	18,028
<b>Total interest repricing gap</b>	252,938	693,986	-	-	100,958	1,047,882

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

Notes to the Financial Statements

31 March 2008

(expressed in Jamaican dollars unless otherwise indicated)

## 3. Financial Risk Management (Continued)

### (d) Capital management

The company's objectives when managing capital are to safeguard the company's ability to continue as a going concern in order to provide benefits for its stakeholders and to maintain an optimal capital structure to reduce the cost of capital. The Board of Directors monitors the return on capital, which the company defines as the increase in the fund divided by the fund balance.

There were no changes to the company's approach to capital management during the year.

The company is not subject to externally imposed capital requirements.

## 4. Operating Activities

### (a) Self administered funds

The Arts and Culture Fund, Early Childhood Education Fund and Health Fund are administered internally.

### (b) Sports development fund

The Sports Development Foundation administers the Sports Development Fund.

### (c) Administration fund

The board of directors established that interest income earned on short term investments be allocated to the administration fund. This fund is used to cover the administrative and certain project expenses of CHASE.

## 5. Expenses by Nature

	2008	2007
	\$'000	\$'000
Advertising and public relations	6,969	13,483
Auditors' remuneration -		
Current year	800	700
Prior year under accrual	100	-
Depreciation and amortisation	1,855	1,939
Directors' reimbursable expenses	1,690	1,590
Lease rental	530	-
Motor vehicle expenses	2,545	1,934
Occupancy costs – insurance, rent, utilities, etc	6,612	6,241
Office supplies	750	822
Professional fees	988	570
Project expenses	2,990	1,869
Staff costs (Note 6)	31,544	26,468
Other expenses	2,283	1,929
	<u>59,656</u>	<u>57,545</u>

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

## Notes to the Financial Statements

**31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

### 6. Staff Costs

	<b>2008</b>	<b>2007</b>
	<b>\$'000</b>	<b>\$'000</b>
Salaries and wages	27,291	23,034
Statutory contributions	2,721	2,221
Other	1,532	1,213
	<u>31,544</u>	<u>26,468</u>

### 7. Taxation

The company's income tax payable has been waived by the Minister of Finance and Planning under Section 86 of the Income Tax Act, allowing the company to be reimbursed for withholding tax on interest earned.

### 8. Fixed Assets

	<b>Leasehold Improvement</b>	<b>Office Equipment</b>	<b>Furniture and Fittings</b>	<b>Computer Equipment</b>	<b>Motor Vehicles</b>	<b>Capital Work in Progress</b>	<b>Total</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	<b>2008</b>						
<b>At Cost</b>							
1 April 2007	1,149	2,173	2,290	1,764	4,093	84	11,553
Additions	-	134	322	-	-	373	829
Disposals	-	(80)	-	-	-	-	(80)
31 March 2008	1,149	2,227	2,612	1,764	4,093	457	12,302
<b>Depreciation</b>							
1 April 2007	76	831	758	1,360	2,692	-	5,717
Charge for the year	29	409	247	258	818	-	1,761
Relieved on disposal	-	(67)	-	-	-	-	(67)
31 March 2008	105	1,173	1,005	1,618	3,510	-	7,411
<b>Net Book Value -</b>							
31 March 2008	1,044	1,054	1,607	146	583	457	4,891

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

## Notes to the Financial Statements

**31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

### 8. Fixed Assets (Continued)

	Leasehold Improvement	Office Equipment	Furniture and Fittings	Computer Equipment	Motor Vehicles	Capital Work in Progress	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>2007</b>							
At Cost							
1 April 2006	1,149	1,552	2,167	1,576	4,093	-	10,537
Additions	-	621	123	188	-	84	1,016
31 March 2007	1,149	2,173	2,290	1,764	4,093	84	11,553
Depreciation							
1 April 2006	47	517	539	1,004	1,874	-	3,981
Charge for the year	29	314	219	356	818	-	1,736
31 March 2007	76	831	758	1,360	2,692	-	5,717
Net Book Value -							
31 March 2007	1,073	1,342	1,532	404	1,401	84	5,836

### 9. Intangible Assets

	2008 \$'000	2007 \$'000
<b>Computer software:</b>		
Cost -		
At 1 April	958	897
Additions	-	61
At 31 March	958	958
Amortisation -		
At 1 April	818	615
Charge for the year	94	203
At 31 March	912	818
Net Book Value -		
At 31 March	46	140

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

Notes to the Financial Statements

**31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

## 10. Receivables

	2008 \$'000	2007 \$'000
Contributions receivable	38,996	55,812
Other receivables and prepayments	10,161	752
Taxation recoverable	80,178	62,422
	<u>129,335</u>	<u>118,986</u>

## 11. Short Term Investments

	2008 \$'000	2007 \$'000
Repurchase instruments –		
JN Fund Managers Limited (11.84% - 12.89%) (2007 - 11.75% - 12.00%)	141,312	138,085
Capital and Credit Securities Limited (11.82% - 13.15%) (2007 - 11.80% - 11.90%)	53,066	89,376
NCB Capital Markets Limited (11.85% - 12.88%) (2007 - 11.80% - 11.90%)	147,226	134,481
Victoria Mutual Wealth Management Limited (11.95% -13.27%) (2007 – 11.87% - 12.00%)	144,189	135,995
Scotia DBG Investments Limited (11.83% - 12.70%) (2007 – 11.80% - 11.85%)	121,002	111,115
Pan Caribbean Financial Services Limited (11.89% -13.42%) (2007 - 11.85% - 12.00%)	90,375	82,341
RBTT Bank Jamaica Limited (11.95% - 13.26%) (2007 - 11.85% - 12.10%)	95,818	73,356
Bank of Jamaica Certificate of Deposit (11.96% - 12.90%) (2007 - 11.85% - 12.00%)	264,494	165,694
	<u>1,057,482</u>	<u>930,443</u>
Interest receivable	14,543	14,575
	<u>1,072,025</u>	<u>945,018</u>

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

## Notes to the Financial Statements

**31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

### 12. Fund Commitments

The following funds have been authorised by the Board of Directors at the balance sheet date but not disbursed:

	<b>2008</b>	<b>2007</b>
	<b>\$'000</b>	<b>\$'000</b>
Education	411,774	372,095
Health	171,790	156,177
Arts and Culture	143,912	103,404
	<u>727,476</u>	<u>631,676</u>

### 13. Reserve

Of the funds received from gaming, twenty percent is reserved for one year and is reflected in accumulated funds; such amounts total \$244,022,000 (2007 - \$296,290,000).

### 14. Payables

	<b>2008</b>	<b>2007</b>
	<b>\$'000</b>	<b>\$'000</b>
Project payable	96	12,250
Audit fees accrued	1,000	700
Gratuity payable	2,294	3,127
Other	1,810	1,951
	<u>5,200</u>	<u>18,028</u>

### 15. Cash and Cash Equivalents

For the purposes of the statement of cash flows, the cash and cash equivalents comprise the following:

	<b>2008</b>	<b>2007</b>
	<b>\$'000</b>	<b>\$'000</b>
Cash	4,302	1,906
Short term investments	1,072,025	945,018
	<u>1,076,327</u>	<u>946,924</u>
Interest receivable	(14,543)	(14,575)
	<u>1,061,784</u>	<u>932,349</u>

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

Notes to the Financial Statements

**31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

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## 16. Fair Value Estimation

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction. Market price is used to determine fair value where an active market (such as a recognised stock exchange) exists, as it is the best evidence of the fair value of a financial instrument.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The values derived from applying these techniques are significantly affected by the underlying assumptions used concerning both the amounts and timing of future cash flows and the discount rates. The following methods and assumptions have been used:

- (a) The amounts included in the financial statements for cash and bank balances, other receivables, short-term investments and payables reflect their approximate fair values because of the short term maturity of these instruments;
- (b) The fair value of variable rate financial instruments is assumed to approximate their carrying amounts.

## 17. Related Party Transactions

### Key management compensation

	2008	2007
	\$'000	\$'000
Salaries and wages	16,445	15,078
Statutory contributions	1,377	1,309
Other	276	722
	<u>18,098</u>	<u>17,109</u>

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

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(expressed in Jamaican dollars unless otherwise indicated)

	2008 \$'000	2007 \$'000
<b>Arts and Culture Fund</b>		
<b>Archives -</b>		
Abilities Foundation/ Art Education for Disabled Adults	172	400
Bsc in Fine Arts - Dale Bedasse	173	-
Bsc in Fine Arts - Janeque Henry	-	936
Council of Voluntary & Social Services	819	-
Documentation Centre - Ja National Commission (UNESCO)	1,387	-
EMCVPA Diploma - Floyd Brown	-	118
Hon. Edward Seaga - Digitization of Historical Documents	-	3,825
Jamaica Confederation of Trade Unions	1,242	-
MFA Degree - Andrae Green	1,568	1,961
MFA Degree - Phillip Thomas	1,977	1,300
National Gallery Ja. - Acquisition of Computer & Internet Access	208	-
Photo record of vernacular architect in Ja. - Cookie Kinhead	333	-
St Margaret's Computer Laboratory - Computers	500	-
St. Joseph Teachers' College - Library Facility	-	1,633
UWI Dept of Govt/ Caribbean Thought Archive	355	550
UWI Fire Protection System for UWI Archive	4	1,117
	-	-
	<u>8,738</u>	<u>11,840</u>
<b>Heritage, Craft &amp; Historical Sites -</b>		
Cornerstone Ministries – Our Culture	8	223
Falmouth Heritage Renewal	3,650	2,350
Indian Heritage Celebrations	750	-
Innercity Development Committee Graduates Club	890	700
Cultural Icon -Louise Bennett Coverley	-	1,375
Mighty Gully Youth Woodcraft Training	84	148
Nigerian Master Woodcarvers	428	2,829
Life Size Bust - Sir Coxanne Dodd	225	230
Site Improvement of Fort Charles, Historical Naval Hospital & Port Royal	334	-
Spanish Town Heritage Fest 2006	17	93
Spring Village Community - Art & Craft Classes	74	-
	<u>6,460</u>	<u>7,948</u>

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<b>Arts and Culture Fund (Continued)</b>		
<b>Libraries -</b>		
Alpha Boys School Library & Reading Recovery	1,118	-
Greater Portmore Primary -School Library & Multimedia Resource Centre	500	-
Greenwich All Age School/Library	107	1,426
Jamaica Library Service - Special Fund for Libraries Islandwide	653	144
Jamaica Library Service/Local Area Network	-	6,009
National Library of Jamaica/Acquisition of Rare Documents	-	361
Pembroke Hall Primary School Library	160	292
Portmore Community College - Library Improvement	1,100	-
Seaview Gdns Prim Sch - Library Media Centre & Computer Lab	142	-
Seaward Primary & Junior High/ School library	-	-
Spring Village Development Foundation - Library/Resource Centre	-	500
St. Michael's Theological College- Library Improvement	1,062	-
Tacius Golding High School - Library Improvement	517	-
UWI Library - Improvement of Library Facilities	653	3,938
Wolmers Boys School/ Library Equipment	-	423
	<u>6,012</u>	<u>13,093</u>
<b>Literary -</b>		
"Songs Chapters in a Life" - Jean Smith	200	-
A History of Cricket in Jamaica - Arnold Bertram	950	2,250
"Justice Delayed" - Publication by Ken Jones	-	670
Ancestral Whisperings	1,020	-
Autobiography: Beverley Anderson-Manley	500	1,500
Biography of the late Sir Donald Sangster - Hartley Neita	1,151	2,827
Calabash International Literary Festival	1,000	1,000
History of Nursing 1949 - 2006	127	-
History of St. Thomas - Pansy Robinson	94	33
History of Wolmer's Girls' School	597	-
Jamaica Association for the Deaf	100	40
Jamaican Historical Review	221	-
Balance carried forward to next page (21)	<u>5,960</u>	<u>8,320</u>

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<b>Arts and Culture Fund (Continued)</b>		
<b>Literary (Continued) -</b>		
Balance carried forward from previous page (20)	5,960	8,320
Journeys at Home and Away - Ambassador Don Mills	500	-
Legislation & Development in Modern Ja. - Purchase of Books	-	284
LMH Publishing Limited - Official West Indies Dictionary Sets	150	-
Publication of the History of Hanover - Marguerite Curtin	999	174
The Bakers Dozen & Other Stories - Pam Gordon	506	1,522
Edna Manley Biography - Wayne Brown	800	1,600
Publication of Book "Souvenirs" - Tony Becca	397	-
The Jamaican Collector's Edition	-	500
The making of a University - Alfred Sangster	49	-
The Rise & Fall of Falmouth - Carey Robinson	224	-
The Story & Music of Trench Town	-	1,665
UWI - Rastafari for the Youths	-	300
UWI Institute of Caribbean Studies/Archiving Rastafari Icons	300	300
	<u>9,885</u>	<u>14,665</u>
<b>Media, Film &amp; Music -</b>		
Bsc. in Fine Arts - Carline Waugh	-	532
Edna Manley College of the Visual & Performing Arts/Audio and Video Support Services	-	140
Soprano Studies (EMCVPA) - Filicia Morrison	47	-
Georgian Society of Jamaica	-	600
Ginger Knight Production – "Room for Rent"	100	2,175
Godfrey Stewart High School Music Dept.	37	127
Jamaican Folk Singers – "Pepperpot CD Production"	-	228
Jamaica Musical Theatre Co. – Musical Production Once on This Island.	-	284
Music Studies (EMCVPA) - Junior Scott	80	-
Professional Development in Teaching & Training - Kerry-Ann Perry	-	70
Combing Roots of Black Hair in Jamaica - Kimala Bennett	111	567
Bsc in Music Studies - Lori Johnson	-	500
MBGC, Inc/Video Biography of PJ Patterson	1,544	1,878
National Commission on Science & Technology	854	-
Balance carried forward to next page (22)	<u>2,773</u>	<u>7,101</u>

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	2008 \$'000	2007 \$'000
<b>Arts and Culture Fund (Continued)</b>		
<b>Media, Film &amp; Music (Continued) -</b>		
Balance carried forward from previous page (21)	2,773	7,101
Schoolers as Oral Historians – Jamaica Artiste Alliance Video Production	-	111
Seaforth High School/Soundproof Music Centre	26	1,263
BA in Musical Theatre at Howard University - Teisha Duncan	-	205
UWI - International Reggae Studies Centre	1,000	-
Film Making Workshop - Utech & Tanya Davies	-	76
Video for Change	1,945	345
	<u>5,744</u>	<u>9,101</u>
<b>Museum -</b>		
Bob Marley Museum	89	911
Bustamante Museum/Blenheim House	400	1,000
Institute of Jamaica	2,978	1,413
Jamaica Music Centre – Business Plan	480	120
Liberty Hall Foundation – Institution support	-	4,250
Michael Manley Foundation	3,385	1,028
Rio Nuevo Battle site Historical Park	589	51
United Congregation of Israelites/Jamaican Jews Exhibition	197	687
	<u>8,118</u>	<u>9,460</u>
<b>Performing Arts -</b>		
1807 Bi-Centenary Celebrations	-	5,000
Actor Boy Awards	568	(23)
Albert Town Community Cultural Centre	1,600	-
Area Youth Foundation - "Bus Big"	2,995	-
Bog Walk High School Band	500	-
Bridgeport Dance Ensemble Season of Dance	(51)	322
Cari-Folk Singers	200	-
Central Branch All Age School - Cultural Mento & Show Band	199	-
Collective Creations - Workshops on Violence reduction thru Theatre	419	-
Cross Roads Foundation Limited - History & Art Programme	-	177
Balance carried forward to next page (23)	<u>6,430</u>	<u>5,476</u>

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	2008 \$'000	2007 \$'000
<b>Arts and Culture Fund (Continued)</b>		
<b>Performing Arts (Continued) -</b>		
Balance carried forward from previous page (22)	6,430	5,476
Tacius Golding High - Cultural Interhouse Performing Arts Contest	50	-
Doc Studies in Dance Ed. - Nicholeen Degrasse-Johnson	61	-
Drews Avenue Primary & Infant School - Cultural Programme	371	-
ESCAPE – Dance Symposium -EMCVPA	144	118
Flames of Freedom 2007	500	-
Garvey Maceo High School Band	64	365
Green Park Primary & Junior High School	500	-
Greenwich All Age Music Studio	541	-
Irvin High School Music Studio	400	-
Island Special Constabulary Force - Musical Instruments	423	-
Jamaica Association of Dramatic Artists (JADA) Drama Training	-	220
Jamaica Society for the Blind - Annual Symposium	523	-
Jamaica Youth Theatre/Schools Drama Festival 2005	-	91
Jamaican Folk Singers: "Fi Mi Love"	628	-
Jamaican World Stars Performing Arts Olympics 2007	1,451	-
JCDC/Course on Trad. Folk Forms	5,162	667
Puppets for Peace - Jean Small	110	56
Johnathan Grant High School - National Festival	330	-
Kingston College Chapel Choir	30	-
Linstead Ackee Show and Festival 2006	-	500
Llandilo School of Special Ed./Establishment of Performing Arts Group	176	-
Longville Park Community Marching Band	718	-
Soroptimist Int'l "Classics in June	150	-
Masters in Fine Arts - Louis Ruddock	391	371
Masters in Arts Administration - Janice R. Gore	1,230	-
Masters Degree in Choreography - Shelley-Ann Maxwell	1,528	-
Masters Studies in Dance (Choreography) - Oniel Pryce	1,600	-
National Dance Theatre Co. of Ja. Rehabilitation of Studio Roof	3,000	-
Balance carried forward to next page (24)	26,511	7,864

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	2008 \$'000	2007 \$'000
<b>Arts and Culture Fund (Continued)</b>		
<b>Performing Arts (Continued) -</b>		
Balance carried forward from previous page (23)	26,511	7,864
Ocho Rios Library/Art Competition	-	30
Ocho Rios Library – Performing and Literary Arts	52	41
Carnegie Hall Recital - Orrett Rhoden	408	-
Randolph School of Hope	505	317
Reggae Music Heritage Tour - Downtown Kingston	161	-
Schools Drama Festival of Jamaica	-	374
Seaview Gardens Performing Arts & Marching Band	244	307
SDC/Gregory Park - Performing Arts Training	100	280
SDC/Old Harbour Cultural Expo	-	219
Soroptimist Int'l "Classics in June"	-	100
South St. James Social Economic Development Trust - Empowering Youths thru Performing Arts	118	-
St. Thomas Carrot Festival	186	-
Steel Pan Methods	10	-
Stella Marris Steel Band – UK Tour	-	600
The Jamaica Folk Singers: 2006 Concert Season Production	-	351
The Jamaica Performing Arts Olympics Program	-	563
The Jamaica Young People Symphony	712	438
The Little Theatre Movement of Jamaica	2,375	-
The Phillip Sherlock Centre Drama Conference	-	746
Tivoli Gardens Dance Troupe	373	-
Tony Wilson Dance Centre	800	-
Tower Hill Development Committee/Music, Dance and Life Skills	-	16
Tribute to the Greats	150	-
Undergraduate Studies - Classical Piano - Ade Robinson	420	-
Undergraduate Studies in Dance - Candice Morris	1,000	-
University of Technology - Caribbean Cultural Centre	7,700	20,400
Waterhouse Community – Dance and Drama Training	-	322
Ward Theatre Fundraising Events	200	-
Balance carried forward to next page (25)	42,025	32,968

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	2008 \$'000	2007 \$'000
<b>Arts and Culture Fund (Continued)</b>		
<b>Performing Arts (Continued) -</b>		
Balance carried forward from previous page (24)	42,025	32,968
Young Men Christian Association/Centre for Performing Arts	-	1,050
Youth Opportunities Unlimited	631	123
	<u>42,656</u>	<u>34,141</u>
<b>Visual Arts -</b>		
Documentation of Street Art - Sharon Chacko	-	318
Gordon Town Police Youth Club/ Arts and Craft Training	-	(13)
Masters in Art Education - Kereina Chang-Fatt	362	-
Masters in Art Education - Rayon Simpson	586	-
Masters in Art Education - Trudy-Ann Barrett	681	-
Multi Care Foundation Visual Arts Programme	2,143	1,610
Old Harbour Development Area Committee	-	115
Schools Field Trips to the National Gallery - Rebecca Tortello	50	-
Studies in Painting (EMCVPA)- Steve Reeves	112	-
Women's affairs Group - Training in Floral Arrangements - SDC	-	48
YPM Youth & Social Club - After School Creative Arts Program	750	606
	<u>4,684</u>	<u>2,684</u>
Technical costs*	<u>255</u>	<u>2,033</u>
<b>Total</b>	<u><u>92,552</u></u>	<u><u>104,965</u></u>

\* - Technical costs represent direct technical support provided to the Arts & Culture sector.

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	2008	2007
	\$'000	\$'000
<b>Health Fund</b>		
<b>Cancer Care Programme -</b>		
Support for Cancer Care	9,269	3,880
<b>Equipping and Enhancement of Health Facilities -</b>		
Annotto Bay Hospital - (Lead-lined Doors)	1,800	-
Bustamante Hospital - Purchasing of Equipment	5,050	4,925
Content Gap Primary School - Sanitation	-	36
Cornwall Regional Hospital - C-Arm Fluoroscope Eqpt.	-	1,690
Cornwall Regional Hospital - Refrigerator Centrifuge	2,792	-
Cornwall Regional Hospital - Surgical Equipment for Othopaedic, Paediatric & Urology Depts	-	7,618
Endoscopic Video System for Urology Service - KPH	1,351	-
Ferdie's House - Community Group Homes Ltd	-	399
Flamingo Health Complex - Ministry of Health	-	437
Foundation for International Self Help Medical Clinic (FISH) - Eye Screening	8,856	10,835
Hope Worldwide Jamaica - Medical Assistance to underserved communities	2,000	-
Laparoscope for Beth & Lenworth Jacobs Clinics	741	-
Lionel Town Health Centre	875	-
Manchester Health Care & Percy Junior Hospital	2,920	11,962
May Pen Hospital - Physiotherapy Dept	1,736	-
May Pen Hospital - Sewage Treatment Plant	2,238	-
Ministry of Health CMO/Emergency Supplies to Operating Theatres	-	230
National Council for Senior Citizens	-	243
National Council on Drug Abuse - Project Nexus	1,666	589
National Public Health Lab & Cornwall Regional Hospital – Histopathology Equipment for Cancer Diagnosis	2,765	-
Percy Junor Hospital-AORN 55th Annual Conference	103	-
Portland Aids Association	78	-
Princess Margaret Hospital - Perimeter Fence	1,285	1,148
Purchase of Hospital Equipment.- Health Support Fund	1,563	-
Repairs to St. James & Westmoreland infirmaries	-	12,000
Sav-La-Mar Hospital - Replace Padmount Transformer	1,206	660
Balance carried forward to next page (27)	39,025	52,772

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	2008 \$'000	2007 \$'000
<b>Health Fund (Continued)</b>		
<b>Equipping and Enhancement of Health Facilities (Continued) -</b>		
Balance brought forward from previous page (26)	39,025	52,772
SERHA - Renovation of St. Catherine Health Department	5,371	1,390
Sir John Golding Rehabilitation Centre/Hurricane Ivan	2	-
The Heart Foundation of Jamaica	10,000	-
Thompson Town Health Center	-	760
University Hospital of the West Indies - Medical Intermediate Care Unit	249	-
University Hospital of the West Indies - Casualty Dept Renovation	623	-
University Hospital of the West Indies - EEG Services	630	482
University Hospital of the West Indies - Special Needs Centre	1,840	-
University Hospital of the West Indies - Advance Laparoscopic Surgery Equipment & Training	2,658	-
UWI Dept of Micro Biology - Clinical Parasitology Research	-	65
	-	-
	<u>60,398</u>	<u>55,469</u>
<b>Healthy Lifestyles Programme -</b>		
Jamaica AIDS Support – Training in Management & Treatment of HIV & AIDS	666	240
AMCHAM (Grants Pen) - Peace Park	-	2,849
Athletic Equipment for Athletes in China - World Juniors 2006	-	52
Bellevue Hospital -Award Ceremony for Staff	37	505
Bellevue Hospital/Outreach Project for the Homeless	349	3,935
Bustamante Hospital for Children - Cardiac/Optical Treatment	-	418
Child Development Centre on HIV Workshop	-	62
Clarendon Street People Association - Institutional Support	-	27
Coffee Processing Wastewater Treatment Plant	-	3,100
Combined Disabilities Association - Budgetary Support	-	2,200
Consie Walters Cancer Care Hospice - Institutional Support	20	-
Dialysis Treatment for Renal Disease	2,488	1,130
Eulalee Thompson - LIVE WELL	101	-
Evaluating Psychohistoriographic Brief Psychotherapy in the Clinical Psychology Program at the UWI - 3 Yr Study	538	888
Balance carried forward to next page (28)	<u>4,199</u>	<u>15,406</u>

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	<b>2008</b>	<b>2007</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Health Fund (Continued)</b>		
<b>Healthy Lifestyles Programme (Continued) -</b>		
Balance brought forward from previous page (27)	4,199	15,406
Food & Nutrition Quiz	-	940
Forever Young 2008 - Healthy Nutrition & Rejuvenation Fair	400	-
Health Care Marketing - Clean Hands Project	165	-
Ja. Association for Mentally Retardation - Seminars re Support for Speech & Language Therapy	459	1,611
Jamaica Cancer Society - Conference	-	112
Jamaica Cancer Society Relay for Life	20	-
Jamaica Council for Persons with Disabilities	1,000	-
Jamaica Dental Association - Convention 2006		1,500
Jamaica Wellfest	450	450
Malaria Eradication Programme - Drain cleaning	20,000	-
Martha's House - Mustard Seed Home for Kids with AIDS	630	598
Milk River Bath/ Upgrading of Sewage Treatment Plant	410	-
Ministry of Health Emergency Support	-	15,000
Mustard Seed Communities (Matt 25:40) World AIDS Day '06	500	1,500
National Council for Senior Citizens Health Fair	96	-
National Solid Waste Management - Skips	-	720
New Hope for the Hearing Impaired in the Caribbean	1,870	868
Ophthalmology Treatment - Nurse Daphne Hamill	371	44
Peace Management Initiative - Conflict Resolution	-	547
Primary Health Care for Drews Land Homeless Senior Citizens	114	168
Registration of Blind Persons in Jamaica	155	-
S-Corner Clinics - Health Care & Violence reduction programmes	1,701	930
Sickle Cell Trust - Sickle Cell Screening & Intervention	600	-
Special Olympics Jamaica - Athletic competition for persons with mental retardation	425	-
St. Catherine Health Dept. - Wellness Retreat	-	124
St. Mary Collaborators - Health Fair	64	-
St. Peters & Paul Health Clinic - Institutional Support	20	-
Support for Health Care	2,107	269
Support for Visually impaired	17	50
TMRI - Cardiovascular Risk in Adolescence in Jamaica	<u>2,794</u>	<u>2,008</u>
Balance carried forward to next page (29)	<u>38,567</u>	<u>42,845</u>

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	2008 \$'000	2007 \$'000
<b>Health Fund (Continued)</b>		
<b>Healthy Lifestyles Programme (Continued) -</b>		
Balance brought forward from previous page (28)	38,567	42,845
Windsor Girls Home Health & Wellness Programme	1,376	544
Women's Resource & Outreach Centre	1,295	1,660
	<u>41,238</u>	<u>45,049</u>
<b>Research -</b>		
Caribbean Health Research Council	251	-
Health Implications & Interventions in Communities Associated with Lead Battery Melting & Recycling	974	3,961
Jamaica Asthma/Allergy Study	1,687	1,282
Research of Cervical Cancer - Pathology Department, UWI	725	-
Research on Anti-Diabetic Properties of Noni	-	895
Traffic Stress On the Workforce - Research	-	937
UWI Office of Sponsored Research	-	100
	<u>3,637</u>	<u>7,175</u>
<b>Training of Health Professionals -</b>		
Camp Bustamante - Conference on violence, abuse & training	142	-
American Society of Anesthesiologist - Dr. Delano Barret	-	57
Department of Correctional Services - Challengers' Camp	51	-
Tri-Annual Congress of the International Diabetes Federation – Dr. June Francis	-	50
Harvard School of Public Health/Training - Dr. Yasmin Williams	273	-
Advance Training in Neuropsychological Rehabilitation - Dr. Tamika Hayes-Robinson	-	990
Ena Thomas Symposium - Dr. John Hall	-	400
Family & Parenting Centre	600	83
Masters of Philosophy in Physiology - Kamaeka Duncan	73	26
Jamaica Aids Support - Training for Andrea McLean	-	340
Jamaica Medical Students' Association	-	179
Balance carried forward to next page (30)	<u>1,139</u>	<u>2,125</u>

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	<b>2008</b>	<b>2007</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Health Fund (Continued)</b>		
<b>Training of Health Professionals (Continued) -</b>		
Balance brought forward from previous page (29)	1,139	2,125
Jamaica Physiotherapy Association	155	-
Jamaica Students in Cuba - Support for Medical Students	2,000	-
JAPINAD - Exposition and Conference	841	-
Bachelor of Medicine - Monique Campbell	777	-
Bachelor of Medicine - Natasha Richards	914	-
MSc. in Public Health - Nneka Leiba's Sponsorship	-	675
Nurses Association of Jamaica - Computers & Training for Retired Nurses Special Interest Group	33	110
Substance Abuse Training – CARIAD Conference	153	131
	<u>6,012</u>	<u>3,041</u>
Technical costs*	<u>457</u>	<u>1,270</u>
<b>Total</b>	<u><u>121,011</u></u>	<u><u>115,884</u></u>

\* - Technical costs represent direct technical support provided to the Health sector.

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<b>Early Childhood Education Fund</b>		
<b>Building of Basic Schools &amp; Resource Centres -</b>		
Advance Basic School	3,973	5,911
Alligator Pond Basic School	2,246	-
Belle Plaine Basic School	1,150	1,973
Bloomfield Basic School	3,069	6,056
Central Branch Basic School	13,041	-
Islington Basic School	-	1,052
Lalyce Gray Basic School	592	3,165
Montego Bay Infant School	1,854	8,532
Mount Ogle Basic School	193	1,245
Sanguinetti Basic School	4,096	-
St. Paul's Basic School	5,031	-
St. Richards' Basic School	1,000	-
	<u>36,245</u>	<u>27,934</u>
<b>Health Screening for Basic School Children -</b>		
Rural Service for Children with Disabilities	<u>420</u>	<u>1,661</u>
<b>Improvement in Nutrition Status -</b>		
Jamaica Dairy Farmers - Milk Feeding in Basic School	32,905	65,198
Nutrition Pilot Project - St. Mary (Early Childhood Commission)	4,042	10,950
PIOJ - Evaluation of Milk Feeding Programme in Basic School	-	1,354
	<u>36,947</u>	<u>77,502</u>
<b>Institutional Strengthening -</b>		
Financial Support to the Early Childhood Commission	5,419	3,022
TMRI/Early Childhood Stimulation Project	<u>1,730</u>	<u>2,072</u>
	<u>7,149</u>	<u>5,094</u>
<b>Training of Early Childhood Educators -</b>		
Early Childhood Teacher Training - Heart NTA	9,686	13,311
Teacher Training - Scholarship Awards	21,550	26,600
UWI M.Sc. Education Leadership in Early Childhood Dev Programme	<u>1,225</u>	<u>-</u>
	<u>32,461</u>	<u>39,911</u>

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	2008 \$'000	2007 \$'000
<b>Early Childhood Education Fund (Continued)</b>		
<b>Upgrading &amp; Equipping of Basic Schools -</b>		
Apostolic Early Childhood Institution	120	297
Ballynure Basic School	-	10
Bethabra Basic School	5	-
Brown's Town Infant Basic School	27	-
Early Childhood Curriculum	7,780	1,036
Ferguson Basic School	-	32
Advance Basic School	756	-
Carnival Basic School	3	-
Charles Chinloy Basic School	10	-
Citizens Advice Bureau Basic	41	-
Dunrobin Basic School (Rotary Club of Kgn)	-	1,283
Dupont Primary & Infant Sch.	74	74
Early Achiever Learning Centre	1,491	92
Ebenezer Basic School	2,561	1,692
Eltham Early Childhood Development	23	636
Four Paths Basic School & Resource Centre	307	2,455
Gravel Hill Basic School	154	1,127
Grove Place Basic School	7	350
Harris Kiddies Day Care	29	-
Hatfield Basic School	190	164
Iteboreal Infant School	1,787	1,384
Kenneth Witter Basic School	115	-
Kettering Basic School	93	149
Leith Hall Basic School	87	88
New Green Basic School	1,427	-
Progressive Basic School	239	-
Salt Spring Basic School	569	-
Salvation Army Basic School	86	262
Santoy Basic School	324	-
Spring Mount Basic	710	1,090
Truston Basic School	39	-
Balance carried forward to next page (33)	19,054	12,221

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

Detailed Statement of Project Disbursements

**Year ended 31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

	2008 \$'000	2007 \$'000
<b>Early Childhood Education Fund (Continued)</b>		
<b>Upgrading &amp; Equipping of Basic Schools (Continued) -</b>		
Balance brought forward from previous page (32)	19,054	12,221
Hurricane Dean Rehabilitation	43,957	-
Hurricane Ivan Rehabilitation	451	4,675
James Hill Basic School	2,279	829
James Rodlyn Basic School	-	320
Jeffreyville Basic School	10	1,136
Love Lane Basic School	343	560
Mary Bond Basic School	-	85
Mount Olive Basic School	2,114	-
Portia Simpson Basic School	346	-
Regent Street SDA Basic School	4	-
Seymour Almon Basic School	258	297
Shrewbury Basic	21	-
Smurf's Early Childhood Centre	13	-
Walters Basic School	631	-
	<u>69,481</u>	<u>20,123</u>
Technical costs* and other education expenses	<u>8,360</u>	<u>10,200</u>
<b>Total</b>	<u><b>191,063</b></u>	<u><b>182,425</b></u>

\* - Technical costs represent fees paid to quantity surveyors, architects, engineers and advertisement of tenders for construction.

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

Sports Development Foundation

**Year ended 31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

The amounts disbursed by the Culture, Health, Arts, Sports and Education Fund to the Sports Development Foundation for the year ended 31 March 2008 was expended by the Foundation on the following:

	<b>2008</b>	<b>2007</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Construction/Infrastructure</b>		
Netball Courts	30,382	31,857
Swimming Pools	-	3,500
Sports Fields	18,316	24,964
Lighting of Sports Facilities	-	5,790
Seating of Sports Facilities	-	3,561
Fencing	3,700	7,818
Complex Renovation and Club House	3,172	641
Track Meets	34,900	24,761
Signs	4,521	-
Sports Research	-	3,495
Other	282	1,146
	<u>95,273</u>	<u>107,533</u>
<b>Contributions to National Associations and Agencies</b>		
Jamaica Amateur Athletic Association	9,628	5,724
Jamaica Cricket Association	9,035	9,050
Jamaica Netball Association	10,746	5,483
Jamaica Football Federation	51,360	17,203
Jamaica Volleyball Association	1,526	1,532
Jamaica Amateur Basketball Association	2,580	2,720
Jamaica Badminton Association	1,690	1,452
Jamaica Lawn Tennis Association	2,291	1,855
Jamaica Special Olympics	2,991	1,855
Jamaica Amateur Swimming Association	2,567	3,626
Jamaica Hockey Federation	1,851	1,817
Social Development Commission	5,523	7,041
Institute of Sports	49,105	38,615
G.C. Foster College	5,863	6,907
Other Agencies	18,314	12,684
	<u>175,070</u>	<u>117,564</u>

# Culture, Health, Arts, Sports and Education Fund

(a company limited by guarantee)

Sports Development Foundation

**Year ended 31 March 2008**

(expressed in Jamaican dollars unless otherwise indicated)

	<b>2008</b>	<b>2007</b>
	<b>\$'000</b>	<b>\$'000</b>
Athletes Welfare Support	1,153	8,877
Special Grants	4,549	-
Cricket 2007 Liaison Project	140	3,649
Administrative Expenses	40,729	42,829
Undisbursed Funds	113,745	50,996
Undisbursed Funds brought forward	<u>(50,996)</u>	<u>(68,585)</u>
	<u>109,320</u>	<u>37,766</u>
<b>Total</b>	<u><u>379,663</u></u>	<u><u>262,863</u></u>