PRIME MINISTER'S MESSAGE



he CHASE Fund has remained faithful to its mission of being the foremost public sector organisation that provides financial support for the promotion and development of programmes in the areas of Culture, Health, Arts, Sports and Education, I recall the Government's decision in 2002 to redirect revenues from the Consolidated Fund and establish the CHASE Fund to support transformative projects that would steer the towards nation sustained growth development. Indeed the investment of over \$1.4 billion during the 2014-2015 financial year demonstrates the far-reaching impact the CHASE Fund has had in Jamaica during this period.

Operating in a tight fiscal space, the Fund has nevertheless made great strides in facilitating the Government's efforts to provide resources to the various sectors, with a \$2.95 billion investment in early childhood education and \$2.62 billion in health since its inception 12 years ago. Without a



doubt, CHASE has been a lifeline by facilitating infrastructural development, capacity building and human resource development through social and cultural activities. Some of the main projects that were undertaken in this financial year include the provision of medical equipment to various hospitals, renovation of the National Heroes Park, and construction of early childhood schools in Westmoreland, Clarendon and St. Ann.

I am therefore pleased that the Board and Staff at the CHASE Fund continue to carry out their mandate with diligence and unfailing passion on behalf of all our citizens. The various projects and investments during the 2014-2015 financial year improved thousands of lives and have taken us one step further to realising the vision of making Jamaica a place of choice to live, work, raise families and do business.

I wish the Fund continued success in all its pursuits and express my heartiest commendation for the achievements gained in the 2014-2015 financial year. May you reap even greater success as you make preparations for the 2015-2016 financial year.

Most Hon. Portia Simpson Miller, ON, MP Prime Minister June 2015

MINISTER'S MESSAGE



he publication of your Annual Report continues to be a reservoir of information of the many initiatives undertaken during the year in review. This year's report is no different at it highlights the many achievements of the Fund for the period 2014/2015 under the theme "CHASE – A Company on a Mission".

In this year's report the Fund has met its primary objective of providing a comprehensive assessment of the impact of all its initiatives on communities and the nation-state, on a whole. The archives are filled with examples of your investments in Culture, Health, Arts, Sports and Education as you perform your mission to improve the lives and livelihood of citizens through the promotion and development of small ideas and empowerment projects.

Notably, since 2003, CHASE Fund has invested JMD\$2.9 billion in Early Childhood Education, facilitating infrastructure development, capacity building, nutritional supplement augmentation and the provision of vital educational aides and resource materials for children in many communities. The Fund must be lauded for the construction of 53 basic schools and resource centres; and the upgrading and equipping of 511 schools across the length and breadth of Jamaica, making it easier for children to access quality early childhood education.

As we reflect on the initiatives of 2014/2015, the Fund can also be proud of its accomplishments in the area of Health. Following the investment of JM\$D2.4 billion to replace dysfunctional and obsolete equipment in our healthcare facilities, the Fund has also provided the Kingston Public Hospital, one of our primary emergency care facilities with advanced surgical equipment, affirming the Fund's commitment to assist in the provision of efficient and high quality care in an healthcare environment. ever challenging Understanding its mission to extend a helping hand beyond just improvement in equipment and infrastructure, the CHASE Fund has provisioned approximately JMD\$24 million for individual medical assistance for cancer and dialysis care.

I am pleased to see that in 2014/2015, CHASE approved JMD\$256 million for projects in the area of Arts and Culture which include improvement in libraries and other documentation facilities as well as projects which seek to restore and maintain the country's historic sites and monuments.

I thank the Board of Directors, Management and Staff of the CHASE Fund for their excellent work and devotion to service in providing appropriate avenues of expression for our young people in Arts and Culture. I look forward with great anticipation to the implementation of new and innovative ways for supporting and empowering the citizens of Jamaica.

I hope the information contained in the report will inspire you to do more as you continue to inspire us with your work.

Best Wishes

Peter Phillips, PhD., MP Minister of Finance and Planning

CHAIRMAN'S MESSAGE



It gives me great pleasure, once again, as Chairman of the CHASE Fund to say something about its worth and work in the three areas for which it is directly responsible: Arts and Culture; Early Childhood Education; and Health.

Although the Fund's resources are rather limited in relation to the demands in these three areas, I should like to think that judicious management of the money it receives and targeted interventions have wrought a great deal of good.

In the area of **Arts and Culture**, it has supported or is supporting such national institutions as the Edna Manley College of the Visual and Performing Arts; the Little Theatre, the National Library of Jamaica; the National Gallery; the Jamaica Library Service; the Jamaica Cultural Development Commission; physical assets of historical significance such as Vale Royal; and National Heroes Park; and the publication of books by Jamaicans, here and in the diaspora.

In respect of Early Childhood Education, the Fund has invested some \$2.95 billion in this activity since its inception. The areas of investment include infrastructure, capacity building, curriculum design, and nutrition. Specifically, it has financed the building of 53 basic schools and resources centres; and upgraded and equipped 511.

For the 2014/15 Financial Year some \$286.5 million was invested in, among other things:

- three new Early Childhood Schools in Westmoreland, Clarendon and St. Ann;
- upgrading, renovation and provision of equipment of 35 institutions;
- the award of 19 scholarships in Early Childhood Education at the diploma and degree levels and 12 scholarships at the post-graduate level.

CHAIRMAN'S MESSAGE (CONT'D)

In the area of **Health,** the Fund has invested some \$2.62 billion since its inception, with the replacement of obsolete and nonfunctional equipment accounting for the largest allocation.

What I personally regard as the pièce de résistance of our investments in the area of Health is that of the Fund joining with the National Health Fund to purchase two state-of-the-art linear accelerators (one to be located at the Corporate Area and the other in Montego Bay), for the treatment of cancer.

In addition, for the 2014/15 Financial Year the Fund:

- provided dialysis machines for the Kingston Public Hospital;
- built and equipped the Exchange Health Centre in partnership with the National Health Fund; and
- provided \$24 million towards the establishment of the central laundry at the Bellevue Hospital

From the above it can be safely agreed that we are doing the country some service; and, at least the beneficiaries know it.

I thank the portfolio Minister, the Prime Minister, the Minister of Finance and Planning, the Permanent Secretary of the Office of the Prime Minister, the Board, and Staff of CHASE for their continued support.

Last, but not least, I wish to thank Supreme Ventures without whose efforts such good as we have been able to do would not have been possible.

Dr. the Hon. Carlton E. Davis Chairman



CEO'S REPORT



In November 2002, the Culture, Health, Arts, Sports and Education Fund (CHASE) was established to receive, distribute, administer and manage monetary contributions from the lotteries and gaming industry pursuant to Section 59G of the Betting Gaming and Lotteries Act.

The rationale for the establishment of CHASE was to achieve greater efficiencies and economies of scale from a central administration and consolidation of funds which would facilitate a more equitable distribution to stakeholders within the sectors identified.

Today, twelve years later, the Fund continues to carry out its mission and fulfill its mandate of initiating, promoting and supporting sustained national development in all its subject areas of Culture, Health, Arts, Sports and Education throughout the country. During the period, we have ensured that the Company remains relevant, effective and efficient, to be able to play a vibrant role in the process of nation building.

In this regard, and central to its strategic direction, the organisation placed strong emphasis on critical areas, which will create new opportunities and promote long term growth. Some of the key areas supported are:

- Programmes and projects that are aligned with national objectives; and which have a long term developmental impact on institutions and people
- Initiatives that are responsive to community needs, and which facilitate rural and urban regeneration
- Efficient management of operating cost within beneficiary organisations and, the individual projects financed by CHASE
- Excellent service delivery to clients
- Accountability for funds and the application of mechanisms to measure their impact
- Highly prepared, motivated, efficient and informed staff

Overview of Performance

CHASE continues to make a positive difference at all levels of the society. During the past year, the organisation recorded significant improvements

SUMMARY OF PERFORMANCE CONTRIBUTIONS & DISBURSEMENTS BY SECTOR

SECTOR	CONTRIBUTIONS EARNED 12 months ended March 31, 2015 \$'000	CONTRIBUTIONS RECEIVED 12 months to March 31, 2015 \$'000	DISBURSEMENTS 12 months to March 31, 2015 \$'000
Sports	598,941	593,330	588,651
Education	374,338	370,832	258,932
Health	299,470	296,665	163,771
Arts & Culture	224,603	222,499	165,162
TOTAL	1,497,352	1,483,326	1,176,516

in all the critical success indicators. Contributions earned were boosted by 12.6% moving from J\$1.33B in 2013/14 to J\$1.497B in 2014/15. Disbursements also recorded an increase of 7.5% closing the year at J\$1.177B.

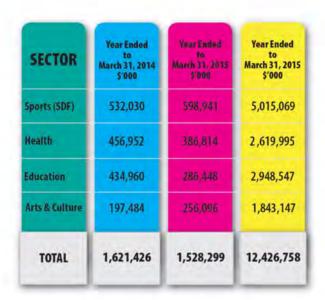
Approvals showed a marginal decline of 5.75% falling from J\$1.621B in 2013/14 to J\$1.528B in 2014/15 with the Education sector showing the highest level of reduction. This is explained by the fact that nineteen (19) projects valued at J\$248.334M were recommended for approval by the Education Committee at a retreat held March 25, 2015, but received authorisation from the

Board in April of the new financial year. The year-to-date approval in Education stands at J\$265.0M as at the end of June 2015.

Operational Overview

Interest income from investments remained flat during the year. This resulted from a decline in interest rates over the period. The year-end results showed interest income of J\$124.6M. Administrative expense reflected a slight decline of 1.5% closing the year at J\$100.875M compared to J\$102.187M in 2013/14. Operational surplus for the year was J\$37.594M compared to J\$23.81M in the previous year. This may be attributed to shrewd financial

APPROVALS BY SECTOR



YEAR	2013/2014	2014/2015 124,602,000	
Interest Income	124,016,000		
Administrative Expense	102,187,000	100,875,000	

management and operational efficiencies during the year.

Prospects for 2015 - 2016

For the financial year 2015/16, the Fund will continue to make allocations to the various sectors in the following proportions:

Sports Development (SDF)	-	40%
Early Childhood Education	-	25%
Health	-	20%
Arts & Culture	-	15%

In relation to SDF, CHASE will disburse monetary contributions to assist the development of athletes and infrastructure, as well as other sporting interventions. With respect to the other sectors, CHASE will manage and administer allocations to satisfy their strategic objectives.

The Fund will invest unutilised allocated contributions with institutions that carry minimal risks; and use earnings from these investments to finance its administration.

A key strategy will be the continuation of partnerships with the private sector and other public sector entities to create synergies and build capacity through leveraging of funds.

In terms of the Health sector, CHASE will continue to partner with the National Health Fund (NHF) and the Ministry of Health (MoH) to establish two centres of excellence for cancer care. Other priorities will include the awarding of scholarships for training in specialised areas, such as Biomedical Engineering and Medical Physics.

CHASE will continue to support the current rationalisation of Early Childhood Institutions to ensure more effective management and teaching through the amalgamation and upgrading of schools which are poorly-equipped or too small to stand alone. Training, infrastructure development, nutrition and research in Early Childhood Education will remain key areas for funding.

Promotion of the Arts and Culture will continue with allocations for projects including: the first phase of the redevelopment of National Heroes Park; and support for national institutions, such as: Jamaica National Heritage Trust (JNHT), the

Jamaica Cultural Development Commission (JCDC), the Little Theatre Movement, the National Library of Jamaica, and The Ward Theatre, among others.

Conclusion

I express deep appreciation to all our partners and stakeholders, who have given the Fund outstanding support during the year. Our Chairman and members of the Board of Directors have demonstrated extraordinary levels of commitment to the organisation; and, their wisdom in guiding the CHASE Fund's development is reflected in the gains that the beneficiaries have achieved. I am profoundly grateful for their input.

I also salute and thank the management and staff for their loyalty, dedication and focus in the work of the Fund. Based on our achievements to date, I strongly believe that together we can take CHASE to new heights and realise our national vision for social development in Jamaica

W. Billy Heaven, OD, JP Chief Executive Officer

DIRECTOR'S Report

Review of Operations

he CHASE Fund recorded a successful 2014 -2015 financial year. Total contributions for the financial year ended March 31, 2015 were \$1.497B which exceeded the estimated inflows by \$297.0M or 24.75%. The total investment income for the financial year amounted to \$124.6M.

The actual administrative expenses for the period was J\$100.88M.

For the financial year ended March 31, 2015, the total approval for all the sectors inclusive of sports amounted to J\$1,528,299,000. The cumulative figure for approval/commitment since inception to March 31, 2015, is J\$12.43B.

The Fund's investments in the health sector for the period amounted to \$386.84M, with the replacement of obsolete and non-functional equipment accounting for the largest allocation.

Total funds approved for Early Childhood Education initiatives in 2014-2015 amounted to \$286.45M. Notable projects which were funded include:

- i. the construction of three new early childhood schools in Westmoreland, Clarendon and St. Ann;
- ii. upgrading, renovation and provision of equipment for 35 institutions; and

iii. the award of 119 scholarships in Early Childhood Education at the Diploma and degree levels and 12 scholarships at the postgraduate level.

In the financial year 2014-2015 the Fund approved \$256.1M for Arts and Culture projects which included:

- i. \$50 million towards the renovation of the National Heroes Park;
- ii. Phase II of the Vale Royal Restoration project;
- iii. support for Emancifest 2014;
- iv. institutional support for the JCDC and special events including the Prime Minister's Youth Awards; and
- v. scholarships for students to study the visual, performing and fine arts.

Significant changes and events affecting the Fund during 2014-2015

During the year under review, the Fund efficiently responded to a new requirement necessitating changes in accounting to facilitate the payment of GCT directly to Tax Administration Jamaica and GCT certificates to vendors.

The Management Information System (MIS) was deployed for internal use only. The MIS is designed to convert the manual system to an automated web-based information system to improve the operational efficiencies for processing applications, fund disbursement and tracking implementation status. This internal process will continue for a period of six months, after which the public will be introduced to the new web-based system.

The Fund purchased a property at a cost of \$80 million to be used as its permanent offices. The

property, located at 8 Belmont Road in Kingston, was acquired by the CHASE Fund in May 2014 and will be rehabilitated for occupation.

There were no changes in scope and nature of activities and no modifications were made to the Corporate Plan for the period under review.

ACHIEVEMENTS MEASURED AGAINST PERFORMANCE TARGETS

	ACTUAL \$	BUDGET \$	VARIANCE \$
Contributions Earned	1.497B	1.200B	297.0M
Approvals	1.528B	1.032M	496.0M
Disbursement	1.177B	1.080B	(97.0M)
Interest Income	124.60M	119.2M	5.4M
Administrative Expenses	100.88M	116.8M	15.92M
Surplus	37.6M	2.5M	35.1M

NOTE: Actual approvals of \$1.528B which were over the budget by \$496.0M included an additional approval of US\$1.0M (J\$115.8M) towards the purchase of two linear accelerators for which US\$2.5M was provided for in the previous year; \$50.0M for Chick-V Emergency response; \$50.0M for the National Heroes Park project; and \$25.0M towards the JNHT. These were all unbudgeted items which became necessary during the year.

Forecast and Projections of Key Financial and Operating Measures for the Next Year

The main focus of strategy will be:

- To continue allocating income received to the priority sectors according to the approved percentages.
- Allocate disbursements to sectors according to projects assessed and approved by the Board.
- Invest unutilized allocated funds with institutions and use earnings to fund administration.
- Establish partnerships with the private sector and expand collaboration with the public sector at the level of the ministries and agencies.
- Support rationalization of each sector based on other donor funding available and priorities established.

Among the major projects to which the Fund is committed for the immediate future are:

The acquisition of two Linear Accelerators in partnership with the National Health Fund, one for the St. Joseph's Hospital and one for the Cornwall Regional Hospital. CHASE is contributing US\$3.5M to the purchase of the machines to be used for the treatment of cancer.

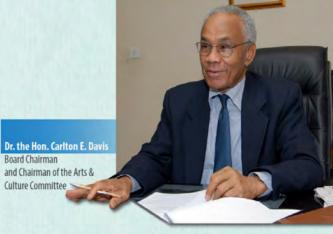
Contribution to the development of the National Heroes Park, a Jamaica 50 Legacy Project. CHASE is supporting a public/private partnership being developed under the leadership of the Ministry of Transport Works and Housing for the phased redevelopment of the National Heroes Park. J\$50M has been allocated for support of this project.

Rationalization of primary school spaces. J\$87M has been allocated to five (5) projects which are at various stages of implementation.

Sanitation improvement project for primary schools which is to be undertaken to continue the process of upgrading from pit latrines to flush systems. An estimated 168 schools are still in need of this upgrade and together with the National Education Trust (NET) and Jamaica Social Investment Fund (JSIF), the CHASE Fund will be an important partner in realizing the objectives of this project. The Board has approved J\$100.0M in principle towards this project.

BOARD OF DIRECTORS







Joseph A. Matalon
Deputy Chairman,
Chairman of the Health Committee and
Member of the Arts & Culture Committee



Earl Samuels
Chairman, Finance and Audit Committee
Member of the Education Committee



Chairperson, Education Committee and Member of the Finance & Audit Committee



Fae Ellington
Chairperson, Communication Committee
and Member of the Arts & Culture
Committee



Brian George
Deputy Chairman, Finance & Audit and
Member of the Communication Committee



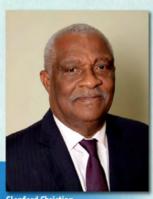
Deputy Chairperson, Education Committee

Member of the Arts & Culture Committee





Saleem Lazarus
Member of the Finance & Audit and
Communication Committees



Glenford Christian Member of the Health and Education Committees



Eugene Kelly Member of the Health and Education Committees



Dr. Winston Dawes
Deputy Chairman, Health Committee
Member of the Finance & Audit Committee



John-Paul White Member of the Arts & Culture and Health Committees



Tasha Manley
Company Secretary

STAFF



CEO'S OFFICE



Chief Executive Officer



Executive Assistant

ADMINISTRATIVE DEPARTMENT



Public Relations & Administrative Manager



Toni-Ann Bell Administrative Assistant



Tricia Redwood
Receptionist/Telephone
Operator



Driver/Messenger



Marjorie Edwards Office Attendant

FINANCE DEPARTMENT



Finance Manager



Accountant



Accounting Clerk

PROJECTS DEPARTMENT



Paulette Mitchell Project Manager



Aldien Anderson Project Officer (Education)



Alain Williams
Project Monitoring
Officer (Arts & Culture)



Diedra Walker Project Officer (Health)



Project Monitoring and Implementation Officer



Patricia Vernor Secretary

10



2014-2015 PROJECTS

EDUCATION
HEALTH
ARTS & CULTURE



The growing body of evidence that Early Childhood Education (ECE) has a significant impact on the school readiness of young children is providing the momentum for transformation and rationalisation of this sector in Jamaica.

The sector represents what the Minister of Education, the Hon. Rev. Ronald Thwaites, describes as "the kernel of the renaissance in our society." ECE not only sets the stage for successful academic outcomes, but studies are also indicating that this early exposure to learning contributes to long-term personal development and positive performance by adult citizens, as well as, to sustained national development.

Modern infrastructure and age appropriate facilities, highly trained teachers and well-resourced programmes are essential elements of the quality and comprehensive learning environment that the Government is seeking to create in order to improve opportunities for the approximately 156,000 children in 2,700 Early Childhood Institutions (ECIs).

DEVELOPMENT MISSION

Twelve years ago, in 2003, the CHASE Fund embarked on a mission to support this thrust and serve as the premier public sector organisation offering grant funding to promote development in education and three other critical social

sectors. In fulfilling its mandate, the Agency has committed more than J\$2.9 Billion for 651 grants awarded for projects as at March 2015, representing 25% of its total income.

Some J\$1.3 Billion, or 45% of the funds approved, have been allocated for the upgrading and equipping of Basic Schools; J\$769.8 Million was used to build schools and Resource Centres; while the training of Early Childhood Practitioners accounted for J\$587.6 Million; and J\$212.8 Million was spent on nutrition support programmes. Other areas for which funding has also been provided include research and development of resource materials; institutional strengthening, health screening of children and public education.

Two of the major interventions to date were: Building Academic Success in Inner-City Schools (BASICS) Initiative – a four-year pilot programme to improve literacy in 28 Basic Schools in South St. Andrew. The project, which ended in 2014, facilitated diagnostic testing of 2,000 students, teacher training, nutrition support and infrastructure improvements.

Training of 7,000 Early Childhood Practitioners in competency-based courses offered by the HEART Trust/NTA; as well as undergraduate and post-graduate programmes at Teachers' Colleges and Universities in Jamaica and overseas.



MISSION ACCOMPLISHED

The Marlie Hill Basic School, located in Bellefield District, St. Catherine was built by the CHASE Fund at a cost of \$24 million and is one of nine schools designated as a Jamaica 50 Legacy project.

EXPLORING NEW HORIZONS

During the year under review, training opportunities were expanded to include three new disciplines – Music and Movement, Applied Behaviour Analysis; and Education and Policy Studies. Four scholarship awardees, now in the second year of studies for the Degree in Leadership in Early Childhood Development at The University of the West Indies (UWI), have also enrolled in the Music and Movement Programme at the Mozarteum University in Austria. Both programmes are being financed by the CHASE Fund and the beneficiaries will be awarded two degrees on successful completion of their studies.

In keeping with the objective of the Ministry of Education to assign a full-time teacher for special needs in every ECI by 2016, CHASE partnered with the Mico University College in a pilot programme to train practitioners to identify and refer students in this category. The initial batch of trainees included 140 practitioners.

CHASE also collaborated with the UWI School of Education to launch **Insights Jamaica**, a programme that applies interactive methods to improve relationships among teachers, parents and peers.

In 2014, CHASE facilitated upgrading and equipping of 35 schools at a total cost of J\$125.4

"Our Company remains committed to its development mission, and it is building on its record of performance."

- W. Billy Heaven, Chief Executive Officer, CHASE Fund

Million. Three new construction projects valued at J\$98.7 Million were approved; and two major building projects were also handed over.

The following are highlights of the Fund's contribution to education over the period 2014-2015:

CARIBBEAN CHILD DEVELOPMENT CENTRE: CREATING A MODEL INSTITUTION FOR PRACTICAL TRAINING

Originally established in 1975 and currently one of four centres in the English-speaking Caribbean operating under the umbrella of The UWI Open Campus, the Caribbean Child Development Centre (CCDC) is to be restructured as a model laboratory.

Mrs. Ceceile Minott, Acting Head at CCDC in Jamaica, explains that "The main objectives of the reorganization are to restructure the facilities, curricula and programmes of all four Centres to allow for the establishment of best practices in early childhood care and development; and to consolidate management of their operations under a single Advisory Board." The Jamaican facility is located on the Mona campus of The UWI, with one institution based in Antigua and two in Trinidad and Tobago.

Redevelopment of the Jamaican facility is being financed by the CHASE Fund at a cost of J\$44.9

Million; and is expected to positively impact the quality of service delivery in the sector.

The re-designed ECI will provide a fully-furnished, child-centred, play base learning environment for ages birth to five years; and it will include four classrooms, a laundry, bathrooms, kitchen, storerooms and offices, as well as an outdoor play area. It will also accommodate training/seminar rooms, and a library/resource room.

"This model laboratory school will offer child care services for more than 50 young children of staff at The UWI, students and residents of neighbouring communities. It will also provide an opportunity for practicum students at The UWI and other training institutions, as well as early childhood practitioners, to transfer the theory they have learned in the classroom as they hone their skills."

- Mrs. Ceceile Minott, Acting Head, CCDC

Mrs. Minott notes that CCDC will also facilitate research in a range of related disciplines, as well as the development and testing of resource materials through its strategic partnerships with the Early Childhood Commission, the Dudley Grant Early Childhood Resource Centre, The UWI's School of Education, and the Teachers' Colleges. Practitioners off-site are expected to benefit, as well, from live streaming of demonstration sessions when the ECI begins operations as a teleconference site.

WESTEND BASIC SCHOOL TO BENEFIT FROM CHASE/SANDALS PARTNERSHIP

Dramatic improvements are in store for the Westend Basic School in Negril, Westmoreland, which is to be converted into an Infant School.



MISSION ACCOMPLISHED

Stepney Basic School, located in Nine Mile, St. Ann, was built at a cost of \$21.1 M and officially opened in June 2010. The building features a computer room, spacious classrooms, kitchen and bathroom facilities, a sick bay and play area .

Under a partnership between the CHASE Fund and Sandals Foundation, the plywood structure which has housed the School for most of its 26 years will soon be replaced with a modern building; and targeted development programmes are to be implemented for students, staff and parents, as well.

The joint venture project will involve construction of a new eight-classroom school building with a sick bay, office, dining and remedial rooms, kitchen and bathroom facilities for staff and students, along with perimeter fencing and other external works. The fully furnished complex will be established at a cost of approximately J\$94.1 Million. The CHASE Fund has committed J\$41.8 Million for the development, and the remaining J\$52.2 Million will be financed by the Sandals Foundation.

Sandals will also be investing an additional J\$3.7 Million for teacher training, early stimulation intervention and parenting support activities through its Project Sprout programme. Launched in 2014, Project Sprout offers institutional support in order to promote sustainable development in early childhood institutions, especially in economically marginalized rural communities.

Mr. Sydney Henry, Projects Manager, Sandals Foundation, says the training intervention at Westend Basic School will focus on the application of age-appropriate teaching methods; establish the use of technology in the classroom as a norm; encourage parents to accept responsibility for their children's success and increase parental involvement in activities that will support their cognitive and emotional

"Our goal is to facilitate effective delivery of the curriculum and to increase to 100% the number of students from Westend Basic School who achieve proficiency in the Grade One Individual Learning Profile."

- Sydney Henry, Projects Manager, Sandals Foundation

development. Resource materials will also be provided.

Principal, Miss Sophia Shacklewood, says the development programme "will make a big difference" for the 184 students and seven teachers, who have been working in five overcrowded classrooms with poor ventilation. She further notes that the space constraints had resulted in the computer room being converted to store supplies, thereby denying access to the facility.

"We welcome this partnership with Sandals which demonstrates the kind of investment that is required in order to provide access to quality and holistic early childhood education and improve performance at this level."

- W. Billy Heaven, Chief Executive Officer, CHASE Fund

EXPANSION AT ST. RICHARDS EARLY CHILDHOOD LEARNING CENTRE — A BOON FOR NEIGHBOURING COMMUNITIES

In the wake of growing demand from the innercity communities served by the institution, and in preparation for its conversion into a stand-alone Infant School, the St. Richards Early Childhood Learning Centre on Red Hills Road in Kingston is to be expanded with a J\$13.1 Million grant from the CHASE Fund.



MISSION ACCOMPLISHED

The Bannister Basic School in Old Harbour, St. Catherine, boasts five spacious classrooms, a sick bay, kitchen with appliances, bathroom facilities and offices and has been equipped with furniture and an outside play area with swings and slides. It is one of 53 basic and infant schools built by the CHASE Fund in the last 12 years.



MISSION ACCOMPLISHED

St. Agnes Basic School, Buff Bay, Portland. Built by CHASE in 2010 at a cost of \$20M.

The institution, which operates under the auspices of the Roman Catholic Church, has established a reputation for excellence, and is rated among the country's top ECIs.

In 2008, the Fund approved J\$19.5 million dollars to renovate the then existing building which involved the construction of four classrooms and bathrooms and the provision of furniture as well as play equipment and computers.

When the new building was completed in 2010, 82 students were enrolled. It now has 219 students on roll, seven teachers, including the Principal, as well as a caregiver; and it is the main institution that feeds the primary school located on the same property.

Chairman of the Board, Mr. Altius Williams, says St. Richards ECI has the potential to accommodate more than 300 students, but

currently lacks the facilities to meet the needs of the school population which has outgrown the existing building.

"The new facility will be a boon to the community as it will provide temporary employment opportunities for skilled and unskilled persons during the construction phase. It will also give more children the opportunity of a sound educational foundation; and enhance efforts to promote social and economic development in this part of the Kingston Metropolitan area."

- Altius Williams, Chairman, Board of Management, St. Richards Early Childhood Learning Centre

Construction works are slated to begin in July 2015 and will include two additional multipurpose classrooms and bathrooms.

The Board Chairman explains that the children's academic achievements justify the policy by the administration to serve children mainly from depressed and volatile communities such as 100 Lane, Black Ants Lane, Ackee Walk, Park Lane and Gully Bank. He recounts that under the direction of highly-trained teachers, five of whom have a first degree in Early Childhood Education, all but 7 of the 75 children who will enter Primary School in September 2015 are at the desired literacy level; and remedial measures are being implemented to assist those who have fallen short of the standard. Mr. Williams also speaks of a former graduate from Park Lane who is now studying Medicine at the UWI, and who has become a role model for the youngsters.

A strong partnership with parents is another

factor behind the School's success. For example, several parents now work closely with the nutritionist and teachers to develop the daily lunch menus; some accompany the children on field trips to assist teachers in maintaining order; and others are upgrading their skills by enrolling in the modular computer courses conducted periodically in collaboration with the UWI Open Campus.

A PERMANENT HOME FOR LIBERTY HILL BASIC SCHOOL

For the first time in its 69-year history, the Liberty Hill Basic School in St. Ann can look forward to operating in a building that is used exclusively for education!



MISSION ACCOMPLISHED

In 2011 the Bagatelle Basic School in Mocho, Clarendon was transformed into a model school with the addition of a classroom block, staff room, kitchen and sick bay and the renovation of the existing structure at a cost of \$15.2 million.

Based on geo-mapping data which establishes the Basic School as the only educational institution in the district, the ECI is to be expanded and upgraded as an Infant School to meet the needs of the community. The design for the new Infant School building provides for four classrooms to accommodate 100 students, Principal's office, a staff room, kitchen and bathrooms, equipped with the necessary furniture and fixtures.

Liberty Hill was also previously served by a Primary School; however, this institution was destroyed by fire in March 2014. The lack of appropriate facilities at the district's only Early Childhood Institution whose 38 students and four teachers are housed in the Community Centre, forced many young children to leave the community every day to attend school in Discovery Bay, three miles away.

The Basic School began operations in the Liberty Hill Baptist Church Hall in 1945; and when the structure fell into disrepair, the staff and students moved into the Community Centre. The premises is still used by the community for recreational activities and this is sometimes inconvenient for the school which is restricted to one large room divided into three sections by blackboards.

The new school, which will be established with a grant of J\$22.2 million from the CHASE Fund, will be built consistent with the standards of the Early Childhood Commission. It is expected to significantly enhance educational opportunities for youngsters, as well as, the continuing development of the Liberty Hill community.

"We look forward to a new and spacious school building, equipped with age-appropriate facilities. The fenced outdoor play area will also provide a more secure environment for our children."

- Floribell Wynter-Hall, Principal, Liberty Hill Infant School

Other beneficiaries of infrastructure improvement grants included:

Old Road Basic School – The School in Palmer's Cross, Clarendon, is owned by the St. John's African Methodist Episcopal Church, and is more than 60 years old. It has a complement of 79 children, four teachers and a cook. Under the J\$34.6 Million redevelopment plan to be executed by the CHASE Fund, the existing school plant will be demolished. A new building comprising four classrooms, an office, a sick bay, kitchen and bathroom facilities for teachers and students will be erected and furnished. Perimeter fencing, onsite sewage treatment and water storage facilities are among other project features.

Precious Plain Basic School – Located in Buttup District, Manchester, the School is housed in the community centre which will be converted into three classrooms to accommodate the 83 students on roll. Funds for this project were awarded previously and a further grant of J\$3.9 million was approved during the year under review to cover additional project work.

Shrewsbury Early Childhood Institute - The J\$4.9 Million grant to this institution in Shrewsbury, Westmoreland will facilitate repairs

to the ceiling of the school building, the replacement of damaged roof sheeting, termite treatment, construction of a kitchen counter and acquisition of a stove and deep freezer. The School has a population of 121 students served by four teachers, including the Principal, and a cook.

Four Paths Basic School - The construction of perimeter fencing, expansion of the kitchen,

installation of a storage cupboard and acquisition of an industrial stove and deep freezer, as well as classroom furniture, were among the areas financed by the CHASE Fund's allocation of J\$2.1 Million to this School in Four Paths, Clarendon. The expenditures are expected to positively impact security and the preparation of meals for the School's 45 students, three teachers and ancillary staff.



MISSION ACCOMPLISHED

The CHASE Fund officially handed over the Friendship Infant School to the Ministry of Education on September 12, 2012. The school, located in Westmoreland, is a Jamaica 50 Legacy Project.



Protection of the health of citizens is a core function of government. The effective dissemination of information to guide decision-making; legislation to avert at-risk behaviours and to prevent exposure to unhealthy environments; timely access to medical products; and the delivery of universal health care are key factors in this equation. When Government fails to protect people's health, society bears the economic and social costs which include: loss of productivity, illness, high treatment costs and death.

"We recognize the significant contribution that a healthy population can make in the achievement of the nation's productivity and development goals. This has guided our mission and interventions in the health sector to improve access by citizens to quality, efficient and affordable health care."

- W. Billy Heaven, Chief Executive Officer, CHASE Fund

The J\$2.62 Billion investment by CHASE since its inception has supported the promotion of healthy lifestyles; the building, upgrading and restoration of hospitals, clinics, treatment centres, children's homes and shelters for the homeless. The equipping and enhancement of health facilities accounts for the largest allocation to date – some J\$1.5 Billion. The Company has also facilitated the building of

human capacity and institutional strengthening in the sector by financing advanced training at the graduate and undergraduate levels for medical, technical and administrative professionals. Research to improve the treatment of chronic conditions, programmes for cancer care and drug abuse prevention, as well as, community-based initiatives, are among other areas assisted.

In the 2014-2015 financial year, CHASE contributed J\$386,813,565. Activities financed included:

- Building and equipping of the Exchange Health Centre, St. Ann, in partnership with the National Health Fund (NHF)
- ii. Purchase of equipment to establish a central laundry at the Bellevue Hospital, Kingston at a cost of J\$24 Million. The NHF financed construction of the building at a cost of J\$17.5 Million.



MISSION ACCOMPLISHED Incubator procured for the Spanish Town Hospital.

- iii. Provision of equipment for ear, nose and throat (ENT) procedures at the Kingston Public Hospital -\$24.0M
- iv. Vision screening valued at J\$4 Million for students in St. Thomas
- v. Some J\$24.9 Million in medical assistance for persons requiring cancer and dialysis care

This report highlights some of the major CHASEfunded initiatives undertaken during the past year.

EQUIPPING AND UPGRADING HEALTH FACILITIES

The CHASE Fund remains steadfast in its mission to provide strategic assistance for infrastructure development, as the health sector seeks to transform its operations, create patient-centric facilities and improve its overall output.

ST. ANN RESIDENTS WELCOME NEW EXCHANGE HEALTH CENTRE

Two weeks after the opening of the new Type Two Health Centre at Exchange in St. Ann, administrators in the North East Region Health Authority (NERHA), which has oversight for the facility, reported a significant increase in client visits.

The Ante-Natal clinic recorded 57 visits in the two-week period following the start of operations on April 13, compared to 78 for the entire month of March. A similar trend was noted in other service areas, including Child Health which treated 108 patients in the first fortnight, as against 127 in the previous month.

Located adjacent to the Postal Agency on the main road to Ocho Rios, the 3,500 sq. ft. health centre was constructed and equipped at a cost of J\$55.9 million, jointly financed by CHASE and the National Health Fund (NHF). Of this amount, J\$33.1 million was provided by CHASE and the NHF covered the balance. This modern facility, which was completed in less than one year, replaces a dilapidated two-bedroom house which did not have the capacity to meet the needs of citizens.



CHASE Fund 26 Annual Report 2015

"Previously, service delivery was curtailed because of the lack of space, and as a result, many patients opted to seek treatment in Ocho Rios. The new centre offers a wider range of services in a patient-oriented environment."

- Fabia Lamm, Regional Director, NERHA

Facilities include a comfortable waiting room; separate offices for doctors, nurses and a midwife; dressing/treatment rooms; dental room; a sluice room equipped with an autoclave; a pharmacy; sanitary conveniences for patients and staff; as well as water storage tanks. Miss Lamm explains that: "In the past, patients had to travel to St. Ann's Bay for dental care. However, the Exchange Health Centre now offers this service consistent with the present strategy by the Ministry of Health to design facilities that

meet population needs and improve access to medical care."

It will also accommodate Public Health Inspectors issuing Food Handlers Permits; as well as, scheduled educational sessions by a Nutritionist.

BELLEVUE HOSPITAL TO BECOME REGIONAL LAUNDRY HUB

The laundry at the Bellevue Hospital, in Kingston, is being renovated to operate as a service hub for five other government-run hospitals in the South East Regional Health Authority (SERHA). These include the National Chest Hospital, the Kingston Public and Victoria Jubilee Hospitals, the Bustamante Hospital for Children and the Spanish Town Hospital, which together, require 192,500lbs. of dry weight laundry each month.



MISSION ACCOMPLISHED

The Hanover Infirmary, one of three infirmaries built by the CHASE. Fund. It was officially opened in October 2010.

Resuscitation of the Bellevue laundry, which was closed for some time, follows a decision to discontinue outsourcing arrangements by SERHA institutions in view of the high costs, poor service quality and inefficiencies that have plagued this service. In addition to generating savings, it is expected that the centralised operations will facilitate more efficient turn-around time, extend the useful life of the linens, and also allow for timely replacement planning.

Patients at Bellevue will be trained to operate the facility as paid employees; and it is projected that the operation will provide a new business model for laundry services in the public health system.

Now 50% completed, the project is being financed jointly by CHASE and the National Health Fund (NHF) for a total J\$42.1 Million. Costs for the infrastructure works are being met by the NHF, while the equipment will be acquired through a J\$24 Million grant from CHASE.

HEALTHY LIFESTYLE

Lifestyle diseases are a public health problem worldwide and also pose a severe social and economic burden on individuals and nations as they lead to loss of independence, years of disability, high medical bills and death.

These conditions, which include hypertension, diabetes, heart disease, and drug abuse all relate to personal choices, are preventable and manageable. The CHASE Fund has consistently supported preventive programmes that promote healthy lifestyles and seek to reduce risk factors such as unhealthy diets, physical inactivity, obesity, excessive use of alcohol, tobacco smoking and substance abuse.

A series of dental fairs to increase awareness of the importance of proper oral health and preventive dental care; as well as, the provision of additional financing for the ongoing work of the Rise Life Addiction Counselling, Training and Support Services Unit were among the preventive initiatives that benefitted from CHASE interventions in 2014-2015.

ORAL HEALTH MONTH DENTAL FAIRS FOCUS ON PREVENTIVE CARE

Oral health is an essential component of overall health. Communicating this message and the importance of preventive care in the face of high treatment costs and limited access to professional services is the main focus of the public education programmes mounted by the Jamaica Dental Association (JDA).

It is estimated that only about 10-15% of Jamaicans can afford private dental care. In addition to cost, the disparity in the number of practicing dentists to the population, especially in rural areas, prevents many persons from accessing dental services. There are 17,000 persons to every dentist in the private sector and 62,000 to each dentist in the public sector.

In addition, JDA President, Dr. Jeffrey Meeks, notes that poor physical conditions, as well as, out-dated or non-functional equipment in government-run dental clinics which treat the majority of the population prevent delivery of the full range of dental services.

Against this background, the JDA members took the message of prevention island-wide when the Association hosted a series of dental fairs during the annual Oral Health Month in October 2014. These were held at the Marcus Garvey High

School in St. Ann; the Girl Guides Headquarters in Kingston and the Mount Olivet Primary School in Manchester and were part-sponsored by the CHASE Fund which provided J\$1.5 Million towards the programme.

More than 500 children from Basic, Primary and High Schools, as well as a few adults, who had never visited a dentist were screened and received free dental cleanings. Children who needed further treatment were given a note to take to their parents, or were referred to the nearest health centre.

Founded in 1928, the JDA serves as "the national voice" for the profession in Jamaica; and is dedicated to the promotion of optimal oral health.

"The impact of these fairs was immeasurable, and we could not have undertaken them without CHASE. Our aim was to educate people about the benefits of proper oral hygiene and dispel some of the myths associated with oral care. The fact that our professionals provided the service free of cost also highlighted the importance of the JDA's message.

- Dr. Jeffrey Meeks, President, Jamaica Dental Association

RISE LIFE SUPPORT EXTENDS SUBSTANCE ABUSE PREVENTION PROGRAMMES

Expansion of the programmes offered by RISE Life Support Services, the non-governmental organisation which provides substance abuse counselling, educational, vocational and health-related programmes for at-risk persons, were

facilitated during the year under review with a J\$4.3 Million grant from the CHASE Fund.

This brings to some J\$11.268 Million since 2012 the total assistance that CHASE has provided for Rise Life's interventions for at-risk persons and those suffering from addictive disorders.

The Executive Director of Rise Life Management Services, Mrs. Sonita Abrahams, the latest allocations are supporting the continued work of Rise Life's *Telephone Lifeline* service which is operated by a Counsellor on a daily basis and by trained volunteers on weekends. The service, which was launched in 1994, offers callers counselling, referrals and information about addiction-related issues.

"Since its introduction, the Telephone Lifeline has reached out to a total 5,688 persons 453 of whom were assisted between January and December 2014."

- Sonita Abrahams, Executive Director, RISE Life Management Services

The initial allocation of just over J\$3 Million from CHASE is also covering the cost of drug testing and data collection analysis for the period September 2014 to August 2015 in relation to adolescents referred by the Family Court, the Department of Probation, schools and family members.

An additional amount of J\$1.3 Million was provided to finance the cost of 12 Family Workshops for parents and other relatives of atrisk youth, and also pay the Group Facilitator who will conduct the sessions. The Facilitator who is being supervised by the clinical team, is

trained in Addiction Treatment and Psychology, and works with adolescent boys to motivate them to change deviant behavior. The CHASE sponsorship remains in effect for one year.

"Both the workshops and the Group Facilitator are critical to the success of our work with these at-risk youth. However, prior to the intervention by CHASE, we were constantly struggling to retain the services of a qualified Facilitator on a consistent basis."

- Sonita Abrahams, Executive Director, RISE Life Management Services

CHASE SAVES THE ATHLONE WING FROM CLOSURE

The Athlone Wing of the Sir John Golding Rehabilitation Centre which has served as a home for physically disabled children between ages 10 and 18 for many years, was spared the unpleasant prospect of closing its doors, thanks to the timely intervention by the CHASE Fund which provided J\$3 Million to support its ongoing work for a three-year period.

Established initially to facilitate the reintegration into society of patients who were stricken in the major polio outbreak in 1954, the role of the Athlone Wing has changed over the years; and today, it is the only facility of its kind in Jamaica. Mr. Fenton Hylton, Manager of the Mona Rehabilitation Foundation which is responsible for the institution, notes that its 17 physically disabled residents who attend primary and high schools in Kingston, would have been denied an education if the hostel had not provided accommodation.

It costs approximately J\$4.2 Million annually to operate the facility which receives a subvention of J\$809,000 from the Ministry of Labour and Social Security. The Mona Rehabilitation Foundation provides some J\$3.4 Million to cover the difference. These funds support the wages for the House Mother and five caregivers, as well as food and personal care items for the children.

Mr. Hylton explains that the main objective of the home's administrators is to allow the children to live a normal life and get an education to be independent. In recent years, several former residents have done well in the Caribbean Examinations Council's exams and are either pursuing higher studies or are gainfully employed.

PROFESSIONAL DEVELOPMENT

The CHASE Fund recognises that well-trained professionals are essential to the delivery of high -quality health care. To this end, the Fund remains committed to the continued development of medical and technical staff, as

"Most of the children at the Athlone Wing are from poor families who have limited resources to pay for their upkeep, including medical treatment, speech and physiotherapy, as well as other expenses. However, it is not the Foundation's policy to turn away school-aged children who need assistance."

– Fenton Hylton, Manager, Mona Rehabilitation Foundation

well as persons in related disciplines in order to ensure sustainability of its investment in the sector. In 2014-2015 scholarships valued at some J\$34 Million were allocated for specialist training in areas such as Radiation Oncology, Medical Physics and Biomedical Engineering, in view of the growing demand for these services.

ESTABLISHING A NATIONAL KIDNEY TRANSPLANT PROGRAMME IN JAMAICA

The treatment of kidney failure in Jamaica poses a growing medical challenge because of the increasing incidence of the disease, the high cost of dialysis and the limited number and capacity of treatment centres islandwide. The main causes of kidney failure are diabetes and high blood pressure which are prevalent in the population; and The Diabetes Association of Jamaica estimates that each year there are 400-600 new cases per million population.

Kidney transplant offers patients an opportunity to reduce the cost of managing their condition and to dramatically improve their quality of life, compared to dialysis. However, this option is open only to a few persons in Jamaica as it requires travel abroad, at great cost, to have the procedure done.

Through a three-year partnership involving specialists at the Cornwall Regional Hospital and Transplant Links (TLC) - a British charity which promotes life-saving transplants worldwide and trains specialists in this discipline – work has begun to establish a National Kidney Transplant Programme in Jamaica. The CHASE Fund contributed J\$2.8 million towards the training component of this programme in 2014-15.

Since the programme began in 2013, the TLC team of specialist volunteers has conducted two missions (in October 2013 and 2014) at the Cornwall Regional Hospital where they guided their local counterparts through four successful kidney transplant surgeries. The four patients received their new kidneys from relatives and they are all leading normal lives again.

Two Jamaican surgeons are already benefitting from this exposure, and Dr. Jewitt-Harris says follow-up training is planned to ensure sustainability, but this requires additional funding. She further notes that TLC will continue to support the project at the Cornwall Regional Hospital, and that the level of assistance will gradually decrease each year as skills are transferred over time.

Transplant Links has undertaken similar missions in Trinidad and Tobago, Ghana, Nigeria, Zambia and Nepal. The project in Trinidad and Tobago began in 2008, and thanks to the transfer of skills, local specialists in that country have already carried out more than 130 kidney transplants.



MISSION ACCOMPLISHED

This utility vehicle was purchased for the St. Joseph's Hospital to help with the transportation of specimens and goods.

"The transfer of skills to local medical professionals is the primary focus of this project. The 10-member TLC teams include kidney specialists, surgeons, nurses and operating theatre technicians, and each time they visit, they are partnered with their local colleagues to facilitate the necessary training."

- Dr. Jemmie Jewitt-Harris, Chief Executive Officer, Transplant Links



MISSION ACCOMPLISHED

A \$24 million contribution by CHASE facilitated the establishment of the Public Dialysis Unit at the Mandeville Regional Hospital. The sign recognizing the Fund's contribution is viewed by CHASE Director Saleem Lazarus.



Por a country of its size and population, the cultural expressions of Jamaicans, in terms of their music, art, dance and icons, have transcended national borders to hold sway on world stages, globally. Hence, in its 12th year of existence it behooves CHASE, the Agency for the enhancement of Culture, Health, Arts, Sports and Education, to set itself "on a mission," to consolidate financial assistance to its five mandated areas of national life; stimulate cultural retentions and innovations; as well as to, "sustain the viability of the fund" as it strengthens cultural expressions in this great Jamaican nation.

As an initiator of change, for more than a decade the CHASE Fund has been "a company with a mission." The Agency has fostered innovation and creativity; provided beneficiary organisations and groups with incentives and the financial resources to improve their programmes and activities, to the benefit of individual citizens, institutions and entire communities.

The Arts and Culture programmes financed by the Fund have led to higher levels of cultural retention; the advancement artistic expressions; and, the emergence of a new generation of Jamaicans, young people, whose creative endeavours strengthen their performances in the formal class room; and, imbue them with the capacity to manage change.

Since its inception the Fund has approved approximately \$1.84 Billion for projects under the Arts and Culture portfolio; and, during the past financial year some \$256,095,868 was allocated for projects, which included: \$50 Million towards the renovation of National Heroes Park; the Phase II of the Vale Royal Restoration Project; a contribution to Emancifest 2014; support for the Jamaica Cultural Development Commission (JCDC); special events including the Prime Minister's Youth Awards; and, scholarships for students to study the visual, performing and fine arts.

THE PERFORMING ARTS

Annually, the CHASE Fund has granted significant resources to bolster the performing arts programmes in schools, youth clubs and social development programmes throughout the country. And, the consistent feedback from the managers of these initiatives indicate that, "the arts, particularly the performing arts, provide focus and offer life-changing opportunities for youngsters living in volatile communities, or growing up under difficult circumstances."

CHASE has, therefore, strengthened its resolve to foster performing arts initiatives, which can motivate, inspire and influence youngsters to achieve not only in the arts; but, also in the formal education system.



MISSION ACCOMPLISHED

The CHASE Fund has been providing institutional support for national institutions like the National Dance Theatre Company.

Against that background, in 2014 the Fund facilitated projects such as: Star Youth Camp, Reggae Month 2014, and St. Benedict's Marching Band.

STAR YOUTH CAMP 2014

More than 1,000 youngsters, ten to 18 years old, from West Kingston and communities in the parish of St. Catherine participated in the five-Day **Star Youth Camp**, spearheaded by the Church on the Rock Foundation Limited in partnership with the Community, Safety and Security Branch of the Jamaica Constabulary Force (JCF), held August 11-15, 2014.

Under the theme, "I Know Who I am," to encourage appreciation for their identity, the camp organisers sought to empower participants to become better citizens, displaying correct values and attitudes," and, provided a creative

context in which participants were exposed to art forms, including: painting, drama, speech presentations, songs and dub poetry.

On a daily basis, campers were transported to and from the camp at Church on the Rock on Clifton Avenue off Mannings Hill Road; provided with meals; and, participated in small and large group activities.

Odean White, Camp Director, pointed out that the organisers were pleased with the retention rate of the programme, as some 70-80 percent of the participants have returned to the "reunions," which is part of the "maintenance programme," to re-enforce the interventions, confirm lessons learned; and, to determine the sustainability of the lessons in their daily lives.

"Our ultimate plan is to make additional inroads; and, build a mentorship programme with the

assistance of the Police Youth Club and the Church," Mr White stated.

The CHASE Fund provided Star Youth Camp 2014 with \$2,146,250.00; and additional funding in cash and kind were contributed by the Ministry of Youth and Culture, the Jamaica Social Investment Fund; and, several corporate foundations, such as Digicel, LIME and the National Commercial Bank.

"We welcome the funding from CHASE over the past two years, which has been critical to the sustainability of this programme for young people, if we are to make more inroads to build mentorship programmes and continue our partnership with the Police Youth Clubs and the church."

Odean White, Camp Director

EIGHT BY TEN

The Eight by Ten Theatre Festival, had its genesis at the Phillip Sherlock Centre for the Creative Arts, at The University of the West Indies in 2008, when Dr. Brian Heap, Head of the Centre invited seven directors to join him in staging a series of "eight ten-minute plays," in one evening at the Centre.

The original production was mounted as a part of the "Kingston on the Edge" summer festival; and, it was an instant hit with producers, actors and audiences. Subsequently, the production developed a life of its own.

In 2014, for the first time in its history, **Eight by Ten** mounted 24 productions, with several

directors producing ten-minute plays for each of the three nights, September 26-28, at the Centre

The directors were: Paul Issa, Trevor Nairne, Patrick Brown, Pierre Lemaire, Fabian Thomas, Michael Holgate, Michael Daley, Jean-Paul Menou, Dahlia Harris, Jean Small, Fae Ellington, Barbara Gloudon, and Nadean Rawlins.

Some of the country's best known actors were on-stage, including: Barbara McCalla, Andrew Brodber, Hilary Nicholson, Sakina Deer, Jean-Paul Menou, Maylyn Lowe, Shanique Brown and Carl Samuels, *et al*.

The roster of plays included: Excerpts from "This Property is Condemned," "Garvey's Wives," "Poetry for Bogle," "The Bucket List," "Mi Nuh Ready" and "Sure Thing."

Conscious of the need for theatre productions to be viable, Dr. Brian Heap sought the support of the CHASE Fund to be able to offer a "production grant" to the directors; and, refine other aspects of the festival.

"We are confident that the Eight by Ten Festival will continue to grow to set the stage for a bona fide Jamaican Theatre Festival. Therefore, we welcome the financial support of the CHASE Fund, which made it possible for us to mount a quality production in 2014, to the educational benefit of theatre arts students; and, drew on the high caliber performance of actors, stimulated by keen directors, to the enjoyment of highly appreciative theatre audiences."

Dr. Brian Heap, Phillip Sherlock Centre, UWI

The 2014 production had a bottom-line cost of approximately **\$4.2 Million**; and, the CHASE Fund was instrumental in bridging the funding gap of some **\$2.3 Million**.

REGGAE MONTH 2015

In 2008, the Jamaica Reggae Industry Association (JaRIA) was established, following the inauguration of "Reggae Month" by the Ministry of Youth and Culture, to spearhead the further development of the country's creative industries, and generate investment and economic opportunities.

Since then, "Reggae Month" has become an important event on the country's music and entertainment calendar. Over the years it has outgrown its former homes, the Edna Manley College of the Visual and Performing Arts and Emancipation Park. This overwhelming success resulted in an approximately 40,000 patrons attending the event in February 2015, at its new home, the Ranny Williams Entertainment Complex.

The CHASE Fund earmarked some \$3 Million to support the mounting of *this* seventh renewal of "Reggae Month" in February 2015, under the theme "The Journey is the Destination," which raised the bar in terms of the event's rich musical programme, awards and symposium.

The Honour Awards Programme, recognised several industry legends. The Posthumous award went to: John Holt and Hopeton Lewis; Lifetime Achievement to: Vincent and Pat Chin; Mentorship to Major Joe Williams; Production to: Lloyd 'King Jammys' James and Winston 'Niney' *Holness*; and, Engineering to: Karl Pitterson and Overton 'Scientist' *Brown*.



Joseph A. Matalon, Deputy Chairman, presents Mr. Harris Seaton, with the Exceptional Contribution To The Reggae Industry Award as a Song Writer, at the JaRIA Honour Awards on February 28, 2015.

The symposium, held in two sessions, in partnership with The University of the West Indies, provided a platform for rational, in depth and animated discussions about the direction of the country's musical culture and its exponents.

In the long term, it is anticipated that the Annual Reggae Month, staged in February, will become "the heartbeat of Jamaica," as this unique music springs from the creative imagination of a diverse people; and, as "our musical voice in the world," will be a driving force in the national economy; and a fixture on our country's tourism calendar.

"I am convinced that the value of Reggae Month outweighs the cost to put the events together. All of us at the JaRIA commend the CHASE Fund for its continued support, along with corporate entities, such as the Jamaica National Building Society and WISYNCO. We also believe that our honours awards and symposium are vital components, not only to celebrate "unsung heroes," but also to retain our cultural musical expressions."

Ibo Cooper, Chairman, JaRIA

St. Benedicts Marching Band

The **St. Benedicts Marching Band**, with its history of more than 40 years in the communities of Shooters Hill, Bull Bay, and Harbor View, and its connection with the St. Benedict's Catholic Church, has been a positive influence on the more than 100 young people in those communities.

The Band engages young people after school hours, in a context that serves to improve their musical talents. And, regular band members have demonstrated positive attitudes and are learning to become youth leaders.

In 2014 the CHASE Fund earmarked \$650,534.00 to purchase: snare and bass drums, trumpets, trombones, cymbals, marching quad sets and material for uniforms.

"We commend the CHASE Fund for its continuing support of our Marching Band, which provides a productive avenue for students, as young as 12 and 13 years old, to learn music and enhance their artistic skills. The youngsters are highly receptive; and, welcome the opportunity to participate in the annual Drum Festival."

Councillor Patricia Morgan, Dallas Division, KSAC

PUBLICATIONS

Through its support to the editing, graphic design and publication of significant books—cataloging various aspects of Jamaican life; and donating copies to the National Library of Jamaica and its network of parish libraries across the island, the CHASE Fund has provided crucial assistance to authors; and, consequently assist adults,

students, educators and researchers, who benefit from the artistic value, cultural and academic content of the works being published.

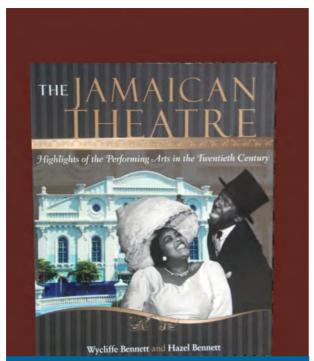
To date, the Fund has contributed to the publication of 79 books, nine supported during 2014/2015 including, the recent Jamaica's Wild Orchids," by Dennis Valentine 2014 \$2,457,000 and "Remembering G. C. Foster" by Dianne Shaw, 2014; Ray Chen's "Jamaica: My 50 Years in Photographs," which was launched on March 18, 2015; Dr. Susan Anderson's "Climbing Every Mountain," which won The UWI Principal's Award for Best Research Publication in 2014; and, Peter Espeut's "An Encyclopedia of Jamaican Place Names: A Spatial History of Jamaica.," currently being edited for publication in 2016.

My 50 Years in Photographs — Ray Chen

Ray Chen's fourth photographic publication, "JAMAICA: My 50 years in Photographs" launched at the Grog Shoppe, Devon House, on March 18, 2015, is a treasure trove of classic and vivid images, which takes one through an historic kaleidoscope of Jamaican people, landscapes, flora, fauna, architecture and foods.

"There are no answers as to what it is that gives me the "drive" and the desire to share this love for the land of my birth, Jamaica, with our people and the rest of the world. Should the images in my new book reflect that love; then, I would achieve my goal; and, I will forever be thankful to the CHASE Fund for the generous contribution to make it happen."

Ray Chen, Photographer, Periwinkle Publishers Inc.



MISSION ACCOMPLISHED
The Jamaican Theatre, one of 79 books published with support from CHASE.

The photographs dramatically reflect the evolution of Jamaica since independence; and, the progression of photographic images, advanced from black and white to living colour. Mr Chen's other books include: "Jamaica: The Land and the People," "Jamaica, The Beauty and the Soul of the Land We Love," and "The Shopkeepers."

Pointing out that, in my wildest dream, "I never expected that images taken some 50 years ago would end up in my recent book," he maintains that, "Looking back, the past 50 years are filled with happy memories, and through my photographic images have preserved the memories of the people, places and things that we hold so dear to our hearts, which will soon be only memories of yesteryears."

He said that the response to the book has been excellent; and, prior to the launch he presented

copies of the publication to His Excellency the Governor-General, Sir Patrick Allen; and, Prime Minister of Most Hon. Portia Simpson Miller.

CLIMBING EVERY MOUNTAIN – Dr. SUSAN ANDERSON

The book, "Climbing Every Mountain," charts important "best practices" in the care, treatment and educational needs of persons with varied models and types of disabilities; and, provides specific guidelines for students, educators, parents and care givers; as well as, the disabled, per se, to achieve excellence.

The publication has been hailed by the Caribbean Centre of Excellence for Sustainable Livelihoods, for its "celebration of the 'against-all-odds' perseverance of those who have overcome challenges of disability to pursue their educational development, while at the same time pressing for further improvements in policy, implementation and monitoring for those living with disability."

The 140-page book is arranged in five chapters; and is accompanied by a five track CD, of an interview with Dr. Hixwell Douglas, Education Officer in Special Education, whose story in his pursuit of education, epitomises many of the perspectives covered in the book.

"Climbing Every Mountain," was published in July 2014 by Arawak Publishers. The book received the Principal's Award 2014 for Best Research Publication in the Faculty of Humanities and Education, The University of the West Indies; and, launched at the Undercroft of The UWI, Mona on March 25, 2015.

The CHASE Fund provided \$368,160.00 towards the printing of this timely publication; as well as, to facilitate copies for distribution to local libraries.

"This work adds to the invaluable literature about disabilities; and, I am grateful to the CHASE Fund for providing the funding to make this book available to students, educators, parents, caregivers, policy makers, researchers and others who can benefit from the instructive, practical and significant contribution."

Dr. Susan Anderson, Coordinator of Undergraduate Studies and Senior, Lecturer in Educational Psychology and Special Education Faculty of Humanities and Education, UWI

ENCYCLOPEDIA OF JAMAICA PLACE NAMES

During the past 15 years, Peter Espeut has diligently researched place names in Jamaica; and has amassed approximately 11,500 entries in a manuscript of about 3,300 pages, for the publication—"An Encyclopedia of Jamaican Place Names: A spatial History of Jamaica."

The literary edit has been completed. And, currently, negotiations are in progress with photographers and the owners of some 3,500 photographs, for proper identification; copyrights for publication; as well as, content editing.

The CHASE Fund has contributed \$3.5 Million towards the editing and printing of this spatial



MISSION ACCOMPLISHED

Supporting national cultural initiatives is a mandate of the Fund which is the largest contributor to the Festival of the Arts, Emancipation and Independence activities.

history of Jamaica, which will be of tremendous value to historians and geography buffs; and, should find its way into the libraries of secondary and tertiary educational institutions, to benefit students.

Graphic design and the layout of the publication are in draft stage; and, discussions are being held for completion and submission to the CHASE Fund in June 2015. It is projected that the encyclopedia will be published in 2016.

"I appreciate the grant from the CHASE Fund for the editing of my book, and look forward to getting it orinted next year."

Peter Espeut, Historian, Environmentalist, Columnist

MUSIC AND FILM

Since its independence in 1962, the nation of Jamaica and its population of some 2.7 million people, as well as Jamaicans in the Diaspora, have emerged on the world stage in the areas of music and film.

In fact, during the past five decades, Jamaican musicians took centre stage globally; and, the song "*One Love*," the work of Reggae icon Bob Marley was selected by the British Broadcasting Corporation in 1999 as the Millennium song, while *Time Magazine* declared his album "*Exodus*" as the best album of the 20th Century.

The cinematic history of Jamaica reveals that this Caribbean country has had its fair share of "block buster movies" filmed by international studios; and, local production houses, which have mesmerised audiences, globally; and, earned the country numerous accolades for being a unique context, with relevant production resources, in

which major movies can be filmed.

In that regard, location Jamaica has given the world some classic movies, such as: The Devil's Daughter, 1939; 20,000 Leagues Under the Sea, 1954; A High Wind in Jamaica, 1965; Wide Sargasso Sea 1970; The blue Lagoon, 1980; Clara's Heart, 1988; and several movies in the series of James Bond features, such as—Dr. No, 1962; Our Man in Jamaica, 1965; Live and Let Die 1973. In addition, classic local productions, which have made international marquees include: The Harder They Come 1972; Smile Orange 1976; and Dance Hall Queen, 1977.

THE JAMAICA FILM FESTIVAL 2015

It is a fact that Jamaica will continue to be a location for movies; however, the development of a vibrant local film industry has not fully emerged. At the same time, recent movie productions; and, the planned hosting of the **Jamaica Film Festival 2015** are geared to set a new trend in the industry.

Against that background, the Jamaica Promotions Corporation, JAMPRO, has sought the collaboration of the CHASE Fund, to support the inaugural Jamaica Film Festival (JFF), which seeks to: promote the country's nascent local film industry, against the background of recent productions, such as: Better Must Come, Rise Up, Ghett'a Life, One People and Ring Di Alarm. And, while there have been other Film Festivals in Jamaica, such as Flashpoint Film Festival, 2005 -2008; the Jamaican Film Festival 2000-2003; the Reggae Film Festival 2009-present, the 2015 Festival will not only present films; but, will focus on the "content side of the industry to increase the number of Jamaican-directed and financed movie productions."



The Festival also has the support of the Ministry of Industry, Investment and Commerce; the Ministry of Tourism and Entertainment; and, private sector interests, such as, the Jamaica Film Producers' Association, Tuff Gong/Bob Marley Foundation. An Advisory Committee, with film industry professionals is in place to manage the process.

Carole Beckford, JAMPRO Film Commissioner, said that, "Support for the development of film content and the creative process have not been addressed for a long time. Therefore, the Festival, as a product, will juxtapose the five decades of work in facilitation and production on location in Jamaica with the evolving content development market."

HISTORIC SITES AND MONUMENTS

To ensure that future generations of Jamaicans can retain the history and cultural expressions of

the society; and, thereby, appreciate and emulate the contributions made by previous national leaders and citizens, who participated in the political process, business and the arts, CHASE has lent its support to the maintenance of historic sites and monuments; and the creation of new ones.

Against that background CHASE has contributed funds to support the creation of a statue to honour Dr. the Hon. Louise Bennett Coverley; and refurbish the historic Vale Royal.

STATUE OF THE DR. THE HON. LOUISE BENNETT COVERLEY, "MISS LOU"

It was proposed by Anthony Gambrill, OD, that a six-foot bronze sculpture of Jamaica Cultural icon, Dr. the Hon. Louise Bennett Coverley, "Miss Lou," be commissioned and mounted in Emancipation Park, as a national tribute in

honour Miss Lou's contribution to the performing arts, her songs, dances and poems, at home and abroad.

"We welcome the support of the CHASE Fund in this initiative; and, thank the National Housing Trust for approving the location of the statue in Emancipation Park. We know that it will be a fitting tribute to the Hon. Louise Bennett Coverley; and, and inspiration to many Jamaicans."

-Anthony Gambrill, OD

To date, the clay maquette has been completed by renown Jamaican artist Valerie Bloomfield, who also did the sculpture of Sir Philip Sherlock at The University of the West Indies; and has painted portraits of the late Governor-General, Sir Florizel Glasspole; Prime Minister, the Most Hon. Michael Manley; and, the Hon. Rex Nettleford.

The CHASE Fund awarded \$3,650,000 to the project, estimated to cost some \$15 Million. Mr Gambrill has personally committed the sum of \$4 Million to the project; and, plans to achieve the shortfall via contributions from family, friends, foundations and companies wishing to honour "Miss Lou."

Discussions are currently in progress with the National Housing Trust (NHT) to confirm the mounting of the statue in Emancipation Park, which serves as a major cultural and social venue for public events.

THE VALE ROYAL RESTORATION PROJECT

Historically, Vale Royal, a two-storey fivebedroom residence was built in the 18th Century by Simon Taylor. Prior to independence, it was the residence of the British Colonial Secretary; and, was refurbished in 1962, and, to serve as the official residence for Prime Ministers and Finance Ministers of Jamaica.

Vale Royal is currently used by the Most Hon. Prime Minister as a venue for meetings and functions; and, a Barracks for the Jamaica Defence Force is located on the property.

In 2012, the decision was taken to restore the building and property in two phases. Phase I, the restoration of the Barracks and graves were carried out between October 2012 and January 2014, at a cost of \$8.1 Million, with resources from the CHASE Fund. And, plans are currently in place to re-assess the scope of work for Phase II, to facilitate renovation of the main building.

HERITAGE & CRAFT

The cultural heritage of a people plays a significant role in assisting the nationals of any country to better appreciate not only their origins; but, also to grasp the contributions that other citizens have made to the society, impacting its growth and development.

In recent years, Emancifest and the recent Ananse Sound Splash International Conference and Festival are two heritage events, which found favour with Jamaicans, and artistes from the Caribbean Region, the United States of American and African countries.

Since its inception the CHASE Fund has made significant contributions to heritage and craft initiatives; and last year, the Ananse Sound Splash International Conference and Festival provided a unique platform for Jamaicans,

particularly young people, to develop a better appreciation for their cultural heritage.

ANANSE SOUND SPLASH INTERNATIONAL CONFERENCE AND FESTIVAL

The Ananse Sound Splash 2014, the eight-legged International Conference and Festival, held November 19-24, was a success on many levels. The five-day event reached audiences totaling more of more than 3,000 children and adults; and, served to strengthen rural and urban connections; gave a boost to performing arts societies; enhanced research interest in social issues; and created links with tourism, while garnering regional and international profile and support.

The rationale for the annual Conference and Festival, staged by Ntukuma, the Storytelling Foundation of Jamaica, was to bring young people in contact with "the best local and international storytellers," and to create a platform to "develop and promote the links between oral traditions, education and national development."

The presenters included 12 Jamaican storytellers, who were joined by internationally renowned storytellers from and scholars of the oral tradition from—the United Kingdom, the United States of America, South Africa, Trinidad and Tobago and Costa Rica.

The CHASE Fund supported this venture with \$5.1 Million, which covered the cost of transportation and accommodation for the international performers, venue, décor and documentation of the events.

The Conference and Festival had the support of Jamaican academics including: Mr Eugene Williams, Director of Studies at the School of Drama, the Edna Manley College of the Visual and Performing Arts; Ms. Winsome Hudson, Executive Director, National Library of Jamaica; and MutaBaruka, Broadcaster and Folk Philosopher, who were the moderators of the discussion sessions.

VISUAL ARTS

Visual arts programmes, particularly in developing countries provide young people and adults with the opportunity to acquire skills, which sometimes lead to *bona fide* professions as artisans.

The CHASE Fund has sponsored many visual arts programmes; and, continues to be a supporter of the art initiatives being pursued by the MultiCare Foundation, downtown Kingston.

MULTICARE FOUNDATION VISUAL ARTS PROGRAMME

The MultiCare Foundation, funded by its three endowing partners, the ICD Group, LIME Jamaica and the Caribbean Cement Company, welcomed the support of the CHASE Fund for its Visual Arts Programme, which impacts thousands of students in some 29 primary and high schools; and community programmes at the Bellevue Hospital; as well as, via the Council for Persons with Disabilities.

Visual Art Coordinator, Stanford Watson maintains that, "Participation in the creative process provides transference of skills to



MISSION ACCOMPLISHED

The National Gallery of Jamaica's Art' iT is a visual arts programme developed for children ages 8 – 15 years old. The Fund has been supporting the programme financially since 2010.

academic pursuits; stimulates creative expression and imagination; as well as, refines critical thinking and cognitive skills."

The dynamic programme involves participants in a variety of art forms including traditional drawing and painting, tie-dye and batik, ceramics, leather craft, basketry, screen printing; and, wire sculpture was recently included.

Mr Watson noted that the MultiCare partnership with The CHASE Fund brought some resolution to a social justice situation, as "It is our belief that children have a right to structured creative experiences, as a critical part of their educational development."

He maintained that, "There is more than a notional evidence to suggest that engagement in the arts contributes significantly to the holistic development of young people and has a significant positive impact on their social and moral development."

"During the past decade, the MultiCare
Foundation has received invaluable assistance
from the CHASE Fund, which has benefitted more
than 25,000 persons - students, young people in
communities, the disabled and mentally
challenged. We are truly appreciative of the
continued support of CHASE, which assists the
Foundation to engage at-risk children and adults
in schools and communities. The requests from
schools to participate are testament to the value
and success of our programme."

Stanford Watson, Visual Art Coordinator, The MultiCare Foundation

There are many positive outcomes, in terms of students, and principals and teachers have indicated that youngsters in the MultiCare programme exhibit higher levels of discipline and cooperation, concentration and are more focused. As a result, there are requests from other schools, seeking to have their students, who are deemed "troubled" or "disruptive" to participate in the workshops.

The arts intervention also supports the regular therapy provided for patients at the Bellevue and the Council for persons Disabilities; and, is an important aspect of the rehabilitation of the mentally ill, while building the confidence and dexterity skills of the disabled.

LIBRARY AND ARCHIVES

The National Library of Jamaica, established 36 years ago in 1979, under the Institute of Jamaica Act of 1978, overseas the main library on East Street in Kingston; and supervises a network of parish libraries across the island.

In its 12 years of operation, the CHASE Fund has provided support to 73 libraries, archive and conservation projects; and a local area network to facilitate better communication between libraries, in the sum of \$180 Million. These interventions have facilitated the modernisation of the NLJ; and in the past year assisted the institution with additional funds totaling \$10 Million, to strengthen the library's conservation capacity. In addition, the reinstated Poet Laureate of Jamaica Programme, administered by the NLJ was awarded some \$767,500.00.

OPERATION CONSERVE – NLJ COLLECTION

Conscious of the need to collect, preserve and facilitate access to the nation's cultural heritage,

the **National Library of Jamaica** (NLJ) continued its "**Operation Conserve**" programme in 2014, to maintain its network of technologically enhance libraries and services.

In that regard, the NLJ acquired equipment for the Conservation Department, which facilitated—preservation of the map collection dating back to the 1500s; reformat the film collection to a digital format; bring the library on par with other national libraries; and generated income for the institution.

To date, the CHASE Fund has provided \$14.93 Million to support the upgrading of the NLJ; and the additional funding of \$10 Million in 2014, facilitated the strengthening of the library's conservation capacity.

As the preeminent repository of information about Jamaica, the NLJ will be of greater benefit to its users, particularly students, academics and researchers.

"Without the support of CHASE Fund over the years, the National Library of Jamaica would have been left behind in this age of digital libraries. CHASE Fund's grants have allowed the NLJ to keep pace with modern libraries worldwide."

Winsome Hudson, Executive Director, National Library of Jamaica

THE POET LAUREATE OF JAMAICA PROGRAMME

After 60 years, the reinstatement of the Poet Laureate of Jamaica Programme and the selection of Professor Emeritus, the Hon. Mervyn Morris, OM as the nation's third Poet Laureate, on April 15, 2014, the day was declared a "red letter day," by Minister of Tourism and Entertainment, the Hon. Wykeham McNeil.

The new Poet Laureate follows Thomas MacDermot, Tom Redcam, posthumously in 1933; and the late John Ebenezer Clare McFarlane, 1953-1962.

The main objectives of the programme are to: increase public appreciation for written and spoken poetry; develop a wide appeal for poetry as an art and a medium for disseminating cultural heritage; bolster Kingston's image as a creative city; and engender an introspective and reflective spirit among more Jamaicans.

Since his appointment, Professor the Hon. Mervyn Morris participated in a three-part poetry series, "*The Poet Laureate Presents*," in Port Antonio, Portland; at the Bookophila book store in Kingston and at the Cecil Charlton Hall in Mandeville Manchester in November, 2014; and Montego Bay in January 2015. Participating

poets included: Edward Baugh, Tanya Shirley, Ann-Margaret Lim, Millicent Graham, Earl McKenzie and Jean Goulbourne.

Presentations were also made with Ralph and Velma Pollard in Port Maria, February, 2015.

Other Poet Laureate activities include: establishment of a poetry archive; publication of an anthology of poems; and a "Poem of the Week" initiative in concert with The Gleaner.

The Poet Laureate of Jamaica Programme, is a collaborative of the National Library of Jamaica, the Entertainment Advisory Board of the Ministry of Tourism and the Ministry of Youth and Culture, and is financed by the Tourism Enhancement Fund. The National Library also serves as the secretariat for the programme; therefore, the NLJ welcomed the support of the CHASE Fund, which provided \$767,500.00 in 2014, to assist in underwriting the administration of the Programme.







Equipping and Upgrading Basic Schools

Old Road Basic School Funding to construct a new roof and ceiling and facilitate termite treatment	3,850,000
Windsor Basic School Provision of staff and classroom furniture	560,000
Elderslie Early Childhood Institution Provision of kitchen appliances	460,000
Caribbean Child Development Centre Funding to upgrade the physical plant and configure it as a model demonstration facility associated with the UWI Open Campus	44,935,000
Cumberland Basic School Provision of play equipment, staff and student furniture	698,500
Gregory Park Basic School Provision of water storage tank and kitchen equipment	456,500
Nannyville Early Childhood Institution Construction of chain link fencing and provision of play equipment	532,000
Hunts Town Basic School Construction of chain link fencing and provision of play equipment	812,500
Westphalia Basic School Provision of play equipment	275,000
Battick's First Step Kinder-prep Construction of chain link perimeter fence	935,000
Cecil Boswell Facey Basic School Additional funding. Renovation of existing building, construction of fence for play area	1,550,000
Build-A-Bridge Foundation Purchase of educational material for basic schools	2,200,000

Equipping and Upgrading Basic Schools (cont'd)

Happy Hour ECDC Additional funding	2,800,000
Precious Plain Basic School Additional funding	3,950,000
Cornwall Mountain ECI Funding for play equipment	350,000
Lillyfield ECDC Purchase of play equipment, furniture and kitchen equipment	825,000
Assemblies of the First Born Basic School Construction of a perimeter chain link fence and provision of play equipment and kitchen equipment	812,500
Farm Town ECI Construction of a perimeter chain link fence and provision of play equipment and kitchen equipment	1,128,000
Seaview ECDC Minor renovations to roof and ceiling, installation of new windows and provision of classroom furniture and play equipment	1,512,500
Carmel Basic School Construction of new roof, ceiling, kitchen cupboards and minor repairs to the building. Provision of classroom furniture and play equipment	5,155,000
Mary Bond ECDC Roof repair and reconstruction. Provision of play equipment	5,000,000
Albert Town Infant School Purchase of kitchen equipment	500,000
St. Richards Basic School Construction of two classrooms and bathrooms for staff and students	13,145,000
Lacovia ECI Renovation of existing building and construction of additional classroom	15,405,000
Bonnett Primary & Infant School Provision of play equipment and classroom furniture	715,000
Mountain Pass Basic School Provision of play equipment and classroom furniture	2,027,300

Equipping and Upgrading Basic Schools (cont'd)

Wakefield Basic School Additional funding	1,320,000
Bannister Basic School Additional funding	1,600,000
Straun Basic School Funding for play equipment and to erect a perimeter fence	2,000,000
Foursquare Basic School Provision of kitchen cupboard and equipment	625,000
Shrewsbury ECI Construction of new ceiling, roof repair, electrical installation, termite treatment and kitchen cupboard. Provision of kitchen equipment	4,970,900
Four Paths Basic School Provision of play equipment and classroom furniture	2,145,000
Middlesex Basic School Construction of chain link fence, provision of play equipment	1,134,000
D. Frank ECI The construction of one classroom, a bathroom block and the provision of classroom furniture	500,000
Mile Gully Basic School The construction of bathroom block, sick bay and play area including retaining wall and perimeter fence. Provision of play and classroom equipment	550,000
Liberty Hill Infant School To renovate existing building into 2 classrooms, office, sickbay and kitchen. The construction of two additional classrooms	22,250,000
Sub-total Sub-total	147,684,700
Building Basic Schools and Resource Centers	
West End Basic School Funding to construct two classrooms and purchase furniture and play equipment	41,850,000
Old Road Basic School Construction of a new four-classroom school building	34,595,000
Sub-total	76,445,000

Training/Scholarships

Training

Tuition was provided for the following scholarship recipients:	
Pauline Jemison - Masters in Early Childhood Development	432,225
Christine Pinnock - Doctor of Education (EdD) in Special Education	1,645,167
Sherleen Swaby Rowe - M.Ed. Early Childhood Development	432,225
Anetta Wilmot Morris - M.Ed. Special Education	672,000
Kerry-Ann Ennis-Henry - Masters in Teacher Education & Development	129,951
Keitha Osbourne - Doctor of Ed.D in Special Education	2,427,915
Jennetta Brown - M.Ed Leadership in EC Develpment - Music & Movement	1,864,793
Jubesha Keize - M.Ed Leadership in EC Development - Music & Movement	1,864,793
Maricka Marsh - M.Ed Leadership in EC Development - Music & Movement	1,864,793
Keturah Gray - M.Ed Leadership in EC Development - Music & Movement	1,864,793
Kimeisha Chambers - Masters in Applied Behaviour Analysis	3,176,585
Nathalee McKnight - PhD Education & Policy Studies	1,951,320
Sheldon Wilson - BSc. Guidance & Counselling	200,000
Dudley Grant Memorial Trust - EC Conference 2014	502,050
Hult Prize	1,616,000
Sub-total Sub-total	62,318,050
TOTAL	286,447,750



Healthy Lifestyle

Prime Health Services - Health Fair	900,000
Aenon Town Homecoming & Reunion - Health Fair	500,000
Sir John Golding Children's Treat-2014	200,000
Rotary Club of Trafalgar - Health Fair	290,000
St. John Ambulance Back to School Health Fair	300,000
Community Opportunity & Health Fair	150,000
Community Social & Health Expo.	300,000
Consie Walters Cancer Care Centre NDTC Benefit Performance 2014	150,000
Jamaica Dental Association Oral Health Month 2014	1,500,000
Jamaica Cricket Association Wellness Centre	1,500,000
Clarendon Association for Street People (CLASP)	360,000
Lions Club of Spanish Town	62,500
Ministry of Health Emergency Response to Chikungunya Epidemic	50,000,000
Daibetes Association of Jamaica World Diabetes Day	300,000
Shortwood Teachers' College Annual health fair	200,000

Healthy Lifestyle (Cont'd)

Mustard Seed Communities Christmas Treat	300,000
South Trelawny Health Fair	1,350,000
Prime Health Services - Health Fair 2015	1,625,000
Jamaica Fire Brigade Personal protective equipment for firefighters	122,000
Sub Total	60,109,500
Equipping/Upgrading Health Facilities	
Golden Spring Health Centre	8,286,200
Kingston Public Hospital Dialysis Machines	20,000,000
Exchange Health Centre Equipment	10,900,000
Haile Selassie High School Fencing Additional funding	4,841,744
Bellevue Hospital Laundry Equipment	24,623,347
National Chest Hospital Renovation of the Central Sterile Department	2,416,992
Port Antonio Hospital Installation of Autoclave Unit	3,325,702
Annotto Bay Hospital Installation of Autoclave Unit	4,193,805
Balaclava Health Centre	13,998,890
Ministry of Health Linear Accelerator US\$1,000,000	115,839,100

Equipping and Upgrading Health Facilities

Kingston Public Hospital ENT Surgical Equipment	24,012,000
Kingston Public Hospital Air Conditioning Retrofit	4,060,961
Annotto Bay Hospital Anesthetic Workstation	8,000,000
Ministry of Health Topographical Survey of the St. Joseph's Hospital Grounds	600,000
F.I.S.H Medical Centre Vision Screening & Medical Checks for Grade 1 Students - St. Thomas	4,000,000
Sub-total	249,098,741
Training/Scholarships	
Ministry of Health Nephrology Nursing 2013/2014 Programme	4,014,178
Dimitri McGregor - DMD 4th Year	1,600,000
Takia McKnolly - DMD 5th Year	1,200,000
Nicholas Welsh - Biomedical Engineering 3rd Year	4,235,000
Shanice Ebanks - MBBS, 3rd Year	500,000
56th Annual American Association of Physicist in Medicine Conference (\$US2,510)	280,677
Rochelle James, Msc. Public Health	230,000
Jamaica Kidney Transplant Programme £15,000	2,820,000
Nadine Badal - DM Radiation Oncology	1,921,000
Adia Solomon - Bsc. Biomedical Engineering	1,740,652
Courtney Shaw - Msc Biomedical Engineering	2,716,000

Training (Cont'd)

Latocha Terrelong - Bsc. Biomedical Enginering	2,923,875
Deon Dick - Ph.D Biomedical/Medical Physics	3,640,860
Tanika Curry - MBBS	400,000
Sashai Christian - MBBS	400,000
Ronique Gordon- MBBS	300,000
Jeneen Campbell - MBBS	1,400,000
Nashena Palmer - MBBS	200,000
Warren Dunn - MBBS	500,000
Antoinette Clarke - MBBS	500,000
Sandrica Young Peart - Paediatric Nephrology	5,208,000
Calvin Solomon - MBBS	2,500,000
Ethan Dixon - MBBS	600,000
Ninth Annual Caribbean Child Research Conference	660,000
Annual Nephrology & Hypertension Conference 2015 (US\$12,500.00)	1,438,750
Jamaica Kidney Kids Paediatric Nephrology Cenference	250,000
Ministry of Health Nephrology Nursing 2014/2015 Programme	2,593,132
Sub-total	44,772,124

Support for the Mentally Challenged

Sir John Golding Rehabilitation Centre - Athlone Wing

Community Group Homes Ferdie's House - Summer Camp

3,000,000

Sub Total

3,600,000

Prevention of Drug Abuse

Individual Medical Assistance

RISE Life Management 3,030,000
Rise Life Management Services 1,315,200

Sub-total 4,345,200

TOTAL 386,813,565

24,888,000



Performing Arts

Prime Minister's Youth Awards for Excellence 2013	1,500,000
CHASE - Classical Evening	2,335,000
National Youth Orchestra of Jamaica Canada Dream Tour 2014	2,500,000
Jamaica Cultural Development Commission Jamaica Festival Celebration 2014	20,000,000
L'Acadco One Love Jamaica Festival, Tokyo Japan	1,900,000
Little London High School Marching Band	700,000
Grange Hill High School Marching Band	700,000
Jamaica Youth Chorale Support for participation in the Llangollen International Musical Eisteddfod, Wales	3,300,000
Star Youth Summer Camp 2014	2,147,000
West Kingston Summer Cultural Camp/Expose	1,000,000
Tribute to the Greats	500,000
Orchestra of the Americas Jamaica Concert	150,000
MICO University College Evening of Music	300,000
Eight by Ten: The Festival	2,300,000
National Dance Theatre Company	7,000,000

Performing Arts (Cont'd)

Zahra Warner - MA Drama Therapy - US\$17,857	2,017,841
Miss Teen Portmore Scholarship Pageant 2014	415,000
VPAJ - Improving Jamaica's Exports through the Acquisition of Business Skills and Strategies by Jamaican Creative Practitioners	6,500,000
Georgia Ricketts - BA. Drama in Education	150,000
Sasheika McCarthy - BA. Drama in Education	150,000
Joylene Alexander - BA. Drama in Education	50,000
Rochelle Jones - BA. Drama on Education	150,000
Ellisa Douglas - BA Drama in Education	150,000
Stella Maris Dance Ensemble Support for the 21 st season of Dance	500,000
Kingston College Chapel Choir Christmas CD	750,000
Ghetto Splash 2014	1,000,000
Stephen Woodham Participation in Classical Festival in Chile - USD\$5,000.00	572,697
Jamaica Youth for Christ Genesis Gospel Concert 2015	300,000
International Proxy Parents Benefit Performance of Nesta's Rock	75,000
Islington High School Band	637,355
John Mills, Primary & Junior High School	580,249
St. Benedict's Marching Band	650,000
World Championship of Performing Arts	120,000
Actor Boy Awards 2015	1,500,000

Performing Arts (Cont'd)

National Chorale of Jamaica - 'Elijah'	4,000,000
E.sy Kennenga in Concert	300,000
Little Theatre Renovation Provision of new seats for the theatre	21,368,936
Sub-total Sub-total	88,269,078
Literary Works	
Sing, Jamaica! Patriotic and National Songs Vol 1 & 2	50,000
My 50 Years in Photographs by Ray Chen	1,500,000
Climbing Every Mountain by Dr. Susan Anderson	370,000
Encyclopedia of Jamaican Place Names by Peter Espuet	3,500,000
Jamaica's Wild Orchids by Dennis Valentine	2,457,000
We Come From Jamaica by Ewart Walters	119,509
Remembering G.C. Foster by Diane Shaw	1,050,000
The Influence of Small States on Super Powers by Dr. Richard Bernal	621,500
A Reader in African-Jamaican Music, Dance & Religion - Ian Randle Publishers	360,000
Sub-total Sub-total	10,028,009
Visual Arts	
Multicare Foundation Visual Arts Programme Art Enrichment and Skills Training Programme-Salary for Art Teacher for one year	3,000,000
Photographic Coverage of the 2014 Bangladesh Tour of the West Indies	900,000
Chevon Irving - BFA Graphic Design	1,792,000
Keisha Walters - BA Art Education	150,000

Visual Arts

Andrew Marston - BF Animation	150,000
Abigail McGlashing - BA Art Education	150,000
Sharon Hare MA Art Psychotherphy (US\$16,00)	2,000,000
Sub-total	8,142,000
Libraries/Archives	
National Library of Jamaica Operation Conserve: Making NLJ Collection Accessible - Additional funding	1,481,306
National Library of Jamaica Poet Laureate of Jamaica Programme	1,535,000
Sub-total Sub-total	3,016,306
Media/Film/Music	
CARIMAC Aggrey Brown Distinguished Lecture 2014	100,000
Mark Palmer - BFA, Game Art & Design (US\$29,160)	3,311,571
Sasha-Gay Lewis - MFA Documentary Film Production (US\$17,857)	2,042,038
Mikhail Johnson - Master of Piano (US\$2,678)	300,000
Nadje Leslie - BA Music Performance (US\$12,500)	1,400,000
Danielle Watson - BA Music Performance (US\$7,142)	800,000
Andre Jones - BA Music Performance (US\$7,142)	800,000
Legends of Love Feasibility Study (US\$35,000.00)	3,955,000
Owayne McCaulsky - Bachelor of Music Education	150,000
Andrew Comrie - Bachelor of Music	150,000

Media/Film/Music

Anna-Kaye Morris - BM Jazz and Popular studies	150,000
Elton Brown - BM Jazz and Popular Studies	150,000
Kerissa Palmer - BA Music Education	150,000
Patrick Baker - BA Music Education	100,000
Dexter Johnson- BA Communications, Arts & Technology	150,000
Jamila James - BM Jazz and Popular studies	150,000
Jamie Wilmott - BM Jazz and Popular studies	150,000
Reggae Month 2015	4,000,000
Jamaica Film Festival 2015	5,000,000
Black River Preparatory School Music programme	422,000
Pembroke Hall Primary School Music Programme	421,000
Unity Primary School Music Programme	421,000
Sydjea Watson-BSc. Mass Communication (US\$14,285)	1,628,580
Nancene Duttancy - BA Journalism	150,000
Sub Total	26,051,189
Heritage and Craft	7,310,000
Collie Smith Statue (US\$65,000)	. 10101000
National Commission on Reparation	3,000,000
Rocky Point Community Cultural Centre Additional funding	5,000,000

Heritage and Craft

Emancifest 2014	2,000,000
Pagge Fisherman's Regatta	1,000,000
Emancipation Vigil	1,000,000
Necon Bailey - MA Contemporary Jewllery (£5,180)	1,000,000
Ananse Sound Splash International Storytelling Conference and Festival 2014	2,000,000
Dwayne Brown - Diploma Events Mgmt (£4,663)	900,000
Kirri Wynter - Culinary Arts	45,760
Makedia Pryce - BFA Fashion Design	150,000
Nadine Hall - BFA Textile - Fashion Design	150,000
Mikhail Landies - BSc. Food Services Management	150,000
The Heritage of Cricket Clubs: Preserving the Legacy (US\$15,000)	1,695,000
Flames of Freedom 2014	1,000,000
Office of the Prime Minister Policy Development for the Funding & Implementation of programs for the Development of Arts & Culture in Jamaica Workshop	175,000
Rio Hoe Community Centre Additional Funding	1,090,000
Enclosure of Garvey Great Hall Additional Funding	183,526
Sub-total Sub-total	27,849,286
Historic Sites and Monuments	
National Heroes Park	50,000,000
Save the Ward Theatre Additional Funding	5,040,000

Sub-total	92,740,000
Jamaica National Heritage Trust Acquisition of "Regardless" 4 Washington Drive	25,000,000
Vale Royal Restoration Project Additional Funding	8,700,000
Ms. Lou Statue	4,000,000

256,095,868

Total

DIRECTOR'S COMPENSATION 2014-2015

Director	Fees (\$)	Motor Vehicle Travelling	Honoraria (\$)	All Other Compensation including Non- Cash Benefits as applicable (\$)	Total (\$)	
Dr. Carlton E. Davis, Chairman	0	300,000.00	0	0	300,000.00	
Joseph A. Matalon, Director	0	236,004.00	0	0	236,004.00	
Dr. Rose Davies, Director	0	236,004.00	0	0	236,004.00	
Dr. Winston Dawes, Director	0	236,004.00	0	0	236,004.00	
Fae Ellington, Director	0	236,004.00	0	0	236,004.00	
Brian George, Director	0	236,004.00	0	0	236,004.00	
Lisa Harrison, Director	0	236,004.00	0	0	236,004.00	
igene Kelly, Director	0	Kelly, Director 0 236,004.00	236,004.00 0	0	0	236,004.00
Saleem Lazarus, Director	0	236,004.00	0	0	236,004.00	
Earl Samuels, Director	0	236,004.00	0	0	236,004.00	
Glenford Christian, Director	0	236,004.00	0	0	236,004.00	
John-Paul White, Director	0	236,004.00	0	0	236,004.00	
Total \$					2,896,044.00	

^{***} Total motor vehicle travelling is included in Directors reimbursable stated in the audited Financial Statement

SENIOR EXECUTIVES' COMPENSATION 2014-2015

Position of Senior Executive	Salary (\$)	Gratuity or Performance Incentive (\$)	Travelling Allowance or Value of Assigned Motor Vehicle (\$)	Pension or Other Retirement Benefits (\$)	Other Allowances (\$)	Non-Cash Benefits (\$)	Total (\$)
Chief Executive Officer	6,390,294.00	1,487,414.00	120,000.00	0	0	0	7,997,708.00
Finance Manager	4,524,591.00	1,054,783.00	975,720.00	0	0	0	6,555,094.00
Project Manager	4,442,977.00	1,061,857.00	975,720.00	0	0	0	6,480,554.00
Public Relations & Administrative Mgr	4,015,405.00	1,010,034.00	975,720.00	0	0	0	6,001,159.00
Total \$	19,373,267.00	4,614,088.00	3,047,160.00				27,034,515.00

- A fully maintained motor vehicle is assigned to the Chief Executive Officer. \$120,000 represents the taxable benefit allowed.
- Senior Managers are paid twenty-five percent (25%) of their annual basic salary as gratuity in lieu of pension benefits.
- All Senior Managers are covered under the company's Health and Group Life Insurance Schemes
- Emoluments stated are before tax. M/V upkeep is a non-taxable benefit given to employees based on their contract and has not been included in the Total Annual Salary calculation.

FINANCIAL STATEMENTS

AS AT MARCH 31, 2015





KPMG
Chartered Accountants
The Victoria Mutual Building
6 Duke Street
Kingston
Jamaica, WI

P.O. Box 76 Kingston Jamaica, WI Telephone Fax

+ 1 (876) 922-6640 + 1 (876) 922-7198 + 1 (876) 922-4500

e -Mail firmmail@kpmg.com.jm

INDEPENDENT AUDITORS' REPORT

To the Members of <u>CULTURE</u>, <u>HEALTH</u>, <u>ARTS</u>, <u>SPORTS AND EDUCATION FUND</u> (*A company limited by guarantee*)

Report on the financial statements

We have audited the financial statements of Culture, Health, Arts, Sports and Education Fund ("the company"), set out on pages 68 to 89, which comprise the statement of financial position as at March 31, 2015, the statements of changes in funds, income and expenses and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether or not the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence relating to the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including our assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal controls relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

KPMG, a Jamaican partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International, a Swiss cooperative R. Tarun Handa Patricia O. Daley-Smith Linroy J. Marshall Cynthia L. Lawrence Rajan Trehan Norman O. Rainford Nigel R. Chambers W. Gihan C. de Mel Nyssa A. Johnson Wilbert A. Spence



To the Members of <u>CULTURE</u>, <u>HEALTH</u>, <u>ARTS</u>, <u>SPORTS AND EDUCATION FUND</u> (*A company limited by guarantee*)

Report on the Financial Statements, cont'd

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the company as at March 31, 2015, and of its financial performance, changes in equity and cash flows for the year then ended, in accordance with International Financial Reporting Standards and the Jamaican Companies Act.

Report on additional matters as required by The Jamaican Companies Act

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been maintained, so far as appears from our examination of those records, and the financial statements, which are in agreement therewith, give the information required by the Jamaican Companies Act in the manner required.

Chartered Accountants Kingston, Jamaica

June 12, 2015

FINANCIAL STATEMENTS

CULTURE, HEALTH, ARTS, SPORTS AND EDUCATION FUND

(A company limited by guarantee)

Statement of Financial Position

March 31, 2015

(Expressed in Jamaica dollars unless otherwise indicated)

	Notes	2015 \$'000	2014 \$'000
Non-current asset			
Property and equipment, being total		120 140	21 000
non-current asset	6	130,148	31,880
Current assets			
Receivables	8	355,783	334,526
Short-term investments	9	2,456,286	1,830,196
Cash and cash equivalents		3,138	382,875
		2,815,207	2,547,597
		2,945,355	2,579,477
Undisbursed sector funds:	10		
Arts and culture fund		470,746	411,305
Health fund		724,082	588,383
Sports development fund		99,595	89,305
Early childhood education fund		1,086,345	970,174
Total undisbursed sector funds		2,380,768	2,059,167
Current liability			
Payables	11	16,366	9,683
Administration fund			
Accumulated surplus		548,221	510,627
		2,945,355	2,579,477

The financial statements on pages 68 to 89 were approved for issue by the Board of Directors on June 12, 2015 and signed on its behalf by:

Carlton E. Davis

Chairman

Corlton Ford Somuele

Director

The accompanying notes form an integral part of the financial statements.