

## MESSAGE FROM THE HON. MINISTER OF FINANCE & PLANNING Dr. Omar Davies

It is with pleasure that I send this message to be part of the annual report for the CHASE Fund for the year 2005/2006.

In its short period of existence the Fund has made a significant contribution in the various sectors for which it has provided support. CHASE is indeed a unique institution in that it is guided by a Board of highly competent individuals, specialists in their own fields, but united around the objective of fostering development in the sectors of society which are needed in the continued process of "civilizing" our beloved country.

Futhermore, the activities supported by CHASE also benefit greatly from voluntary contributions especially in terms of professional expertise. The operations of the CHASE Fund provide a concrete example of the possibilities of our country when we unite around attaining common objectives.

As Minister with responsibility for the Fund, I place on record appreciation for the work of the Board, the management and the staff, not only over the past year but during the life of the institution.

Omar Davies, MP

Ibnu Menne

Minister

# Contents



- 4-6 Chairman's Message
- 7-8 CEO's Report
  - 9 Board of Directors, Staff Listing & Company Contact Information
- 9-16 Building a Healthy Nation...Through Early Childhood Education& Development
- 10-13 News Bulletin
- 14-24 Transforming Arts & Culture
- 25-34 Transforming Education at the Base
- 35-42 Transforming Lives, Transforming a Nation Through Sports
- 43-52 Transforming Health Care
- 53-64 Description of CHASE Approved Projects April 1, 2005 - March 31, 2006
  - 65 Senior Management Emoluments Year ending March 31, 2006



#### CHASE Financial Statements 31 March, 2006

- 67 Auditors' Report
- 68 Statement of Changes in Fund
- 69 Balance Sheet
- 70 Statement of Cash Flows
- 71 Administrative Fund Income & Expense Account
- 72 Statement of Project Expenses
- 73-84 Notes to the Financial Statements

#### Supplementary Information

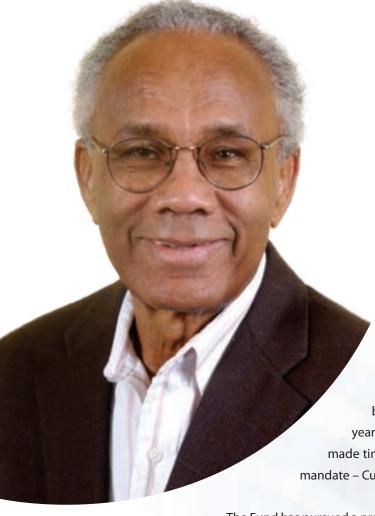
- 85 Auditors' Letter to the Directors
- 86-96 Detailed Statement of Project Expenses
- 97-98 Sports Development Foundation

## Bauxite Aluminium

Red Dirt.

But with the right application of heat and chemical processes, it becomes one of the most useful metals on the planet - Aluminium.

CHASE is also in the business of positive transformation - bringing to bear our resources to change our nation for the better.





### CHAIRMAN'S MESSAGE CHASE - Supporting National Transformation

The Culture, Health, Arts, Sports and Education Fund has been in existence legally for a little over three and a half years and operating for just over three years. Since then it has made timely and strategic interventions in the areas covered by its mandate – Culture, Health, Arts, Sports and Early Childhood Education.

The Fund has pursued a proactive approach to the sponsorship of sustainable projects for the benefit of individuals, community groups and non-governmental organizations, as well as public sector entities. These projects impact on change management, institutional building, conflict resolution, formal and informal education, health care delivery, as well as preservation of the Jamaican culture; and they provide participants from all levels of the society with the skills to meet the challenges of the globalized 21st Century world.

In its three years of operation, CHASE has approved approximately 700 grants valued at more than J\$2.0 billion and covering a wide range of projects.

#### Among initiatives benefiting from the Fund in the past year were:

- The revision of the Early Childhood Curriculum to include the age cohort from birth to three years a first in the Jamaican educational sector;
- A scholarship programme under which 185 practitioners in basic schools and Day Care Centres are
  pursuing the Diploma programme in Early Childhood Education at Teachers' Colleges island-wide;
- The upcoming celebrations of the 200th Anniversary of the abolition of the trans-Atlantic trade in enslaved Africans in 2007;
- Restoration of five historic buildings in Falmouth, Trelawny
- · Screening of 64,800 primary school children in Kingston and St. Andrew, to promote preventive eye care;
- Upgrading of basic instruments and equipment in several health centres and public hospitals island-wide;
- Transformation of sports infrastructure in the inner city communities of Boys' Town, Tivoli Gardens and Water house in Kingston.

#### **Guiding the Transformation Process**

The success of CHASE-funded projects would not have been possible without the support of our Members, Board of Directors, Chief Executive Officer and the other members of staff.

The unique blend of skills, reflecting expertise in all the areas supported by the CHASE Fund; the professional approach in the identification, assessment and impartial selection of beneficiaries; and the tremendous sensitivity displayed in monitoring the progress of these projects have been critical in establishing and maintaining the integrity of the Fund.

I commend the CHASE Team on its achievements over the past four years. It is my hope that we will continue to build on these successes, and continue to promote projects that will help to transform the life of more Jamaicans.

Carlton E. Davis

Lewellow & Sadii

Chairman



**Review of Operations** 

During the year, the Culture, Health, Arts, Sports and Education Fund (CHASE) continued to focus its operations on managing an increasing number of projects. The Company will continue to strengthen and expand its collaborative efforts and to employ the relevant technology to respond to an increasing demand and improve efficiencies.

Through its timely and strategic interventions, the company, with its mandate for social development, is promoting the welfare of thousands of Jamaican by creating new opportunities for self-actualization.

The financial resources continued to be carefully managed so that all the administrative costs were met by investment income. Emphasis was also placed on public relations to increase the public's awareness of CHASE and the types of projects which it was mandated to support.

Summary of Performance	SECTOR	CONTRIBUTIONS Year ended March 31, 2006 \$'000	CONTRIBUTIONS Year ended March 31, 2005 \$'000	DISBURSEMENTS Year ended March 31, 2006 \$'000	DISBURSEMENTS Year ended March 31, 2005 \$'000
	Sports	285,977	281,078	325,255	234,795
	Education	178,848	175,674	132,399	61,617
	Health	142,988	140,538	78,727	108,285
	Arts & Culture	107,242	105,404	90,447	70,203
	TOTAL	715,055	702,694	626,828	474,900

#### **Approval by Sector**

	March 2006 \$'000	March 2005 \$'000
Sports Development Foundation	285,977	234,795
Health	167,240	105,192
Education	174,653	169,042
Arts & Culture	156,446	99,750
Sub Total	784,316	608,779
Others	5,000	11,041
TOTAL	789,316	619,820
Interest Income	\$98,661,000	\$74,419,000
Administrative Expense	\$45,683,000	\$45,375,000

#### PROSPECTS FOR 2006/2007

CHASE will continue to prudently manage and administer the funds to ensure that its objectives are achieved.

During the next twelve months, CHASE is projecting inflows of \$700M which will be allocated in the proportions: 40% to Sports; 25% to Early Childhood Education; 20% to Health; 15% to Arts and Culture. Funds awaiting disbursement will be invested with institutions that provide minimal risk and the earnings used to operate in-house activities.

Project approvals and disbursements are being projected at 100% for sports. Project approvals for the areas of Arts and Culture, Education and Health are being projected at 80% and disbursements at 70% of the sector allocations.

#### **CLOSING STATEMENT**

Only positive consequences encourage good future performances. The dedication, skills and initiative of our Chairman, Directors and Staff contribute to the excellent performance of the Fund during the year under review.

CHASE continues to support national transformation through strategic alliance and collaboration with other public and private sector companies.

We look forward with confidence to the continued high level of service and commitment from our directors and staff as we support interventions that significantly improve the lives of the Jamaican people.

W. Billy Heaven

**Chief Executive Officer** 

### **Board of Directors**

#### Staff Listing & Company Contact Information



#### **Board Members**

- 1 Dr. The Hon. Carlton E. Davis O.J., C.D. Chairman
- 2 Mr. Howard Aris O.D.
- 3 Mr. Raymond Brooks
- 4 Mrs. Audrey Chin
- 5 Mr. Brian George
- 6 Mr. Phillip Henriques
- 7 Dr. Aggrey Irons
- 8 Miss Carol Lawes
- 9 Miss Tasha Manley
- 10 Mr. Danny Morrison
- 11 Mrs. Patricia Ramsay
- 12 Mr. Alston Stewart
- 13 Miss Sonia Mitchell Company Secretary

#### **Staff Members**

Seated L - R:

Michelle Grant, Finance Manager; Marjorie Edwards, Office Attendant; Tashika Dunstan, Secretary; Camille Noble, Receptionist

Standing L-R:

Raymond Johnson, Project Officer; Earlette Palmer, Executive Assistant; Clifton Davis, Accountant; Susan Blake, Admin. & PR Manager; Paulette Mitchell, Project Manager; Hopeton Bryan, Project Officer; Toni-Ann Bell, Admin. Assistant



Mailing Address: 52-60 Grenada Crescent, Kingston 5 Jamaica WI

#### Registered Address:

1 Devon Road, Kingston 10

Tel: (876) 908-4134; 908-4144; 908-4168 Fax: (876) 908-4139

E-Mail: chase12@cwjamaica.com Web: www.chase.org.jm





Two Diploma students from the Edna Manley School for the Visual and Performing Arts have been awarded grants of \$1.3 million dollars each to pursue a full time two-year Master of Fine Arts (MFA) Programme at the New York Academy of Art, a level of study not available in Jamaica.





(Above) Andrae Green handing over painting to CEO, Billy Heaven and Director, Carol Lawes.

Philip Thomas (left) handing over painting to Project Manager, Paulette Mitchell. Founder of the School Ms. Bernice Crueathley (1st right) views the re-dedication plaque. Others looking on from left are: Ms. Andrea Moore, PNP Caretaker, Mr. Andrew Gallimore, MP; Mr. Billy Heaven, CEO CHASE; Hon. Maxine Henry-Wilson, Min. Of Education & Youth and a student of the school.



Over \$10 million granted under the Early Childhood Education sector to rebuild the Mount Ogle Basic School in Lawrence Tavern which was burnt to the ground in 2004. The keys were officially handed over to the Lawrence Tavern community by Hon. Maxine Henry-Wilson, Minister of Education on May 31.

The FISH Eye Clinic was presented with a Toyota Sport Utility vehicle as part of a \$22.3 million dollar grant to carry out eye screening tests in primary schools in the corporate area. The grant was also used to purchase equipment for the eye care clinic. These included a Lens Maker and Blocker; a Slit Lamp and Auto Refractor. FISH is a non-profit health service facility meeting the health care needs of Jamaicans of all walks of life, who would not normally be able to afford such care.



Carol Lawes, Director, cutting ribbon on Sports Utility Vehicle donated to F.I.S.H. Looking on from left are: Mr. Headley Forbes, Chairman, F.I.S.H, Dr. Aggrey Irons, Director, CHASE, Mr. David Wilson, Executive Director, F.I.S.H

The Advance and Bloomfield Basic Schools in Clarendon and Portland respectively received grants totalling \$20 million to effect major expansions to both schools. The expansions which started in May 2006 include the construction of classrooms, bathrooms, kitchens, repairs to roofing and the installation of electrical wiring and fixtures as well as the purchase of furniture, play equipment and security fencing.

An incubator, resuscitator, photo therapy lamp and other equipment worth over \$1.6 million was handed over to the Maternity Block at the Spanish Town Hospital on April 28, 2006. This represented part of CHASE's commitment to the delivery of the highest quality health care to the people of Jamaica. The Hospital's Paediatrician, Dr. Beverley Rodriquez, says the generous donation will greatly assist the Hospital's nursery in serving the swelling population in the St. Catherine Area. The Hospital delivers approximately 6,000 infants each year.



Dr. Aggrey Irons, Chairman of the CHASE Fund's Health Committee, handing over incubators and other equipment to Dr. Beverley Rodriquez (2nd left), Paediatrician at the Spanish Town Hospital.

Another deserving sportsperson will receive the 2006 Courtney Walsh Award for Excellence in Sports on October 17 at the Jamaica Pegasus Hotel. The Award is the brainchild of former Prime Minister P.J. Patterson to formally recognise the achievements of outstanding sportsman Courtney Walsh.



Last year's winner James "Jimmy" Adams receiving his Award from former Prime Minister, The Most Hon. P.J. Patterson. Looking on is Ambassador Courtney Walsh in whose honour the award is made.

# New Ministers for the CHASE Family

The Hon. Horace Dalley was appointed Minister of Health by newly elected Prime Minister, The Most Hon. Portia Simpson Miller. Minister Dalley has succeeded the Hon. John Junor.

The Culture portfolio previously held by the Hon. Maxine Henry-Wilson, was re-assigned to the Hon. Aloun Ndombet Assamba thus extending CHASE's sectoral relationships.

CHASE now has sectoral relationships with the following Ministries:

- Ministry of Sports The Most Hon. Portia Simpson Miller
- Ministry of Health Hon. Horace Dalley
- Ministry of Education and Youth -Hon. Maxine Henry- Wilson
- Ministry of Tourism, Entertainment and Culture -Hon. Aloun Ndombet Assamba











(Clockwise from top) Prime Minister, The Most Hon. Portia Simpson Miller; Hon. Horace Dalley; Hon. Maxine Henry-Wilson; Hon. Aloun Ndombet Assamba.



# Pinecone Pine Tree

#### Potential.

Everything the mighty pine tree will become is bottled up in the insignificant pinecone - waiting to burst forth.

CHASE invests in the potential of our people and rich culture so together we can fully enjoy the benefits of our heritage.





"The arts and culture routinely transform the lives of individuals, but they can also transform the towns, cities and states where they are located ..."

Malcolm Rogers, Ann & Graham Gund Director
– Museum of Fine Arts, Boston, USA

That opinion, expressed by arts and culture interests in the USA, is one that resonates in such circles across the globe – with the Arts Council of England, for example, adding that "the arts have the power to transform lives and communities and create opportunities for people, including jobs and economic development."

The Culture, Health, Arts, Sports and Education (CHASE)
Fund also recognizes the transformational power that Arts and
Culture can wield – especially in a country that is already known internationally for the richness of its cultural offerings, and in which vast opportunities still exist to grow the sector's potential to become an even more significant contributor to the country's Gross Domestic Product.

For this reason, Arts and Culture projects receive substantial grant funding from CHASE on an annual basis. In the 2005/2006 operating year alone, the CHASE Fund approved J\$156,446,000 for 77 projects in 10 separate funding segments – covering the Performing Arts, Literary Works, Sponsorship, Visual Arts, Museums, Media/Film/Music, Libraries/Archives, Craft, Heritage and Historic Sites/Monuments.

#### **LITERARY WORKS**

The CHASE Fund approved grants totalling J\$23,159,000 for 13 projects in the literary segment. They included funding for production of a Biography on Jamaica's second Prime Minister, the late Sir Donald Sangster, as well as for our featured projects in this segment:

#### The Calabash International Literary Festival

The mission of the Calabash International Literary Festival Trust is, among other things, "to transform the literary arts in the Caribbean by being the region's best-managed producer of workshops, seminars and performances..." This makes the Festival a good fit for the CHASE Fund.

CHASE was a major sponsor of the event for the 3-year period 2003 – 2005 and when the organizers of the Festival returned to seek funding for another three years, CHASE granted J\$3-million to help continue the momentum which has, among other things, resulted in Calabash's "home" venue – Treasure Beach in St. Elizabeth – flourishing during the weekend literary event.

Festival Director, Justine Henzell, points out that visitor awareness of the area is heightened throughout the year as a direct result of the exposure that Treasure Beach attracts over the Calabash weekend. "Hotels and villas are now taking reservations a year in advance, because the Festival has become a major tourist attraction which provides opportunities for hoteliers, as well as vendors and the community as a whole" she adds.

In fact, as the only annual literary festival in the English-speaking Caribbean, Calabash has opened up a significant new market segment – attracting almost 3,000 visitors each year. As Ms. Henzell puts it, "Calabash has succeeded in creating the profile of Jamaica as a destination not only for the music and beach lovers, but also for the literati."



British author Geoff Dyer reads at Calabash 2006 while Colin Channer, Founder and Artistic Director looks on.

"Calabash is a high-grade international event in which writing from the Americas, Europe, Africa and Asia forms a thoughtprovoking mosaic of story, history and mythology ..."

> Expose on the Calabash experience – by Kevin Le Gendre The Independent on Sunday, UK Press - 01 January 2006

Additionally, Calabash has been providing a platform on which new and upcoming writers and poets can showcase their skills, as well as get professional instruction in workshops that are a popular feature of the Festival, but also extend beyond this event. For example, a collection of short stories, Iron Balloons, by students and tutors from the Calabash Writers Workshop, which was edited by Calabash Founder, Colin Channer, and published by Akashic Books in Brooklyn, New York ... has received positive reviews in the local and overseas press.

Calabash has also been supporting several national goals that are important if Jamaica is to be transformed into the learned and highly-skilled society that is needed in today's global economy. By providing a forum to celebrate writers and poets in a fun atmosphere at an internationally recognized event, Calabash places emphasis on the key issues of reading, literacy, writing and the writing professions, as well as on education.

"For quite literally thousands of years, the Arts have been considered the heights of human achievement. They represent all that's best and most enduring about the human spirit; an inspiration to present and future generations ..."

Malcolm Rogers, Ann & Graham Gund Director – Museum of Fine Arts

CHASE support is in part responsible for allowing the Festival to continue to maintain its policy of free admission to all its sessions, thus broadening the participation of Jamaicans in the literary experience.

#### The Story and Music of Trench Town

The CHASE Fund approved J\$2.5-million to assist production of The Story and Music of Trench Town – the 8th in a series of literary-musical publications that form part of the "Great Gifts of Heritage" developed by Reliance Education Productions (Ja.) Ltd.

In the rationale supporting its request for CHASE funding, the initiators of the series noted:

"... Jamaican culture – including its intellectual, literary and musical heritage for communities and markets at home and abroad – is of inspirational, educational and commercial value and is to be promoted as a subject for enhancing self-esteem and self-awareness in human awareness and marketed as a product ..."

The project is seeking to harness some of this marketable culture and to apply it toward a positive, transformational impact on Jamaica. Noted writer, singer and educator Jimmy Tucker – himself an integral part of Trench Town's rich musical heritage, says – The Story and Music of Trench Town will facilitate "effective promotion of intrinsic urban and national values, particularly for young people, including students of Trench Town, other communities throughout Jamaica and the international community."

The Story and Music of Trench Town project will have two main components. The first will be a book, authored by Tucker, which will trace the social and cultural origins of this community, which spawned many of Jamaica's popular recording artistes – in particular, the evolution of its musical heritage. The second element will be the compilation of a CD Album with 15 songs which best represent the period from the early 1950s through to the 1970s, and which will include contributions from Jimmy Tucker; legendary producer, Clement "Coxone" Dodd; Calypsonian, Lord Tanamo; international super star, Bob Marley; as well as his associates in the Wailers group, Peter Tosh, Bunny Wailer and Junior Brathwaite.

"The musical representations to be recorded shall be selected according to their original impact on the society ... and (among other things), consequent to the formal, melodic and organic character of the genre that has made Trench Town, like Mo Town in the United States, the Heartbeat of a People."

Jimmy Tucker in the project document for The Story and
Music of Trench Town

Jimmy Tucker believes that the project's use of motivational messages and stories about persons who lived and worked in Trench Town and became outstanding citizens and nation builders will instill a sense of pride in youngsters from this area and similar communities; and also inspire them to strive for excellence in their lives.

According to Mr. Tucker, exposure to the impeccable musical credentials of Trench Town will serve, among other things, as a "moral barometer on urban and national values, with particular attention to intrinsic values which are critical in today's tourism-oriented political economy. This will be the true transformational value of this project," he says.

#### LIBRARIES/ARCHIVES

In the libraries/archives segment, CHASE approved total grants of \$23,776,100 for seven projects.

#### Digitization of Historical Documents on Edward Seaga

Three hundred boxes of historical records about the 45 years spent in public life by The Most Hon. Edward Seaga, former Prime Minister of Jamaica, are to be scanned electronically and made available for reference and research purposes, as well as for use in the creation of documentary films.

The CHASE Fund has provided grant funding of J\$4-million to acquire the high-speed scanning equipment that will facilitate the electronic documentation, while also meeting some of the human resource and other costs associated with implementing the project over an approximately two-year timeframe.

In addition to valuable historical records that are available from the national archives in the form of parliamentary and cabinet correspondence, journals and video tapes, Mr. Seaga will also be providing additional material from his own records. All of this will contribute to the accurate capture of data on Mr. Seaga's significant contribution to the rich history of Jamaica's development – information that will be properly coded and stored for retrieval by future generations of scholars, historians, persons interested in politics and government and others who may wish to make reference to and research his work.

"The recording and documentation of important events, developments, life and work of famous people in relation to Jamaica's history is what has kept each generation in touch with their past. It serves as a reminder of where we are coming from, where we are today and guides our future. Completion of this work will contribute to the collection of ... historical treasures of Jamaica's history."

From the Project Summary document – CHASE Fund

Mr. Seaga, who is now a Distinguished Fellow at the University of the West Indies, will be guiding implementation of the project, which will be undertaken though the UWI's School for Graduate Studies. He describes the project as "unique" – pointing out that it will bring to public attention all the other never-before-revealed occurrences that influenced major decisions and events during the period being archived.

As he explains: "history is normally two-dimensional; this is three. The reader will get a deeper feel of what really happened and it will help to transform the way we appreciate history. In fact, it is a learning experience, with reference drawn in conjunction with present day realities," he adds.

"Never forget the importance of history. To know nothing of what happened before you took your place on earth is to remain a child for ever and ever"

(Anonymous)

#### **HISTORIC SITES/MONUMENTS**

The Falmouth Heritage Renewal is one of the beneficiaries in this segment for 2005/2006 – receiving an allocation of \$6-million to restore several of the historic buildings in that town.

#### Falmouth Heritage Renewal

Cultural heritage tourism – defined by the prestigious USA National Trust for Historic Preservation as "traveling to experience the places, artifacts and activities that authentically represent the stories and people of the past and present" – holds tremendous, but still largely untapped, potential for Jamaica.

Structured attention to its development can significantly transform the economies of the communities in which heritage sites are located – improving the lives of residents and creating opportunities for the development of a range of support industries that contribute to the wider national economy. In this regard, the "historic district" of Falmouth, capital of the Parish of Trelawny on Jamaica's North Coast, is poised to improve the life and welfare of its people and to impact Jamaica's gross domestic product in a very positive way.

Founded in 1769 and declared a National Monument in 1996, Falmouth has earned its credentials as one of the Caribbean's best-preserved historic towns. It boasts what is described by Falmouth Heritage Restoration (FHR) as "the largest intact collection of Georgian buildings, unparalleled in the entire Caribbean ..." which survives alongside "many small houses known for their unique gingerbread fretwork and jalousie windows, major merchant and planter complexes, and commercial buildings, all dating from 1769 to 1840."

The FHR focused its attention on the town in 1994 and has, since then, been working with the Falmouth Restoration Company to "preserve and restore the historic buildings of Falmouth, Jamaica, while making the lives of the people who live there better." Guided by this clear mission, the FHR has so far restored 23 of Falmouth's historic buildings and has collaborated with private and public sector partners in Jamaica, the United States and Europe to implement six complementary development programmes.

It was in an effort to expand its programme which trains youth in restoration methods, as well as to accelerate its restoration work that the Falmouth Heritage Renewal first approached the CHASE Fund for project financing. The J\$6-million allocation provided by CHASE will cover restoration of five additional buildings and provide stipends for seven trainees and their three trainers in the youth education project.

According to Dr. James Parrent, Executive Director of FHR, "the transformation that is being undertaken in Falmouth is clear. At the same time that we have been preserving the historic district, we have been able to provide improved housing for local residents, while creating a climate for economic vitality – one in which Heritage Tourism can flourish and which will make Falmouth a major attraction for both local and foreign visitors.

"We are also trying to ensure the sustainability of this effort through training in restoration technology for local artisans. CHASE has made an important contribution to the change that is taking place," he adds.

#### **HERITAGE**

In the heritage segment, grants totalling J\$43,011,000 were approved for four projects.

### The Bicentenary of the Abolition of the Trans-Atlantic Trade in Enslaved Africans

Between the 15th and 19th centuries, an estimated 15 million Africans were forcibly removed from Africa and sold into slavery across the globe. The abolition of this trans-Atlantic trade in enslaved Africans to the British-colonized Caribbean ended officially in 1807. The year 2007 will, therefore, mark 200 years since that momentous decision.

Jamaica, as a primordial site of slavery, especially during the period of British occupation, accounted for approximately 1 million of the Africans who were ferried under inhumane conditions from their homeland and forced into slavery. As Prof. Verene Shepherd, Chair of the Jamaica National Bicentenary Planning Committee (JNBPC), explained in the project document to the CHASE Fund, the Bicentenary of the Abolition of the Trans-Atlantic Trade in Enslaved Africans to Jamaica marks a watershed in the history of Jamaica, and also provides new opportunities for research, publication and public education. "We not only have to remind Caribbean publics of the brutality of the trade, but also of the importance of African and Caribbean people to the development of Europe", the project document adds.

Dr. Shepherd points out, further, that the struggle to end the brutal trade in Africans was a protracted one, which involved both Africans and Europeans – that is, enslaved and enslaver – although focus has traditionally been given to the humanitarian struggle. "The bicentennial will provide a space within which Jamaicans can honour the African ancestors who were part of the anti-slave trade struggle. Their role will be highlighted through sustainable productions ... which will broaden public knowledge about the history of the region and will, hopefully, transform our thinking about the contributions of Africans to global development," Prof. Shepherd observes.

In recognition of the social and educational value of this programme, especially for the nation's young people, the CHASE Fund provided J\$5 million to support the efforts of the JNPBC and the Jamaica National Commission for UNESCO to promote activities to mark the Bicentenniary. UNESCO expects to mount an exhibition to expose as many Jamaicans as possible, especially students, to essential concepts and facts about the slave trade and slavery which would lead to psychological healing and release the powerful creative potential born of self-knowledge and a positive self image. Prof. Shepherd states that, "by making a financial contribution to the bicentennial activities, CHASE has not only demonstrated a commitment to national transformation, but has sent a signal that the subject of slavery should not be confined to the distant past, as its legacies are still around us."

The project Chair adds that CHASE should feel proud that it is associated with an initiative that seeks to instill pride in Jamaicans about their ancestors' contribution to Caribbean freedom. "Pride in the past," she says, "is an essential ingredient of national identity and cultural transformation."

#### **PERFORMING ARTS**

Grants totalling \$23,259,654 were approved under the Performing Arts segment during the year under review. Our featured project is one of the 21 projects approved.

#### The Jamaica Young People's Symphony

"Two research projects have found that music training, specifically piano instruction, can dramatically enhance children's spatial-temporal reasoning skills – the skills crucial for greater success in subjects like math and science."

Shaw, Grazianow, and Peterson, Neurological Research, March 1999
(Excerpt from The Children's Music Workshop's Music Education on
Line; "Music Advocacy's Top 10 Quotes")



young people to enhance their music skills can have more far-reaching, transformational impact on their development and that of their nation. This prompted her, in August 2005, to form the Symphony, an inclusive orchestra movement which provides unique educational opportunities for young

people aged 5 – 26 years old. This reasoning also influenced the decision by the CHASE Fund to provide J\$1.15-million to purchase supplies to help maintain the Symphony, as well as to offset expenses associated with mounting its 2007 concert season.

The Symphony – which has as its motto "Unity through Music" and operates with a mantra that combines a spirit of co-operation, collaboration, cohesion and harmony – works with other musical entities so that its members can also benefit from the association with music students from a range of socio-economic backgrounds. According to Miss Gibson, "the aim is also to expand their exposure within the context of the Reggae culture by including more forms of music."

Some of the funding that CHASE has provided was used to hold auditions, in order to facilitate participation by a wider cross-section of persons. The funding will also allow Miss Gibson to realize another aspect of her dream for the Jamaica Young People's Symphony – that of involving local and international conductors in the work of the Orchestra.

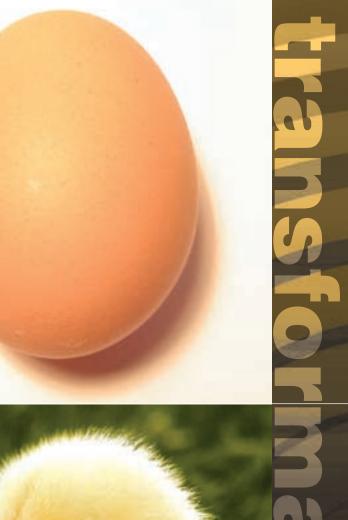
Miss Gibson envisions that her initiative will contribute significant transformational value to Jamaica. "I anticipate that the coming together of many different musical instruments and young musicians in one space will allow people to understand different things about music, about themselves and about each other and will, ultimately, leave a legacy that will outlive those presently involved," she adds.

"Skills, such as reading, anticipating, memory, listening, forecasting, recall, and concentration, are developed in musical performance ... and these skills are valuable to students in math, reading, and science."

B. Friedman, "An Evaluation of the Achievement in Reading and Arithmetic of Pupils in Elementary School Instrumental Music Classes,"

Dissertation Abstracts International





# Egg Chick

Nurture.

With the proper care, warmth and environment, the egg develops new life until it is ready for the outside world.

Early Childhood Education is a priority at CHASE, helping to provide the infrastructure and environment needed for growing healthy young minds. **Transforming** 

**Education at** 

the Base



### From Mediocrity to Excellence

Like many countries around the world, Jamaica is transforming its education system to equip students for the changing social and economic demands in the globalized environment.

"Every child can learn...every child must" is the philosophy that underpins the vision for transformation, with the focus being the creation of a "thinker-worker with the attitudes, skills and knowledge to be a controller of his environment" – empowered to compete with his peers anywhere in the world. The ultimate goal of this new approach is to promote life-long learning, national growth and sustainable development.

The transformation strategies, many of which were proposed in the Report of the Task Force for the Reform of Education in Jamaica, were prompted by the fact that approximately 75% of the country's population is functionally literate; and the need to achieve equity and maintain quality output across the educational system. The multi-billion-dollar initiative includes parenting education; infrastructure upgrading to create an environment that is conducive to learning; the revision of curricula; and strategic remedial interventions. Improved access to and delivery of teacher training; institutional strengthening to enhance accountability and to better equip administrators for their role in development planning, financial management and reporting are among other areas that are being addressed.

In her contribution to the 2005 Sectoral Debate, the Minister of Education and Youth, the Hon. Maxine Henry-Wilson, said the impact of these radical changes, which would be based on the introduction of a transformed early childhood system, would become evident within five to six years. Indeed, research has shown that a quality early childhood education programme can make dramatic changes in the lives of the children served. And, it is in this context that the development of a comprehensive early childhood programme that will lift the performance of Jamaica's children from mediocrity to excellence has taken centre-stage in the transformation process.

Consistent with its mandate to build human capital, the CHASE Fund committed J\$174,653,350 million to early childhood education during the 2005-2006 financial year. This brings total funding to this sector to more than J\$374 million since the inception of the Agency.

Most of the 60 projects identified during the year under review involved major infrastructure improvements to school plants and the provision of educational materials and play equipment to create an enabling learning environment for students. Funding of tertiary level scholarships for early childhood teachers, curriculum development and a nutrition programme for inner city schools were the other major initiatives in this sector.

#### **Upgrading Teaching Skills**

In keeping with the current transformation initiatives in the education sector, some 185 practitioners employed in basic schools and Day Care Centres island-wide were awarded scholarships by the CHASE Fund in the 2005-2006 academic year to pursue the Early Childhood Teachers' Diploma course.

Valued at a total J\$18.5 million, the scholarships are tenable for the three-year, full time, or four-year, part time study programme at the Mico Teachers' College, Sam Sharpe Teachers' College, Shortwood Teachers' College and St. Joseph's Teachers' College.

"The awards are part of an ongoing programme to upgrade the skills of practitioners in the field and create an opportunity for professional development. This initiative provides another avenue through which we can help to improve the quality of the programmes delivered in our early child-hood institutions and set the stage for the effective development of young children from birth to eight years old," the CHASE Fund's Chief Executive Officer, W. Billy Heaven, stated.

Of the 5,600 early childhood practitioners in Jamaica, only 276 are College trained. An additional 168 students are now completing the final year of the Diploma programme.

The curriculum includes general education courses such as College English, Literacy Studies, Social Studies and Mathematics; as well as Music, Art and Physical Education; and the use of Technology in Education. Modules covering the theory and practice of Early Childhood Education, as well as Dispute Resolution, Parenting and Community Involvement are also offered, along with practical classroom experience.

"At Shortwood, the preparation of early childhood teachers has, for a long time, focused on the holistic development of children. With the merger of day care and education at the national level, we are strengthening our teacher education programme to place greater emphasis on the birth to three year old age cohort," Dr. Christopher Clarke, Director, Early Childhood Programme, notes.

SHORTWOOD

TEACHERS'

"We are constantly revising our programme to ensure that we keep pace with international best practices in early childhood education and that our students

are well-prepared to cope

Founded 1885

with changing trends and development needs in the local education sector," Miss Hazel Keating, Principal, St. Joseph's Teachers' College, observes. "The positive response from schools to which our students are assigned for the practicum, indicates that our training programme is effective," she adds.

"Our lecturers use more field trips, demonstrations, micro-teaching and peer teaching; and students are encouraged to work with indigenous materials and 'trashables' as well as new technologies, to create teaching and learning aids," explains Dr. Cecile Walden, Principal, St. Sharpe Teachers' College. "We have been involved in a number of staff and student exchanges with institutions abroad and we stand tall among our foreign counterparts. The challenges are similar; however, the difference lies in the resources to facilitate teaching and learning; and believe me, while 'tun han mek fashin' works, we could do far more with state-of-the-art technology, as well as the manipulatives and other resources available in foreign institutions," she observes.

The scholarships are granted on the basis of outstanding performance in key areas of academic achievement, as well as contribution to community, school or workplace; and awardees are required to maintain a "B' average throughout the course. Scholarships are open to both in-service teachers, as well as persons who wish to enter this dynamic profession.

### Ground-Breaking Early Childhood Curriculum

The curriculum for early childhood education is being refashioned to reflect the philosophy of holistic early childhood development beginning at birth.

Some modules of the new curriculum for the "four to six" age cohort are now undergoing preliminary testing in a sample of 120 schools island-wide; while the "birth to three" segment is being redrafted.

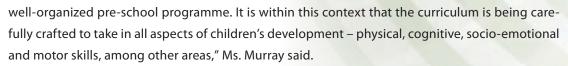
The revision, for which CHASE donated J\$10.3 million in 2005-2006, was guided initially by a Lead Group which included stakeholders from the Ministry of Education, teacher training colleges, the Ministry of Health, the Joint Board on Teacher Education, HEART Trust/NTA and the United Nations Children's Fund (UNICEF). This multi-sectoral approach is consistent with the initiative by the Government of Jamaica to integrate the development needs of children from birth to eight years.

Production of the draft curriculum was coordinated by the Dudley Grant Memorial Trust (DGMT), a non-governmental specialist organization which undertakes research, public education, and monitoring of training initiatives; as well as supports the formulation of Early Childhood Policy. With the establishment of the Early Childhood Commission (ECC) as the body responsible for development in this area of the educational sector, an MOU between the DGMT and the ECC is now being drafted to guide completion of the curriculum.



ECC Executive Director, Ms. Merris Murray, describes the project as "a ground-breaking development," as it is the first time that a curriculum in Jamaica has addressed the care and stimulation of children in the birth to three age cohort. "Research has shown that the youngest children can learn complex language, concepts and skills if

they are meaningfully engaged in a



She explained that emphasis was being placed on skills development, including speaking, listening, observation and conflict resolution. "The adoption of a child-centred approach, in which children are encouraged to develop critical thinking and investigative skills, facilitates the development of a positive disposition towards lifelong learning," the ECC Executive Director noted.

### Manchester Resource Centre: A Community Hub

Established in 1993 to support the Early Childhood Development Programme at the Parish level, the Manchester Resource Centre is fulfilling its mandate as a development institution and a hub for community mobilization.

The Mandeville-based Centre serves some 120 basic schools across the parish. Staffed by a Centre Manager and an Assistant, it facilitates the production of teaching and learning materials by institutions under its purview, in keeping with identified themes; and it accommodates regular workshops conducted by Early Childhood Zone Officers.

"Professional development is a critical aspect of the Centre's programme, and we also train practitioners for certification by the National Council on Technical and Vocational Education and Training (NCTVET) at Levels 1 and 2," Manager, Mrs. Sandria Buchanan Murray says. "Currently, 58 practitioners participating in Level 2 training have been assigned to day care facilities to gain the necessary practical experience; and 30 Early Childhood workers completed the Level 1 course earlier this year," she stated.

Other capacity building initiatives include an ongoing parent education programme, which also highlights vital life skills. These activities have spawned a vibrant income generating programme that is helping parents to meet financial needs in the home. Items produced for sale include denim tote bags, protective plastic aprons for use by basic school students during colouring classes, and ornamental dolls.

With the transformation of the education sector and the expanded regulatory framework for Early Childhood Education, the Centre will assume new areas of responsibility.

"For example, it will be expected to play an integral role in registering Early Childhood institutions in Manchester and sensitizing citizens about the new provisions under the Earl Childhood Commission Act. We recently refurbished the Centre in preparation for our expanded work load; and thanks to the CHASE Fund, through which desks, chairs, and tables valued at some J\$700,000 were provided, we were able to complete the exercise," Mrs. Buchanan Murray explained.

"Our programmes are helping members of the basic school fraternity to upgrade educational standards in their schools; and this is reflected in the improved performance of the students. We have also been a catalyst for positive change in the wider community, as the skills that people have learned here have set them on the path to economic independence, bolstered their self-esteem, and provided hope for a better life," she added.

#### **Upgrading School Facilities**

Jamaican researcher, Dr. Maureen Samms-Vaughan, is among a large group of experts, world wide, who have long held that a child's experience, particularly in the critical first few years of life, sets the stage for just about every function that the child will perform in adulthood.

This recognition guided the Jamaican government's decision to establish the Early Childhood Commission – through the Early Childhood Commission Act, which was passed in Parliament in March 2003 – and to give it the mandate to spearhead the overall development of early childhood education in Jamaica. Ultimately, the Commission is charged with delivering the highest quality services to children between the ages of 0-6 years – the most formative period in the life of a human being.

The upgrading of school plants and educational facilities to create an appropriate learning environment is a critical area of the Commission's development programme to which the CHASE Fund

has allocated significant sums. In the 2005/2006 financial year, the Agency spent approximately \$96.1 million on infrastructure works and educational materials for early childhood educational institutions.

#### **BENEFICIARY SCHOOLS**

#### **Bethabra Infant School**

Bethabra Infant School, a church-run institution that has been serving the community of Newport, Manchester since 1931, was again among the beneficiaries for 2005/2006, having already benefited from CHASE funding in 2004/2005 to repair hurricane damage to sections of the school.

For 2005/2006, the CHASE Fund approved just under \$2-million for the school to purchase, among other things, developmental equipment such as computers, accessories and furniture, as well as play equipment. These enhancements complement the two new classrooms, a computer lab and a library constructed by the Ministry of Education and Youth to accommodate the school's growing population, and also satisfy guidelines laid down by the Early Childhood Commission.

According to Mrs. Constance Patmore, Principal of the school, such interventions have truly transformed the institution and the wider community in which it operates, and are already making a positive impact on the education and social welfare of the children.

"The numbers of children attending school have skyrocketed, as they are now able to work in more comfortable surroundings, utilizing modern tools that make a difference in the way they are taught and the way they learn. Because our teachers are now computer literate, it has helped the children with their reading. It's just wonderful," Mrs. Patmore adds.

She also points out that many of the students themselves have become computer literate at that very young age. "I am proud to say that of the 82 children (6 years old) who went on to grade one this past semester (June 2006), 49 are computer literate, commensurate with the standard for their age group. That is what CHASE has done!"

#### **Bloomfield Basic School**

Another beneficiary during the year under review was the Bloomfield Basic School, which started in 1970 with just five students.

The school has, for many years, required extensive renovation and expansion of its facilities. Despite its existence for more than three decades, the absence of adequate resources has hindered its physical development and led to a decline in student enrolment. In fact, prior to the CHASE Fund intervention in 2006, there was no running water or electricity, and children were still using pit toilets on the school compound.

The institution submitted a project proposal to CHASE for funding to construct bathrooms, a kitchen, lunch room and an absorption pit; as well as to fix the school's roof and ceiling, install louvre windows and steel grills, and to wire the premises for electricity. The school also needed classroom furniture, kitchen appliances and play equipment, as well as a perimeter fence to enhance the security of the children. The CHASE Fund responded with a grant of over J\$9.5 million to make all of this possible.

At the end of the construction, the school should have three new bathrooms for the students and teachers; two new classrooms; as well as a canteen and eating area. The improved facilities will enhance development of the children's social and academic life, and it is anticipated that the school will attract more students, as the institution – which can house up to 70 – currently caters for only 32 children.

"We welcome the funding because we were working under some severe conditions; no bathrooms, no electricity," says Miss Beryl Aitken, Principal of the school. "The teachers, as well as the parents are very happy ... and even some of the students who must go on to other schools, now want to stay," she adds.

According to Miss Aitken, the development programme has already inspired new hope among community members, and she believes that this will result in increased numbers for the 2006 – 2007 school year. "Based on what I am hearing so far, we are anticipating a growth of about 100%," she adds.

#### **Advance Basic School**

This 15-year-old institution in the remote hilly district of Carty Hill, Clarendon, had just received approval for a J\$3.9 million grant from CHASE to repair its roof and defective electrical system, when hurricane Ivan devastated the school building in September 2004.

"We lost much of our furniture. Some of the desks and chairs that were saved are being stored in a nearby church, while other items that were left in the schoolyard have been damaged by the elements. Our teaching aids were also destroyed," Principal, Miss Asenath Johnson explains.

Over the past two-and-a-half years, the more than 100 students and four teachers have operated in cramped quarters in a section of the building. "It is hot, uncomfortable and dark; one of the two classrooms in use is flooded whenever it rains; and we have had to disconnect electricity to ensure the safety of the children. The foundation at the back of the building, where the canteen and storage area are located, is also being undermined as a result of soil erosion," the Principal adds, noting that the Parish Council has threatened to close the school.

A second award of J\$6.5 million from the CHASE Fund in the 2005-2006 financial year to bring the total allocation to J\$10.4 million, has saved the day for the Advance Basic School. This grant is

facilitating rebuilding of the school; and students and teachers are looking forward to improved accommodation in September 2006.

The works programme includes repair and upgrading of the three existing classrooms and construction of an additional one; replacement of the pit latrines with three new toilets; construction of a staff room and sanitary facilities for teachers and refurbishing of the Principal's office. A new kitchen and dining area will also be built.

An exuberant Miss Johnson says "This will make a very big difference, as our children will now be able to work and play in a comfortable and safe environment."

# Sand Glass

Raw, gritty sand.

Abrasive and unrefined, under the skillful hand of the craftsman it becomes a thing of grace and beauty - Glass.

CHASE supports the refining of raw athletic talent in communities islandwide. Because we are all proud when Jamaica shines in Sports.

# Transforming Lives, Transforming a Nation through SPORTS

poorer countries alike."



The tremendous capacity of sports to transform the lives of people, communities and nations is gaining traction around the world, with political administrators focusing increasingly on strategies to integrate this vehicle for social and economic development into mainstream national planning.

Delegates attending a meeting of Commonwealth Sports Ministers in Sydney, Australia in early 2006, agreed to work together to achieve the World Health Organization's goals of inculcating life skills and healthy behaviour, as well as to promote global development objectives in education, leadership training and the building of inclusive communities, through sport. Commonwealth Secretary General, Don McKinnon, who participated in the meeting of the 53-member body, asserted that: "With political backing and the financial and human resources to make things happen we can begin to see changes in richer and

Several countries in Africa, where HIV/AIDS has decimated entire villages, can attest to the positive impact of the "Kick Out AIDS" football programme through which initiatives are being spearheaded to prevent the further spread of this disease. The United Nations Environment Programme (UNEP) also acknowledges that the widespread popularity of sports makes it an ideal tool for promoting sustainable development. "Because of its tremendous influence, sports can become a powerful agent for change, leading society at large, and leading by example," the introduction to a UNEP campaign states.

Recognition of the potential of sports in the attainment of national social development goals is at the heart of the local programmes supported by the CHASE Fund. These initiatives are helping to identify, as well as nurture young talent, create opportunities for athletic scholarships and international exposure, instil vital life skills, reduce inter-community hostility, increase public involvement in healthy and constructive activities and generate employment and income for thousands of persons.

"There is no better example of an industry that can unite, empower and transform the economic fortunes of every single community in Jamaica," Prime Minister Portia Simpson Miller, who is also responsible for the Sports portfolio, noted in her presentation in the 2006 Budget Debate.

The achievements of Jamaica's athletes on the world stage have established the country as a premier sporting nation and are creating lucrative business opportunities in emerging sports-related industries. It is envisaged that this will boost the growth of tourism, entertainment, and other linkage industries – further transforming the lives of citizens and increasing the sector's contribution to Gross Domestic Product (GDP).

CHASE continues to promote national transformation through this vital industry, as the nation prepares to take advantage of the vast, untapped economic potential for sports tourism, which is the fastest growing segment of the US\$4.5 trillion world travel market.

In the 2005/2006 financial year, the Agency allocated some J\$325.0 million through the Sports Development Foundation. Of this amount, J\$118.3 million, was disbursed for ongoing development programmes undertaken by national sporting associations and government organizations, including the G. C. Foster College of Physical Education and Sport, the Institute of Sport and the Social Development Commission. Infrastructure development such as the construction of multi-purpose courts, perimeter fencing, lighting, seating, and the renovation of fields and clubhouses, as well as the provision of equipment accounted for another J\$79 million, with the remaining funds covering the staging of sporting events and a grant for the office of the Special Ambassador/Envoy for World Cup Cricket 2007.

## **Restoring Boys' Town Football Complex**

In local sports circles, the name Boys'Town is a household name, especially in football, the sport in which this multi-faceted community-based educational and vocational training institution in Trench Town, Kingston has developed an outstanding reputation.

The 64 year-old facility and oldest institution of its kind in the inner-city, was founded by noted Methodist Minister and educator, visionary and humanitarian, the Rev. Dr. (Father) Hugh Sherlock, and is still the pride and joy of the community. For many years, Boys' Town dominated the annual football league, and its team was a virtual "Who's Who" of the island's leading players, many of

**Nation through** 

whom also represented Jamaica. Footballers such as Henry Largie, Les Brown, Respic Morgan, Vernon Bell, Oscar Black, Art and Asher Welsh, former Technical Director for the national programme, Carl Brown, and Ali McNab, to name a few, all played for the prestigious club team during its heyday.

However, growing community violence and social degradation took their toll, and contributed to the decline of the Club's fortunes. "Five years ago, loyal alumni and club members launched a rejuvenation programme; and refurbishing of the field was our first step," says Club President, Junior Lincoln. "However, the absence of lights and stands restricted team practice and 'home' matches, because at nightfall, people had no choice but to move to the street corners," he explains.

Boys' Town re-entered the Premier League Football Competition in the 2005/2006 season, following a long absence, and placed mid-way in the point standings.

The SDF installed lighting at the Complex, which is the hub of community activity; and also contributed to the erection of stands. The total grant for the upgrading works was J\$5.5 million.

"The Premier League team can now train at nights, and new seating will help to bring the Club nearer to the Jamaica Football Federation's requirements for hosting 'home' matches. The venue is also used by the community for civic functions and income generating events such as the recent boxing tournament, which recalled the legacy of prominent Jamaican boxers, Bunny Grant, Percy Hayles and 'Kid Banga' – all products of Boys' Town," Mr. Lincoln stated.

The proceeds from events such as these will help Boys' Town to maintain its tradition of excellence in sports. The vibrant youth development programme in which hundreds of youngsters attending the summer day camp at the Complex are being coached in team sports such as football and netball is one of the initiatives through which the Club's leaders are preparing a new generation of achievers.

## **Lights On at Edward Seaga Sports Complex**

Despite infrastructure limitations, the Tivoli Gardens Football Club has been consistently ranked among the leading teams in the National Premier League, and has won the title three times since its entry into the country's major football competition, the last time being the 2003/04 season.

A pillar of the Tivoli Gardens community in Kingston's west end, the team boasts four current players in the national football programme, and has produced two well-known players on the international circuit – Ricardo Fuller and Jermaine Johnson, both of whom are now based in England.



an irrigation system which is estimated to cost J\$2.54 million. The Complex was one of three playing venues which were equipped with lighting in the 2005/2006 financial year to facilitate night games, bringing total assistance by the Agency to J\$8.4 million.

facility is being further enhanced with the installation of

In welcoming the development, Project Manager for the complex, Mr. Saleem Lazarus, notes: "This is the only suitable playfield in the community, but we were unable to use it at night, as visibility on the field was limited. Of course, this also affected night training, which is an essential part of our team's development programme.

"The CHASE-funded improvement is a boon for the entire community because it has transformed the Complex into a first-class venue that can now host national and international football matches, as well as approved community activities, from which we can earn revenue to help offset our maintenance costs," Mr. Lazarus says.

#### **Multi-purpose Court for Longville Park**

The newly-formed Longville Park Netball team has performed creditably in its first season in the Clarendon Netball League, thanks to the J\$1.26 million investment by the CHASE Fund, which facilitated construction and fencing of a multi-purpose court by the Sports Development Foundation for the estimated 10,000 residents of this relatively young community.

"The court is constantly in demand and so, we have set up a timetable for the netballers and basketballers who use the facility daily. At present, Sundays are reserved for competition and practice matches; but this schedule will have to be modified as we plan to introduce a volleyball programme shortly," the President of the Longville Park Citizens Association, Mr. Baldwin Mckenzie, says.

He explains that prior to the CHASE/SDF intervention, the Clarendon-based community, which was established by the National Housing Trust some six years ago, had no recreational facilities. Boys played basketball in the streets, creating a serious nuisance for residents; and netballers and footballers had frequent rows over the sharing of the playfield.

"The new court, which is located on the complex that houses the Community Centre, is also a meeting place where people gather to watch players or to exercise on the adjoining field which they use for jogging, football and other games; and the community marching band also rehearses on this site.

"Indeed, this development is a positive start for Longville Park, because it has provided constructive activity for our youngsters, while fostering a spirit of integration; and we are happy that residents in the scheme are now working as a close-knit team to promote the best interests of our community," the Citizens' Association President notes.

Mr. McKenzie says that given the tremendous demand and the social benefits derived, the Association is seeking additional funding to construct another community court.

## **Bridging the Gap at Waterhouse**

The construction and management of a new state-of-the-art basketball/multipurpose court in the highly-populated, innercity community of Waterhouse, St. Andrew represents an improved model of public/private sector and community cooperation toward sustainable development.



The facility, which boasts SDF/TW custom stencil artwork painted on an acrylic, weatherproof surface, similar to that on tennis courts, as well as stands, fencing and lighting, was jointly financed by CHASE/SDF and Tank-Weld Metals, with the SDF contracting and managing construction. The project was completed at a cost of some J\$5.4 million of which CHASE/SDF contributed J\$1.4 million. Mr. Bruce

Bicknell, Managing Director, Tank-Weld Metals, who is closely involved with sports development in the area, says Tank-Weld's goal is to bridge the gap between Corporate Jamaica and inner-city communities.

"One cannot simply build infrastructure and leave it. You must put management in place, preferably, from within the community, because it is important for residents to take control of their own future. However, you must maintain a physical presence so that you can help them to plan and to work effectively toward their ultimate goal," Mr. Bicknell asserted.

The new court represents the final phase in the transformation of the Waterhouse Sports Complex from a dust bowl to a mini-stadium, which hosts national events and serves as the home base of the community football team which is the current champion in the Wray & Nephew National Premier League.

The facility is already benefitting the development of basketball in the community, with the Waterhouse team qualifying for the final-round play-offs after only two seasons in the Jamaica Basketball Association's Division 2 League. Young talent is also being nurtured at Waterhouse which was the venue for a recent one-week camp conducted by visiting North American basketball specialist, Jeff Rodgers, for inner-city youth between the ages of 10 and 19.

"The integrated sports development programme is having a positive impact on community life as nightly activities at the Complex are promoting bonding among citizens, and are believed to have contributed to a significant reduction of violence in the area. The facilities are also providing an outlet for entertainment and employment; but, above all, this experience has shown that it is possible for various social and income groups to work together towards a common objective, and if we can take that to the national level, the benefits to all would be considerable," Mr. Bicknell affirmed.

### **Paralympians Shine**

Jamaican paralympians continue to enhance the country's reputation as one of the world's leading sporting nations, with award-winning performances at international meets.

An active year in which athletes participated in the Burger King 10K race in Portmore, St. Catherine, the annual High Mountain 10K in Manchester and the Sigma Run in Kingston, culminated with discus competitor, Tanto Campbell, winning the gold medal at the Commonwealth Games in Sydney, Australia, in March 2006 on Jamaica's first ever appearance at this event. Campbell's feat followed the outstanding achievements of the team that competed in the Spitfire Wheelchair Basketball Challenge in Toronto, Canada in July/August 2005. Although participating for the first time, the Jamaican contingent placed sixth out of 32 teams.

Physiotherapist and Team Manager, Suzanne Harris-Henry, attributes the athletes' success to the ongoing development programme conducted by the Jamaica Paralympic Association with financial support from CHASE/SDF and corporate sponsors. "The Association receives a monthly allocation through the Sports Development Foundation, and this has helped us to meet our obligation to develop young athletes to achieve their potential on the world stage," Mrs. Harris-Henry says.

A J\$873,600 grant in the 2005 -2006 financial year covered fees for specialist coaches in swimming and field events and also assisted in the development of an adaptive physical education (APE) programme for children at the paediatric and Athlone wings of the Sir John Golding Rehabilitation Centre, in Mona, St. Andrew. There are 16 children in the APE programme; and it is hoped that through the CHASE/SDF intervention, potential athletes will be identified for the Paralympic team. There are currently eight athletes in training for field events, in preparation for the International Paralympic Committee (IPC) World Athletics Championships to be held in Assen, Netherlands from September 2 – 10, 2006.

"Sport plays a significant role in rehabilitating and transforming the lives of physically challenged persons. The training and opportunity to compete overseas have increased the athletes' self-confidence and self-esteem; and have also helped them to realize that, despite their disability, they can achieve great things," Mrs. Harris-Henry concludes.



# Caterpillar Butterfly

A caterpillar is a frail, crawling thing, with limited mobility and strength.

Yet after the transforming sleep of the cocoon, what emerges is a vibrant, energetic creature of beauty - the Butterfly.

In helping transform Health Care,
CHASE demonstrates our desire to
see all Jamaicans achieve maximum
wellness.



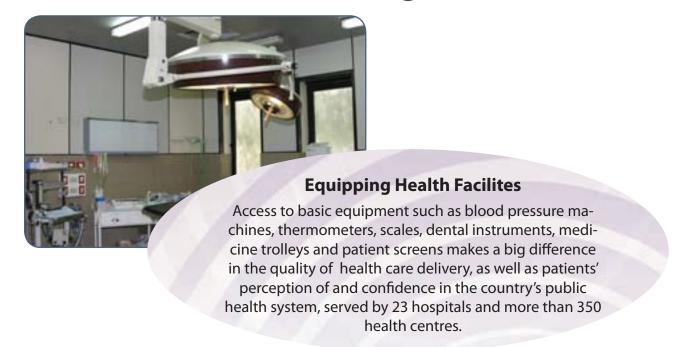


There is growing recognition that in order to maintain and improve the health of the world's people, governments must shape sound and efficient health systems that provide effective disease prevention and treatment for everyone, regardless of colour or class.

However, data released by the Organization for Economic Cooperation and Development (OECD) indicates that, in recent years, health spending in member countries has grown faster than Gross Domestic Product (GDP), moving from an average 7% of GDP in 1990 to 8.9% in 2004. Based on current trends, impacted by the application of costly new medical technologies and aging populations, health spending is projected to rise to an average 13% of GDP by 2050.

This poses a tremendous challenge for governments, especially in developing countries such as Jamaica, which has decentralized the management of its health services, as well as rationalized and reorganized its service delivery over the past three years, in keeping with its goal to provide universal and efficient health care at affordable rates. The dramatic economic growth experienced in Indonesia and the Phillippines, where health care funding was reformed with positive outcomes, highlight the link between health and a country's overall development achievements; as well as the importance of identifying sustainable financing for this sector.

The CHASE Fund represents an innovative financing mechanism and its partnership with the Ministry of Health is integral to the transformation of the health service in Jamaica and improvement in the quality of life for citizens. In fulfilling its mandate over the past year, CHASE committed J\$167,240,236 million to help finance ongoing capital and human development initiatives, as well as treatment and research programmes.



Dr. Denise Duncan Goffe, Director of Health Services, Planning and Integration, explains that "For several years, the Ministry of Health has spent much of its limited resources on upgrading diagnostic and treatment capabilities in hospitals islandwide. However, we are also committed to maintaining quality service standards in our community health centres which, as primary care facilities, handle most of the routine medical cases. And so, we are presently working to ensure that these institutions have the basic equipment and instruments to effectively treat their patients."

The procurement process is currently underway for the purchase and distribution of the necessary items through a grant of J\$24.5 million provided by the CHASE Fund in the financial year just ended. As a stakeholder in the health sector, CHASE is committed to promoting quality and affordable care, ever mindful of the fact that a healthy people are vital assets in building a strong nation in which the welfare and sustained development of every citizen can be assured.

## **Away with Rats! - Protecting Our Communities**

The method of eradication applied in Jamaica is vastly different from that used by the infamous Pied Piper in the legendary 19th Century story set in Hamelin, Germany, but the objective of controlling high rodent infestation and reducing the threat of fatal diseases such as Leptospirosis and Eosin-ophillic Meningitis is still very real.

The immediate danger to the Jamaican populace was averted under a multi-agency initiative funded by CHASE to the tune of J\$10 million, at the request of the Board of the Central Health Committee. The programme involved the Health Ministry's Environmental Health Unit and Regional Health

Authorities/Health Departments, the National Solid Waste Management Authority's four regional Waste Management Agencies, Parish Councils, the business sector and community groups.

Already, more than 30 communities in the North East, Southern and Western Health Regions have benefited. These include Discovery Bay, Port Maria, Port Antonio, Morant Bay, Port Royal, May Pen, Chapelton, Savanna-la-mar, Falmouth, Lucea, Montego Bay, the Greenvale area of Mandeville, Craighead, Porus, Whitney Turn and Black River. Interventions in the South East Region, which includes Kingston, St. Andrew and St. Catherine, are scheduled for completion in late August 2006.

"The urgent need for an effective rodent control programme was highlighted after Hurricane Ivan disrupted the natural habitat and food supply chain of the rats in September 2004," reported Mr. Peter Knight, Director, Environmental Health in the Ministry of Health.

"There was increased infestation in parishes where agriculture is the main economic activity, rural townships with a history of poor solid waste management and along river banks where gabian baskets are used to control erosion. In St. Mary, for example, 32 cases of suspected leptospirosis were treated between January and November, 2005, compared to 14 cases in 2004. Two related deaths were recorded and crop damage caused by these pests severely affected economic output," he said.

Assistance from the CHASE Fund covered training of field officers and stakeholders in the affected communities, the development of educational material, the purchase of rodenticide and administrative expenses.

"The programme was well-received by citizens and it has achieved the target of up to 60% reduction in the rat population in the communities identified," Mr. Knight noted. "At the same time, citizens were empowered with knowledge to spearhead change in their environment and reduce the risk of rodent-related infection, health workers are now better equipped to manage rodent control initiatives, and there is a new level of collaboration among stakeholders that augurs well for the sustainability of this effort," the Director, Environmental Health concluded.

# 64,800 Children Targeted in Blindness Prevention Campaign

Few people are able to name a sense they value more than their sight; yet, many Jamaicans neglect to get the preventive eye care that can protect them against going blind – mainly because of the high cost of treatment and lack of awareness about the benefits of regular eye check-ups.



"In the same way that one gets physical checkups, a regular eye examination is important, as the specialist will be able to detect and treat potential disorders at an early stage," advises David Wilson, Executive Director of The Foundation for International Self Help (F.I.S.H.), which operates a medical, dental and eye clinic in Papine, St. Andrew.

F.I.S.H., with the assistance of the CHASE Fund, is spearheading a two-year eye screening programme, which targets approximately 64,800 children in 54 primary schools in Kingston and St. Andrew. It is designed to improve the quality of life by eliminating blindness and visual dis-

ability due to uncorrected refractive errors; and will also educate parents and children about the importance of preventive eye care.

Programme elements funded from the J\$22. 3 million CHASE allocation include the purchase of a vehicle and equipment for the screening clinic, a computer, software and accessories, professional fees for an ophthalmologist and technical consultant, eyeglasses, eye drops and other items for treatment and the training of field staff.

The service is being provided free of cost, and was introduced based on the results of a 2004 pilot project undertaken in six Corporate Area primary schools by a team of optometrists from Canada. Twenty-eight percent of the children failed the eye screening test administered by the specialists. Supporting statistics from the Caribbean Council for the Blind indicate that in 2003, there were 173 children in Jamaica under 15 years old that were incurably blind; and 58 of these cases were avoidable.

Under the CHASE-funded initiative, F.I.S.H. has already screened 3, 354 six and 12-year old students in 14 schools to assess visual acuity and determine the need for eyeglasses. Seven hundred and twenty-five students, or 22%, will be referred to the F.I.S.H. Clinic and the Bustamante Hospital for Children, where necessary, for follow-up treatment.

"We found children with conjunctivitis, as well as cataracts and glaucoma, which are rare conditions at this age," the F.I.S.H. Executive Director noted. He projects that some 4,000 children will receive treatment, including eyeglasses, eye drops and surgery, during the two-year programme, which is slated to end in October 2007.

"We must give our children the opportunity to live a normal, healthy life and to achieve their potential as productive citizens. If this programme can save one child from going blind, then, it will be worth its weight in gold," Mr. Wilson asserted.

## **Assess Lead Poisoning Risk**

Backyard smelting and recycling of lead acid batteries has been a major source of income for residents in many inner city communities in Jamaica; but it also poses irreversible health risks for humans and pollutes the environment.

The International Centre for Environmental and Nuclear Sciences (ICENS) at the University of the West Indies Mona campus is conducting a two-year study at smelter sites reported by the Ministry of Health islandwide, to determine the extent of soil contamination and the incidence of lead poisoning among children who live at or near to these sites. This is expected to provide the framework for national health and environmental measures to help reduce lead poisoning among Jamaican children.

Director General at ICENS, Professor Gerald Lalor, explained that, "The results of research done internationally prove conclusively that chronic childhood exposure to lead substance can cause permanent neurological and physiological defects, as this substance destroys pathways in the brain that are still being developed. This will, ultimately, affect intelligence, attention span and performance in school."

Lead poisoning can also cause anaemia, resulting in damage to the kidneys, liver and other organs. Pregnant and lactating women are equally at risk. The local research team, led by Dr. Mitko Voutchlov, Senior Research Fellow, ICENS, will also be investigating possible links between lead poisoning and violent, anti-social behaviour.

The ICENS Director General noted that, by World Health Organization Standards, the acceptable blood lead values were less than 10 micrograms per decilitre. A child at one of the 42 Corporate Area sites at which the ICENS team has already done screening recorded a blood lead value of more than 200 micrograms per decilitre.

Professor Lalor said assistance by the CHASE Fund for this project was timely, as it was facilitating treatment for the children and women affected by lead poisoning. A portion of the J\$4.25 million

research grant, which has been matched by ICENS, is also being spent on public education and stakeholder consultations and there is already, a heightened awareness among doctors in diagnosing the symptoms of lead poisoning.

"While some communities have stopped smelting operations, it is also important to inform citizens that lead residues which remain in the soil for many years, will continue to pose a threat. In the 2006-2007 academic year, ICENS will also be taking the message about the harmful effects of lead to Basic School teachers and parents, who are among our major target audience," Professor Lalor revealed.

#### **Traffic Stress - A Public Health Concern**

The mode of transportation used by members of the workforce, the quality of the journey, traffic congestion and the length of time people spend commuting can be stressful; and this has implications for the health and lifestyle of individuals, workplace productivity, as well as corporate and national policy.

The Department of Community Health and Psychiatry at the University of the West Indies is spear-heading research to determine the prevalence of commuting stress in Jamaica, and its significance from a public health perspective. The two-and-a-half-year study – one of the few projects of its kind in developing countries - will end in August 2007. It is being partially financed by the CHASE Fund, which provided J\$960,000 to cover the cost of data entry equipment.

The Principal Investigator, Dr. Janet LaGrenade Fletcher said, "In developed countries which have documented traffic stress, the phenomenon has been associated with symptoms of many health conditions, both physical and psychological. Studies have claimed that commuting stress can give an individual a health profile of someone almost two years older. In many countries, survey results have also been used to inform transportation policies, such as the introduction of car pools and rail service, as well as highway construction."

The first phase of the project involved some 900 public and private sector workers who spend more than three hours each day travelling to and from work. Their blood pressure, height, weight and cholesterol level were measured. Each participant also completed a questionnaire that sought to identify external stress factors, as distinct from commuter stress, and respondents' perception of their health.

The second phase of the project will do comparative studies among commuters using the highway, as against those plying routes which pass through town centres. Cortisol level, which is the best biological marker of stress, will be determined for this sample.

The research team expects that the findings from the study will help the authorities decide whether further infrastructural development is required to reduce traffic-related health costs. "For example, many people participating in the first phase were found to have chronic diseases about which they were unaware. This information can form the basis for future intervention by the Ministry of Health and the formulation of corporate wellness programmes which will bring long-term social and economic benefits for the entire population," Dr. LaGrenade Fletcher explains.

## Learning Communication Techniques for Children with Intellectual Disability

Research indicates that all children with intellectual disabilities experience some form of language difficulty, and more than 60% require professional intervention.

Until recently, only a few of the affected children in Jamaica received Speech and Language therapy, as there are only four specialists on the island and the cost of the service is high.

Now, the more than 3,000 children with intellectual disabilities have an opportunity to master their communication impediments under an intensive two-year development programme mounted by the Jamaican Association on Mental Retardation (JAMR).

Funded jointly by the CHASE Fund and the Commonwealth Secretariat, through the Planning Institute of Jamaica, the programme is being spearheaded by a visiting Speech and Language specialist assigned by the Commonwealth Secretariat. It involves collaboration with teachers to plan and implement classroom-based activities that will improve the oral and written language skills of students with communication difficulties; and also provides training for teachers, parents and caregivers to help them identify and address specific communication challenges experienced by children with mental retardation.

JAMR Executive Director, Mrs. Grace Duncan, says "Given the scope of the intervention, we felt that individual student programmes would only benefit a few children. We, therefore, adopted a broad-based approach to ensure maximum, long-term impact; and the necessary skills are being imparted to a wide cross section of persons who will now be equipped to effectively sustain the programmes in our local institutions."

Some 326 parents have attended hands-on workshop sessions conducted islandwide to empower them to meaningfully assist with the development of their children in the home setting; and 184 teachers from all the agencies and special schools for persons with disabilities are participating in a one-year

certificate training course. "As part of the study programme, each teacher has been assigned to work with a student in his or her institution, and accomplishment of the therapy goals identified is regularly monitored by the visiting Speech and Language Therapist," Mrs. Duncan explains.

The Principal and one of three participants from the Carberry Court Special School, in St. Andrew, Nicola Alexander, says: "Our teachers have benefited tremendously. We are sharing the resource materials with our colleagues; we are applying the strategies we learned in our classes and we are already seeing positive results in some of our students with severe speech and language difficulties."

The project received J\$4 million from the CHASE Fund to purchase multi-media equipment and finance the training workshops, while the Commonwealth Secretariat is covering the salary, rent, travelling and other expenses incurred by the therapist.

#### **Health Care in Manchester Boosted**

Facilities at the Percy Junor Hospital and some 25 public clinics are being enhanced as part of the ongoing development programme being undertaken by the Manchester Health Department and the Southern Regional Health Authority to improve service delivery to the 200,000 persons treated by these institutions each year.

Ms. Georgia Wood, Procurement Manager at the Southern Regional Health Authority, explained that medical institutions in Manchester faced severe resource constraints. She said the J\$15 million committed by the CHASE Fund in the 2005-2006 financial year was being used to secure basic equipment, which was either non-existent, obsolete or prone to frequent break-downs.

"The support of agencies such as CHASE is critical to our long-term development objectives and our ability to effectively treat the wide range of medical and surgical patients who visit our institutions. The equipment upgrade will help to boost patient confidence; relieve the public hospital of the added load of primary level cases which would normally be handled at the clinics; and raise the overall standard of health care in the parish," Ms. Wood commented.

Among equipment on the order list is an anaesthetic machine for the Percy Junor Hospital, where elective surgical procedures have been suspended because the existing unit, which is more than 30 years old, is practically non-functional. Other items being acquired for the hospital include an incubator, ECG machine, autoclaves to sterilize instruments, an electro-surgical machine, operating theatre table, delivery bed and two anaesthesia monitors. An air-conditioning unit will be installed in the Lab and also in the X-ray Department, replacing the electric fans which are ineffective and cause severe discomfort for staff and patients.

New instruments, dental compressors, blood pressure machines, nebulizers and examination lamps will also be distributed to the clinics; while six new computers and two multi-media projectors will support the work of health administrators in the parish.

Delivery of the new equipment is expected by September 2006.

#### **Expanding Horizons at Windsor Girls' Home**

Months after the introduction of a Health and Wellness Programme for residents of the Windsor Girls' Home in January 2006, the St. Ann-based institution is reporting a new level of motivation and self-confidence among beneficiaries of the initiative.

At the heart of the multi-faceted effort is a structured sports programme, coordinated by a trained physical education teacher, and supported by classroom sessions on fitness, nutrition, hygiene and sexuality. Students at the Home, which has a capacity for 60 adolescents, are being taught vital life skills, including inter-personal communication, conflict resolution and how to make healthy choices in relationships. They are also engaged in practical cookery classes focusing on the preparation of nutritious foods.

A highpoint of the year's activities was the successful participation of a 15-member team in the annual National Cheerleading Competition organized by the Jamaica Fitness Association. "The girls made us proud in their first year in the Competition, and they won awards for their costume and overall presentation. Participants also attended the finals in Kingston, and appeared on national television," Manager of the Home, Mrs. Yvonne Hood, said.

Another positive programme outcome was the selection of two girls to attend a Summer Camp organized by the Jamaica 4-H Movement – a first for the institution and its residents.

Trampolines, a punching bag and abdominal bench have already been acquired for the gymnasium, now being refurbished; and in the second year of the programme, which is being co-funded by CHASE to the tune of J\$2.6 million, a multi-purpose hard court will be constructed. The site has already been cleared for this court and construction is now awaiting tender through the St. Ann Parish Council.

"The Health and Wellness Programme provides constructive, extra-curricular activities and is helping to improve the physical and mental status, as well as the self-esteem of our students, many of whom have been abused or orphaned and also have disabilities or learning and behaviour disorders," Mrs. Hood observes.



# Description of CHASE Approved Projects

April 1, 2005 to March 31, 2006

#### **SECTOR: ARTS & CULTURE**

## Performing Arts

## 1 Bicentenary Abolition of Slave Trade \$5,000,000

Events will take place to commemorate freedom from slavery in 1807

#### 2 Bridgeport Dance Ensemble \$400,000

This young and vibrant dance group was assisted with costumes and props for the 2006 Season of Dance

#### 3 Cross Roads Foundation Limited \$400,000

Assisted the community to acquire musical instruments and facilitate drama tutoring

#### 4 Edna Manley College of the Visual and Performing Arts \$700.000

The college will host a dance symposium for performers and choreographers.

#### 5 Garvey Maceo High School \$750,000

Assisted the institution with musical instruments.

#### 6 JCDC/Mento Music & Traditional Folk Forms Dev. Program \$1,000,000

The grant facilitated training courses on Traditional Folk Forms as well as to publish a book titled "Our Folk Forms"

#### 7 Linstead Ackee Show and Festival 2006 \$500,000

This annual festival will showcase the many attributes of the ackee and educate producers on export requirements

#### 8 Randolph School of Hope \$1,500,000

Assisted this institution with musical instruments, training and infrastructure

#### 9 Seaview Gardens Performing Arts & Marching Band \$1,460,000

Provided new musical instruments as well as remuneration for instructors and a co-ordinator.

#### 10 South St. James Social Economic Development Trust \$435,000

This group of young people are being supported with musical instruments and training

#### 11 The Jamaica Folk Singers \$500,000

Advertising and promotion for the 2006 concert

#### 12 The Jamaica Performing Arts Olympics Programme \$1,246,000

To underwrite the cost for workshops and auditions islandwide as well as for airline tickets to the Performing Arts Olympics World Championship in the USA

## **13** The Jamaica Young People's Symphony \$1,150,000

The grant is being used to assist with preparations for the 2006 concert series

#### 14 The Phillip Sherlock Centre - UWI \$750,000

Provided funding for the 2006 International Drama and Education Research conference.

## **15 Youth Opportunities Unlimited** \$965,000

Facilitate drama, music education and the establishment of cultural groups in corporate area communities

## 16 Jermaine Rowe - Dance Scholarship

A scholarship was provided for Jermaine Rowe to pursue dance techniques at the internationally renowned Alvin Ailey School in New York

#### 17 Glenmuir High School \$300,000

Airfares to enable the school choir to participate in cultural performances in the Bahamas

## **18 Jamaica Constabulary Force Band** \$316,344

Musical instruments were provided

#### 19 Jamaica Homecoming Foundation (2nd Award) \$1,200,000

Institutional support was provided for the Homecoming Foundation

#### 20 JCDC - National Gala

\$4,000,000

To assist with the staging of the National Gala celebrations

#### 21 Tribute to the Greats

\$450,000

Offset expenses related to the award ceremony - "Tribute to the Greats"

#### Subtotal: \$23,259,654

#### Literary

## 22 History of Cricket in Jamaica

\$1,500,000

The author, Arnold Bertram, promises an authoritative history of cricket in Jamaica

#### 23 Biography of the late Sir Donald Sangster \$4,000,000

This publication will document the life of the late Sir Donald Sangster

#### 24 Calabash International Literary Festival \$3,000,000

Institutional support provided for three years

#### 25 Jamaica Association for the Deaf

\$1,950,000

This publication will present the history of the 1st 60 years of the Association

## **26** Ken Jones - "Justice Delayed" \$670,000

Publication about the life of National Hero - Marcus Garvey

## **27** *Marguerite Curtin - History of Hanover* \$2,000,000

Grant given to research and publish the History of Hanover.

## **28** The Bakers Dozen & Other stories \$2,200,000

Pam Gordon will reprint the publication and produce radio programmes for children

## **29** *Pansy Robinson - History of St. Thomas* \$330,000

The first publication of the history of the Parish of St. Thomas

## 30 The Jamaican Collector's Edition \$500,000

An excellent publication, this magazine will feature Jamaican art in its next edition

#### 31 UWI

\$500,000

Research and produce a book entitled "Rastafari for the Youth" for persons at the CXC level

#### 32 1970's Jamaica (Beverley Anderson-Manley) \$4,000,000

This book will provide reflections of Jamaica in the 1970s, from the perspective of the wife of the former Prime Minister

#### 33 Jamaica Aviation Story

\$9,000

Copies of the book, "The Aviation Story" were purchased

## 34 The Story & Music of Trench Town \$2,500,000

Author, Jimmy Tucker, will produce a book and musical CDs about Trench Town since the 1940's

#### Subtotal: \$23,159,000

## Sponsorship

#### 35 Andre Green - MFA Degree

\$1,300,000

Andre Green will pursue a Master of Fine Art Degree at the New York Academy of Art, USA

#### 36 Carline Waugh - BSC in Music

\$532,000

Ms. Waugh is pursuing a BSc in Music at the Atlanta Union college

## **37** Janeque Henry - BSc. in Fine Arts \$936,000

Scholarship to study Fine Arts at the Savannah College of Arts and Design

#### **SECTOR: ARTS & CULTURE**

#### 38 Kerry-Ann Perrry

\$70,000

Sponsorship has been provided for training in professional development

#### 39 Longville Park Community Marching Band \$900,000

Located in Clarendon, this community group is being assisted with the purchase of musical instruments and costumes

#### 40 Lori Johnson

\$840,000

Additional funding to complete her Degree in Music at the Fredonia Unversity, USA

#### 41 Louis Ruddock

\$1,545,000

Scholarship to pursue a Master of Fine Arts Degree at the Ohio State Univesity, USA

#### 42 Phillip Thomas - MFA Degree

\$1,300,000

Scholarship to pursue a Master of Visual Arts Degree at the New York Academy of Art, USA

## **43** Schools Drama Festival of Jamaica \$450,000

The award will underwrite travel expenses for performers to attend the Schools Drama Festival in St. Lucia

#### 44 Louise Bennett

\$1,000,000

Special Award made to Ms. Lou - Jamaica's cultural icon

#### 45 National Council for Indian Culture

\$280,000

Support was given to 'Diwali' which is the Indian Community's Festival of Lights

#### Subtotal: \$9,153,000

#### Libraries/Archives

#### 46 Digitization of historical documents

\$4,000,000

To digitize documents collected by the former Prime Minister, Edward Seaga, over the past 45 years of his political career

#### 47 Jamaica Confederation of Trade Unions

\$1,500,000

This award will assist with the development of documents collected

#### 48 Jamaica Library Service

\$10,000,000

The Jamaica Library Service will use funds to upgrade the islandwide library network

#### 49 Pembroke Hall Primary School

\$670,000

The Pembroke Hall Primary School will be purchasing computers and printers for its library

#### 50 Spring Village Dev. Foundation - Library/Resource Centre

\$500,000

Funds will be used to establish a library and community center

#### 51 St. Joseph Teacher's College

\$3,106,100

To establish a library and obtain additional educational software and computers

#### 52 UWI Library

\$4,000,000

To procure equipment for the preservation of the library's archival materials

#### Subtotal: \$23,776,100

#### Visual Arts

## 53 Old Harbour Development Area Committee

Grant awarded will assist arts and craft exhibitors in showcasing their products at the 4th Annual Old Harbour Expo to be held in November 2006

#### 54 YPM Youth & Social Club

\$1,356,000

YPM Youth & Social Club will use the funds to finance an after school Creative Arts Programme

#### Subtotal: \$1,656,000

#### Museum

#### 55 Bob Marley Museum

\$1,000,000

Funds will be used to renovate and upgrade the facility

#### 56 Bustamante Museum/Blenheim

\$3,500,000

This grant will be used to renovate the Blenheim House, produce and publish a biography of Bustamante

#### **SECTOR: ARTS & CULTURE**

## 57 Institute of Jamaica - National History Division

The exhibition gallery and discovery room will be redesigned

#### 58 Michael Manley Foundation

#### \$2,500,000

Funds will be used to underwrite the 3rd phase of development of the Michael Manley Centre

#### Subtotal: \$10,000,000

#### Media/Film/Music

#### 59 Georgian Society of Jamaica \$600,000

To produce videos on Jamaican Historic Architecture

#### 60 Ginger Knight Production

#### \$2,200,000

A feature length movie "Room for Rent" written and produced by Ginger Knight

## 61 Godfrey Stewart High School

\$550,000

Musical instruments, costumes and materials will be purchased for the resource center

#### 62 Griot Music Ltd. - Woodshed Student Discount Prog. \$500,000

Subsidy on rehearsal rates for one year for students using the studio

#### 63 International Reggae Studies Centre (UWI) \$1,000,000

To host the International Academic Conference on Reggae and Jamaican Popular expressions

#### 64 Jamaican Folk Singers

#### \$381,850

This 2nd award will be used to produce a CD entitled "Pepperpot"

#### 65 Kgn. Restoration Co. - CASTLE Video Production \$525,400

A documentary on the history and culture of Rose Town will be produced

#### 66 Kimala Bennett - Roots of black hair in Jamaica \$750,000

This project will produce a documentary highlighting attitudes to black hair and its versatility

## 67 National Commission on Science & Technology

This project seeks to demonstrate S & T through audio visuals - DVDs, website and television programmes, focussing primarily on Early Childhood

#### 68 Video for Change

\$2,130,480

A series of 15 minute videos will be developed

#### 69 Third World Entertainment

\$100,000

Production of CD entitled "Black, Green and Gold"

#### Subtotal: \$10,737,730

#### Craft

#### 70 Innercity Development Committee Graduates Club \$1,590,000

Institutional support, training and equipment for the Art & Craft Skills Training Programme

#### 71 Nigerian Master Woodcarvers

\$3,987,524

Local artisans and craft people will be trained by the Nigerian Master Woodcarvers

#### Subtotal: \$5,577,524

## Heritage

#### 72 Cornerstone Ministries

\$2,000,000

Communities in and around the National Heroes Park will be engaged in various programmes

#### 73 Spanish Town Heritage Fest 2006 \$460,000

The Spanish Town Development Committee will host a Heritage Fest and Festival Queen Competition

#### 74 UTECH

\$40,141,000

Development of a business plan and the establishment of a Caribbean Cultural Center at the University of Technology

#### **SECTOR: ARTS & CULTURE**

#### 75 Business Plan - Ward Theatre and Liberty Hall \$410,000

These business plans will provide a basis for private sector collaboration in the preservation of our heritage

Subtotal: \$43,011,000

#### Historic Sites/Monuments

## **76** Falmouth Heritage Renewal \$6.000.000

The award will be used to restore historic buildings within the heritage district of Falmouth

## 77 Nazareth Moravian Church

\$116,000

Consultancy fees in respect of infrastructure repairs

Subtotal: \$6,116,000

## **Grand Total for Arts and Culture** \$156,446,008

#### **SECTOR: HEALTH**

# Equipping & Enhancement of Health Facilities

#### 1 Princess Margaret Hospital \$10.000.000

To provide for security fencing and equipment

## 2 Clarendon Association for Street People (CLASP)

Additional funds for adminstrative expenses

#### 3 Spanish Town Hospital

\$1,083,575

An incubator was purchased for the Maternity ward

#### 4 Richmond Fellowship (Patricia House) \$120.000

This rehab centre will be able to purchase physical therapy equipment

#### 5 Ministry of Health \$24,500,000

To facilitate the purchase equipment for Health Centers and Nursing Stations islandwide

## 6 Cornwall Regional Hospital

\$2,300,000

The hospital is being equipped with a much needed C-Arm Fluoroscope

#### 7 Cumberland Health Center

\$1,265,000

The award enabled the renovation of the health centre

#### 8 Kingston Public Hospital

\$3,100,000

An endoscopic video system will be purchased for the hospital

#### 9 Bustamante Children's Hospital

\$5,930,000

Much needed equipment are being purchased for the operating theatre

#### 10 FISH Medical Clinic

\$22,300,000

Primary school children in the corporate area will have their eyes screened and receive treatment for eye disorders

#### 11 Content Gap Primary School

\$1,500,000

Sanitary facilities were provided for the school

#### 12 National Public Health Laboratory and Cornwall Regional Hospital

\$4,000,000

Histopathology equipment to improve health care for cancer patients

## 13 Manchester Health Centre & Percy Junor Hospital \$9,780,383

This award enabled the purchase of medical equipment for the Manchester Health Centre and Percy Junor Hospital

#### 14 Medical Intermediate Care Unit (UHWI)

\$6,122,872

The facilities are being equipped to accommodate intensive care and post surgery patients

## 15 National Solid Waste Management Authority

\$1,500,000

Communal skips are strategically placed in Manchester and St. Elizabeth to assist with rodent control

## **16 Beth and Lenworth Jacobs Clinic** \$3,800,000

A laparoscope was purchased for the Beth and Lenworth Jacobs Clinic

#### **SECTOR: HEALTH**

#### 17 Drews Land Homeless Senior Citizens \$1,285,700

Infrastructure work will be done on the Drews Land Home for homeless and destitute senior citizens

#### 18 North East Regional Health Authority \$5,000,000

This award will be used to purchase much needed medical equipment for the hospitals in the region

#### 19 Roses Valley Health Clinic

\$814,000

Renovate and upgrade the Roses Valley Health Clinic

#### 20 S. Corner Clinic

\$2,400,000

To facilitate workshops on primary health care, violence prevention and HIV/AIDS

#### 21 Cornwall Regional Hospital

\$11,000,000

Purchase surgical equipment for the orthopaedic, paediatric and urology departments

#### 22 Thompson Town Health Center \$865,000

Renovate and upgrade the Thompson Town Health Centre

#### 23 Windsor Girls Home

\$2,625,000

Institutional support and the purchasing of gym equipment

#### Subtotal: \$121,691,530

## Training of Personnel

#### Faculty of Medical Sciences

\$250,000

Sponsorship for the largest local medical research conference in Jamaica

#### 25 Nurses Association of Jamaica

\$600,000

Purchase computers and accessories to facilitate training of retired nurses

#### 26 Health Council

Airfares for Cecelia Waugh and Jascinth Lindo to attend the 50th Annual Scientific Meeting in Trinidad & Tobago

#### **Ena Thomas Symposium**

\$300,000

To host the 32nd Ena Thomas Symposium held in October 2005

#### 28 Jamaica Association for the Mentally Retarded \$4,000,000

To engage the services of a Speech Therapist to conduct seminars and workshops for teachers, parents and caregivers

#### 29 Jamaica Dental Association

\$1,500,000

Sponsorship to stage the JDA convention held February 2006

## 30 Kamaeka Duncan - M. Phil Physiology

\$370,766

Scholarship to pursue a M.Phil Degree with research emphasis on tracing metals in blood samples

#### Subtotal: \$7,173,766

#### Cancer Care Programme

#### 31 Ackein Austin

\$500,000

Assistance given towards the cost of medical expenses

#### 32 Gladstone Burgess

\$843,000

Funds awarded to offset expenses related to radiation treatment

#### 33 Icelma Summerbell

\$732,000

To assist with expenses for chemo radiation treatment

#### 34 Jasmin Johns

\$45,000

Jasmin Johns received funds to assist with eye surgery

#### 35 Adugo Ranglin-Onuora

A grant was given to assist with medical expenses

#### 36 Shawn Smith

\$122,000

CHASE is assisting with fees for chemotherapy treatment and medication.

#### **SECTOR: HEALTH**

#### 37 Joyce Davis

\$250,000

Assistance given towards the cost of medical expenses

#### 38 Voices for Hospice Cancer Care

\$250,000

Support given to stage concert for the Consie Walters Hospice

#### 39 Wycliffe Bennett

\$452,000

CHASE provided funds to assist with his medical expenses

#### Subtotal: \$3,444,000

#### Healthy Lifestyles

#### 40 Bustamante Hospital for Children

\$350,000

Meals and medical sundries were provided for visiting medical team

#### 41 University Hospital of the West Indies

\$4,100,000

Funds will be used to research and evaluae the Psychohistoriographic Brief Psychotherapy method developed by Jamaican Psychiatrists and Psychologists

#### 42 Hope Worldwide

\$2,000,000

To promote healthy lifestyle development in 11 inner city communities.

#### 43 Hyacinth Ainsworth

\$313,000

Support for medical care was given

#### 44 Jamaica Cancer Society

\$10,000

Part sponsorship for the Society's "Relay for Life" held in June 2005

#### 45 Jamaica Wellfest 2005

\$250,000

Sponsorship of 30 booth spaces for NGOs to promote their products and services

#### 46 JAPINAD

\$547,000

Support provided for the hosting of the 31st Caribbean Regional Conference on Nutrition and Dietetics

#### 47 Ocho Rios Indian Association

\$125,000

This award went toward the hosting of health expo

#### 48 Research on Traffic Stress

\$960,000

To conduct research on the effects of traffic stress on the workforce in Kingston and St. Catherine

#### 49 Ministry of Health

\$10,000,000

Assistance towards the implementation of islandwide rodent control programme

#### 50 Paul Bennett

\$50,000

A Prosthesis for his leg was purchased with the funds

#### 51 Dept of Microbiology - UHWI

\$165,000

To assist in transporting blood samples of Haitian refugees to the UK for testing

#### 52 Mark Jamarillo

\$400,000

The cardiac valve of this patient will be replaced with the funds given

#### 53 National Food and Nutrition Quiz

\$500,000

This annual nutrition quiz was held in October 2005

#### 54 Daphne Hamill

\$760,000

This retired Nurse received opthalmology treatment with the funds

#### 55 Lead Battery Smelting (Dept. of Microbiology, UHWI) \$4.250.000

Conduct research that will enable Jamaicans to be aware of health implications resulting from lead smelting and recycling

#### 56 Kitwana Robinson

\$200,000

Assistance given to cover the cost of medical expenses

Subtotal: \$24,980,000

#### **SECTOR: HEALTH**

## Health Care Delivery in Collaboration with Private Sector

#### 57 Jamaica Asthma/Allergy Study \$3,800,000

To fund a research on the effects of asthma and allergies in Jamaica

#### 58 Mustard Seed Communities [Matthew 25:40] \$2,050,000

Institutional support given for Mustard Seed

## Women's Resource & Outreach Centre

Expand community health services in the Beechwood Avenue area

#### 60 Salvation Army School for the Blind \$100,940

This 2nd award will offset expences related to the establishment of an audio library

Subtotal: \$9,950,940

#### **Grand Total for Health** \$167,240,236

#### **SECTOR: EDUCATION**

## Upgrading/Equipping of Basic School and Resource Centres

#### **Advance Basic**

This 2nd award will be used to complete the renovation of the school

#### **Auburn Basic**

\$246,000

Additional funding to complete the infrastructure and purchase equipment

#### **Belle Plaine Basic**

This 2nd award will be used to complete the expansion the school

#### Bethabra Basic

\$1,995,673

This school in Manchester was equipped with furnitute, play equipment and fencing

#### **Bloomfield Basic**

\$6,620,000

This Portland school will be expanded to include two additional classrooms, kitchen and toilet facilities

#### **Churches Teachers College**

\$171,960

Computers were installed and networked

#### Crawle Basic

\$335,000

The school roof was repaired

#### **Dunrobin Basic**

\$1,456,705

In collaboration with the Rotary Club of Kingston, the school was refurbished, fenced and a drainage system installed

#### **Early Achiever Learning Centre**

\$1,592,750

This Kingston school needed a computer lab, computers, perimeter fencing and play equipment

#### 10 Effortville Basic

\$180,210

The roof of this Clarendon school was repaired

#### 11 Elim Basic

\$975,000

Repairs and general improvement to the school structure after Hurricane Ivan

#### 12 Four Paths Basic

\$2,500,000

This school in Clarendon is to be renovated and drainage installed

#### 13 Four Paths Basic

\$1.600.000

This 2nd award will be used for the completion of the drainage system

#### 14 Gravel Hill Basic

\$1,685,969

Located in Gravil Hill, Clarendon, works will include repairs to roof, windows and doors as well electrical upgrade and painting

#### **SECTOR: EDUCATION**

#### 15 Halse Hall Basic

\$580,000

Funds provided to repair another Clarendon school

#### 16 Iterboreal Basic

\$2,375,338

Funds will be used for the construction of classrooms and bathroom facilities

#### 17 James Hill Basic - Phase 1 & 2

\$8,596,622

James Hill Basic School will use funds for infrastructure repairs and purchasing of equipment and furniture

#### 18 Love Lane Basic

\$4,010,000

The school will be refurbished and equipped with teaching aids and equipment

#### 19 Manchester Resource Centre

\$700,000

Funds awarded will be used to provide furniture for the Manchester Resource Centre

#### 20 Mary Bond Basic

\$1,150,000

Mary Bond Basic School will use funds to construct two additional classrooms

#### 21 Mitchell Town Basic

\$11,427,911

To construct a new school building and purchase teaching aids, furniture and eqipment

#### 22 Mt. Ogle Basic

\$200,000

Additional funding to complete the infrastructure and purchase equipment for this rural St. Andrew school

#### 23 Sanguinetti Basic

\$2,760,000

Sanguinetti Basic School is to receive three additional classrooms, a Principal office, kitchen and toilet facility

#### 24 Smurfs Basic

\$774,425

This institution has been assisted with computers, classroom furniture, educational toys and materials

#### 25 St. Agnes Basic

\$9,250,000

Additional funds were granted to complete the construction of a new school

## **26 Zion Hill Basic** \$550,000

This St. Catherine school received funds for general improvement of the school's infrastructure

Subtotal: \$70,113,563

#### **Public Education**

#### 27 Ministry of Education and Youth

\$1,000,000

The Ministry will use the funds to host its annual Early Childhood Conference

#### 28 TMRI

\$3,801,935

Additional funding to continue work in early childhood

Subtotal: \$4,801,935

#### Institutional Strengthening

#### 29 Early Childhood Commission

\$11,100,000

To facilitate the revision of the early childhood curricula

#### Subtotal: \$11,100,000

## Improvement of Nutrition Status

#### 30 The Planning Institute of Jamaica

\$1,354,000

An evaluation will be done on the MOE&Y/JDFF's Milk Programme in innercity basic schools

## 31 Ministry of Education and Youth/Jamaica Dairy Farmers

\$60,365,000

This project involves the delivery of milk to 359 basic schools in Kingston and St. Catherine

Subtotal: \$61,719,000

#### **SECTOR: EDUCATION**

#### Training

#### 32 Scholarships - Basic School Teachers \$18,500,000

185 scholarships have been awarded to basic school teachers to attend the Mico, Sam Sharpe, Shortwood and St. Joseph Teacher's Colleges

#### Subtotal: \$18,500,000

#### Hurricane Relief

#### 33-57

#### \$8,418,852

Funds were provided for infrastructure repairs for the following schools after the passage of Hurricane Ivan

Aeolus Valley Basic

Bartons Basic

Bethlehem Basic

**Big Woods Basic** 

Blakes Basic

Braeton Basic

Church of Jesus Christ Basic

Crescent Basic

Curlin Johnson Basic School

Grove Place Basic (2nd Award)

Independence City Basic

Irish Town Basic

Just for Kids

Lyssons Basic

March Street Basic

Mary Bond Basic (2nd Award)

Mears Basic

Milk River Basic

Mount Olivet Basic

**Newlands Basic** 

Nightingale Grove Basic School

Portia Simpson Basic

Tredegar Park Basic

Union Gardens Christian Acad.

Windsor Basic

#### **Grand Total for Educational Projects** \$174,653,350

#### **SECTOR: SPORTS**

#### Infrastructure Projects

#### 1-38: Multi-Purpose Courts

#### \$39,377,209

These funds were provided to construct multipurpose courts in the following areas to aid sports development

Huntley, Manchester

Flankers, St. James

Allman Town, Kingston

Windsor, St. Catherine

Highgate High School, St. Mary

Papine High School, St. Andrew

Denham Town, Kingston

Pembroke Hall, St. Andrew

Portmore Park, St. Catherine

Prattville, Manchester

Waterford, St. Catherine

Charlemont, St. Catherine

Irish Town, St. Andrew

Arnett Gardens, St. Andrew

Stacyville All Age School, Clarendon

Peppers All Age, St. Elizabeth

Dela Vega, St. Catherine

Old Harbour, St. Catherine

Longville, Clarendon

Melbourne Cricket Club, St. Andrew

St. Hugh's High, St.Andrew

Nelson Road, Kingston

Rose Hall, St. James

Thompson Town, Clarendon

Haile Selassie High, St. Andrew

Penwood High, St. Andrew

Cooreville Gardens, St. Andrew

Johnson Town, St. Andrew

Islington High. St. Mary

Goshen, St. Elizabeth

St. Richards Primary, St. Andrew

Holy Family School, Kingston

New Testament Church, St Catherine

Waterhouse, St. Andrew

Ebony Grove, St. Catherine

Black River High, St. Elizabeth

Buckfield, St. Ann

Hampton High, St. Elizabeth

#### 39-48: Fencing/Wall

#### \$6,408,795

Perimeter fencing/ wall was erected at the following complexes:

Longville, Clarendon

Penwood High School, St. Andrew

#### **SECTOR: SPORTS**

Dunrobin Complex, St Andrew
UDC Filed, St James
Irish Town, St Andrew
Haile Selassie High School, St. Andrew
Hampton High School, St. Elizabeth
Bull Bay, St. Andrew
Braeton 6 & 7, St. Catherine
Hazeldene Complex, Clarendon

#### 49-62: Renovation of Fields

\$16,488,324

These football fields were renovated to facilitate continued sporting activity.

York Town, Clarendon Snowhill, Portland Sanguinetti, Clarendon Santos Football Field, Kingston Braes River, St. Elizabeth Maud McLeod, Westmoreland Multicare Foundation, Kingston Clembhards Park, St. Mary Bog, Westmoreland Goshen, St. Elizabeth Clarendon College, Clarendon Evergreen, Manchester Brammy Clarke, St. Catherine Railway Oval, St. Andrew

#### 63 - 64: Renovation of Clubhouses

\$499,364

Funds were provided for the renovation of clubhouses at the locations listed.

Carder Park, Portland Logwood, Westmoreland

#### 65 - 68 - Lighting

\$6,714,701

These facilities were equipped with lighting to facilitate night games.

Harbour View Complex, St. Andrew Railway Oval, St. Andrew Ferdi Neita Park, St. Catherine Boys Town, St. Andrew

#### 69 Equipment

\$124,215

Provision of backboards and football goals for communities island-wide

#### 70 Signs

\$507,698

Funds were spent for the installation of signs at project sites.

#### 71 Seating-Boys Town Complex \$1,200,000

Seating was provided for this complex in order to enhance the community's ability to host football matches.

#### 72 Invitational Track Meet

\$39,227,214

These funds were used to enhance the development of the track and field programme by facilitating competition at the highest level.

## **73 - 112: Sporting Associations and Government Agencies** \$118.359.799

The following Sporting Associations and Government Agencies are given assistance for their sport development programmes:

Amateur Swimming Association of Jamaica Equestrian Federation
G.C. Foster College
IAAF High Performance Centre
IFNA Institute of Sports
Intercollegiate Sports Assn
Jamaica Association of Sports Medicine
Jamaica Amateur Athletic Assn

Jamaica Amateur Basketball
Jamaica Badminton Association
Jamaica Bobsleigh Federation

Jamaica Amateur Bodybuilding & Fitness Association

Jamaica Boxing Board of Control Jamaica Chess Federation Jamaica Cricket Association Jamaica Cycling Federation Jamaica Football Federation Jamaica Golf Association Jamaica Hockey Federation Jamaica Netball Association Jamaica Paralympic Association Jamaica Racing Commission Jamaica Rifle Association Jamaica Rugby Union Jamaica Skeet Club Jamaica Ski Federation Special Olympics of Jamaica Jamaica Squash Association

Jamaica Squash Association Jamaica Surfing Association Jamaica Table Tennis Jamaica Tae Kwon-Do Jamaica Triathlon Assn

Jamaica Visually Impaired Cricket Association

Jamaica Volleyball Association Jamaica Women's Cricket Association Jamaica Amateur Gymnastics Association Jamaica Amateur Softball Association National Association of Domino Bodies

#### **SECTOR: SPORTS**

Social Development Commission Tennis Jamaica

#### 114 Independence Park Limited

\$4,104,680

These funds were used for funding infrastructural changes necessary for the establishment of a sports museum.

#### 115 Jamaica Council for the Disabled

\$90,000

Grant to facilitate the staging of a domino competition for disabled persons.

#### 116 Grants to Athletes

\$5,376,314

Funds provided to retired athletes for non current expenses and assistance given to current athletes to facilitate training both locally and overseas.

#### 117 Special Projects –World Cup Cricket Liaison Project

5.285,116

Funds provided for the office of the Special Ambassador/Envoy for the World Cup Cricket Championships to be held in 2007

#### 118 Other Sports-related Activities

\$43,897,260

**Grand Total for Sports Projects** \$290,977,000

Grand Total for All Sectors \$789,316,594



# Senior Management Emoluments

Year ending March 31, 2006

POSITION	BASIC PAY	MOTOR VEHICLE UPKEEP	HEALTH INSURANCE	TOTAL
Chief Executive Officer	3,080,000.00		73,737.00	3,153,737.00
Finance Manager	2,100,000.00	230,520.00	33,519.00	2,364,039.00
Administrative & PR Manager	1,620,000.00	230,520.00	73,737.00	1,924,257.00
Projects Manager	2,300,000.00	230,520.00	33,519.00	2,564,039.00
TOTAL	9,100,000.00	691,560.00	214,512.00	10,006,072.00

- A fully maintained motor vehicle is assigned to the Chief Executive Officer
- All senior managers who are contract officers are eligible to receive twenty-five percent (25%) of their annual basic salary as gratuity in lieu of pension benefits.
- All emoluments stated are before tax



(A Company Limited by Guarantee)

Financial Statements 31 March 2006



PricewaterhouseCoopers

Scotiabank Centre Duke Street Box 372 Kingston Jamaica Telephone (876) 922 6230 Facsimile (876) 922 7581 www.pwc.com/jm

6 June 2006

To the Members of Culture, Health, Arts, Sports and Education Fund

#### Auditors' Report

We have audited the financial statements set out on pages 68 to 84, and have received all the information and explanations which we considered necessary. These financial statements are the responsibility of the company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with International Standards on Auditing. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, proper accounting records have been kept and the financial statements, which are in agreement therewith, give a true and fair view of the state of affairs of the company as at 31 March 2006 and of the changes in fund and cash flows for the year then ended, in accordance with International Financial Reporting Standards and comply with the provisions of the Jamaican Companies Act.

PriewatehouseCoopers

Chartered Accountants Kingston, Jamaica

E.L. McDonald R.L. Downer M.G. Rochester P.W. Pearson E.A. Crawford D.V. Brown J.W. Lee C.D.W. Maxwell P.E. Williams G.L. Lewars L.A. McKnight L.E. Augier A.K. Jain B.L. Scott B.J. Denning

(a company limited by guarantee) Statement of Changes in Fund

Year ended 31 March 2006

		2006	2005
	Note	\$'000	\$'000
Contributions	2(b)		
Arts and culture fund		107,242	105,404
Health fund		142,988	140,538
Sports development fund		285,977	281,078
Early childhood education fund		178,848	175,674
		715,055	702,694
Interest Income	4(c)	98,661	74,419
Other Income		84	-
		813,800	777,113
Project Expenses			
Arts and culture fund		90,447	70,203
Health fund		78,727	108,285
Sports development fund		325,255	234,795
Early childhood education fund		132,399	61,617
		626,828	474,900
Administration Fund Expenses	4(C)	45,683	45,375
		672,511	520,275
Net Increase in Fund		141,289	256,838
Fund Balance at Beginning of Year	<u> </u>	752,531	495,693
Fund Balance at End of Year		893,820	752,531

(a company limited by guarantee)

Balance Sheet

31 March 2006

(expressed in Jamaican dollars unless otherwise indicated)

	Note	2006 \$'000	2005 \$'000
Non-Current Assets			
Fixed assets	8	6,556	7,623
Intangible assets	9	282	558
Current Assets			
Receivables	10	88,868	69,670
Short term investments	11	802,089	666,057
Cash		1,906	12,542
		892,863	748,269
Current Liability			
Payables	14	5,881	3,919
Net Current Assets		886,982	744,350
		893,820	752,531
Funded By			
Arts and culture fund		132,673	115,878
Health fund		208,353	144,092
Sports development fund		92,537	131,815
Early childhood education fund		348,184	301,735
Administration fund		112,073	59.011
		893,820	752,531

Approved for issue by the Board of Directors on 6 June 2006 and signed on its behalf by:

Carlton E. Davis

Menella & Sari

Director

Director

(a company limited by guarantee)

Statement of Cash Flows

Year ended 31 March 2006

	2006	2005
	\$'000	\$'000
Cash Flows from Operating Activities		
Increase in fund	141,289	256,838
Items not affecting cash:		
Contribution income	(715,055)	(702,694)
Interest income	(98,661)	(74,419)
Loss on disposal of fixed assets	8	-
Loss on disposal of intangible asset	6	-
Depreciation	1,805	1,390
Amortisation	295	234
	(670,313)	(518,651)
Changes in operating assets and liabilities:		
Receivables	(16,918)	(10,794)
Payables	1,962	1,751
	(685,269)	(527,694)
Contributions received	712,775	688,986
Interest received	97,163	69,281
Net cash provided by operating activities	124,669	230,573
Cash Flows from Investing Activities		
Purchase of fixed assets	(746)	(4,706)
Purchase of intangible assets	(25)	(407)
Net cash used in investing activites	(771)	(5,113)
Increase in cash and cash equivalents	123,898	225,460
Cash and cash equivalents at beginning of year	671,100	445,640
CASH AND CASH EQUIVALENTS AT END OF YEAR (Note 15)	794,998	671,100

(a company limited by guarantee)

Administration Fund Income and Expense Account

Year ended 31 March 2006

		2006	2005
Income	Note	\$'000	\$'000
Interest income	4 (c)	98,661	74,419
Other income		84	-
		98,745	74,419
Operating Expenses			
Advertising and public relations		6,763	3,137
Amortisation		295	234
Auditors' remuneration		450	750
Bank charges		28	24
Depreciation		1,805	1,390
Directors' reimbursable expenses		1,343	1,188
Insurance		223	204
Motor vehicle maintenance		988	683
Office supplies		810	969
Other operating expenses		907	1,703
Project expenses		4,592	10,117
Professional fees		516	3,739
Rent		1,604	1,204
Repairs and maintenance		2,478	1,965
Staff costs	6	20,952	14,926
Travelling and entertainment		204	1,680
Training		545	644
Utilities	1	1,180	818
		45,683	45,375
Net Surplus	_	53,062	29,044

(a company limited by guarantee)

Statement of Project Expenses

Year ended 31 March 2006

	2006	2005
	\$'000	\$'000
Arts and Culture Fund		
Archives	3,210	
Craft		127
Historic sites and monuments	5,799	21,023
Literary	7,954	6,428
Libraries	4,253	16,464
Museums	7,834	4,917
Media, film and music	7,040	3,878
Visual arts	6,054	4,441
Performing arts	42,033	10,917
Sponsorship and tuition	5,183	1,819
Technical, consultancy and other costs	1,087	189
Total	90,447	70,203
lealth Fund		
Building of health facilities	8,000	
Cancer care programme	2,067	1,230
Drug prevention programme		5,000
Healthy lifestyles programme	16,508	11,115
Equipping and enhancement of health facilities	44,665	81,970
Private sector assistance	825	
Support for the mentally challenged	650	6,500
Training health professionals	5,778	2,470
Technical costs - evaluation of health projects	234	
Total	78,727	108,285
Early Childhood Education		
Construction of basic schools	9.062	1,339
Health screening for basic school students	2,075	1,176
Institutional strengthening	7,796	1,288
Nutrition	44,287	2,786
Public education programme	4,263	4,355
Training	22,225	10,379
Upgrading and equipping basic schools	32,077	40,294
Technical costs – evaluation of education projects	10,614	10,20
Total	132,399	61,617
Sport Development Fund		
sport servicement runa		

(a company limited by guarantee)

Notes to the Financial Statements

31 March 2006

(expressed in Jamaican dollars unless otherwise indicated)

#### 1. Identification and Activities

Culture, Health, Arts, Sports and Education Fund (CHASE) is a company limited by guarantee and is incorporated and domiciled in Jamaica. The registered office of the company is at 1 Devon Road, Kingston 10. The principal activity of CHASE is to receive, administer, distribute and manage the monetary contributions of the lottery companies, pursuant to section 59G of the Betting Gaming and Lotteries Act, in connection with sports development, early childhood education, health and arts and culture.

The company pursues its objectives mainly through the granting of funds to organisations for qualified projects based on established criteria.

### 2. Significant Accounting Policies

### (a) Basis of preparation

These financial statements have been prepared in conformity with International Financial Reporting Standards (IFRS), and have been prepared under the historical cost convention.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. Although these estimates are based on management's best knowledge of current events and action, actual results could differ from those estimates. In the process of applying the company's accounting policies, management has made no judgements or estimates which it believes presents a significant risk of material misstatement to the amounts recognised in the financial statements.

#### Standards, interpretations and amendments to published standards effective in 2005

Certain new standards, amendments and interpretations to existing standards have been published that became effective during the current financial year. The company has assessed the relevance of all such new standards, interpretations and amendments and has adopted the following IFRS which are relevant to its operations. The 2005 comparative figures have been amended as required, in accordance with the relevant requirements.

IAS 1 (revised 2003)	Presentation of Financial Statements	
INS 1 (1641360 2003)	Presentation of Financial Statements	
IAS 8 (revised 2003)	Accounting Policies, Changes in Accounting Estimates and Errors	
IAS 10 (revised 2003)	Events after the Balance Sheet Date	
IAS 16 (revised 2003)	Property, Plant and Equipment	
IAS 24 (revised 2003)	Related Party Disclosures	
IAS 32 (revised 2003)	Financial Instruments: Disclosure and Presentation	
IAS 36 (revised 2004)	Impairment of Assets	
IAS 38 (revised 2004)	Intangible Assets	
IAS 39 (revised 2003/200	4) Financial Instruments: Recognition and Measurement	

(a company limited by guarantee)
Notes to the Financial Statements
31 March 2006

(expressed in Jamaican dollars unless otherwise indicated)

### 2. Significant Accounting Policies (Continued)

### (a) Basis of preparation (continued)

The adoption of IAS 1, 8, 10, 16, 24, 32 (all revised 2003) and 39 (revised 2003/2004) did not result in substantial changes to the company's accounting policies. In summary:

- IAS 1 (revised 2003) has affected certain disclosures.
- IAS 8, 10, 16, 32 (all revised 2003) and IAS 39 (revised 2003/2004) had no material effect on the company's policies.
- IAS 24 (revised 2003) has affected the identification of related parties and some other related-party disclosures.
- IAS 38 (revised 2003) has resulted in the reclassification of acquired computer software as intangible assets. These assets were previously classified as fixed assets and their related depreciation is now shown as accumulated amortisation.

All changes in the accounting policies have been made in accordance with the transitional provisions in the respective standards. All new standards, amendments and interpretations adopted by the company require retrospective application.

There was no impact on opening fund balances at 1 April 2005 from the adoption of any of the abovementioned standards.

### Standards, interpretations and amendments to published standards that are not yet effective

At the date of authorisation of these financial statements, certain new standards, amendments and interpretations to existing standards have been issued which are not yet effective, and which the company has not early adopted. The company has assessed the relevance of all such new standards, interpretations and amendments, has determined that the following may be relevant to its operations, and has concluded as follows:

IFRS 7, Financial Instruments: Disclosures, and a complementary Amendment to IAS 1, Presentation of Financial Statements - Capital Disclosures (effective from 1 January 2007). IFRS 7 introduces new disclosures to improve the information about financial instruments. It requires the disclosure of qualitative and quantitative information about exposure to risks arising from financial instruments, including specified minimum disclosures about credit risk, liquidity risk and market risk, including sensitivity analysis to market risk. It replaces IAS 30, Disclosures in the Financial Statements of Banks and Similar Financial Institutions, and disclosure requirements in IAS 32, Financial Instruments: Disclosure and Presentation. The amendment to IAS 1 introduces disclosures about the level of an entity's capital and how it manages capital. The company assessed the impact of IFRS 7 and the amendment to IAS 1 and concluded that the main additional disclosures will be the sensitivity analysis to market risk and the capital disclosures required by the amendment of IAS 1. The company will apply IFRS 7 and the amendment to IAS 1 from annual periods beginning 1 January 2007.

(a company limited by guarantee)

Notes to the Financial Statements

### 31 March 2006

(expressed in Jamaican dollars unless otherwise indicated)

### 2. Significant Accounting Policies (Continued)

### (b) Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for services in the ordinary course of the company's activities. Revenue is recognised as follows:

#### Contribution income

Contributions from the lottery companies are recognised when the lottery games are drawn. Contributions are accounted for on the accruals basis.

Contributions are allocated as follows:

Arts and Culture Fund	15%
Health Fund	20%
Sports Development Fund	40%
Early Childhood Education Fund	25%

#### Interest income

Interest is recognised in the statement of changes in fund for all interest bearing instruments and is accounted for on the accruals basis.

#### (c) Fixed assets and depreciation

Fixed assets are stated at historical cost less depreciation.

Depreciation is calculated on the straight-line basis at such rates as will write off the carrying value of the assets over the period of their expected useful lives as follows.

Leasehold improvements	10 years
Office equipment and furniture	10 years
Motor vehicles	5 years
Computer equipment	3 years

Repairs and maintenance expenditure is charged to the statement of changes in fund during the financial period in which it is incurred. The cost of major renovations is included in the carrying amount of the asset when it is probable that future economic benefits in excess of the originally assessed standard of performance of the existing asset will flow to the company. Major renovations are depreciated over the remaining useful life of the related asset.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

Gains and losses on disposal of fixed assets are determined by reference to their carrying amount and are reflected in the statement of changes in fund.

(a company limited by guarantee)

Notes to the Financial Statements

31 March 2006

(expressed in Jamaican dollars unless otherwise indicated)

### 2. Significant Accounting Policies (Continued)

#### (d) Intangible assets

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised on the basis of the expected useful life of three years. Costs associated with developing or maintaining computer software programs are recognised as an expense as incurred.

#### (e) Impairment of non-current assets

Fixed assets and other non-current assets are reviewed periodically for impairment. An impairment loss is recognised for the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of an asset's net selling price and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows.

#### (f) Foreign currency translation

Transactions during the year are converted into Jamaican dollars at the appropriate rates of exchange ruling on transaction dates. Assets and liabilities denominated in foreign currencies are translated into Jamaican dollars at the appropriate rates of exchange ruling on balance sheet date. Gains or losses arising from fluctuations in exchange rates are reflected in the statement of changes in fund.

#### (g) Cash and cash equivalents

Cash and cash equivalent are carried on the balance sheet at cost. Cash comprises cash on hand and at bank. Cash equivalents are short term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to insignificant changes in value.

#### (h) Expenses

Expenses are accounted for on the accruals basis. Expenses are charged to the income and expense account.

#### (i) Financial instruments

Financial instruments carried on the balance sheet include cash and short term deposits, receivables and payables. The particular recognition methods adopted are discussed in the individual policy statements associated with each item. The determination of the fair values of the company's financial instruments are discussed in Note 16.

#### (j) Comparative information

Where necessary, comparative figures have been reclassified to conform with changes in presentation in current year. In particular, comparatives have been adjusted to take into account the adoption of the new and revised IFRS.

(a company limited by guarantee)
Notes to the Financial Statements

31 March 2006

(expressed in Jamaican dollars unless otherwise indicated)

#### Financial Risk Management

The company's activities expose it to a variety of financial risks: market risk (including currency risk and price risk), credit risk, liquidity risk and cash flow interest rate risk. Management seeks to minimise potential adverse effects on the financial performance of the company by applying procedures to identify, evaluate and manage risks based on guidelines set by the board of directors.

#### (i) Market risk

#### Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate because of changes in foreign exchange rates. The company has no significant currency risk because substantially all assets and liabilities are denominated in Jamaican dollars.

#### Price risk

Price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all instruments traded in the market. The company manages its exposure by maintaining only short term investments.

#### (ii) Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The company's investments as disclosed in note 11, comprise short term repurchase instruments backed by Government of Jamaica securities. Cash and bank balances are held with reputable institutions.

#### (iii) Liquidity risk

Liquidity risk is the risk that an enterprise will encounter difficulty in raising funds to meet commitments associated with financial instruments. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. The company also maintains a reasonable level of cash in anticipation of normal operational needs.

### (iv) Cash flow and interest rate risk

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The company takes on exposure to the effects of fluctuations in the prevailing level of market interest rates on its financial position and cash flows. Interest margins may increase as a result of such changes but may reduce or create losses in the event that unexpected movements arise. The company has interest-bearing assets as disclosed in Note 11, the effective rates of interest for which are disclosed in this note.

(a company limited by guarantee)

Notes to the Financial Statements

## 31 March 2006

(expressed in Jamaican dollars unless otherwise indicated)

### 4. Operating Activities

## (a) Self administered funds

The Arts and Culture Fund, Early Childhood Education Fund and Health Fund are administered internally.

#### (b) Sports development fund

The Sports Development Foundation administers the Sports Development Fund.

#### (c) Administration fund

The board of directors established that interest income earned on short term investments be allocated to the administration fund. This fund is used to cover the administrative and certain project expenses of CHASE.

### 5. Expenses by Nature

Advertising and public relations       6,967       4,8         Auditors' remuneration -       600       6         Current year       600       6         Prior year (over)/under accrual       (150)       1         Depreciation and amortisation       2,100       1,6         Directors' reimbursable expenses       1,343       1,1         Motor vehicle expenses       988       6         Occupancy costs – insurance, rent, utilities, etc       5,485       4,1         Office supplies       810       9         Professional fees       441       3,7		2006	2005
Auditors' remuneration -       600       6         Prior year (over)/under accrual       (150)       1         Depreciation and amortisation       2,100       1,6         Directors' reimbursable expenses       1,343       1,1         Motor vehicle expenses       988       6         Occupancy costs – insurance, rent, utilities, etc       5,485       4,1         Office supplies       810       9         Professional fees       441       3,7		\$'000	\$'000
Current year       600       6         Prior year (over)/under accrual       (150)       1         Depreciation and amortisation       2,100       1,6         Directors' reimbursable expenses       1,343       1,1         Motor vehicle expenses       988       6         Occupancy costs – insurance, rent, utilities, etc       5,485       4,1         Office supplies       810       9         Professional fees       441       3,7	Advertising and public relations	6,967	4,817
Prior year (over)/under accrual       (150)       1         Depreciation and amortisation       2,100       1,6         Directors' reimbursable expenses       1,343       1,1         Motor vehicle expenses       988       6         Occupancy costs – insurance, rent, utilities, etc       5,485       4,1         Office supplies       810       9         Professional fees       441       3,7	Auditors' remuneration -		
Depreciation and amortisation       2,100       1,6         Directors' reimbursable expenses       1,343       1,1         Motor vehicle expenses       988       6         Occupancy costs – insurance, rent, utilities, etc       5,485       4,1         Office supplies       810       9         Professional fees       441       3,7	Current year	600	600
Directors' reimbursable expenses       1,343       1,1         Motor vehicle expenses       988       6         Occupancy costs – insurance, rent, utilities, etc       5,485       4,1         Office supplies       810       9         Professional fees       441       3,7	Prior year (over)/under accrual	(150)	150
Motor vehicle expenses         988         6           Occupancy costs – insurance, rent, utilities, etc         5,485         4,1           Office supplies         810         9           Professional fees         441         3,7	Depreciation and amortisation	2,100	1,624
Occupancy costs – insurance, rent, utilities, etc 5,485 4,1 Office supplies 810 9 Professional fees 441 3,7	Directors' reimbursable expenses	1,343	1,188
Office supplies         810         9           Professional fees         441         3,7	Motor vehicle expenses	988	683
Professional fees 441 3,7	Occupancy costs - insurance, rent, utilities, etc	5,485	4,191
	Office supplies	810	969
Project expenses 4,592 10,1	Professional fees	441	3,739
	Project expenses	4,592	10,117
Staff costs (Note 6) 20,952 14,9	Staff costs (Note 6)	20,952	14,926
Other expenses 1,555 2,3	Other expenses	1,555	2,371
45,683 45,3		45,683	45,375

(a company limited by guarantee)
Notes to the Financial Statements

31 March 2006

(expressed in Jamaican dollars unless otherwise indicated)

### 6. Staff Costs

	2006	2005
	\$'000	\$'000
Salaries and wages	18,518	13,250
Statutory contributions	1,788	1,185
Other	646	491
	20,952	14,926

## 7. Taxation

The company's income tax payable has been waived by the Minister of Finance and Planning under Section 86 of the Income Tax Act, allowing the company to be reimbursed for withholding tax on interest earned.

#### 8. Fixed Assets

			2006	,		
	Leasehold Improvements	Office Equipment	Furniture and Fittings	Computer Equipment	Motor Vehicles	Total
	\$,000	\$'000	\$1000	\$1000	\$.000	\$'000
At Cost						
1 April 2005	1,149	941	2,124	1,538	4,093	9,845
Additions	-	611	43	92		746
Disposals	-			(54)	-	(54)
31 March 2006	1,149	1,552	2,167	1,576	4,093	10,537
Depreciation						
1 April 2005	19	273	325	551	1,054	2,222
Charge for the year	28	244	214	499	820	1,805
Relieved on disposal			-	(46)	-	(46)
31 March 2006	47	517	539	1,004	1,874	3,981
Net Book Value -						
31 March 2006	1,102	1,035	1,628	572	2,219	6,556

(a company limited by guarantee) Notes to the Financial Statements

31 March 2006

(expressed in Jamaican dollars unless otherwise indicated)

## 8. Fixed Assets (Continued)

			2005			
	Leasehold Improvements	Office Equipment	Furniture and Fittings	Computer Equipment	Motor Vehicles	Total
	\$.000	\$'000	\$.000	\$.000	\$'000	\$*000
At Cost						
1 April 2004 -						
Balance as previous stated		574	1,491	1,221	2,345	5,631
Transferred to intangible assets (Note 9)				(492)		(492)
As restated	-	574	1,491	729	2,345	5,139
Additions	1,149	367	633	809	1,748	4,706
31 March 2005	1,149	941	2,124	1,538	4,093	9,845
Depreciation						
1 April 2004 -						
Balance as previous stated		121	156	310	352	939
Transferred to intangible assets (Note 9)	_		-	(107)		(107)
As restated	-	121	156	203	352	832
Charge for the year	19	152	169	348	702	1,390
31 March 2005	19	273	325	551	1,054	2,222
Net Book Value -						
31 March 2005	1,130	668	1.799	987	3.039	7,623

(a company limited by guarantee)

Notes to the Financial Statements

## 31 March 2006

9.	Intanai	h la	Accate
Э.	muangi	DIE	Assets

9.	intangible Assets		
		2006	2005
		\$'000	\$'000
	Computer software:		
	Cost -		
	At 1 April	899	
	Transferred from fixed assets (Note 8)		492
	Additions	25	407
	Disposal	(27)	
	At 31 March	897	899
	Amortisation -		
	At 1 April	341	-
	Transferred from fixed assets (Note 8)	-	107
	Charge for the year	295	234
	Relieved on disposal	(21)	-
	At 31 March	615	341
	Net Book Value -		
	At 31 March	282	558
10.	Receivables		
		2006 \$'000	2005 \$'000
	Contributions receivable	50,472	48,192
	Other receivables and prepayments	753	3,979
	Taxation recoverable	37,643	17,499
		88,868	69,670

(a company limited by guarantee)

Notes to the Financial Statements

## 31 March 2006

(expressed in Jamaican dollars unless otherwise indicated)

#### 11. Short Term Investments

	2006 \$'000	2005 \$'000
Repurchase instruments –		
JN Fund Managers Limited (12.60% - 12.80%) (2005 - 12.85% - 13.90%)	146,344	100,792
Capital and Credit Securities Limited (12.60% - 12.85%) (2005 - 12.85% -15.00%)	97,690	143,238
NCB Capital Markets Limited (12.70% - 12.80%) (2005 - 12.90% - 14.00%)	122,808	141,207
Victoria Mutual Wealth Management Limited (12.50% - 12.90%) (2005 - 13.00% - 13.9%)	146,229	110,321
Scotia Jamaica Investment Management Limited (12.50% - 12.75%) (2005 - 13.00% -14.30%)	145,389	113,000
Bank of Jamaica Certificate of Deposit (12.85% - 13.00%) (2005 - 14.3%)	134,632	50,000
Interest receivable	8,997	7,499
	802,089	666,057

#### 12. Fund Commitments

The following funds have been authorised by the Board of Directors at the balance sheet date but not disbursed:

	2006	2005
	\$'000	\$'000
Education	194,612	233,585
Health	147,149	55,541
Arts and Culture	191,835	120,035
	533,596	409,161

### 13. Reserve

Of the funds received from gaming, twenty percent is reserved for one year and is reflected in accumulated funds; such amounts total \$233,457,000 (2005 - \$246,587,000).

(a company limited by guarantee)
Notes to the Financial Statements

### 31 March 2006

(expressed in Jamaican dollars unless otherwise indicated)

#### 14. Payables

	2006 \$'000	2005 \$'000
Audit fees accrued	600	600
Gratuity payable	3,728	2,393
Other	1,553	926
	5,881	3,919

### 15. Cash and Cash Equivalents

For the purposes of the statement of cash flows, the cash and cash equivalents comprise the following:

	2006 \$'000	2005 \$'000
Cash	1,906	12,542
Short term investments	802,089	666,057
	803,995	678,599
Interest receivable	(8,997)	(7,499)
	794,998	671,100

#### 16. Fair Value Estimation

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction. Market price is used to determine fair value where an active market (such as a recognised stock exchange) exists, as it is the best evidence of the fair value of a financial instrument.

The values derived from applying these techniques are significantly affected by the underlying assumptions used concerning both the amounts and timing of future cash flows and the discount rates. The following methods and assumptions have been used:

- (a) The amounts included in the financial statements for cash and bank balances, other receivables, short-term investments and payables reflect their approximate fair values because of the short term maturity of these instruments;
- (b) The fair value of variable rate financial instruments is assumed to approximate their carrying amounts.

(a company limited by guarantee) Notes to the Financial Statements

31 March 2006

(expressed in Jamaican dollars unless otherwise indicated)

## 17. Related Party Transactions

## Key management compensation

	2006	2005
	\$'000	\$'000
Salaries and wages	12,026	9,063
Statutory contributions	933	766
Other	829	582
	13,788	10,411



PricewaterhouseCoopers

Scotiabank Centre Duke Street Box 3.72 Kingston Jamaica Telephone (876) 922 6230 Facsimile (876) 922 7581 www.pwc.com/jm

6 June 2006

To the Directors of Culture, Health, Arts, Sports and Education Fund

## Auditors' Report

The accompanying pages 86 to 98 are presented as additional information only. In this respect, they do not form part of the financial statements of Culture, Health, Arts, Sports and Education Fund for the year ended 31 March 2006, and hence are excluded from the opinion expressed in our report dated 6 June 2006 to the members on such financial statements. The information on pages 86 to 96 has been subject to audit procedures only to the extent necessary to express an opinion on the financial statements of the company and, in our opinion, is fairly presented in all respects material to those financial statements.

The information on pages 97 and 98 was not taken from the accounting records of Culture, Health, Arts, Sports and Education Fund, was not subject to any audit procedures and is presented for information purposes only.

Priewaterhouse Coopers

Chartered Accountants Kingston, Jamaica

E.L. McDonald R.L. Downer M.G. Rochester P.W. Pearson E.A. Crawford D.V. Brown J.W. Lee C.D.W. Maowell P.E. Williams G.L. Lewars J.A. McKnight L.E. Augier A.K. Jain B.L. Scott B.J. Denning.

(a company limited by guarantee)

Detailed Statement of Project Expenses

Year ended 31 March 2006

	2006	2005
	\$'000	\$'000
Arts and Culture Fund		
Fellowship Art Culture Group	23	20
National Dance Theatre Company	2,000	2,000
Cari Folk Singers Olympics		1,015
Jan Canoe Band Project		250
Jamaica Cultural Development Commission/Course on Traditional Folk Forms	453	389
Ocho Rios Library, Performing & Literary Arts Annual Drama Festival		75
Puppet for Peace	325	270
Stella Maris Dance Troupe	194	506
Jamaica Association of Dramatic Artists/Drama Training	-	73
Ward Theatre Foundation	-	3,000
Jamaica Homecoming Foundation	600	1,800
St. Elizabeth Homecoming Foundation	1,582	318
Institute of Jamaica - Community Revitalization Through Heritage	-	40
Moods of Jamaica	-	6
Clyde Hoyte	-	4
Caribbean Cultural Centre – University of Technology	11,900	141
Content Gap All Age School/Performing Arts group	149	-
Schools Drama Festival 2005/ Jamaica Youth Theatre	408	-
Performing and Visual Arts Summer Camps – Knox College	785	-
L'ACADCO Dance studio & Lecture Series	1,239	-
Reggae Opera – Mervyn Morris & Peter Ashbourne	800	-
Ocho Rios Library – Performing and Literary Arts	345	
Social Development Commission/Gregory Park - Performing Arts Training	124	-
Tower Hill Development Committee/Music, Dance and Life Skills	622	-
Waterhouse Community - Dance and Drama Training	524	-
Actor Boy Awards 2005	202	298
Jamaica Cultural Development Commission - National Music Festival	950	
Tribute to the Greats	450	
Jamaica Cultural Development Commission/Bob Marley Celebrations	2,500	
Balance carried forward to next page	26,175	10,205

(a company limited by guarantee)

Detailed Statement of Project Expenses

Year ended 31 March 2006

	2006	2005
	\$'000	\$'000
Arts and Culture Fund (Continued)		
Balance brought forward from previous page	26,175	10,205
University of the West Indies Panoridim Steel Band	150	
Alvin Ailey Dance Study Program - Jermaine Rowe	237	
Social Development Commission - Linstead Ackee Festival	679	-
Jamaica Cultural Development Commission - National Float Parade & Gala	4,000	
Glenmuir High School Choir	300	
Performing Arts Youth Empowerment Programme	246	-
Jamaica Cultural Development Commission - Louise Bennett Garden		
Theatre	4,000	
Innswood High School Marching Band	340	-
Jamaica Constabulary Force Band	316	
Hanover Music Academy	50	-
Jamaica Homecoming Foundation –(2 <sup>nd</sup> Award)	1,200	-
Flying Eagles Community Group/Cultural Production Centre	589	-
Young Men Christian Association/Centre for Performing Arts	3,745	
Tivoli Gardens Dance Troupe - Studio Repair	6	712
Calabash Literary Festival	-	2,000
Poetry Society CD Rom	-	451
Jamaica Historical Society/Publication of Review	-	400
Likklestoryfest 2004/ Amina Blackwood Meeks		1,094
Encyclopedia of Jamaican Heritage/Olive Senior	_	672
Governance, Legislation & Development in Modern Jamaica	198	1,802
Jamaica The Aviation Story	-	9
"Jamaica- Endangered Eden"/Andrew Smith	196	
Autobiography: Beverley Anderson-Manley	2,000	
Publication of the History of Hanover/Marguerite Curtin	474	
National Library of Jamaican/Acquisition of Rare Documents	249	
The Story & Music of Trench Town	307	
Archiving Rastafari Icons\ UWI Institute of Caribbean Studies	1,100	
Edna Manley Biography/Wayne Brown	1,600	
Balance carried forward to next page	48,157	17,345

(a company limited by guarantee)

Detailed Statement of Project Expenses

Year ended 31 March 2006

	2006	2005
	\$'000	\$'000
Arts and Culture Fund (Continued)		
Balance brought forward from previous page	48,157	17,345
"Marcus Garvey Said"/Ken Jones	280	-
Guide to Jamaica's Heritage Sites/David Buckley	1,550	
Lori Johnson (Soprano) - College tuition	840	834
Robert Anderson – Royal Academy of Music Course		549
Adrian Batchelor/Trebas Institute		55
Norma Hamilton - PEC - G Scholarship		31
Charles Town Maroon Council/265 <sup>th</sup> Celebration	-	350
Assistance for Floyd Brown's Tuition & Expenses	170	
Social Development Commission/Spanish Town Cultural Expo	47	
Social Development Commission/Harkers Hall Cultural Expo	16	
Social Development Commission /Old Harbour Cultural Expo	175	
Teisha Duncan /BA in Musical Theatre at Howard University	1,655	
Winston Campbell/MA in History of Art at University of Essex	1,000	
Louise Bennett-Coverley-Cultural Icon	1,000	-
National Council for Indian Culture in Jamaica	280	
Mighty Gully Youth Woodcraft Training		127
Edna Manley College of the Visual and Performing Arts – Lighting Equipment for School of Drama		2,000
Charles Town Maroon Council/Saffu Yard		350
Devon House Redevelopment	963	8,763
Queen's Theatre	-	1,141
Mannings School - Historic Building Restoration	359	3,602
Ashe/Performing Arts Studio	-	1,700
Papine High School Music Department	-	1,629
Jamaica Constabulary Force/Anti-Crime/Inner City Youth	-	1,838
Mico Foundation - Restoration of Buxton Building	2,609	
Rio Nuevo Battle Site & Historical Park	1,342	
Balance carried forward to next page	60,443	40,314

(a company limited by guarantee)

Detailed Statement of Project Expenses

Year ended 31 March 2006

	2006	2005
	\$'000	\$'000
Arts and Culture Fund (Continued)		
Balance brought forward from previous page	60,443	40,314
Liberty Hall & Ward Theatre - Business Plans	410	-
Repair of Hurricane Damaged Roof – Nazareth Moravian Church Edna Manley College of the Visual and Performing Arts – Library Improvement	116	1,810
Creative Production & Training Centre Limited/Digitizing Audio Visual Archive	-	888
Institute of Jamaica/Programs at Junior Centre	-	743
Institute of Jamaica/Science Library	_	1,000
National Library of Jamaica/Digital Library Program	-	12,023
Dispute Resolution Foundation/4 Knowledge Centres	1,347	-
Greenwich All Age School/Library	217	
Institute of Jamaica/Programs at Junior Centre	384	
Jamaica Library Service/Local Area Network	1,491	-
Seaward Primary & Junior High School Library	314	-
Dunoon Technical High School/Library Improvement	500	
Caribbean Thought Archive/ University of the West Indies Department of Government	1,542	
Fire Protection System for UWI Archive/University of the West Indies	1,194	
Roman Catholic Archdiocese of Kingston/Computerization of Archives	474	-
Edna Manley College of the Visual & Performing Arts/Online Library Art Website	1,185	1,000
Edna Manley College of the Visual & Performing Arts/Website	315	285
Multi Care Foundation/Visual Arts Programme	2,763	1,452
STEPA/Public Art for Nature & Environment	-	120
Phillip and Marcia Henry (Heart & Soul)	-	100
National Gallery of Jamaica	235	1,484
Abilities Foundation/Art Education for Disabled Adults	956	
Gordon Town Police Youth Club/Arts and Craft Training	168	-
Ocho Rios Library/Art Competition	90	-
Documentation of Street Art	270	-
Social Development Commission\Training in Floral Arrangements and Drapery	72	_
Balance carried forward to next page	74,486	61,219

(a company limited by guarantee)

Detailed Statement of Project Expenses

Year ended 31 March 2006

	2006	2005
	\$'000	\$'000
Arts and Culture Fund (Continued)		
Balance brought forward from previous page	74,486	61,219
Liberty Hall Foundation	-	1,700
Chinese Benevolent Association/ Museum	-	531
Michael Manley Foundation	4,300	1,640
Trench Town Development Association\Culture Yard	-	415
Hanover Historical Society/Museum Upgrade	-	340
Manning Trust/Port Maria Civic Centre	-	120
Mico Teachers College – Museum of Education	-	80
Institute of Jamaica/Refurbishing of Hanover Museum		91
Institute of Jamaica/Expansion of National Zoological Collection	190	
Institute of Jamaica/ Natural History Gallery	456	-
Jamaica Aviation Museum/Development of Museum	800	
United Congregation of Israelites/Jamaican Jews Exhibition	2,088	
Women in Film & Television/Inspire & Educate Video Production		451
Orett Rhoden DVD Production		334
Contemporary Jamaican Art – Ideas and Process Video		164
Norman Washington Manley - Video Documentary	-	1,150
Schoolers as Oral Historian - Jamaica Artist Alliance Video Production		490
Jamaica Constabulary Force/Anti Crime/Inner City Youth		1,289
Edna Manley College of the Visual & Performing Arts/Audio and Video		
support Services	2,860	
Video Biography of PJ Patterson	894	-
Intensive Creative Digital Film Making Workshop – University of Technology	574	-
Visual Concepts/Island Heritage TV Series	2,000	-
The Road Through The Blue Mountains/Barbara Blake Hannah	335	
Third World Entertainment – Album Production	100	-
UWI Institute of Caribbean Studies/Music Video Archive	277	-
Evaluation, Assessment & Advertisement of Arts & Culture Proposals	1,087	189
Total	90,447	70,203

(a company limited by guarantee)

Detailed Statement of Project Expenses

Year ended 31 March 2006

	2006 \$'000	2005 \$'000
Health Fund		
Addiction Alert/Community Empowerment		5,000
St. James & Westmoreland Infirmaries	8,000	
Special Olympics		6,000
Three D Project/Medical Assessment Clinics		500
Ferdies House - Community Mental Health Rehabilitation Programme	370	
Evaluating Psychohistographic Brief Psychotherapy in the Clinical	280	
Bustamante Hospital for Children	-	1,455
Health Support Fund/Hospital Equipment	607	24,152
Ministry of Health - Critical Medication items	-	12,800
Ministry of Health - Repairs to Hurricane Damaged Hospitals		25,500
Ministry of Local Government – Repairs to Infirmaries	4,458	406
Sir John Golding Rehabilitation Centre/Hurricane Repairs		225
Mustard Seed Communities/Martha's House		1,402
National Public Health Laboratory/HIV Testing Machine	-	4,443
Medical Equipment for Operating Theatres & ICU – University Hospital of the West Indies		10,365
Clarendon Association for Street People		1,222
Bustamante Children's Hospital -Operating Theatre Equipment	5,741	
Clarendon Street People Association - Administrative Support	373	-
Cumberland Health Center	1,109	-
Support of Clinics Islandwide- Equipping & Upgrading	12,250	-
FISH - Foundation for International Self Help Medical Centre	2,609	-
Berth & Lenworth Jacobs Clinics	3,059	
Mustard Seed Home - 2005 Christmas Lunch Treat	45	-
National Solid Waste Management - Communal Skips	780	
Primary Health Care for Drews Land Homeless Senior Citizens	133	-
St. Ann's Bay, Annotto Bay, Port Maria and Port Antonio Hospitals (N.E.R.H.A) - Purchase of Modern X-ray Film Processors	3,962	_
S-Corner Clinic - Primary Health Care & Violence Reduction Programmes	1,470	
Bustamante Hospital for Children - Haematology Counter Machines	1,114	
Hope Worldwide	2,000	
Balance carried forward to next page	48,360	93,470

(a company limited by guarantee)

Detailed Statement of Project Expenses

Year ended 31 March 2006

	2006 \$'000	2005 \$'000
alth Fund (Continued)		
Balance brought forward from previous page	48,360	93,470
Health Support Fund- Purchase of Accessories for Spanish Town Hospital	414	
Health Support Fund - Purchase of Incubator for Spanish Town Hospital	670	
Richmond Fellowship Jamaica - Clients Transportation & Physical Therapy	120	
Cornwall Regional Hospital Surgical Equipment	3,382	
Thompson Town Health Center	80	
Windsor Girls Home Health & Wellness Programme	289	
HCPT Pilgrimage Trust – Sister Mary Andrew	-	90
Cornerstone Ministries	1,213	78
Cumberland Citizens Association	-	146
Jamaica Society for the Blind	-	79
Milk River Bath/Sewage Treatment	-	1,49
Mountain View Health Fairs		4
National School Nutrition Quiz 2004	190	750
NFNCCJ/National School Nutri Quiz	-	20
Portmore Municipality Sanitation Projecct	89	69
Salvation Army School for the Blind	170	954
Research Assistance – University of the West Indies Department of Micro Biology	715	650
World Health Day	-	1,994
Jamaica Constabulary Force/Anti Crime/Inner city Youth	300	1,040
Family and Parenting Centre	83	434
Tropical Medicine Research Institute/Intervention to reduce Aggressiveness Children	394	1,75
Herb McKenley Cardiac Surgery	-	17
Tropical Medicine Research Institute/Research Cardiovascular Risk in Adolescence in Jamaica	2,290	
Bustamante Hospital for Children - Sponsorship for Meals	133	
Prosthesis for Diabetic Patient - Paul Bennett	50	
Cardiovascular Treatment - Hyacinth Ainsworth	248	
Overseas Ophthalmology Treatment - Nurse Daphne Hamill	93	
Jamaica Wellfest 2005	250	
Malaria Testing for Haitian Refugees – University of the West Indies	165	
Balance carried forward to next page	59,698	104,58

(a company limited by guarantee)

Detailed Statement of Project Expenses

Year ended 31 March 2006

	2006 \$'000	2005 \$'000
Health Fund (Continued)		
Balance brought forward from previous page	59,698	104,584
Rodent Control Program/Ministry of Health	10,000	
Ocho Rios Indian Association – Health Expo	125	
Peace Management Initiative/Conflict Resolution	391	1,447
Peer Counselling/HIV Awareness		774
University of the West Indies Medical Faculty/Annual Conference Nurses Association of Jamaica. – Computers & Training for Retired	250	250
Nurses Special Interest Group	394	
Nneka Leiba's Scholarship – MSc in Public Health	3,471	-
Kamaeka Duncan – Masters of Philosophy in Physiology	272	-
50 <sup>th</sup> Ann Scientific Meeting – Health Council (Jacinth Lindo)	76	-
50th Ann Scientific Meeting – Health Council (Cecelia Waugh)	77	-
Jamaica Association of Professionals in Nutrition & Diatetics Conference	547	-
Ena Thomas Memorial Lecture	300	
Support for Sickle Cell Patient	150	
Support for Health Care	231	-
Support for Cardiac Patient	399	
Support for Visually impaired	45	
Cancer Care Patients	1,905	1,230
Voices for Hospices Cancer Concert	152	
Jamaica Cancer Society	10	
Evaluation of Health Projects	234	-
Total	78,727	108,285

(a company limited by guarantee)

Detailed Statement of Project Expenses

Year ended 31 March 2006

	2006	2005
	\$'000	\$'000
Early Childhood Education Fund		
Mount Ogle Basic School	9,062	1,339
Auburn Basic School/Computers	-	249
Brown's Town Infant	-	1,115
Cambridge Infant School		133
Carey Baptist Basic School	-	142
Carnival Basic School	-	970
Charles Chinloy Basic School	-	316
Churches Teachers College/Computers	-	172
Comfort Hall Basic School	-	45
Denham Town Basic School	-	624
Eden Basic School	-	23
Halibethian Basic School	-	521
Hopewell Basic School	-	639
Hopewell Christian Deliverance Centre	21	242
Hurricane Ivan Damage Relief for Basic Schools	14,875	16,991
Kings Basic School	-	804
Operation Friendship Basic School	-	1,798
Little Folks Basic	-	2,104
Martha Brae Basic School	-	56
Merrion Road Basic School	-	165
Orange Bay Basic School	-	2,469
Path Way Basic School	-	73
Port Royal Basic School	-	497
Portland Early Childhood Resource Centre	-	989
Regent Street SDA Basic School	-	780
Robins Bay Basic	-	864
Rodlyn Fisher Basic School	-	291
Rose Mount Day Care Centre	-	230
Shrewsbury Basic		1,752
Balance carried forward to next page	23,958	36,393

(a company limited by guarantee)

Detailed Statement of Project Expenses

Year ended 31 March 2006

	2006	2005
	\$'000	\$'000
Early Childhood Education Fund (Continued)		
Balance brought forward from previous page	23,958	36,393
Smurf's Early Childhood Centre	1	676
St. Annes Infant School		721
St. Margarets Bay Basic School		980
St. Marks Basic School/Roof Repair	25	761
Wee Care Basic School		100
West Indies Basic School		179
Jamaica Constabulary Force/Anti Crime/Inner City Youth	2,616	1,825
Bethabara Infant School	1,672	
Belle Plaine Basic School	814	
Broughton Early Chilhood	87	
Challenge Basic School	1,070	
Dunrobin Basic School	620	
Citizens Advice Bureau Basic School	2,051	
Four Paths Basic School & Resource Centre	1,600	
James Hill Basic School	1,789	-
Love Lane basic School	3,052	
Manchester Resource Centre	698	
Moreland Early Childhood	199	
Smurf's Early Childhood Centre (2 <sup>nd</sup> Award)	774	
Top Jackson Basic School	113	
Early Childhood Teacher Training – Heart NTA	1,441	10,204
Igne Leslie/Scholarship for Basic School Education		133
Livernie Jackson-Langley/Scholarship for Teachers		40
Early Childhood Curriculum	2,284	
Scholarship for Teachers in Training -Diploma Level	18,500	
Private Voluntary Organisation Limited	25	454
Rural Service for Children with Disabilities (formerly PVO)	2,050	722
Jamaica Dairy Farmers School Milk Feeding Programme	44,287	2,786
Balance carried forward to next page	109,726	55,974

(a company limited by guarantee)

Detailed Statement of Project Expenses

Year ended 31 March 2006

	2006	2005
	\$'000	\$'000
Early Childhood Education Fund (Continued)		
Balance brought forward from previous page	109,726	55,974
Financial Support to the Early Childhood Commission	7,796	1,288
Jamaica Environmental Trust/Environmental Education Tropical Medicine Research Institute/Early Childhood	2,485	1,601
Stimulation Project	778	2,754
Annual Early Childhood Conference	1,000	
Technical costs	10,614	
Total	132,399	61,617

(a company limited by guarantee)

Sports Development Foundation

Year ended 31 March 2006

(expressed in Jamaican dollars unless otherwise indicated)

The amounts disbursed by the Culture, Health, Arts, Sports and Education Fund to the Sports Development Foundation for the year ended 31 March 2006 was expended by the Foundation on the following:

	2006 \$'000	2005 \$'000
Construction/Infrastructure		
Scoreboard		8,607
Netball Courts	41,961	8,559
Field	16,282	9,428
Swimming Pool at the National Stadium		9,573
Lighting of Sports Facilities	6,228	5,152
Seating of Sports Facilities	1,200	2,700
Fencing	5,355	3,426
Complex Renovation and Club House	499	3,533
Track Meets	28,150	25,259
Other	904	2,732
	100,579	78,969
Contributions to National Associations and Agencies		
Jamaica Amateur Athletic Association	3,369	5,067
Jamaica Cricket Association	8,240	6,780
Jamaica Netball Association	5,208	4,924
Jamaica Football Federation	16,074	19,550
Jamaica Volleyball Association	2,753	894
Jamaica Amateur Basketball Association	3,122	1,635
Jamaica Badminton Association	1,686	1,050
Jamaica Lawn Tennis Association	1,922	1,490
Jamaica Special Olympics	1,622	3,470
Jamaica Amateur Swimming Association	1,985	3,670
Jamaica Hockey Federation	1,248	1,315
Social Development Commission	7,429	8,120
Institute of Sports	46,315	22,075
G.C. Foster College	5,153	5,026
Other	12,234	7,274
	118,360	92,340

(a company limited by guarantee)
Sports Development Foundation

Year ended 31 March 2006

	2006	2005
	\$'000	\$'000
Athletes Welfare Support	6,478	2,975
Cricket World Cup 2007		40,000
Cricket 2007 Liaison Project	5,603	
Administrative Expenses	29,457	28,188
Undisbursed Funds	68,585	3,807
Undisbursed Funds brought forward	(3,807)	(11,484)
	106,316	63,486
Total	325,255	234,795