

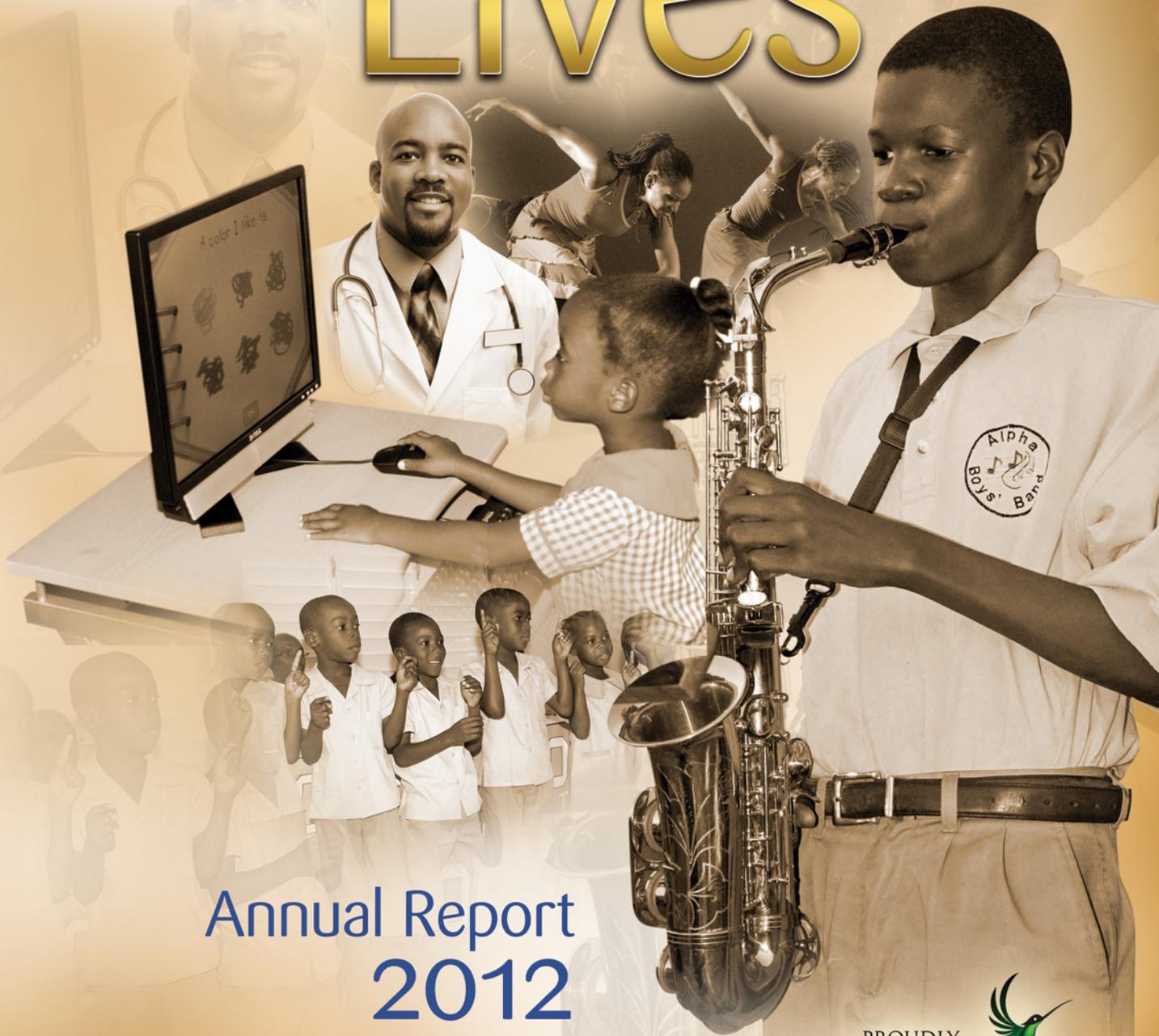


CHASE

Culture • Health • Arts • Sports • Education Fund

Working for you

Transforming Lives



Annual Report
2012

PROUDLY
CELEBRATING

JAMAICA
A NATION ON A MISSION



Minister's Message



I welcome the publication of the 2011/2012 Annual Report under the theme “CHASE - Transforming Lives” which is reporting on the Fund's activities for the last fiscal year.

It is important that the CHASE Fund takes advantage of the opportunity occasioned by this publication to keep the citizens and stakeholders informed of the stewardship of the funds related to its core mandate. In return, it is expected that the stakeholders would use the information provided to evaluate the effectiveness and professionalism of those responsible for the administration of the Fund, and to assist the Fund in its future endeavours.

With this in mind, it is noteworthy that during the year in the review, the Fund allocated approximately Six Hundred and Seventy Nine Million Dollars to some 226 projects in Early Childhood Education, Health, and Arts and Culture. In the education sector, 28 of these projects included equipping and upgrading Basic schools, and training teachers for early childhood education. The health sector continued to benefit from approved funding of Two Hundred and Twelve Million Dollars to equip and upgrade health facilities, train nurses and provide support for healthy lifestyle initiatives.

Certainly, what remains evident and consistent in this year's report is the goodwill and synergy among the various stakeholders across Jamaica in promoting activities and initiatives for the benefit of

thousands of ordinary citizens from all walks of life. The Fund's contribution to the Carnegie Surgical Skills Laboratory, the Oak Glade Health Centre and the KPH Renal Unit are just three examples of the far-reaching initiatives which will not only have a positive impact on transforming people's lives; but will help to build capacity in vital national institutions.

In the next fiscal year, it is expected that the Fund would continue to deliver benefits to individuals, communities and institutions in an effort to stimulate an even brighter future for beneficiaries and the general public.

The CHASE Fund represents one of the more successful initiatives contributing to the building of natural capacity and social capital. Without a doubt, the CHASE Fund today is far stronger than it was at inception, in both its performance and its impact on the society.

I take this opportunity, therefore, to urge the administrators and staff to continue reviewing and evaluating the service standards with the aim of building on your successes.

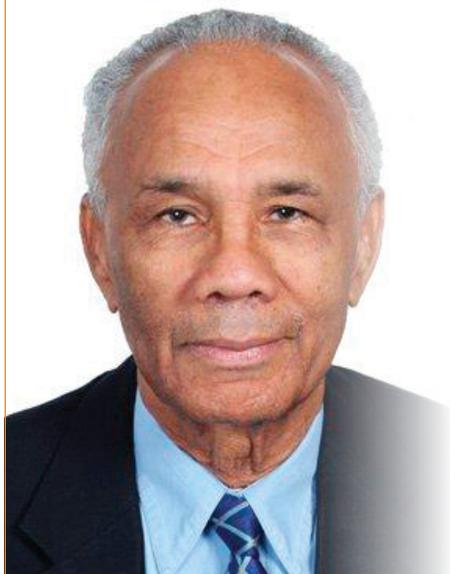


Dr. Peter D. Phillips, PhD., MP
 Minister of Finance and Planning
 July 15, 2012



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Chairman's Message

The CHASE Fund: Responding to Needs in Five Important Areas of National Life

The CHASE Fund was established in late 2002 by way of provisions in the Betting, Gaming and Lotteries Act. Under these provisions, the Fund receives a percentage of the proceeds of the gaming industry, which it uses to invest in five defined areas of national life; Culture, Health, Arts, Sport and Education (Early Childhood).

Since it went into operation in early 2003 the Fund has invested directly among other things in:

- (a) The education/training, both here and abroad, of many persons in one or more of the five areas;
- (b) The construction of physical facilities such as basic schools, health centres, playing fields, and of particular note, the renovation of the Microbiology Laboratory of the University Hospital of the West Indies;
- (c) The production of literary, musical (a Reggae Opera has been in the making for a number of years) or historical works;
- (d) The restoration and preservation of heritage sites, and support for some of the work of important heritage institutions, like the National Library;
- (e) Support for our iconic institution, the National Dance Theatre Company;
- (f) Research activities in the areas of health and education;
- (g) The provision of critical medical equipment for a number of public hospitals; and
- (h) Providing financial support for hundreds of persons with serious medical conditions;

The CHASE Fund's investment in Sport is, for the most part, indirect in that this is administered through the Sports Development Foundation (SDF).

In the Financial Year 2011/12, the SDF:

- (a) supported some 50 sport organisations in the amount of \$112.5 million;
- (b) invested some \$158.3 million in sport infrastructures;
- (c) invested \$19.9 million in track meets;
- (d) invested another \$50 million in a miscellany of other sport-connected activities (for example \$16.45 million in the Institute of Sports, \$9.75 million in the GC Foster College and \$5.9 million in Independence Park Ltd).

From the above, it can be seen that the CHASE Fund has been doing quite a bit in respect of the areas in its remit.

However, the demand for the Fund's support continues to exceed its financial resources. In consequence, both Board and Management have to keep thinking of better ways to address the needs of as many persons as possible. For example, in the area of Health consideration is being given to spend relatively more in increasing the number of dialysis units available to the public and rather less in dealing with the problem on an individual basis.

We will also be seeking the cooperation of other funding agencies, in financing certain projects.

I would like to close by thanking the Prime Minister, the portfolio Minister, my fellow Directors, the Chief Executive Officer and his staff for the support they have given me.



Dr. The Hon. Carlton E. Davis
Chairman



CEO's Message

Performance Highlights

In the face of the continued global economic challenges, constraints in the national budget and the resulting impact on allocations to the social services sector, there has been an ever-increasing demand on CHASE for funding. During the year under review, the Company rose to the daunting challenge despite flat earnings from the gaming industry and an 7% reduction in interest income from investments which fell from J\$94.6 million in 2011 to J\$88.2 million.

Stringent management of its finances and upgrading of the organization's information management system enabled CHASE to contain administrative expenses, recording a marginal 0.26% reduction over the previous year; and achieving a higher level of effectiveness in its operations. This ensured that the

J\$1.24 Billion in contributions, which represented a 12% increase over the previous year, was maximized, creating new opportunities that have transformed the lives of thousands of citizens from all walks of life.

While there was an overall increase in the value of projects approved as at March 2012, the J\$931.062 Million disbursed during the financial year was less than in 2010-2011, due to primarily to the fact that several projects were at the pre-construction stage. These projects will be fully implemented during the 2012-2013 financial year.

To date, the CHASE Fund has approved just over J\$7.9 Billion for projects in Sports, Health, Education, Arts and Culture which represents 93 % of the total funds received over the same period.

SECTOR	CONTRIBUTIONS EARNED 12 months ended March 31, 2012 \$'000	CONTRIBUTIONS RECEIVED 12 months ended March 31, 2012 \$'000	DISBURSEMENTS 12 months to March 31, 2012 \$'000
Sports	496,044	497,576	471,109
Education	310,025	310,985	166,250
Health	248,022	248,788	153,961
Arts & Culture	186,016	186,591	139,742
TOTAL	1,240,107	1,243,939	931,062

Approvals by Sector

	Year ended March 2011	Year ended March 2012	Cumulative to March 31, 2012
	\$'000	\$'000	\$'000
SDF	361,872	471,109	3,179,678
Health	148,864	212,077	1,564,629
Education	212,279	318,419	1,967,210
Arts & Culture	186,800	148,580	1,196,032
TOTAL	909,815	1,150,185	7,907,549

	March 2011	March 2012	Variance
	\$'000	\$'000	\$'000
Interest Income	94,612	88,240	6,372 (7%)
Administrative Expense	81,334	81,628	294 (0.36%)

Projections of Key Financial and Operating Measures

During the next twelve months, CHASE is projecting inflows of \$1.071B which will be allocated in the following proportions: 40% to Sports; 25% to Early Childhood Education; 20% to Health; 15% to Arts and Culture. The Company will continue to manage and administer allocations in keeping with CHASE's mandate to promote sustained human development. Funds for Sports will be disbursed to the Sports Development Foundation, which will determine the projects to be assisted.

Project approvals and disbursements are being projected at 100% and 80% respectively for Sports. For the areas of Arts and Culture, Education and Health approvals are projected at 80% with disbursements at 70% of the sector allocations.

Unutilized allocated funds will be invested with institutions that provide minimal risk and the earnings used to operate in-house activities. At the same time, an accumulated surplus of J\$467.96 Million will provide a hedge against any shortfall in income below the level of expenditure.

Acknowledgements

I thank our Directors for their continued vision in guiding our organization; and our management and staff for their dedicated service and commitment which contributed to the Company's excellent performance during the year under review. I also acknowledge the contribution of our partners and other stakeholders who have consistently supported our efforts.

The economic indicators point to many new challenges in the year ahead; but I am confident that, together, we will achieve our objectives.

W. Billy Heaven
Chief Executive Officer

Dr. the Hon. Carlton E. Davis
Board Chairman and Chairman of the Arts & Culture Committee



Board of Directors



Joseph A. Matalon
Deputy Chairman,
Chairman of the Health Committee
and Member of the Arts & Culture
Committee



Fae Ellington
Chairperson, Communication
Committee and Member of the Arts
& Culture Committee



Earl Samuels
Chairman, Finance and Audit
Committee and Member of the
Education Committee



Brian George
Deputy Chairman, Finance & Audit
Committee and Member of the
Communication Committee



Dr. Rose Davies
Chairperson, Education Committee
and Member of the Finance & Audit
Committee



Lisa Harrison
Deputy Chairperson, Education
Committee and Member of the Arts
& Culture Committee

CHASE

Saleem Lazarus
Member of the Finance & Audit and
Communication Committees



Dr. Winston Dawes
Deputy Chairman, Health
Committee and Member of the
Finance & Audit Committee



Glenford Christian
Member of the Health and
Education Committees



John-Paul White
Member of the Arts & Culture and
Health Committees



Eugene Kelly
Member of the Health and
Education Committees



Tasha Manley
Company Secretary



Staff

CEOs Office



W. Billy Heaven
Chief Executive Officer



Earlette Palmer
Executive Assistant

Administrative Department



Hilary Coulton
Public Relations &
Administrative
Manager



Toni-Ann Bell
Administrative
Assistant



Lennox Tate
Systems Administrator



Tricia Redwood
Receptionist/
Telephone Operator



Jason Francis
Driver/Messenger



Marjorie Edwards
Office Attendant

Finance Department



Michelle Grant
Finance Manager



**Stephanie
Ferron-Riley**
Accountant



Keshia Griffiths
Accounting Clerk

Projects Department



Paulette Mitchell
Project Manager



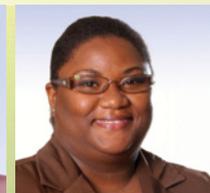
Aldien Anderson
Project Officer
(Education)



Alain Williams
Project Monitoring
Officer (Arts & Culture)



**Renee Chin
Johnson**
Project Officer (Health)



Patricia Vernon
Secretary

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Vision, Mission & Values

VISION

To be the premier funding agency providing impactful value to Jamaica in the areas of Culture, Health, Arts, Sports and Early Childhood Education.

MISSION

To be the premier funding organization in the provision of quality customer care to individuals, institutions and groups seeking to enhance the initiation, promotion and development of programmes and opportunities in the areas of Culture, Health, Arts, Sports and Education through effective collaboration, teamwork, innovation and motivated staff for the sustained viability of the Fund in the process of nation building.

CORE VALUES

The delivery of our Mission requires people who are caring, innovative, creative and committed to personal excellence and who share the following values:

- Integrity and Honesty
- Respect for the Individual
- Passion for Excellence
- Accountability and Teamwork
- Professionalism and Commitment
- Dedication to Making Others Better
- Service and Results

Pictorial

2012

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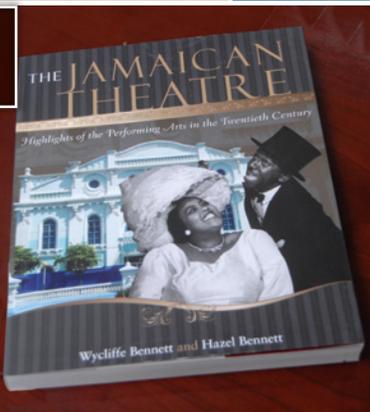
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1 The Kingston College Chapel Choir performs at the Classical Evening with CHASE on July 10, 2011. The event, under the distinguished patronage of Their Excellencies the Governor General and the Most Honourable Lady Allen, featured the Nexus Performing Arts Company, the Kingston College Chapel Choir, pianist, Warren McPherson, soprano Lori Burnett, oboist, Althea Neblett and clarinetist, Rafael Salazar.

2 W. Billy Heaven, CEO, CHASE Fund (left), is caught in a light moment with nominees for the 2011 Courtney Walsh Award for Excellence: Dr. Neil Gardner, a chiropractic neurologist; Veronica Campbell Brown, Olympian; and Nigel Davis, Special Olympian. The occasion was the Courtney Walsh Award for Excellence ceremony held on October 19, 2011 in Kingston.

3 Kay Anderson (left) hands a copy of the book, *Ancestral Whisperings*, to Paulette Mitchell, Project Manager of the CHASE Fund at the launch of the book at the Liguanea Club on November 26, 2011.

4 Dr. Roger Irvine, Cardiothoracic Surgeon at the University of the West Indies demonstrates the cardiac simulator for UWI medical students, Prof. Ivor Crandon, Head of the Department of Surgery, Radiology, Anaesthesia and Intensive Care (right) and CHASE CEO, W. Billy Heaven (2nd right). The Cardiac simulator is part of the state-of-the-art skills laboratory funded by CHASE which was officially opened at the University of the West Indies on July 21, 2011.

5 The Phillip Sherlock Centre for the Creative Arts (PSCCA) organized a performance to show appreciation to the main sponsors responsible for refurbishing the theatre. The Centre recognized the CHASE Fund, Palace Amusement Company, Anthony and Linda Gambrill and Architect, Michael Lorde for their contributions to the refurbishing effort. Barbara Gloudon (right), veteran journalist/talk-show host, discusses the merits of the new stage floor with Paulette Mitchell, Project Manager, CHASE Fund and Saleem Lazarus, a member of the Board of Directors, CHASE Fund on June 9, 2011.

6 The Alpha Boys School band performs on November 24, 2011, with new instruments provided by the CHASE Fund under its Arts and Culture portfolio. CHASE provided funding for new musical instruments and equipment at a cost of \$1M.

7 Members of the NDTC perform at the launch of the book, *The Jamaican Theatre: Highlights of the Performing Arts in the Twentieth Century* on October 25, 2011. Produced with the financial support of the CHASE Fund the book impressively documents twentieth-century theatre and cultural life in Jamaica.

9 Dr. Tracey Gibson, Lecturer in the Department of Pathology at the University of the West Indies, explains the use of growth media in the culture of blood lymphocytes to (l-r) W. Billy Heaven, CEO, CHASE Fund; Glen Christian, Director (partially hidden); Philip Henriques, former Chairman, CHASE; and Saleem Lazarus, Director, CHASE Fund, during a tour of the new Cytogenetics Laboratory at the UWI on July 29, 2011. The Cytogenetics Laboratory, the only one in the English-speaking Caribbean, was financed by the CHASE Fund at a cost of \$20 million.

Education

Transforming Lives.



“After emancipation, we saw that the only way to get on in life was through education. We need to recover that sense of priority.”

Rev. Ronnie Thwaites – Minister of Education

Described as “the passport to participation in the knowledge economy,” education is universally recognized as one of the critical building blocks for human development and poverty reduction, laying the foundation for sustained economic growth.

It provides the means for empowering disadvantaged and marginalized sectors of society and enables people to make right choices, individually and collectively, to transform their community and nation. Every country that has emerged as a world leader has made extraordinary strides in offering quality education which, in turn, has resulted in phenomenal changes in all aspects of human life.

The United Nations Educational, Scientific and Cultural Organisation, UNESCO, has placed comprehensive and quality Early Childhood Education programmes which provide for children’s holistic development at the top of its agenda for social transformation.

Since its inception in November 2002, the CHASE Fund has shared in the vision for improved education in Jamaica, and contributed significantly to the strengthening of the Early Childhood sector. CHASE interventions have financed infrastructure upgrading, educational aids, play equipment, nutrition support and teacher training, among other areas, with a view to attaining the standards of service delivery established by the Early Childhood Commission for the more than 3,000 basic schools under its watch.

During the year under review, the Fund approved J\$318 million for a range of Early Childhood Education projects, some of which are featured in this Report.

NEW FOOD PREPARATION AREA FOR JAMAICA HOUSE BASIC SCHOOL

The impact of good nutrition on learning, especially in a child’s formative years, has been established in numerous studies worldwide. Under-nourished children are low in energy and lack concentration, which ultimately, affects their cognitive functioning and their performance in standardized achievement tests.

With the completion of its new and modern kitchen, the 38-year-old Jamaica House Basic School is now fully equipped to provide the necessary nutritional support for the more than 230 children at the institution, many of whom come from communities across the City.

Construction of the 332 sq.ft. facility, which began in mid-2011, was financed with a J\$3.6 million grant from the CHASE Fund. It features a ceramic-tiled floor, two preparation tables, an aluminum industrial sink, two household sinks and a hand wash station, as well as ample counter tops and cupboards for storage.

“Our student population has outgrown the previous kitchen which served the school since it was established in 1974. The limited work space hampered the efficiency of our cooks and, sometimes, this affected the timely preparation of meals.”

Mrs. Veronica Burnett, Principal



The large kitchen at Jamaica House Basic School

Education

Mrs. Burnett further explained that, in the past, some of the cooking for major functions was done outdoors, and this was inconvenient, both for workers and guests. However, she said that with the new kitchen in operation, proceedings went smoothly at a recent Fun Day hosted by the Parent Teachers' Association.

“Now that we have suitable space, we can consider the introduction of a breakfast programme to help improve the nutritional status and performance of our students.”

Mrs. Veronica Burnett, Principal

CONSOLIDATING RESOURCES FOR QUALITY EDUCATION

The critical shortage of qualified teachers in Early Childhood institutions, the lack of adequate educational resources across the sector, and the resulting failure by many schools to meet the required standards of the Early Childhood Commission have inspired an initiative to merge several small schools operating in the same community or adjoining districts.

“Our aim is to create viable institutions, which will offer access to quality education that will stimulate the cognitive abilities of students and contribute to the continued development of the host community.”

W. Billy Heaven, CEO, CHASE Fund

Mr. Heaven noted that rural communities were sometimes the last to benefit from development assistance. He added that this strategy was designed to ensure that the newly-established schools had at least one trained teacher, were well-resourced and provided an environment that was conducive to learning. The shift in focus is expected to facilitate adoption of these schools by the Ministry of Education and their subsequent conversion into infant schools.

NEW SCHOOL FOR MIDDLESEX AND HOLLAND BAMBOO BASIC

The Middlesex Basic School, near Holland Bamboo in St. Elizabeth, is slated to be merged with the Holland Basic School whose 36 students are housed in a community centre some two miles away.

Middlesex Basic School, which was established in the 1970s, presently operates from the Middlesex Seventh Day Adventist Church. It has 58 students in three classes, down from the 67 registered at the start of the 2011-2012 school year. Principal, Miss Darnett Williams, attributed the decline to cramped conditions in the one, large classroom. She explained that the blackboards which previously separated the classes, were removed for safety reasons, on the instruction of a visiting Officer from the Ministry of Education.

“We have to take turns teaching classes outside under a makeshift tent to reduce the noise impact and the confusion this creates for the children who join in when they hear the other class reciting.”

Miss Darnett Williams, Principal

On Fridays, all educational charts have to be removed from the wall in preparation for Church on Saturday.

Miss Williams is eagerly anticipating completion of the new school for which CHASE has provided J\$39.7 million. It will include six classrooms, a sick bay, kitchen and bathroom facilities, as well as furniture, kitchen appliances and play equipment.

BUILDING PROGRAMME BENEFITS FRIENDSHIP BASIC SCHOOL

“I am like a higgler on the roadside, putting out my things in the morning and packing them away in the evening.”

Miss Viris Pennicoke, Principal

This comment highlights the plight of a school which does not have a dedicated building.

Building programme benefits Friendship Basic School



From its inception almost 12 years ago, Friendship Basic School, in Strawberry District, Westmoreland, has been accommodated in the Friendship Apostolic Church. Three times every week, Miss Pennicoke, who is the only teacher at the institution, has to pack away the desks and chairs to facilitate the Church's evening activities.

While the school is recognized by the Ministry of Education, its current environment is unsuitable for teaching and militates against its registration by the Early Childhood Commission.

In response to urgent appeals from the community, the CHASE Fund intervened; and construction of the Friendship Basic School was completed in January 2012 on Government land adjacent to the Strawberry Primary and Junior High School. The J\$20.5 million facility - complete with electrical and plumbing installations - houses two classrooms, Principal's Office, sick bay, two bathrooms, a kitchen and an outdoor play area with perimeter fencing. Furniture for staff and students, play equipment and kitchen appliances will also be provided.

Since completion of the building and in keeping with the longterm strategy of the Ministry of Education to formalize basic schools, the school was adopted by the Ministry and designated an infant school.

CHILD SAFETY IN FOCUS AT STRAUN BASIC

In keeping with international best practices, the Early Childhood Commission (ECC) requires that institutions under its jurisdiction operate in buildings that are structurally safe, comfortable and secure, with sufficient space inside and outside for children and staff to work, play and rest comfortably.

The deteriorating infrastructure at Straun Basic School, which has just under 70 students and three teachers, has been cause for concern for several years. In fact, the Manchester-based school has had to turn back students due to the cramped conditions in the present building which also has several large cracks on the walls.

Principal, Miss Grace Sinclair, noted that the children were not allowed to go to the outdoor play area which is unsafe because of land slippage on the property.

"This has reduced the opportunities for play which is very important in the healthy physical development of children; and it has also deprived them of key learning experiences, she explains.

A J\$28.1 million grant from the CHASE Fund is facilitating the relocation and reconstruction of the school in a safe environment that will both satisfy the ECC's requirements and enable the institution to serve its stakeholders more effectively.

The new school will be built on land donated by a member of the community. The fully-equipped three-classroom building with sick bay, office, kitchen, bathrooms and play facilities, has already met the CHASE Fund's pre-award requirements; and an increased number of children from Straun district, as well as the neighbouring communities of Silent Hill, Craighead and Coleyville, are expected to benefit from the enriched learning environment at the new school.

Education

Chin's Basic School transformed

CHIN'S BASIC SCHOOL TRANSFORMED

A beneficiary of the CHASE Fund's infrastructure development programme in the Early Childhood Education sector, Chin's Basic School in Spanish Town has welcomed the J\$7.7 million investment by the Agency. Principal, Mrs. Esmie Daley, says the intervention will have a positive impact on the education and social welfare of the children which the school now serves, and the wider community in which it operates.

The school was established 50 years ago, but the building fell into disrepair, and this resulted in a dramatic decline in registration from some 200 students to 71 in the 2011-2012 school year.

The extensive refurbishing project was completed in October 2011. It included repairs to the roof, the installation of six flush toilets to replace the pit toilets that were used previously, tiling of four classrooms and provision of a sick bay, office and lunch room. Kitchen facilities were upgraded, broken windows were changed and additional doors, as well as grills were installed.

“The school looks good, our teachers and students are working in more comfortable surroundings and this is already making a difference in the way they teach and learn.”

Mrs. Esmie Daley, Principal

Mrs. Daley is confident that, in the wake of the infrastructure upgrade, registration at Chin's Basic will increase. She is now planning to introduce computers in the educational programme and to further hone her skills as a certified Early Childhood practitioner in order to keep pace with changing trends in the sector and provide a solid foundation for the future development of her students.

BASICS INITIATIVE - BUILDING ACADEMIC SUCCESS IN INNER CITY SCHOOLS

More than 1,100 children from 28 Basic Schools in the inner city communities of South St. Andrew, are benefitting from a three-year programme aimed at equipping them with the critical skills for literacy development.



The brainchild of the team which advises South St. Andrew MP, Dr. the Hon. Omar Davies on educational initiatives in his constituency, the project is spearheaded by Vision Development Foundation, a non-governmental organization, with the CHASE Fund providing some J\$29 million in support.

Members of the advisory team include Mrs. Joan Ernandez, Dr. Rose Davies, Dr. Beverley McKenzie and Mr. Byron McDonald.

The initiative is being mounted against the background of the continued low literacy levels among primary school students, especially those at inner city institutions. Available data shows that more than 50% of students are functionally illiterate at Grade 6, with the majority reading at Grade 3 level.

“Our project work indicates that the problem begins at the Basic School level where there is need to give students a jump start so that they can maximize their potential at primary school and beyond.”

Dr. the Hon. Omar Davies
Member of Parliament, South St. Andrew

The multi-faceted project which began in August 2010 and will end in 2013, involves a cluster of Basic Schools in the Jones Town, Admiral Town, Rose Town, Trench Town and Maxfield Avenue communities; and stakeholders including parents, the Ministry of Education and the Early Childhood Commission. School plants are being upgraded, diagnostic tests have been conducted to identify children with special needs and teachers are being trained to recognize the initial symptoms for follow-up by professionals.

Under an agreement among the beneficiaries six model schools have been established - Cecil Boswell Facey Basic, St. Simon Basic, Learning Centre Basic, Central Academy ECDC, Central Branch Infant and National Baptist Basic School. All participating institutions have access to these Centres which are equipped with modern technologies and advanced learning tools.

In addition, some 85 teachers have been exposed to improved methodologies which they are sharing with their colleagues in the newly-formed Association of South St. Andrew Basic School Principals; and more than 3,000 parents have participated in weekly workshops focusing on their role in their children's development.

“We are already seeing a quantifiable improvement in academic performance and more children are now adequately prepared for the transition to primary school. Our ultimate goal is to achieve sustainability.”

Dr. the Hon. Omar Davies
Member of Parliament, South St. Andrew



Health

Transforming Lives.



Graduates of the Nephrology Nursing Programme which was funded by CHASE and implemented by the Ministry of Health's Manpower Planning and Development Unit.

“The government of Jamaica subscribes to the WHO philosophy that health care is a fundamental human right and we are committed to providing universal access to quality care at the primary level while we make investments to improve care at all levels of service.”

Dr. Fenton Ferguson – Minister of Health

Access to quality health care at affordable cost remains a challenge in both developed and developing nations, even as the global industry experiences transformation.

The World Health Organisation (WHO) notes that one of the shortcomings in this sector is that public spending on health services often benefits the rich more than the poor who have the greatest health problems. WHO states that more than 100 million people, annually, fall into poverty because they have to pay for health care, and it emphasizes the need for governments to allocate more resources towards universal coverage, as well as primary prevention and health promotion which it estimates could prevent up to 70% of the disease burden.

The Government of Jamaica has acknowledged the value of health in the transformation of the society, growth in the country's productive capacity, and reversal of the cycle of poverty; and it has affirmed its commitment to universal access at the primary health care level. However, in the face of limited financial resources, it has taken a strategic approach to ensure that the services provide optimum health outcomes.

Consistent with the WHO philosophy that health care is a fundamental human right, the CHASE Fund has, since its inception, supported initiatives to transform operations in this sector. Interventions by the Fund have facilitated infrastructure upgrades and improved service delivery in this sector. In the 2011-2012 financial year, CHASE approved funding of J\$212 million for 145 projects. These included completion of the CHASE Carnegie Surgical Skills Laboratory at the University Hospital of the West Indies, extension of the Oak Glade Health Centre in Kingston and advanced training for medical professionals.

PREVENTIVE ACTION BY COMBINED DISABILITIES ASSOCIATION

The truth underlying the well-known Jamaican saying "Prevention Better Than Cure" is being demonstrated through an extensive education programme by the

Combined Disabilities Association (CDA) to highlight the importance of early detection and treatment of potentially disabling conditions.

The second phase of this programme is being supported by a J\$3.4 million grant from the CHASE Fund; and covers the period from September 2011 to February 2013. The initiative targets primary school children between the ages of six and twelve years; and is being undertaken in the face of the reported high number of children who acquire disabilities - many under avoidable circumstances - due to lack of, or late intervention.

Through a series of workshops, and school visits the CDA has been taking its message of prevention to teachers, guidance counsellors, parents, guardians and students. To date, teachers from more than 40 schools in Portland have participated in training workshops conducted in collaboration with the Jamaica Society for the Blind, the Jamaica Association for the Deaf and the Jamaica Association for Intellectual Disability. A number of children have been referred for specialist treatment; and should corrective glasses or hearing aids be recommended, the project will cover the cost. A few children have also been referred for special education.

CDA Project Coordinator, Miss Theresa Grant, says that many parents are either in denial, or they believe that there is no need to worry as the children will outgrow the condition; but she says these attitudes should be discouraged.

"Many children could be spared from a lifetime of physical disability, improve their academic performance and achieve their full potential with early detection and appropriate intervention."

Miss Theresa Grant, Project Coordinator

The CDA plans to assess more than 4,000 students and train some 200 teachers through this project. It has also mounted play-safe posters with graphic photographs aimed at educating children about some of the harmful activities in which they engage.

Health

WOMEN'S RESOURCE & OUTREACH CENTRE

Expanding Community Health Services

The increasing number of persons and, in particular, the men, who attend health clinics at the Beechwood Avenue offices of the Women's Resource and Outreach Centre (WROC) is evidence that the Agency is filling a critical need for residents in the neighbouring inner-city communities of South St. Andrew.

A J\$2.6 million grant from the CHASE Fund enabled WROC to further expand its services during the 2011- 2012 financial year with the introduction of a skin clinic.

Managing Director, Miss Dorothy Whyte, explained that the decision to introduce this service stemmed from the high incidence of skin and parasitic infections among patients which indicated that there was a problem in living standards and that education was necessary. The CHASE intervention also facilitated an accompanying public education programme, as well as the expansion and sustainability of WROC's ongoing community outreach initiatives which are offered free of cost.

One of the Agency's flagship programmes is the Family Medical Clinic which began operations in 1986 to provide poor families with access to affordable, quality health care. The major conditions treated at the clinic are hypertension, diabetes, respiratory diseases, skeletal and muscular ailments as well as gastrointestinal and urinary tract infections. A monthly cervical cancer screening clinic is also operated at the WROC Centre.

"Residents in the Lyndhurst/Greenwich communities have developed a high level of confidence in our organization and its services which are helping to transform their life."

Miss Dorothy Whyte, Managing Director

While a small fee is charged for these services, the Managing Director explained that patients preferred to attend the WROC clinic, rather than the public sector

institutions, because of its proximity to their community, prompt service delivery and personalized attention.

Other health-related services provided by the Agency include health and wellness education sessions; workshops on the prevention and management of chronic diseases, HIV/AIDS and other sexual and reproductive health issues; seminars on inter-personal relationships and stress management and an annual Health Fair.

During the past year, some 1,150 persons attended the medical clinic and another 1,652 participated in education awareness sessions.

ENHANCED CAPABILITIES AT UWI'S MICROBIOLOGY LABORATORY

A suite of state-of-the-art laboratory equipment recently acquired by the Department of Microbiology at the University of the West Indies through a J\$12.2 million grant from the CHASE Fund is expected to enhance the Department's capabilities in diagnosing infectious diseases, and extend the range of tests which it currently provides.

The equipment was purchased as part of a programme to modernize the Department's 40-year-old laboratory which supports teaching, research and patient care at the Hospital, as well as the tracking and surveillance of infectious diseases and potential epidemics in Jamaica and the wider Caribbean.

They include a liquid scintillation counter which is being used for the diagnosis of *Helicobacter pylori* bacterial infections of the intestinal tract, which are associated with stomach ulcers and stomach cancers. Head of the Microbiology Department and Consultant Parasitologist, Professor John Lindo, says: "This technology is the preferred alternative to invasive methods such as endoscopy and biopsies; and it will facilitate accurate and timely diagnosis and treatment of persons with stomach ailments."

The CHASE Fund also supported the purchase of two state-of-the-art autoclaves, one of which will be used in the high security Biosafety Level 3 Laboratory which

handles highly infectious material such as pandemic influenza, tuberculosis and agents used in bioterrorism. The other autoclave will be installed in the Sterilization Room for routine use and in the treatment of waste for safe disposal. Professor Lindo explained that the autoclaves are essential in protecting laboratory workers from exposure to infectious materials, and for sterilizing materials used in the laboratory.

A teaching microscope for the instruction of graduate students in the Doctor of Medicine, Doctor of Philosophy and Masters programmes will also be bought.

The Microbiology Department plays a critical role in public health in Jamaica, providing epidemic tracking and surveillance for diseases such as dengue, malaria, H1N1, and seasonal influenza, as well as emerging infectious diseases. As the designated National Influenza Centre for the World Health Organization, it also provides data for the production of seasonal and pandemic vaccines, and early warnings for emerging diseases and potential epidemics which may arise in the Caribbean. This has implications for the well-being of the region's citizens, as well as its tourist industry and the wider international community which it serves.

OAK GLADE HEALTH CENTRE FILLING A VITAL NEED

Within a year after it opened its doors, the patient load at the Oak Glade Health Centre in lower St. Andrew had outgrown the facility. Expansion work is expected to begin shortly under a J\$12.58 million contract financed by the CHASE Fund and supervised by the South East Regional Health Authority (SERHA).

“The waiting room was designed to seat 30 persons, but up to 90 patients are seen on a full service day; and the tent which presently accommodates the overflow offers minimal cover when it rains.”

Mr. Vaughn McKenzie, Project Officer, SERHA

Mr. McKenzie explained that the crowded conditions also put pressure on the existing sanitary facilities.

The funds provided by CHASE will cover construction of a new waiting area with capacity for 80 persons,

inclusive of bathrooms, screening rooms and a medical records room; a retaining wall; and ramps for wheelchair access. A dental chair will also be purchased. Completion of this project is being scheduled for late 2012.

The Oak Glade Health Centre is filling a vital need as its convenient location facilitates easy access to affordable service by members of the target communities; and it also relieves the heavy burden on the secondary health care facilities in Kingston. The clinic offers maternal and child health care, as well as curative and dental services for some 20,000 persons in Delacree Park and neighbouring communities.

FULL SERVICE HEALTH CENTRE FOR TIVOLI GARDENS

“We appreciate that a healthy population translates to better economic contribution by citizens, productivity and poverty reduction. We acknowledge that we need to appropriately respond to the health needs of the poorest groups in our society before we can say that we are making a difference in healthcare by extension... national development.”

W. Billy Heaven, CEO, CHASE Fund

The CHASE Fund is convinced that the development of a network of well-equipped and staffed community health centres will help to relieve the burden on the public hospitals, while also serving the needs of the respective communities.

In keeping with this strategy, the Egerton Chinloy/Kiwanis Health Centre in Tivoli Gardens has been rehabilitated and upgraded under a J\$30.9 million project funded by CHASE.

The upgraded facility now meets the standard of a Type 2 Health Centre, with a revised floor plan that accommodates a doctor's office, records office and treatment room.

Health

Two 1,000 gallon water tanks and a pump have also been installed; and equipment for the clinic is presently being sourced by the South East Regional Health Authority, with funding also provided by CHASE.

Originally built on Government lands and equipped with the help of the Kiwanis Club of Kingston, the Centre was aligned to the Victoria Jubilee and Kingston Public Hospitals; and offered mainly ante-natal and post-natal maternity services. However, as the facility deteriorated over the years, clinic sessions were reduced to twice a week. Given the minimal resources available, the absence of electricity and the limited water supply, it was operated by a nurse who was only able to provide basic care.

“This Centre will, undoubtedly, have a positive impact on the health of residents in Tivoli Gardens; and we expect that it will also benefit other communities in that part of the city, as well as spillover clients of the Kingston Public Hospital and the Denham Town Health Centre.”

Miss Dorothy Whyte, Managing Director

HEART FOUNDATION'S LIFE-SAVING SCREENING BOOSTED

Cardiovascular disease remains the leading cause of morbidity and mortality in Jamaica, incapacitating thousands of people – some of them for life – and hampering national productivity.

According to the Jamaica Health and Lifestyle Survey of 2007-8, 25% of Jamaicans have hypertension and almost half of this number, or some 25,000 persons have had a stroke. Approximately 12,000 persons have suffered a heart attack; 65% of women and 38% of men are overweight, while 86% of persons with high cholesterol are unaware of their disease status.

The prevention of cardiovascular disease and promotion of Heart Health Care are the main objectives of the Heart Foundation of Jamaica which, for more than 40 years, has been offering screening services islandwide at significantly reduced rates. These screening services include the electrocardiogram, blood pressure, cholesterol, blood sugar and body

mass index. There are also other more specialized tests that the Heart Foundation of Jamaica has been able to offer due to the support of the CHASE Fund.

“Where these specialized tests are available at public hospitals, due to the demand, the waiting list can be as long as six months; and this delay may adversely affect their health, with many persons not being able to afford the high fees at private institutions. The Heart Foundation offers ready access to these services at about half the cost.”

Mrs. Deborah Chen, Executive Director

The Foundation's life-saving screening services have received another boost from the CHASE Fund which facilitated the purchase of a Stress Treadmill and three 24-hour Holter Monitors at a cost of just under J\$5.4 million.

Testing on the Stress Treadmill is one of the follow-up procedures undertaken, if the routine electrocardiogram (ECG) presents an abnormal result. Mrs. Chen explained that this test puts the heart under stress due to the exercise and shows up irregularities that may not manifest themselves when the organ is at rest.

The 24-hour Holter Monitor is another critical element in the range of tests conducted by the Foundation. While the ECG only records the electrical activity of the heart at the time of the test, the portable Holter Monitor, which is strapped to the patient and monitors the heart rate over a specified period, will register any abnormal rhythm that occurs during that time period.

“We welcome the consistent support of the CHASE Fund, which has improved the capabilities of the Heart Foundation of Jamaica to save lives through the early detection and treatment of potentially disabling and fatal conditions.”

Mrs. Deborah Chen, Executive Director

Since 2007, CHASE has contributed some J\$24 million to the Heart Foundation of Jamaica.



Dr. Ivor Crandon demonstrates the distance learning technology at the CHASE Carnegie Surgical Skills Laboratory at the University of the West Indies.

CHASE FINANCES HI-TECH EQUIPMENT FOR UHWI SURGICAL SKILLS LAB

A J\$10 million investment during the 2011-2012 financial year has financed the purchase of hi-tech equipment including simulators, magnifiers and multi-media equipment for the newly-opened CHASE Carnegie Surgical Skills Laboratory at the University Hospital of the West Indies. This brings to approximately J\$25 million the total amount contributed by CHASE to build and equip the state-of-the-art facility, with the Medical Alumni Association in Florida contributing another J\$10 million.

“This investment fills a very critical need in the development of the University Hospital as a training institution, and it also demonstrates our commitment to the delivery of high quality health care across Jamaica.”

W. Billy Heaven, CEO, CHASE Fund

Named in memory of Dr. Alfred Carnegie, an outstanding Jamaican surgeon, the Laboratory, which is the first of its kind in the Caribbean, was officially opened in July, 2011. It provides for the training of medical students and medical residents through the use of surgical simulators,

patient models, cadavers and anaesthetized small animal models in a modern environment.

Head of the Department of Surgery, Radiology, Anaesthesia and Intensive Care/Accident and Emergency Medicine, Professor Ivor Crandon, noted that the CHASE intervention had made the University’s educational thrust much more effective. He explained that the increase in student intake at the institution had impacted the patient/student ratio, thereby reducing opportunities for students to gain practical experience.

“Moving our teaching from the bedside to the lab setting has been an advantage, as students can do a procedure several times and perfect their technique without tiring the model or creating physical discomfort, as would occur with a live patient.”

Professor, Ivor Crandon - Head, Department of Surgery, Radiology, Anaesthesia and Intensive Care/Accident and Emergency Medicine

In the lab, undergraduate students are taught basic procedures such as suturing, examination of various parts of the body, how to perform a lumbar puncture and insert a chest drain tube; while postgraduate

Health

students are exposed to complex procedures such as microsurgery, spinal and orthopaedic surgery.

The hi-tech laboratory also facilitates the sharing of information both locally, with off-site campuses of the University, and overseas, through distance teaching and video conferencing. A recent collaboration featured an epilepsy conference during which digitized X-rays were transmitted to practitioners at Yale University, in the United States of America, for joint consultation.

“We thank CHASE for sharing our vision and helping us to fulfill it. This lab will have a huge impact in the medical community, as our postgraduate students go on to teach others the skills that they have acquired.”

Professor, Ivor Crandon - Head, Department of Surgery, Radiology, Anaesthesia and Intensive Care/Accident and Emergency Medicine

CHASE SCHOLARSHIP PROGRAMME - Building Human Capacity

The building of human capacity is an integral component of the CHASE Fund's strategic investment in the health sector. Through scholarship awards at both the graduate and undergraduate levels, CHASE is facilitating advanced training for medical professionals to achieve improved health care delivery over the long-term. Nine scholarships valued at J\$11 million, were awarded in the 2011/2012 financial year to beneficiaries from a range of disciplines, including Cardiothoracic Surgery, Spine Surgery, Physical Therapy and Dental Surgery. Three of the beneficiaries are featured in this year's Annual Report.

CHASE - Making a Difference for Dr. Franz Pencle

For Dr. Franz K. Pencle, the J\$3.56 million scholarship, which covers the cost for one year of his 18-month elective in Halifax, Canada, has been “the difference between me being alive and sheltered versus having to abandon neurosurgery altogether.” The award covers living expenses, books, conference and licensing fees, medical protection insurance and travel, among other costs.

A Senior Resident specializing in Neurosurgery at the University Hospital of the West Indies, Dr. Pencle is at the Queen Elizabeth II Infirmary and the Izaak Walton Killam Hospital, which are attached to the Dalhousie University's Neurosurgery Programme - one of the top three training courses in that discipline in Canada. He is honing his skills in complex spine and minimally invasive spine procedures, while also gaining exposure in all areas of Neurosurgery, including Cerebrovascular Surgery, Paediatric, Tumour, Skull Base, Functional Neurosurgery and Trauma.

An estimated 60% of neurosurgical patients are treated for spine-related conditions, and Dr. Pencle said his current studies were helping him to develop a better appreciation for the scope of neurosurgery and patient care.

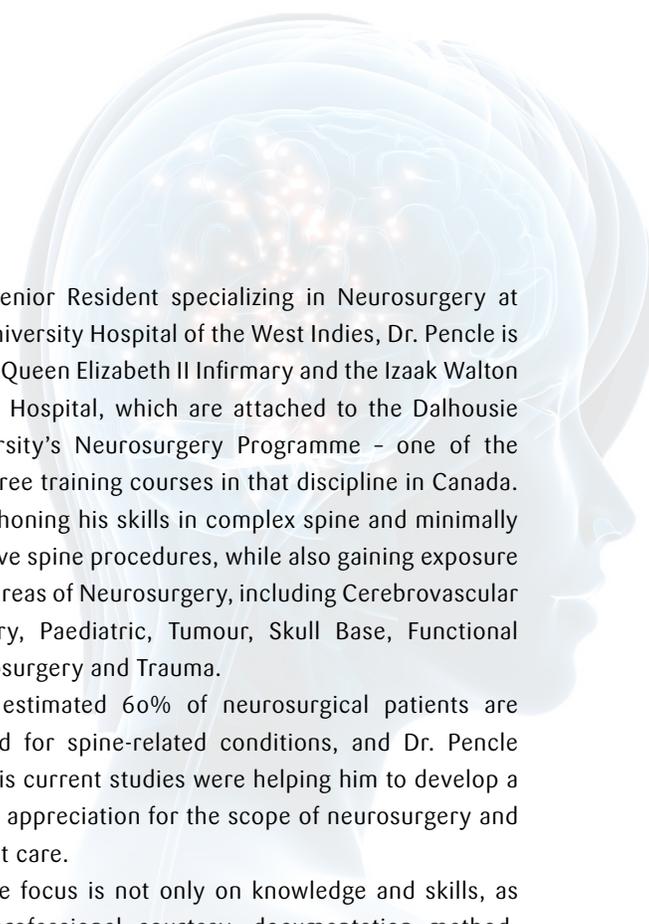
“The focus is not only on knowledge and skills, as inter-professional courtesy, documentation methodology and management of a successful practice are also part of the training,” Dr. Pencle observed.

He is especially impressed with the patient and family-centred approach to medicine, which he noted was lost at times in the doctor-patient relationship in Jamaica.

“I am forever grateful to the CHASE Fund for the opportunity it has provided me in furthering my training in Neurosurgery; and I hope to come back a highly-skilled professional who will treat my patients with all the graces they deserve.”

Dr. Franz K. Pencle, Senior Resident, Neurosurgery
University Hospital of the West Indies

The two-year elective in a recognized training programme overseas is mandatory in order to complete the requirements for graduating from the Doctor of Medicine Programme in Neurosurgery at the University of the West Indies.



Improving Cardiothoracic Services: Dr. Sunil Stephenson's Goal

There are three Cardiothoracic surgeons working in the Government service in Jamaica, assigned to the University Hospital of the West Indies, the National Chest Hospital and the Bustamante Hospital for Children – a number which is insufficient to adequately service the population of just under 3 million people.

Dr. Sunil G. Stephenson, Resident in Cardiothoracic Surgery at the University Hospital of the West Indies, is acutely aware of the need to increase the number of qualified specialists in order to expand and improve service delivery. This need, highlighted by the large number of patients awaiting surgical care, motivated Dr. Stephenson to pursue an overseas elective in the United Kingdom, financed through a J\$1,000,000 a year scholarship from the CHASE Fund.

The University of the West Indies requires that, after four years, postgraduate students in specified medical disciplines do an elective for at least two years, in a high volume training centre overseas, to gain experience and further develop their proficiency.

Dr. Stephenson entered Papworth Hospital, Cambridge in the United Kingdom in September 2011, and he is currently assigned to a unit which handles more than 1,200 open heart cases annually. These include coronary artery bypass grafting, valve replacements and repair, as well as surgery on the aorta. The Unit also performs more than 800 lung resections for cancer and other conditions each year.

“The experience has allowed me to develop my surgical skills, as well as an in-depth working knowledge of post-operative management which is essential in the care of open heart patients.”

Dr. Sunil Stephenson, Resident, Cardiothoracic Surgery
University Hospital of the West Indies

Dr. Stephenson is confident that, as new surgeons are trained, cardiothoracic medicine in Jamaica will benefit from cutting-edge techniques, and improved patient outcomes; and he looks forward to playing his part in enhancing service delivery in this field.

Physical Therapist Dominique Wilson Fulfills Childhood Aspiration

At age 15, Dominique A. Wilson knew that she wanted to be a Physical Therapist, and she has pursued that aspiration relentlessly. She is now in the final semester of a three-year Doctor of Physical Therapy Degree, and on the verge of fulfilling her dream to become a licensed Physical Therapist.

The CHASE Fund helped to make that dream a reality when it awarded Dr. Wilson a J\$1.2 million scholarship in 2011 to complete her doctoral studies at the Marymount University in Arlington, Virginia in the United States of America. She graduated in May, 2012.

Dr. Wilson has set her sights on revolutionizing the profession in Jamaica on her return home.

“I believe Physical Therapy in Jamaica is underutilized and is not accorded the same status as a medical degree. One of my objectives is to assist in changing the low-keyed public image of the profession, and to eventually transitioning to a direct access society mirroring the APTA vision 2020 for American Physical Therapists.”

Dr. Dominique Wilson, Physical Therapist

In keeping with current global trends, Dr. Wilson said she would seek to make the patient-client relationship easy and direct, and to give patients a thorough screening which may prevent further, expensive and unnecessary diagnostic testing, and also solve the root problem instead of merely addressing the superficial pain and discomfort.

Upgrading of the local professional study programme to the Masters and, ultimately, Doctorate levels; collaboration with international organizations to promote continuing education; and the development of a sports rehabilitation programme designed to promote longevity and shift the focus from curative to preventive care are among other development strategies that she envisages for the profession.

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Transforming Lives.

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“The arts, mediated as they are by social reality, can offer persons in multicultural situations the opportunity for self-definition and action.”

Professor the Hon. Rex Nettleford

In its 50th year of independence, Jamaica and its people have come a long way in understanding and appreciating the value of cultural expressions, and the retention of early art forms; as well as, the need to educate young people and adults to explore their full artistic potential.

In fact, the development of and support for the performing and literary arts – music, dance, drama, poetry, novels and plays – in Jamaica have been instrumental in putting this country on the world stage.

Canadian Artist and Illustrator, Robert L. Peters, speaks about the role of culture in shaping values and determining the future. And, in essence, during the past five decades much has been achieved by educators and funding institutions, such as the CHASE Fund, in shaping the values of our people to influence the future.

Today, the result is reflected in the resonance of Jamaican music – Reggae and Dance Hall on music charts around the world; and the long list of Jamaican artistes – musicians, singers and actors, who perform on local and international stages. Jamaican poets, novelists and playwrights are also making their mark in the literary world – from the pace-setting work of poet and novelist, Claude McKay in the 1940s, to the more recent contributions by Olive Senior and Garfield Ellis, to name a few.

Over the 2011-2012 financial year, the CHASE Fund “transformed many lives,” by responding to the sponsorship and investment needs of organisations, schools and individuals. A total J\$148.6 million was allocated to 47 Arts and Culture projects.

THE PERFORMING ARTS

Jamaica 50: A Nation on a Mission

The theme “*A Nation on a Mission*,” has set the tone for the celebration of the 50th Anniversary of Jamaica as an independent nation. The Government of Jamaica, through the Ministry of Youth and Culture and its agencies, such as the Jamaica Cultural Development Commission (JCDC),

will mount a magnificent programme of events from July through August 6, to mark the historic commemoration.

The Ministry of Youth and Culture sees the Jubilee as an “*opportunity to rebrand Jamaica globally and stimulate a rebirth in the minds and hearts of all Jamaicans, generate patriotic commitment and develop new sets of values and attitudes that would unite the country towards a national effort to develop and grow the economy and the nation for the next 50 years.*”

Consistent with its mandate to support Arts and Culture, CHASE has contributed approximately J\$60 million to support the work of the Jamaica 50 Secretariat which is coordinating the celebrations. Because of the value of the contribution, CHASE has been designated a Global Sponsor for Jamaica 50.

The key components of the celebratory events are being spearheaded by the JCDC, which has upgraded and expanded its annual Festival Competitions in the Culinary Arts, Performing Arts, Visual Arts and Literary Arts, which are conducted at the parish, regional and national levels.

“The CHASE Fund’s support as a Global Sponsor of Jamaica 50 has provided a major boost to our planning, as we strive to meet the mandate to become, “A Nation on a Mission.”

Robert Bryan, Director, Jamaica 50 Secretariat

A central feature of the celebrations will be the Golden Jubilee Village, to be located at Independence Park, from August 1 to 6, opening between noon and midnight, daily. There will be exhibitions, major stage shows each night, including Mellow-Go-Ground, a massive Gospel Celebration, and the World Reggae Dance Festival. Nostalgia Night on Sunday, August 5 will take revellers into the Independence Day flag raising ceremony in the morning and the Grand Gala in the afternoon. All of these activities will be transmitted by television across the island and overseas.

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LITERARY WORKS

CARICOM: Perspectives on its Pertinence in the 21st Century

As issues about the relevance of the Caribbean Community (CARICOM) come into sharp focus at regional and other meetings in 2012, and into 2013 when CARICOM celebrates its 40th Anniversary, The Most Hon. Prof. Sir Kenneth O. Hall, former Governor-General of Jamaica, has published a Study, **CARICOM: Perspectives on its Pertinence in the Twenty-First Century**.

The book draws on the expertise of former Prime Minister of Jamaica, the Most Hon. P. J. Patterson; Sir Shridath Ramphal; Dr. Norman Girvan; G. I. Gomes; Clive Thomas; Havelock Brewster; Dr. Richard Bernal; Joseph Goddard; and Compton Bourne.

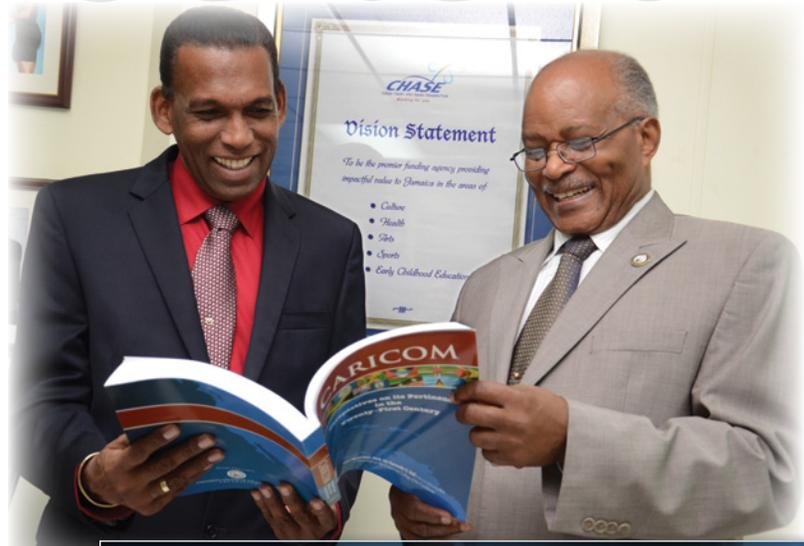
Sir Kenneth noted that while these advocates continued to believe in the ideology of regional integration, they had become increasingly skeptical of whether CARICOM, as presently constituted, could achieve the objectives of the founding members. Therefore, the question: Is CARICOM still relevant to the region?

“I commend the CHASE Fund for recognizing the importance of this question... the pertinence of CARICOM to Jamaica as we celebrate our 50th anniversary of Independence; and for the support which made it possible to produce this book.”

The Most Hon. Prof. Sir Kenneth Hall

As part of its mandate to influence dialogue and scholarly discussion about national and regional imperatives, the CHASE Fund welcomed the opportunity to provide funding to facilitate the publication of this study.

Published by Northern Caribbean University (NCU), in Mandeville, Jamaica, in 2012, the proceeds from the sale of the Study will be contributed to the University College of the Caribbean Foundation, in Kingston.



Prof. Sir Kenneth Hall, examines the book: “CARICOM: Perspectives on its Pertinence in the Twenty-First Century” with W. Billy Heaven, CEO of the CHASE Fund.

The JNHT Presents - Jamaican Heritage in Pictures

In commemoration of the nation’s 50th anniversary of independence, the Jamaica National Heritage Trust will be compiling and publishing a book comprising some 200 high quality photographs, celebrating the unique archaeological features and natural sites in Jamaica. Entitled, **“The JNHT Presents - Jamaican Heritage in Pictures,”** the publication is designated to be one of the Legacy Projects of Jamaica 50.

The Book is intended to provide a beautiful and accessible guide to the country’s tangible heritage, educate Jamaicans about the importance of preserving historical structures, and create a comprehensive record of important aspects of the nation’s culture for current and future generations.

It will be marketed as a fundraising product for the JNHT; and ancillary items, such as postcards and calendars will be produced for sale, using photographs from the publication.

Given the focus of the publication and the impact that it is projected to have on several publics within the Jamaican society, throughout the Diaspora, and in libraries and other institutions around the world, the CHASE Fund committed J\$5.5 million to fund production of 1,000 hardcover copies.



“We welcome the support from the CHASE Fund, which will facilitate the acquisition of photographs, graphic design and the first printing of the publication.”

Mrs. Laleta Davis-Mattis, Executive Director, JNHT

SCHOOLS AND COMMUNITIES

The music programmes in several schools were expanded during the year under review with the assistance of the CHASE Fund, which also financed upgrading of the historic parade grounds in the Maroon Town of Accompong.

Maintaining the Musical Tradition at Alpha Boys Home & School

Mention the names—Don Drummond, Tommy McCook, John ‘Dizzy’ Moore, Lester Sterling, Tony Gregory, Winston ‘Yellow Man’ Foster, Leroy Smart and Cedric ‘Im’ Brooks, and you will find that they have two things in common. They are all famous Jamaican popular music artistes and distinguished graduates of Alpha Boys Home & School.

Such is the reputation of the institution on South Camp Road in Kingston. It was founded in 1880 by Justina Ripoll, and is operated by the Sisters of Mercy of the Roman Catholic Church. The complex houses a school which provides skills training, particularly music, for its 125 students, aged 6 through 18, who are wards of the state. It also provides a home for the youngsters.

As part of a larger initiative to upgrade several aspects of the school’s educational and arts programme in the 2011 administrative year, the Rotary Club of Kingston undertook to construct a sports centre with JSIF funding. CHASE was responsible for purchasing new musical instruments and equipment at a cost of J\$1million, to enhance the training and performance schedule of the Alpha Band, in keeping with its objective of promoting the development of talents and skills through arts and culture.

CHASE is pleased to support the Rotary Club in this effort which will help Alpha to provide a new opportunity for youth development with the establishment of a marching band.

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Music for All at Cockburn Gardens Primary & Junior High School

Oshane Brown, the Music Teacher at Cockburn Gardens Primary & Junior High School on the western side of the Corporate Area, understands the dynamic role of the arts in the development of educational and co-curricular activities, and the overall learning experience and outcome of students.

Against that background, the school sought the assistance of the CHASE Fund in purchasing instruments to facilitate expansion of the music education classes to include the entire school population of just under 1,000 students in 29 classes.

CHASE contributed J\$250,000 which made it possible for the school to acquire—two acoustic guitars, one drum set, four sleigh bells, five recorders, three pairs of wood blocks and two pairs of shakers.

“Students from grades one to nine are now exposed to a wider range of instruments; and are getting “hands-on” experience, which has helped to improve the quality of their performance.”

Mr. Oshane Brown, Music Teacher

The Cockburn Gardens Drum Corps won one gold, two silver and a bronze medal, in the regional finals of the 2012 Music Competition of the Jamaica Cultural Development Commission (JCDC). Members also participated in the JCDC Evening of Excellence which showcased gold medal winners at the parish level.

“The students are far more enthusiastic about music, and everyone wants to learn more.”

Mr. Oshane Brown, Music Teacher

Mr. Brown said students were enquiring about the formation of a school band – an option that he plans to pursue in the 2012-2013 school year.

Pembroke Hall High School

The Pembroke Hall High School Band has gained a reputation for excellence, having won three trophies in the Performing Arts Competition of the Jamaica Cultural Development Competition (JCDC). Over the years, the experience gained in the Band has encouraged several members to pursue formal music studies; and others are now earning a living as musicians.

The Band has also won the support of the citizens in the wider community, where it often volunteers its services for community-based events.

In its quest to improve the overall music programme and ensure sustainability of the Band, the school applied to the CHASE Fund to underwrite the cost for equipment and to complete construction of a storage area for the musical equipment. In response, CHASE allocated J\$650,000.

The funds facilitated the purchase of two trombones, one violin, two tenor and four alto saxophones, four trumpets, a mixing board and speakers.

“The band is beginning to sound like an orchestra, and with the mixing board, the sound of the instruments is more audible.”

Mr. Audley Searchwell, Music Teacher

The school plans to expose more students to formal and traditional musical instruments; and encourage them to explore the prospect of choosing music as a career.

St. Thomas Technical High School Refurbishes Music Room

The CHASE Fund’s commitment to fostering development in the arts and culture has found resonance at St. Thomas Technical High School in Golden Grove, St. Thomas.

Principal, Phillip Wilson, welcomed the support that the Fund provided, in the sum of J\$750,000, to refurbish the music room. The project funds covered the laying of tiles, and upgrading of acoustics; as well as, the acquisition of equipment—including an equalizer, a public address system and speaker boxes.



“The new space allows for cooperative teaching and learning, a strategy in which the stronger performers lead, and others follow comfortably.”

Mr. Phillip Wilson, Principal

He noted that over the past 15 years, students at St. Thomas Technical had consistently participated in the Performing Arts competitions mounted by the Jamaica Cultural Development Commission (JCDC); All Together Sing, a school choir competition sponsored by Television Jamaica; as well as, community functions.

This year, under the guidance of Music Teachers, Mrs. Jenize Watson-Facey and Ms Tanyasha Thomas, the school band won three silver medals at the parish level in the JCDC Performing Arts Competition.

“The upgraded music room has been an empowering asset. This investment by CHASE has allowed us to expand the music training to some 750 students from grades five to seven.”

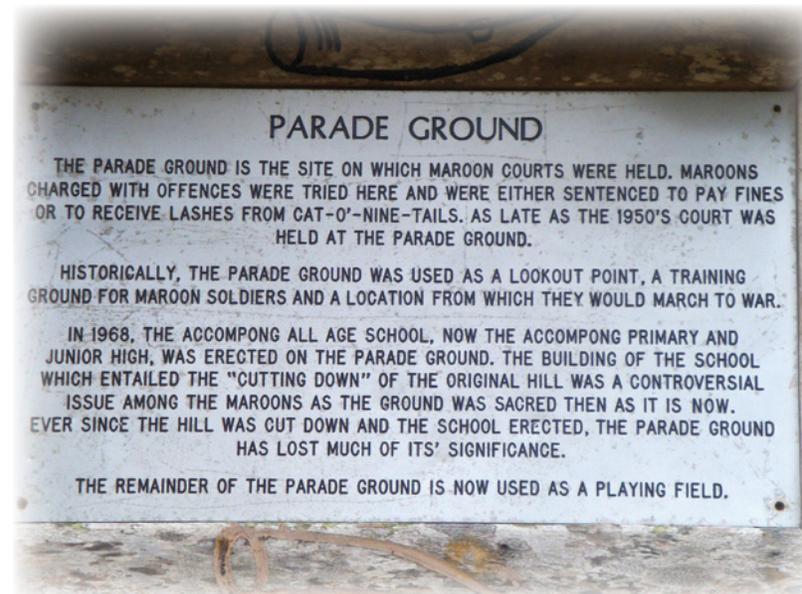
Mr. Phillip Wilson, Principal

Preserving the Historic Accompong Maroon Parade Ground

The Maroons have earned an endearing place in Jamaican history, given the resistance that their ancestors waged against slavery and the British. The community of Accompong, in St. Elizabeth is one of the spiritual centres for the Jamaican Maroons and the Parade Ground is one of its focal points.

The historic parade grounds has been used over the past 350 years - first as a lookout point during wars with the British. It has also served as a meeting place where important decisions are made; and, subsequently, as a parade ground and venue for major community events.

That same site has also housed - the pavilion, the church, the meeting house, courtyard and “catting



Arts & Culture

pole” and more recently, the school and cricket field. The Maroon Council, under the leadership of Deputy Colonel Merdie Rowe, and some 700 residents, have sought to revitalize and preserve the Parade Ground to ensure that its historical significance is not lost, while not infringing on the current modern activities that are held there.

Every year, on January 6, over 10,000 visitors enter the community to participate in the celebrations commemorating the signing of the Peace Treaty between the Maroons and the British.

The restoration project is consistent with the CHASE Fund’s objective to facilitate the preservation of historic sites and monuments.

On this basis, a J\$1 million grant was awarded to the Maroon Council, with the understanding that additional funds would be provided from private sources.

Under the guidance of Peace Corps worker, Matt Emslie, extensive work was accomplished to build a retaining wall for the Parade Ground which faced the threat of soil erosion. Deputy Colonel Rowe says the project is still in progress; however, additional funds will be needed to complete the other segments of the wall.

MUSIC SCHOLARSHIPS

“Music cleanses the understanding; inspires it, and lifts it into a realm which it would not reach if it were left to itself.”

Henry Ward Beecher

The tertiary education of talented students of music, who have received scholarships to pursue further education overseas, is one area in which the CHASE Fund is transforming the lives of skilled musicians who either become professional performers or teachers.

During the past financial year, the CHASE Fund granted three scholarships, valued at a total J\$5.85 million to bright, young musicians to assist them to pursue advanced training in accredited conservatories overseas.

The students who benefitted were Pianist, Warren McPherson; E-Bass Player, Alvis Cloyd Reid; and Classical Singer, Anna Strachan; and they have all made excellent strides in their respective fields of endeavour.

Warren McPherson’s Quest for Excellence

Pianist, Warren McPherson, was the recipient of two awards—the Principal’s Award for the most outstanding student; and the Vibert Seaforth Award for Musical Excellence, when he graduated with distinction from the School of Music at the Edna Manley College of the Visual and Performing Arts, in 2008. He was also the Valedictorian for his Class.

The year 2008 was a momentous one for Warren, as following his graduation he did solo piano performances in Ottawa, Canada in August; and in Edmonton, Canada in November. And, in his on-going search for excellence...the passion to refine his skill was rewarded when he received a scholarship from the Conservatory of Canada to participate in a Master Class and Recital, also in November.

Warren’s determination to become a well-trained and qualified musician, to teach in Jamaica and perform locally and overseas, was spotted by Dr. Laura Kargul, who taught at the Edna Manley College, and is now a Professor of Music at the University of Southern Maine (USM), in the United States of America. He auditioned to attend the University, and was rewarded with a three-year Music Talent Scholarship from the School of Music, at the Gorham Campus in 2009.

In his letter, the Director of the USM School of Music said, “We were extremely impressed with your audition and your overall potential as a music student.”

However, the three-year award could not cover all of Warren’s expenses overseas; and so he sought the assistance of the CHASE Fund, which responded

Warren McPherson



positively to his request for funding in the sum of J\$3 million over three years.

Warren McPherson accomplished his Junior Recital in May 2011; and is currently completing the degree in Classical Piano Performance and Studio Teaching, at USM in Maine. In the fall season of 2012, he will pursue courses in “Topics in Musical Technology,” “Jazz Piano,” and “Classical Piano,” as he prepares for his Senior Recital.

Jamaica Gains a Double Bass Player - Alvis Cloyd Reid

“Alvis Reid is a real success story, completing his course with distinction, and we at the Music Unites Jamaica Foundation are very proud of his achievements. We anticipate that he will continue to make Jamaica proud!”

Rosina Moder, Executive Director, Music Unites Jamaica Foundation

Alvis Cloyd Reid, a graduate in E-Bass from the School of Music, of the Edna Manley College of the Visual and Performing Arts, was accepted as a student of Electric Bass at the Vienna Music Institute in June 2008, and in June 2012, he achieved his Bachelors Degree, with distinction. He is now the only certified Jamaican Double Bass Player.

“It was a very hard four years, and after a very difficult final run over the last two weeks of June, I did it; and I surprised myself..”

Alvis Cloyd Reid, Double Bass Player

His studies were facilitated with a scholarship in the sum of J\$3million over three years from the CHASE Fund.

Mr. Reid, who grew up in Florence Hill, St. Andrew, recalls that from age nine his music was influenced by his parents and siblings; and he began playing the Bass at age 14. In 2003, he entered the School of Music, and graduated with a Certificate in Jazz and Popular Music Studies in 2006.

While at the School of Music, he came under the mentorship of Rosina Moder, of the Music Unites Jamaica Foundation, and she invited him to participate in the CHASE-sponsored trip by the NEXUS Choir to the Choir Olympics 2008 in Graz, Austria. Alvis participated in the “Jamaica Day - Marley Meets Mozart” show at the Festival, with notable Jazz Pianist Kathy Brown, and alongside the Nexus Choir.

During that trip, he took the opportunity to do the entrance auditions at the Vienna Music Institute, where he was accepted. Despite the challenge of having to study German, in the first year, he did well; and received the highest marks in the examination for ‘Ensemble Playing.’

Ms. Moder subsequently organised a part scholarship for Alvis to study the Double Bass at the Johann Josef Fux Conservatory in Graz in the summer of 2009.

While studying in Austria, Alvis was invited to participate on several recordings. His most prominent feature is playing bass and composing an original song, on the album “Mediterranea” by Italian Guitar Player, Samuele Vivian. Alvis also performed with the Reggae Band, “A Million of Dreads” and the World Music Band, “La Cherga.”

Mr. Reid plans to return to Jamaica to share his knowledge at the School of Music at the Edna Manley College, as currently “*no one is playing or teaching the Classical Double Bass in Jamaica.*” He also plans to work on community projects, both in the electric and acoustic fields; and it is his dream to assist in the development of the Jamaica National Festival Orchestra.

Arts & Culture

Anna Alicia Strachan - A Rare Talent

Anna Alicia Strachan has been described as a rare talent who has *“brought honour to Jamaica through her accomplishments.”*

At age 14, Miss Strachan was the 2nd Runner Up in the Hal Jackson Talented Teens International Competition. She was also Grand Champion Performer of the World in 2003, at the World Championships of the Performing Arts in California; and that same year she received the Prime Minister’s Youth Award for Excellence in the Arts. She was named Young Achiever in the Choices Magazine Awards in 2004.

In her formative years, Miss Strachan excelled at Ardenne High School; and she subsequently matriculated in Literatures in English at the University of the West Indies where she was a member of the University Singers.

She continued in her quest to become a classical singer, and has sought to formalize her training and obtain certification in Music Performance at Ithaca College, New York, in the United States of America. The Music School is renowned for its excellent programme, and it offers performance experience in its ensembles.

In 2008, she received a student grant from Ithaca College, with the assurance that she could earn additional funds from on-campus work. She subsequently applied to the CHASE Fund for support.

The CHASE Fund noted that Miss Strachan is a role model for talented young people in Jamaica; and provided her with a grant of J\$2.8 million per year to meet the shortfall in her finances for a four-year programme.

“We are indebted to the CHASE Fund; and, as a family, we will ensure that we repay this support ‘in kind’ if not ‘in cash,’ by supporting others in their education, and the performing arts... to the benefit of our country.”

Mrs. Janet Strachan, Mother



Anna Alicia Strachan

Anna Strachan participated in the graduation ceremonies at Ithaca College in June 2012; however, she is now pursuing an additional course from which she will graduate in December 2012.

Listing of Projects

Year ended March 31, 2012

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Annual Report & Accounts 2012

HEALTH

Training

MAJ Symposium 2011

Sponsorship for the staging of this annual event 250,000

Combined Disabilities Foundation Programme

Funding provided for the prevention of disabilities through sensitization, early detection and treatment 3,400,000

Sunil Stephenson - Cardiothoracic Surgery

Scholarship to pursue a Post graduate elective in Cardiothoracic Surgery at the Papworth Hospital, Cambridge, UK 1,000,000

Omar Felix - Fellowship Colon & Rectal Surgery

Scholarship to pursue a fellowship in colon & rectal surgery at the Florida Hospital, Orlando, Florida, USA 1,000,000

Sadoya Green - BSc Nursing

Scholarship to pursue a Bachelor of Science degree in nursing at the Northern Caribbean University 500,000

David Muir - MBBS Medicine/Surgery

Scholarship to pursue a MBBS degree at the University of the West Indies 570,000

Franz Pencle - Elective Spine Surgery

Scholarship to pursue an elective - neurosurgery at Dalhousie University, Halifax, Nova Scotia, Canada 3,560,000

Dominique Wilson - Doctor of Physical Therapy

Funding toward completion of the Doctor of Physical Therapy degree at Marymount University, Virginia, USA 1,200,000

Corneila Riley - MBBS Medicine/Surgery

Scholarship to pursue an MBBS degree at the University of the West Indies 546,007

Andrea Thomas - MBBS Medicine/Surgery

Scholarship to pursue an MBBS degree at the University of the West Indies 570,000

Takia McNolly - Doctor of Dental Surgery

Scholarship to pursue the Doctoral programme in dental surgery at the University of the West Indies 1,250,000

Deon Dick - MSc Medical Physics

Scholarship to pursue a Master of Science degree in Medical Physics at Duke University, North Carolina, USA 866,000

Ena Thomas Memorial Lecture

Funding support for the staging of the annual Dr. Ena Thomas Memorial Lecture & symposium 400,000

Listing of Projects

HEALTH – Training continued

MAJ Founder’s Day Ethics Presentation

Funding towards the staging of a presentation on ethics held by the Medical Association of Jamaica 250,000

XIV Intl. Meeting of the Biology & Pathogenicity of Free Living Amoebae

Funding towards hosting of the XIV international meeting On the Biology & Pathogenicity of Free living Ameobae in Jamaica 567,737

Sub-total 15,929,744

Healthy Lifestyle

Alpha Academy Alumni Association Health Fair

Contribution towards health screening for this health fair held on April 7-8, 2011 30,000

Special Olympics Summer Games - 2011

Contribution towards costs associated with the staging of this annual event 1,000,000

Sir John Golding Rehabilitation Center - Annual Children’s Treat

Contribution towards costs associated with the staging of this annual event 120,000

National Child Month Committee Information & Wellness Expo

Contribution towards costs associated with the staging of this event 80,000

NSWMA Communal Skips

Provision of 25 skips for placement in Kingston, St. Catherine and St. Thomas 4,250,000

Grants Pen Peace Park

Funding toward upgrading of the facilities at the Peace Park 500,000

Joy Town Community Dev. Foundation - Summer Camp

Contribution towards costs associated with the staging of this annual event 101,000

Members in Christ Assemblies - Health Fair

Contribution toward health screening for this health fair 100,000

Consie Walters Hospice - Benefit Concert

Contribution towards costs associated with the staging of this event 150,000

Voices for Hospices Event 2011

Contribution towards costs associated with the staging of this event 200,000

Lions Club of Spanish Town - Health Fair

Contribution toward health screening for this health fair 62,500

Premier League Club

Provision of nutritional support for 300 football players 9,500,000

Jamaica Legion Health Fair

Contribution toward health screening for this health fair 100,000

Council of Voluntary Social Service - Day of Care

Contribution towards costs associated with the staging of this event 100,000

Shortwood Teachers’ College Annual Health Fair

Contribution toward health screening for this health fair 50,000

Year ended March 31, 2012

Disability Programme for the Blind and Mentally Challenged	
Development of a cricket programme for special needs children 8-15 years old over a 40-week period	822,000
Mustard Seed Communities - Treat	
Contribution towards costs associated with the staging of this event	324,240
Wellness Programme - Jamaica Cricket Association	
Provision of nutritional support	5,000,000
Women's Resource & Outreach Centre	
Strengthening of programme to ensure continuity & improvement of present services offered, and expansion of the preventative programme	2,620,060
Sub-total	25,109,800

Equipping/Upgrading Health Facilities

Egerton Chinloy/Kiwanis Maternity Clinic - Additional funding	
Renovation of facility into a type II health centre & the provision of equipment & furnishing to outfit the centre	23,700,000
UWI Carnegie Surgical Skills Laboratory - Phase 2 Equipment	
Funding towards equipment to outfit this modern teaching Facility	10,063,166
UWI Renovation of Post-natal Ward Bathroom	
Renovation of bathroom facility on the Post-natal ward	3,366,752
Kingston Public Hospital - Renal Unit	
Provision of reverse osmosis unit	2,300,000
UHWI Triage Unit & Information Booth - Phase 2	
Funding toward the expansion & upgrading of the triage unit for the main customer care area of the hospital	5,250,000
Elsie Bemand Home for Girls	
Upgrading of home for girls & provision of wellness services	4,720,000
UWI Department of Microbiology - Equipment	
Provision of state of the art equipment	12,253,883
UHWI Equipment	
Provision of operating tables & hospital beds	13,600,000
Oak Glade Health Centre	
Extension of the Oak Glade health centre	12,580,000
St. Catherine Health Centres - Glengoffe (additional funding)	
Renovation of the Glengoffe Health Centre, st. Catherine	1,211,880
Savanna-la-Mar Public General Hospital	
Provision of colposcope for use at the hospital	2,300,000
UWI - Caribbean Renal Registry	
Funding related to server hosting for continuance of the Caribbean Renal Registry	691,200

Listing of Projects

HEALTH – Equipping/Upgrading Health Facilities *continued*

Mandeville Regional Hospital – Stand by Generators	
Renovation of stand-by generator system for the hospital	10,000,000
UWI Cytogenetics Laboratory (additional funding)	
Funding toward lab renovation cost for establishment of a cytogenetics facility in Jamaica	1,600,000
UHWI Private Wing – Equipment	
Provision of equipment for the Tony Thwaites wing	10,026,529
Exchange Health Centre	
Construction of a new building for the type III health centre	22,200,000
3D Projects – Kiddies Place (additional funding)	
Funding towards construction of Kiddies Place, Manchester	1,802,500
Heart Foundation of Jamaica	
Funding towards the purchase of Stress Test & Echocardiogram equipment	5,398,079
Kingston Public Hospital – Renal Unit Expansion	
Funding towards pre-construction technical work required to expand the renal unit	1,000,000
Sub-total	144,063,989
Medical Assistance	26,973,000
Total	212,076,533

EDUCATION

Equipping/Upgrading of Basic Schools

Jamaica House Basic School (Additional Funding)	
Construction of a new kitchen	982,250
Faith Basic School (Additional Funding)	
Additional funding towards the construction of bathroom block	650,000
Faith Kindergarten School	
Construction of a two-classroom block and renovation of existing school building	8,599,250
Time & Patience Basic School	
Renovation of the school building to include three classrooms, bathroom block, kitchen, office and sickbay	19,668,500
Upper Victoria Basic School	
Funding to equip the school with the required fencing, kitchen and play equipment	1,980,200
Islaamiyah Basic School	
Renovation to include doors, windows and kitchen repairs to school building	1,798,500
His Majesty Basic School	
Renovation to include doors, fencing and kitchen repairs to school	2,409,541
Coorville Gardens Citizens Association Basic School	
Minor repairs to the school’s kitchen and bathrooms	1,763,850

Year ended March 31, 2012

Bethel Early Childhood Development Centre	
Roof, electrical and kitchen repairs to school building	1,683,000
Cole's Basic School	
Funding to equip the school with educational materials	82,500
Happy Venture ECI	
Funding to equip the school with the required classroom furniture and equipment	770,000
Victory Basic School	
Renovation to include kitchen, bathroom and fencing	1,775,000
Lincoln Basic School	
Renovation to include doors, fencing and kitchen repairs to school	1,818,300
Queenhythe Basic School	
Installation of perimeter fencing, provide classroom furniture, kitchen equipment and outdoor play equipment	1,688,500
Hopewell Christian Deliverance Center Basic School	
Equipping the school with outdoor play equipment	396,000
Mullett Hall Basic School	
Installation of perimeter fencing and outdoor play equipment	1,045,500
Midway Town Basic School	
Renovation to include a new kitchen, three classrooms, sickbay and office area	14,327,500
Sheril-Ann Dacosta ECI	
Construction of a new bathroom, kitchen, office, dining area and renovation of existing classrooms	12,166,000
First Step ECI	
Construction of a new bathroom block	6,517,600
Scholefield Basic School	
Construction of a new bathroom block and play area	7,795,420
Walder's Run Basic School	
Renovation of existing building to accommodate three classrooms with the required bathroom and kitchen facilities.	13,360,000
Jacks Hill Infant School	
Construction of an additional classroom and sickbay	6,549,180
Prophecy Basic School	
Construction a two classroom block, bathroom and kitchen facility	14,267,000
Coxswain Basic School	
Equipping the school with the required classroom furniture and kitchen equipment	1,182,500
Happy Hours EC Development Centre	
Renovation of existing building to accommodate three classrooms with the required bathroom and kitchen facilities	8,893,500
Port Maria Evangelistic	
Renovation to include new roof, bathroom block, kitchen and two classrooms	5,357,000
Mountain Side Basic School	
Renovation of existing three-classroom building, construction of a new kitchen, bathroom and multi-purpose classroom block	25,602,500

Listing of Projects

EDUCATION – Equipping/Upgrading of Basic Schools continued

Bushy Park ECI (Additional funding)

Additional funding towards roof, flooring, electrical and kitchen repairs to school building 2,467,000

Newcombe Valley Basic School (Additional funding)

Additional funding towards the renovation of the school 336,043

Sub-total 165,932,134

Construction of Basic Schools & Resource Centres

Friendship Basic School (Additional Funding)

Additional funding towards construction of a new two-classroom school building, provision of classroom furniture, play equipment and kitchen fixtures. 5,000,000

Middlesex Basic School (Additional funding)

Construction of a new six-classroom school building, provision of classroom furniture, kitchen and play equipment. (This represents the merging of two schools) 6,500,000

Ebenezar Basic School

Construction of a new three-classroom school building, provision of student and staff furniture, play equipment and kitchen fixtures. 32,274,000

Rock River Basic School

Construction of a new two-classroom school building, provision of student and staff furniture, play equipment and kitchen fixtures. 21,332,500

Little Einstein Basic School

Construction of a new three-classroom school building, provision of student and staff furniture, play equipment and kitchen fixtures. 27,170,000

Straun Basic School

Construction of a new three-classroom school building, provision of student and staff furniture, play equipment and kitchen fixtures. 28,160,000

Sub-total 120,436,500

Training

MICO University College - Special Needs EC Teachers

A pilot programme to train 100 Early Childhood teachers in identifying and managing students with special learning needs 2,400,000

Early Childhood Teacher Scholarships

A programme of scholarships offered to teachers pursuing the Diploma (full time/part time) course in Early Childhood Education at Teacher Colleges 29,650,000

Sub-total 32,050,000

Total 318,418,634

Year ended March 31, 2012

ARTS & CULTURE

Performing Arts

Alpha Boys' School Band Provision of musical instruments and equipment	1,000,000
Cockburn Gardens Primary AND Junior High School - Music Dept Provision of musical instruments and equipment	250,000
Pembroke Hall High School Provision of musical instruments and equipment	650,000
St. Thomas Technical High Music Laboratory Minor renovation of music room and provision of musical instruments and equipment	750,000
Tribute to the Greats 2011 Assistance with expenses related to the staging of the event	350,000
A Classical Evening With CHASE Sponsorship of event	1,000,000
Jamaica Youth for Christ - Gospel Concert Assistance with expenses related to the staging of the even	200,000
Pon di River Arts & Music Experience Sponsorship of the art and music event	200,000
Sub-Total	4,400,000

Libraries/Archives

Digitization of Historical Records - Edward Seaga Support with operating expenses and equipment	5,000,000
Michael Manley Center Support with operating expenses	2,000,000
Sub-Total	7,000,000

Heritage/Craft

Content Gap Cultural Community Center Renovation of community Cultural centre	6,000,000
Flames of Freedom - 2011 Assistance with expenses related to the staging of the event	750,000
JCDC - 2011 Festival Programmes Assistance to JCDC on behalf of the GoJ to implement its programmes in 2011	20,000,000
Worker's Week/Labour Day Project - 2011 Assistance with expenses related to the planning and staging of events	3,000,000

Listing of Projects

ARTS & CULTURE – Heritage/Craft continued

Barbary Hall Cultural Centre (Additional Funding)	
Funding to cover additional works resulting from scope modification related to the renovation of community Cultural centre	1,200,000
Indian Arrival Day Celebration - 2011	
Assistance with expenses related to the staging of the event	500,000
Greendale/Twickenham Gardens Community Center	
Fencing community centre grounds	1,000,000
JCDC - Independence Street Parade and Grand Gala	
Assistance to JCDC on behalf of the GOJ to implement its programmes in 2011	20,000,000
Jamaica Defence Force - Jamaica 50	
Support with airfare for members of the JDF to participate in the Edingburgh Tattoo.	143,000
Rocky Point Community/cultural Centre (Additional funding)	
Construction of community cultural centre	9,000,000
Kerri Wynter - BSC Culinary Services	
Scholarship support to pursue studies at UTech.	600,000
Johnnel Smith - Jaycees Caribbean Queen Show	
Support with airfare to travel to Antigua to represent Jamaica	36,894
Sub-Total	62,229,894

Museums

Bustamante Museum	
Institutional Support	3,000,000
Sub-Total	3,000,000

Music/Film/Media

Ana Strachan - BA Music Performance	
5th Award Scholarship support to pursue studies in Music performance at Ithaca College US\$30,800	2,800,000
Alvis Cloyd Reid - BA Music	
Scholarship support to pursue Bass and Double Bass Guitar Studies in Austria (3rd Award)	1,000,000
Warren McPherson - BA Music Education	
Scholarship support to pursue studies at the University of Southern Maine (3rd Award)	1,000,000
Reggae Month 2012	
Assistance with expenses related to the staging of the JaRIA Awards, a Reggae Month event	1,500,000
Candice Mais - Diploma in Drama Education	
Scholarship support to complete studies at the Edna Manley College of the Visual and Performing Arts	86,000
Sub-Total	6,386,000

Year ended March 31, 2012

Visual Arts

Mustard Seed Communities - Art Enrichment & Skills Training Programme Support to establish arts programme at the institution	500,000
Multicare Foundation Visual Arts Programme Assistance with expenses related to arts and craft classes	2,000,000
Andrae Morgan - Diploma in Art Education Scholarship support to pursue studies at Edna manley College of the Visual and Performing Arts (3rd Award)	182,000
Marie Gooden - BA Art Education Scholarship support to pursue studies at Edna manley College of the Visual and Performing Arts (2nd Award)	182,000
Sub-Total	2,864,000

Literary Works

Biography of Sir Donald Sangster Support towards the publishing of the book	3,000,000
JNHT - Jamaican Heritage in Pictures Support towards the publishing of the book	5,500,000
Publication - 'CARICOM Perspectives & its Pertinence in the 21st Century' by Sir Kenneth Hall Support towards the publishing of the book	1,000,000
Justices of the Peace Printing of copies of the JP rule book	200,000
Sub-Total	9,700,000

Historic Sites & Monuments

Restoration of the Holy Trinity Cathedral Completion of mural restoration	1,500,000
Renovation of the Falmouth historic building Funding towards the restoration of historic building as a Jamaica 50 legacy project	8,000,000
Establishment of a Chinese Garden - Hope Gardens Support towards the establishment of a Garden at Hope Gardens	5,000,000
Sir Donald Sangster's Birth Place Restoration of the building	7,000,000
Accompong Maroon Parade Ground Expansion of parade ground	1,000,000
Ward Theatre Institutional support towards operating expenses	5,000,000

Listing of Projects

ARTS & CULTURE – Historic Sites & Monuments *continued*

Marcus Garvey's Birth Place	
Restoration of the building and grounds	16,000,000
Munro College	
Reconstruction of historic building destroyed by fire	6,500,000
Mountainside Community Centre	
Renovation of the community cultural centre	3,000,000
Sub-Total	53,000,000
Total	148,579,894

SPORTS Sports Development Foundation

Infrastructure

Multi-purpose Courts	21,542,035
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Newell High School
 Frazier's Content, St. Catherine
 Wilson's Run Primary School
 Shrewsbury
 Victoria All Age School
 Calabar High School
 Pembroke Hall
 Allman Town Primary School
 Kensington Primary School

Fencing/Wall	2,892,188
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Vineyards, St. Elizabeth
 Frazier's Content (Multipurpose Court)
 Western St. Andrew

Fields	608,398
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Knockalva High School

Complexes	10,805,373
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National Stadium
 Tivoli Sports Complex
 Gordon Town Community Centre
 Eden Park, St. Mary
 Herb McKinley Sports Complex, Clarendon
 Breds Treasure Beach

BMX Bike Track & Baseball Diamond	2,248,700
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G.C.Foster College
 Eden Park

Year ended March 31, 2012

Main and Stadium East Tracks at National Stadium	116,440,503
Signs and Equipment - Islandwide	3,688,976
Total Infrastructure	158,226,173
Grants to National Associations	114,875,305
Amateur Swimming of Jamaica	
Equestrian Federation	
Jamaica Amateur Athletic Association	
Jamaica Amateur Basketball	
Jamaica Amateur Gymnastics	
Jamaica Amateur Softball Association	
Association of Sports Medicine	
Jamaica Badminton Association	
Jamaica Bobsleigh	
Amateur Body Building	
Boxing Board of Control	
Jamaica Chess Federation	
Jamaica Cricket Association	
Jamaica Cycling Fed	
Jamaica Football Federation	
Jamaica Golf Association	
Jamaica Hockey Federation	
Jamaica Netball Association	
Paralympic Association	
Jamaica Rugby Union	
Jamaica Skeet Club	
Jamaica Ski Federation	
Jamaica Visually Impaired Cricket Association	
Jamaica Surfing Association	
Jamaica Squash	
Jamaica Table Tennis	
Tae-kwon Do Association	
Jamaica Triathlon Association	
Jamaica Volley Ball Association	
National Domino Bodies	
Special Olympics Foundation	
Tennis Jamaica	
IAAF High Performance Centre	
Jamaica Race Car Driver Club	
Seido Karate Association	
Multicare Foundation	
Jamaica Olympic Association	
Jamaica Cricket Umpires Association	
Government Agencies	51,705,212
Independence Park Limited	
G.C. Foster College	
Institute of Sports	
Social Development Foundation	
Athletes Welfare	25,712,517

Listing of Projects

SPORTS continued

Special Projects

Jamaica International Invitational Track Meet	19,999,713
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Special Allocations

26,313,722

- Carifta 2011
- Jamaica 50 Secretariat
- Jamaica Anti-Doping Commission
- Ministry of Culture Youth and Sports
- West Kingston Summer Camp
- Tivoli Football Club
- Premier League Clubs Association
- Jamaica Teachers Association
- Council for Voluntary Social Services
- Western Primary Invitational Championship
- Kingston Cricket Club
- Community Training for Empowerment Programme

Total Spend

396,832,642

Directors Compensation 2011-12



Director	Fees (\$)	Motor Vehicle Upkeep/Travelling	Honoraria (\$)	All Other Compensation including Non-Cash Benefits as applicable (\$)	Total (\$)
Phillip Henriques, Chairman April 1, 2011 - January 2012	250,000.00	0	0	0	250,000.00
Dr. Donovan Bennett, Director April 1, 2011 - February 2012	196,670.00	0	0	0	196,670.00
Audrey Chin, Director April 1, 2011 - December 2011	177,003.00	0	0	0	177,003.00
Glenford Christian, Director April 1, 2011 - January 2012	196,670.00	0	0	0	196,670.00
Richard Forbes, Director April 1, 2011 - January 2012	196,670.00	0	0	0	196,670.00
Brian George, Director April 1, 2011 - January 2012	196,670.00	0	0	0	196,670.00
Saleem Lazarus, Director April 1, 2011 - January 2012	196,670.00	0	0	0	196,670.00
Patricia Ramsey, Director April 1, 2011 - November 2011	153,760.19	0	0	0	153,760.19
Annmarie Heron, Director April 1, 2011 - January 2012	196,670.00	0	0	0	196,670.00
Aggrey Irons, Director April 1, 2011 - December 2011	177,003.00	0	0	0	177,003.00
Hugh Nash, Director April 1, 2011 - January 2012	196,670.00	0	0	0	196,670.00
Belinda Williams, Director April 1, 2011 - January 2012	196,670.00	0	0	0	196,670.00
Sub Total					2,331,126.19



Director	Fees (\$)	Motor Vehicle Upkeep/Travelling	Honoraria (\$)	All Other Compensation including Non-Cash Benefits as applicable (\$)	Total (\$)
Dr. Carlton E. Davis, Chairman March 2012	25,000.00	0	0	0	25,000.00
Joseph A. Matalon, Director March 2012	19,667.00	0	0	0	19,667.00
Dr. Rose Davies, Director March 2012	19,667.00	0	0	0	19,667.00
Dr. Winston Dawes, Director March 2012	19,667.00	0	0	0	19,667.00
Fae Ellington, Director March 2012	19,667.00	0	0	0	19,667.00
Brian George, Director March 2012	19,667.00	0	0	0	19,667.00
Lisa Harrison, Director March 2012	19,667.00	0	0	0	19,667.00
Eugene Kelly, Director March 2012	19,667.00	0	0	0	19,667.00
Saleem Lazarus, Director March 2012	19,667.00	0	0	0	19,667.00
Earl Samuels, Director March 2012	19,667.00	0	0	0	19,667.00
John-Paul White, Director March 2012	19,667.00	0	0	0	19,667.00
Total					2,572,463.19

Senior Executives Compensation

Position of Senior Executive	Salary (\$)	Gratuity or Performance Incentive (\$)	Travelling Allowance or Value of Assigned Motor Vehicle (\$)	Pension or Other Retirement Benefits (\$)	Other Allowances (\$)	Non-Cash Benefits (\$)	Total (\$)
W. 'Billy' Heaven	5,879,490.00	1,404,375.00	(\$5.0M)	0	0	0	7,283,865.00
Michelle Grant	4,256,990.00	1,003,125.00	796,500.00	0	0	0	6,056,615.00
Paulette Mitchell	3,796,988.00	926,219.00	796,500.00	0	0	0	5,519,707.00
Hilary Coulton	3,490,021.00	885,764.00	796,500.00	0	0	0	5,172,285.00
Total	17,423,490.00	4,219,483.00	2,389,500.0	0	0	0	24,032,472.00



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Independent Auditors' Report

To the Members of
CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND
(A company limited by guarantee)

Report on the Financial Statements

We have audited the financial statements of Culture, Health, Art, Sport and Education Fund ("the company"), set out on pages 51 to 87, which comprise the statement of financial position as at March 31, 2012, the statements of changes in funds, income and expenses and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and the Jamaican Companies Act, and for such internal controls as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether or not the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence relating to the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including our assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independent Auditors' Report (continued)

To the Members of
CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND
(A company limited by guarantee)

Report on the Financial Statements, cont'd

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the company as at March 31, 2012, and of its changes in funds, financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and the Jamaican Companies Act.

Report on additional matters as required by the Jamaican Companies Act

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit. In our opinion, proper accounting records have been maintained and the financial statements, which are in agreement therewith, give the information required by the Jamaican Companies Act in the manner required.



Chartered Accountants
Kingston, Jamaica

July 18, 2012

CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND
(A company limited by guarantee)

Statement of Financial Position

March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

	<u>Notes</u>	<u>2012</u> \$'000	<u>2011</u> \$'000
Non-current assets			
Property and equipment	6	24,222	24,396
Intangible assets	7	<u>692</u>	<u>1,121</u>
		<u>24,914</u>	<u>25,517</u>
Current assets			
Receivables	8	272,904	260,976
Short-term investments	9	1,557,419	1,269,600
Cash and cash equivalents		<u>20,007</u>	<u>1,025</u>
		<u>1,850,330</u>	<u>1,531,601</u>
		<u>1,875,244</u>	<u>1,557,118</u>
Undisbursed sector funds:			
Arts and culture fund		252,513	206,144
Health fund		386,279	292,193
Sports development fund		126,133	101,198
Early childhood education fund		<u>626,973</u>	<u>482,866</u>
Total undisbursed sector funds	10	<u>1,391,898</u>	<u>1,082,401</u>
Current liability			
Payables	11	<u>15,385</u>	<u>13,401</u>
Administration fund			
Accumulated surplus		<u>467,961</u>	<u>461,316</u>
		<u>1,875,244</u>	<u>1,557,118</u>

The financial statements on pages 51 to 87 were approved for issue by the Board of Directors on July 18, 2012 and signed on its behalf by:



Carlton Davis Director



Carlton Samuels Director

The accompanying notes form an integral part of the financial statements.

CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND
(A company limited by guarantee)

Statement of Changes in Funds

Year Ended March 31, 2012 – (Expressed in Jamaican dollars unless otherwise indicated)

	<u>Notes</u>	<u>2012</u> \$'000	<u>2011</u> \$'000
Additions			
Contributions to sector funds:	3(a)		
Arts and culture fund		186,016	166,863
Health fund		248,022	224,011
Sports development fund		496,044	444,969
Early childhood education fund		<u>310,025</u>	<u>276,578</u>
		1,240,107	1,112,421
Sale of tender documents		<u>452</u>	<u>359</u>
		<u>1,240,559</u>	<u>1,112,779</u>
Income to Administration fund:			
Interest, net	5(c)	88,240	94,612
Other		<u>33</u>	<u>125</u>
		<u>88,273</u>	<u>94,737</u>
Total additions		<u>1,328,832</u>	<u>1,207,516</u>
Deductions			
Sector funds - Project disbursements:			
Arts and culture fund		139,742	133,019
Health fund		153,961	209,512
Sports development fund		471,109	361,872
Early childhood education fund		<u>166,250</u>	<u>170,101</u>
		931,062	874,504
Administration fund:			
Expenses	5(c)	<u>81,628</u>	<u>81,334</u>
Total deductions		<u>1,012,690</u>	<u>955,838</u>
Net increase in funds for year		316,142	251,678
Funds balance at beginning of year		<u>1,543,717</u>	<u>1,292,039</u>
Funds balance at end of year		<u>1,859,859</u>	<u>1,543,717</u>
Represented by:			
Undisbursed sector funds	10	1,391,898	1,082,401
Administration fund		<u>467,961</u>	<u>461,316</u>
		<u>1,859,859</u>	<u>1,543,717</u>

The accompanying notes form an integral part of the financial statements.

CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND
(A company limited by guarantee)

Statement of Cash Flows

Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)



	<u>Notes</u>	<u>2012</u> \$'000	<u>2011</u> \$'000
Cash flows from operating activities			
Net increase in funds		316,142	251,678
Adjustments for:			
Contribution income		(1,240,107)	(1,112,420)
Interest income		(88,240)	(94,612)
Depreciation	6	1,863	1,880
Amortisation	7	<u>429</u>	<u>142</u>
		(1,009,913)	(953,332)
Changes in operating asset and liability:			
Receivables		(15,763)	(19,105)
Payables		<u>1,984</u>	<u>8,646</u>
		(1,023,692)	(963,791)
Contributions received		1,243,942	1,121,185
Interest received		<u>88,769</u>	<u>101,472</u>
Net cash provided by operating activities		<u>309,019</u>	<u>258,866</u>
Cash flows from investing activities			
Purchase of property and equipment	6	(1,689)	(9,062)
Purchase of intangible asset	7	<u>-</u>	<u>(1,148)</u>
Net cash used in investing activities		(1,689)	(10,210)
Increase in cash and cash equivalents		307,330	248,656
Cash and cash equivalents at beginning of year		<u>1,266,752</u>	<u>1,018,096</u>
Cash and cash equivalents at end of year		<u>1,574,082</u>	<u>1,266,752</u>
Represented by:			
Cash		20,007	1,025
Short-term investments	9	<u>1,554,075</u>	<u>1,265,727</u>
		<u>1,574,082</u>	<u>1,266,752</u>

The accompanying notes form an integral part of the financial statements.

CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND
(A company limited by guarantee)

Administration Fund
Statement of Income and Expenses

Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

	<u>Note</u>	<u>2012</u> \$'000	<u>2011</u> \$'000
Income			
Interest	5(c)	88,240	94,612
Other		<u>33</u>	<u>125</u>
		<u>88,273</u>	<u>94,737</u>
Expenses			
Advertising and public relations		3,923	8,145
Amortisation		429	142
Auditors' remuneration – current year		1,600	1,700
– prior year		(460)	-
Bank charges		100	92
Depreciation		1,863	1,880
Directors' reimbursable expenses		2,572	2,955
Insurance		337	293
Investment fees		1,094	780
Lease rental		628	628
Motor vehicle maintenance		3,775	3,774
Office supplies		1,738	1,100
Other operating expenses		959	1,234
Project expenses		3,557	3,736
Professional fees		287	284
Rent		2,008	3,067
Repairs and maintenance		4,871	4,971
Staff costs	12	47,336	42,318
Travelling and entertainment		1,265	1,247
Training		380	292
Utilities		<u>3,366</u>	<u>2,696</u>
Total expenses		<u>81,628</u>	<u>81,334</u>
Surplus		<u><u>6,645</u></u>	<u><u>13,403</u></u>

The accompanying notes form an integral part of the financial statements.

CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND
(A company limited by guarantee)

Statement of Project Disbursements

Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)



	<u>2012</u> \$'000	<u>2011</u> \$'000
Arts and Culture		
Archives		
Heritage and craft	98,001	14,197
Libraries and archives	6,431	12,424
Literary	2,538	5,614
Media, film and music	4,427	9,505
Historic sites and museums	12,484	9,286
Performing arts	10,541	69,680
Fashion design	(50)	1,441
Visuals arts	1,299	6,223
Technical costs	<u>4,071</u>	<u>4,649</u>
	<u>139,742</u>	<u>133,019</u>
Health		
Cancer care programme	18,103	11,634
Equipping and enhancement of health facilities	81,852	154,786
Healthy lifestyles programme	27,726	23,005
Research	155	6,384
Support for the mentally challenged	3,244	1,405
Training of health professionals	21,131	11,490
Technical costs, evaluation and other costs	<u>1,750</u>	<u>808</u>
	<u>153,961</u>	<u>209,512</u>
Sport		
Sport Development Fund	<u>471,109</u>	<u>361,872</u>
Early Childhood Education		
Building of basic schools and resource centers	16,487	24,619
Improvement in nutrition status	-	3,702
Training of early childhood educators	39,104	71,410
Upgrading and equipping of basic school	88,182	56,720
Technical costs and other costs	<u>22,477</u>	<u>13,650</u>
	<u>166,250</u>	<u>170,101</u>

The accompanying notes form an integral part of the financial statements.

Notes to the Financial Statements

March 31, 2012 – (Expressed in Jamaican dollars unless otherwise indicated)

1. Identification and activities

Culture, Health, Arts, Sports and Education Fund (“the company”) is a company not having a share capital, with liability limited by guarantee. The liability of the members is limited to one dollar, in that every member undertakes to contribute to the assets of the company, in the circumstances set out in the Jamaican Companies Act, such amount as may be required, not exceeding one dollar (\$1). The company has 7 (2010: 7) members and is incorporated and domiciled in Jamaica, with registered office at 1 Devon Road, Kingston 10.

The principal activities of the company are to receive, administer, distribute and manage the monetary contributions of the lottery companies, pursuant to Section 59G of the Betting Gaming and Lotteries Act, in connection with arts and culture, health, sports development, and early childhood education. The company pursues its objectives mainly through the granting of funds to organisations for qualified projects based on established criteria.

2. Basis of preparation

(a) Statement of compliance:

The financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board, and comply with the provisions of the Jamaican Companies Act.

New, revised and amended standards and interpretations that became effective during the year:

Certain new revised and amended standards and interpretations, came into effect during the current financial year. Based on the company’s current operations, none of them had any significant effect on the amounts and disclosures in the financial statements, except that the amendments to *IFRS 7, Financial Instruments: Disclosures*, led to some changes in the qualitative and quantitative disclosures relating to credit risk. In particular, disclosure of the amount of the company’s ‘maximum exposure to credit risk without considering any collateral held’ is now made only if the carrying amount of the financial asset does not already reflect such exposure.

New, revised and amended standards and interpretations that are not yet effective

At the date of authorisation of the financial statements, certain new, revised and amended standards and interpretations, were in issue and were not yet effective and which the company have not early-adopted. The company has decided that the following may be relevant to its financial statements:

Notes to the Financial Statements

March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

2. Basis of preparation (cont'd)

(a) Statement of compliance (cont'd):

New, revised and amended standards and interpretations that are not yet effective (cont'd)

- IFRS 9, *Financial Instruments*, which is effective for annual reporting periods beginning on or after January 1, 2015 (previously January 1, 2013), retains but simplifies the mixed measurement model and establishes two primary measurement categories for financial assets: amortised cost and fair value. It also includes guidance on classification and measurement of financial liabilities designated as at fair value through profit or loss and incorporates certain existing requirements of IAS 39, *Financial Instruments: Recognition and Measurement*, on the recognition and de-recognition of financial assets and financial liabilities.
- IFRS 13, *Fair Value Measurement*, which is effective for annual reporting periods beginning on or after January 1, 2013, defines fair value, establishes a framework for measuring fair value and sets out disclosure requirements for fair value measurements. It explains how to measure fair value and is applicable to assets, liabilities and an entity's own equity instruments that, under other IFRSs, are required or permitted to be measured at fair value, or when disclosure of fair values is provided. It does not introduce new fair value measurements, nor does it eliminate the practicability exceptions to fair value measurements that currently exist in certain standards.

The company is assessing the impact that these standards will have on its financial statements.

(b) Basis of measurement:

The financial statements are prepared on the historical cost basis.

(c) Functional and presentation currency

The financial statements are presented in Jamaica dollars, which is the company's functional currency.

(d) Use of estimates and judgements

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates and assumptions. It also requires management to exercise its judgement in the process of applying the company's accounting policies. These judgements, estimates and assumptions affect the reported amounts of, and disclosures relating to, assets, liabilities, income, expenses, contingent assets and contingent liabilities. Although these estimates are based on management's best knowledge of current events and actions, actual results may differ from those estimates.

Notes to the Financial Statements

March 31, 2012 – (Expressed in Jamaican dollars unless otherwise indicated)

2. Basis of preparation (cont'd)

(d) Use of estimates and judgements (cont'd)

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected. In the process of applying the company's accounting policies, management has made no judgements or estimates which it believes present a significant risk of material misstatement to the amounts recognised in the financial statements.

3. Significant accounting policies

(a) Recognition of inflows to funds

Inflows to the funds are materially contributions to which the company becomes entitled by law, and interest. These are recognised as follows:

Contributions:

Contributions from the lottery companies are recognised when the lottery games are drawn, that is, they are accounted for on the accrual basis.

Contributions are allocated as follows:

Arts and Culture Fund	15%
Health Fund	20%
Sports Development Fund	40%
Early Childhood Education Fund	25%

Interest:

Interest is recognised in the statement of changes in funds for all interest earning instruments as earned, that is, it is accounted for on the accrual basis, using the effective interest method.

(b) Property and equipment and depreciation

(i) Owned assets:

- Recognition and measurement:

Items of property and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

Notes to the Financial Statements

March 31, 2012 – (Expressed in Jamaican dollars unless otherwise indicated)

3. Significant accounting policies

(b) Property and equipment and depreciation (cont'd)

(i) Owned assets (cont'd):

- Recognition and measurement (cont'd):

When parts of an item of property or equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

- Subsequent costs:

The cost of replacing part of an item of property or equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the company and its cost can be measured reliably. The costs of the day-to-day servicing of property and equipment are recognised as expenses, as incurred.

(ii) Depreciation:

Property and equipment are depreciated on the straight-line method at annual rates estimated to write down the assets to their recoverable amount over the assets' expected useful lives. Leasehold improvements are amortised over the shorter of their useful lives and the lease terms.

The depreciation rates are as follows:-

Leasehold improvements	40 years
Office equipment and furniture	5-10 years
Motor vehicles	5 years
Computer equipment	3 years

Depreciation methods, useful lives and residual values are reassessed at each reporting date.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

Gains and losses on disposal of property and equipment are determined by reference to their carrying amount and are reflected in the statement of changes in fund.

(c) Intangible assets

Acquired computer software licences are capitalized on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised on the basis of the expected useful life of three years. Costs associated with developing or maintaining computer software programs are recognised as an expense as incurred.

Notes to the Financial Statements

March 31, 2012 – (Expressed in Jamaican dollars unless otherwise indicated)

3. Significant accounting policies (cont'd)

(d) Impairment

The carrying amounts of the company's assets are reviewed at each financial year-end to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated at each financial year end. An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the statement of changes in fund.

(i) Calculation of recoverable amount:

The recoverable amount of the company's receivables is calculated as the present value of expected future cash flows, discounted at the original effective interest rate inherent in the asset. Receivables with a short duration are not discounted.

The recoverable amount of other assets is the greater of their fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

(ii) Reversals of impairment:

An impairment loss in respect of held-to-maturity securities, loans and receivables is reversed if the subsequent increase in recoverable amount can be related objectively to an event occurring after the impairment loss was recognised.

In respect of other assets, an impairment loss is reversed if there has been a change in the estimate used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss has been recognised.

(e) Foreign currencies

Foreign exchange transactions are converted to Jamaican dollars at the appropriate rates of exchange ruling on transaction dates. Assets and liabilities denominated in foreign currencies are translated into Jamaican dollars at the appropriate rates of exchange ruling at the financial year end. Gains and losses arising from fluctuations in exchange rates are reflected in the statement of changes in fund.

Notes to the Financial Statements

March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

3. Significant accounting policies (continued)

(f) **Cash and cash equivalents**

Cash and cash equivalents are carried at cost. Cash comprises cash on hand and savings and demand deposits. Cash equivalents are short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash, and which are subject to an insignificant risk of changes in value.

Cash and cash equivalents are measured at amortised cost.

(g) **Receivables**

Receivables are carried at cost less, if any, impairment losses.

(h) **Payables**

Payables are carried at cost.

(i) **Expenses**

Expenses are accounted for on the accrual basis.

(j) **Financial instruments**

Financial instruments carried on the statement of financial position include cash and cash equivalents, short-term investments, receivables and payables. The particular recognition methods adopted are discussed in the individual policy statements associated with each item. The determination of the fair values of the company's financial instruments is discussed in note 14.

(k) **Investments**

Investments comprise Bank of Jamaica Certificates of Deposit. These are carried at amortised cost.

4. **Financial risk management**

The company's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. The company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the company's financial performance.

Notes to the Financial Statements

March 31, 2012 – (Expressed in Jamaican dollars unless otherwise indicated)

4. Financial risk management (cont'd)

The company's risk management policies are designed to identify and analyse these risks, to set appropriate risk limits and controls, and to monitor the risks and adherence to limits by means of reliable and up-date information systems. The company regularly reviews its risk management policies and systems to reflect changes in markets, products and emerging best practice.

The Board of Directors is ultimately responsible for the establishment and oversight of the company's risk management framework. The Board provides principles for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, and investment of excess liquidity.

(a) Credit risk

Credit risk is the risk that the company will suffer a financial loss because of the failure of a counterparty to discharge its contractual obligations. The company takes on exposure to credit risk in the normal course of its operations. Credit risk is the most important risk for the company; management, therefore, carefully manages its exposure to credit risk.

Exposure to credit risk

Credit exposures arise principally from receivables, cash and bank, and short-term investment activities. The maximum exposure to credit risk at year end was the carrying amount of financial assets, in the statement of financial position.

In relation to exposure by issuer, there is no concentration of credit risk exposure to any single counterparty or group of related counterparties.

In relation to exposure by geography, the counterparties to these financial instruments are located principally in Jamaica.

Management of credit risk:

The company manages the level of credit risk it undertakes by placing limits on the amount of risk accepted in relation to a single counterparty or group of related counterparties. In addition, management performs ongoing analyses of the ability of counterparties to meet repayment obligations.

(i) Short-term investments

The company limits its exposure to credit risk by investing mainly in Bank of Jamaica certificates of deposit and short-term instruments backed by Government of Jamaica securities and with counterparties that have high credit quality. Accordingly, management does not expect any counterparty to fail to meet its obligations.

Notes to the Financial Statements

March 31, 2012 – (Expressed in Jamaican dollars unless otherwise indicated)

4. Financial risk management (cont'd)

(a) Credit risk (cont'd)

Management of credit risk (cont'd):

(ii) Receivables

Receivables comprise primarily contributions due from lottery companies. Credit risk related to receivables is managed by monitoring outstanding balances and rigorous follow-up of the lottery companies.

(iii) Cash and bank

The credit risk associated with cash is managed by limiting banking relationships to high-credit-quality financial institutions.

There has been no change in the company's exposure to credit risk or the manner in which it measures and manages the risk.

(b) Liquidity

Liquidity risk is the risk that the company is unable to meet its payment obligations associated with its financial liabilities when they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions.

Liquidity risk management process

The company's liquidity management process includes:

- (i) monitoring future cash flows and liquidity on a daily basis. This incorporates an assessment of expected cash flows and the availability of high grade collateral which could be used to secure funding if required;
- (ii) maintaining a portfolio of highly marketable and diverse assets that can easily be liquidated as protection against any unforeseen interruption to cash flow;
- (iii) optimising cash returns on short-term investments; and
- (iv) managing the concentration and profile of debt maturities.

Notes to the Financial Statements

March 31, 2012 – (Expressed in Jamaican dollars unless otherwise indicated)

4. Financial risk management (cont'd)

(b) Liquidity (cont'd)

Undiscounted cash flows of financial liabilities

The company has no significant outflows in respect of financial liabilities. Payables at year-end are due within 3 months and the company has adequate cash resources to cover these, as well as project disbursements.

There has been no change in the company's exposure to liquidity risk or the manner in which it measures and manages the risk.

(c) Market risk

The company takes on exposure to market risks. Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk arises mainly from changes in foreign currency exchange rates and interest rates.

Currency risk

Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in exchange rates. The company has no significant currency risk exposure because substantially all assets and liabilities are denominated in Jamaica dollars.

Interest rate risk

Interest rate risk is the risk that the value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Floating rate instruments expose the company to cash flow interest risk, whereas fixed interest rate instruments expose the company to fair value interest risk.

The following table summarises the company's exposure to interest rate risk. It includes the company's financial instruments at carrying amounts, categorised by the earlier of contractual repricing or maturity dates. The company's interest rate risk policy requires it to manage interest rate risk by investing in short-term liquid securities.

Notes to the Financial Statements

March 31, 2012 – (Expressed in Jamaican dollars unless otherwise indicated)

4. Financial risk management (cont'd)

(c) Market risk (cont'd)

	2012					
	Within 3 months \$'000	3 to 12 months \$'000	1 to 5 years \$'000	over 5 years \$'000	Non- interest -bearing \$'000	Total \$'000
Assets:						
Receivables	-	-	-	-	272,904	272,904
Short-term investments	1,557,419	-	-	-	-	1,557,419
Cash	<u>20,007</u>	-	-	-	-	<u>20,007</u>
Total financial assets	1,577,426	-	-	-	272,904	1,850,330
Liabilities:						
Payables, being total financial liabilities	-	-	-	-	15,385	15,385
Total interest repricing gap	<u>1,577,426</u>	-	-	-	257,519	<u>1,834,945</u>
Cumulative gap	<u>1,577,426</u>	<u>1,577,426</u>	<u>1,577,426</u>	<u>1,577,426</u>	<u>1,834,945</u>	<u>-</u>
	2011					
	Within 3 months \$'000	3 to 12 months \$'000	1 to 5 years \$'000	over 5 years \$'000	Non- interest -bearing \$'000	Total \$'000
Assets:						
Receivables	-	-	-	-	260,976	260,976
Short-term investments	1,269,600	-	-	-	-	1,269,600
Cash	<u>1,025</u>	-	-	-	-	<u>1,025</u>
Total financial assets	1,270,625	-	-	-	260,976	1,531,601
Liabilities:						
Payables, being total financial liabilities	-	-	-	-	13,401	13,401
Total interest repricing gap	<u>1,270,625</u>	-	-	-	247,575	<u>1,518,200</u>
Cumulative gap	<u>1,270,625</u>	<u>1,270,625</u>	<u>1,270,625</u>	<u>1,270,625</u>	<u>1,518,200</u>	<u>-</u>

There has been no change to the company's exposure to market risks or the manner in which it measures and manages the risk.

Notes to the Financial Statements

March 31, 2012 – (Expressed in Jamaican dollars unless otherwise indicated)

5. Operating activities

(a) Self administered funds

The Arts and Culture Fund, Early Childhood Education Fund and Health Fund are administered internally.

(b) Sports development fund

The Sports Development Foundation administers the Sports Development Fund.

(c) Administration fund

The Board of Directors decided that interest income earned on short term investments should be allocated to the administration fund. This fund is used to cover the administrative and certain project expenses of the company.

6. Property and equipment

	Leasehold Improvement \$'000	Office Equipment \$'000	Furniture and Fittings \$'000	Computer Equipment \$'000	Motor Vehicles \$'000	Capital Work in Progress \$'000	Total \$'000
Cost							
March 31, 2010	1,149	2,942	2,992	2,298	6,730	10,008	26,119
Additions	-	47	106	279	-	8,630	9,062
March 31, 2011	1,149	2,989	3,098	2,577	6,730	18,638	35,181
Additions	-	-	119	-	-	1,570	1,689
March 31, 2012	<u>1,149</u>	<u>2,989</u>	<u>3,217</u>	<u>2,577</u>	<u>6,730</u>	<u>20,208</u>	<u>36,870</u>
Depreciation							
March 31, 2010	163	1,955	1,559	1,945	3,283	-	8,905
Charge for the year	24	362	305	193	996	-	1,880
March 31, 2011	187	2,317	1,864	2,138	4,279	-	10,785
Charge for the year	29	300	313	225	996	-	1,863
March 31, 2012	<u>216</u>	<u>2,617</u>	<u>2,177</u>	<u>2,363</u>	<u>5,275</u>	<u>-</u>	<u>12,648</u>
Net book values							
March 31, 2012	<u>933</u>	<u>372</u>	<u>1,040</u>	<u>214</u>	<u>1,455</u>	<u>20,208</u>	<u>24,222</u>
March 31, 2011	<u>962</u>	<u>672</u>	<u>1,234</u>	<u>439</u>	<u>2,451</u>	<u>18,638</u>	<u>24,396</u>
March 31, 2010	<u>986</u>	<u>987</u>	<u>1,433</u>	<u>353</u>	<u>3,447</u>	<u>10,008</u>	<u>17,214</u>

Notes to the Financial Statements

March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

7. Intangible assets

	<u>2012</u> \$'000	<u>2011</u> \$'000
Computer software:		
Cost		
April 1	2,162	1,014
Addition	<u>-</u>	<u>1,148</u>
March 31	<u>2,162</u>	<u>2,162</u>
Amortisation		
April 1	1,041	899
Charge for the year	<u>429</u>	<u>142</u>
March 31	<u>1,470</u>	<u>1,041</u>
Net book value	<u>692</u>	<u>1,121</u>

8. Receivables

	<u>2012</u> \$'000	<u>2011</u> \$'000
Contributions receivable	66,541	70,376
Other receivables and prepayments	4,748	5,320
Income tax recoverable	<u>201,615</u>	<u>185,280</u>
	<u>272,904</u>	<u>260,976</u>

9. Short-term investments

	<u>2012</u> \$'000	<u>2011</u> \$'000
Bank of Jamaica Certificates of Deposit	1,554,075	1,265,727
Interest receivable	<u>3,344</u>	<u>3,873</u>
	<u>1,557,419</u>	<u>1,269,600</u>

CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND
(A company limited by guarantee)

Notes to the Financial Statements

March 31, 2012 – (Expressed in Jamaican dollars unless otherwise indicated)

10. Undisbursed sector funds

This includes the following:

	<u>2012</u> \$'000	<u>2011</u> \$'000
Deferred amount [note (a)]	<u>249,912</u>	<u>208,757</u>
Committed amount [note (b)]		
Education	482,088	333,772
Health	235,944	210,772
Arts and Culture	<u>176,082</u>	<u>156,009</u>
	<u>894,114</u>	<u>700,553</u>

Note (a): This amount represents twenty percent of the funds received from gaming, which is deferred, and is therefore not available for disbursement, for one year from the date of receipt.

Note (b): These amounts have been authorised by the Board of Directors but, as at the financial year end, had not been disbursed.

11. Payables

	<u>2012</u> \$'000	<u>2011</u> \$'000
Audit fees accrued	1,324	1,552
Gratuity payable	6,020	4,208
Other	<u>8,041</u>	<u>7,641</u>
	<u>15,385</u>	<u>13,401</u>

12. Staff costs

	<u>2012</u> \$'000	<u>2011</u> \$'000
Salaries and wages	39,647	35,664
Statutory	4,559	4,047
Other	<u>3,130</u>	<u>2,607</u>
	<u>47,336</u>	<u>42,318</u>

Notes to the Financial Statements

March 31, 2012 – (Expressed in Jamaican dollars unless otherwise indicated)

13. Income tax

The company's income tax payable has been waived by the Minister of Finance and Planning under Section 86 of the Income Tax Act, *inter-alia*, allowing the company to be reimbursed for withholding tax on interest earned.

14. Fair value estimation

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction. Market price is used to determine fair value where an active market (such as a recognised stock exchange) exists, as it is the best evidence of the fair value of a financial instrument.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The amounts derived from applying these techniques are significantly affected by the underlying assumptions used concerning both the amounts and timing of future cash flows and the discount rates. The following methods and assumptions have been used:

- (a) Fair value is considered to approximate the carrying amounts included in the financial statements for cash and bank balances, other receivables, short-term investments and payables because of the short-term maturity of these instruments;
- (b) The fair value of any variable rate financial instruments held is considered to approximate their carrying amounts.

15. Related party

A related party is a person or entity that is related to the entity that is preparing its financial statements (referred to in IAS 24, *Related Party Disclosures* as the "reporting entity").

- a) A person or a close member of that person's family is related to a reporting entity if that person:
 - i) has control or joint control over the reporting entity;
 - ii) has significant influence over the reporting entity; or
 - iii) is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.
- b) An entity is related to a reporting entity if any of the following conditions applies:
 - i) The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).

Notes to the Financial Statements

March 31, 2012 – (Expressed in Jamaican dollars unless otherwise indicated)

15. Related party (cont'd)

- b) An entity is related to a reporting entity if any of the following conditions applies (cont'd):
- ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - iii) Both entities are joint ventures of the same third party.
 - iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - v) The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.
 - vi) The entity is controlled, or jointly controlled by a person identified in (a).
 - vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

Related party transaction - A transfer of resources, services or obligations between a reporting entity and a related party, regardless of whether a price is charged.

Key management personnel comprise directors and executive management personnel. Key management compensation for the year, included in staff costs (note 12), is as follows:

Key management personnel compensation:

	<u>2012</u>	<u>2011</u>
	\$'000	\$'000
Salaries and wages	21,643	19,369
Statutory payroll contributions	2,015	1,049
Other	<u>571</u>	<u>526</u>
	<u>24,229</u>	<u>20,944</u>



CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND

Supplementary Information to the Financial Statements

Year Ended March 31, 2012

Independent Auditors' Report

To the Directors of
CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND
(A company limited by guarantee)

The accompanying pages 73 to 87 are presented as additional information only. In this respect, they do not form part of the financial statements of Culture, Health, Arts, Sport and Education Fund as of and for the year ended March 31, 2012, and hence are excluded from the opinion expressed in our report dated July 18, 2012 to the members on such financial statements. The information on pages 73 to 87 has been subject to audit procedures only to the extent necessary to express an opinion on the financial statements of the company and, in our opinion, is fairly presented in all respects material to those financial statements.

The information on pages 73 to 87 was taken from, and is in agreement with, the accounting records of Culture, Health, Arts, Sport and Education Fund.



Chartered Accountants
Kingston, Jamaica

July 18, 2012

Detailed Statement of Project Disbursements

Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

	<u>2012</u> \$'000	<u>2011</u> \$'000
ARTS AND CULTURE FUND		
Heritage and Craft		
Arts & Culture Programmes – Independence Street Parade & Grand Gala – 2011	40,000	-
Best Community Competition 2009	400	350
BSc Culinary Services – Kirri Wynter	439	-
Collie Smith Memorial	743	-
Content Gap Cultural Community Centre	4,309	-
Fi Wi Boonoonoonoos	-	542
Greendale/Twickenham Gardens Community Centre	690	-
Indian Arrival Day Celebration 2011	500	-
Jamaica 50 Celebrations	30,000	-
Jaycees Caribbean Queen Show 2011 – Johnnel Smith	37	-
Labour Day Project (Min. of Youth, Sports & Culture)	3,000	-
Multi-Purpose Centre in Barbary Hall	2,694	10,235
Reggae Month 2011	950	2,950
Reggae Month 2012	1,500	-
Renovation of Chudleigh Community Centre	3,737	-
Riversdale Cultural Centre	7,383	-
Shrewsbury Community Cultural Centre & Playfield	1,356	-
Spring Village Community – Art & Craft Classes	24	24
Tivoli Gardens Cultural Centre	96	96
Visit to Edinburgh Tattoo	143	-
	<u>98,001</u>	<u>14,197</u>
Libraries and Archives		
Bois Content library renovation	30	320
Caribbean Child Development Centre- Acquisition of Library Material/Collection Department	93	407
Council of Voluntary Social Services	-	79
Equipping of Brandon Hill Lab/Library	143	143
Hon. Edward Seaga – Digitisation of Historical Documents	5,633	4,114
Institute of Jamaica – Programs at Junior Centre	15	287
Jamaica Library Service – Institutional support	-	5,970
Jamaica National Heritage Trust (JNHT) – Osteological Databases & Archives Digitization	24	141
Balance carried forward to page 74	5,938	11,461

CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND
(A company limited by guarantee)

Detailed Statement of Project Disbursements

Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

	<u>2012</u> \$'000	<u>2011</u> \$'000
ARTS AND CULTURE FUND (Continued)		
Libraries and Archives (continued)		
Balance brought forward from page 73	5,938	11,461
National Library of Jamaica – Digital accessible information System	493	-
Repairing & Equipping the Brown's Hall Library	-	423
UWI Library - Improvement of Library Facilities	-	540
	<u>6,431</u>	<u>12,424</u>
 Literary		
Book on television & adolescent sexuality	101	1,360
Calabash International Literary Festival	-	1,960
Documentation of Life of Hon. P J Patterson	-	400
History of Nursing 1949 – 2006	60	-
History of St Elizabeth	-	393
Paper on the contribution of Indians to the development of Jamaica	-	686
Publication – ‘Caribbean perspectives & its pertinence In the 21 st century by Sir Kenneth Hall	250	-
Publication - “Home – The First school; A home Schooling Guide to Early Childhood Education”	-	815
Publication & Marketing of Biography of Sir Donald Sangster	1,099	-
Publication - “The Jamaican Theatre Highlights of Performing Art in the Twentieth Century”	828	-
Rules & Duties of Justices of the Peace – 500 booklets	200	-
The Making of a University - Alfred Sangster	-	-
	<u>2,538</u>	<u>5,614</u>

Detailed Statement of Project Disbursements

Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

	<u>2012</u> \$'000	<u>2011</u> \$'000
ARTS AND CULTURE FUND (Continued)		
Media, Film & Music		
BA Classical Piano – Ade Robinson	-	300
BA Digital Designs – Debbie Scott	-	749
BA in Journalism – Alyson Robinson	-	729
BA Music – Alvis Cloyd Reid	1,000	1,000
BA Music Education – Warren McPherson	884	1,044
BSc in Audio & Sound Recording – Kwesi Johnson	-	508
Classical Guitar – Shawn Richards	135	546
Digital Animation Workshop – Andrew Nelson	667	-
Diploma in Drama in Education – Candice	86	-
Greater Appreciation Embracing support of Jamaican Science & Technology Culture – National Commission on Science & Technology	-	52
Film directing – Latoya McFarlane-Vereen	58	1,358
Masters in Musical Studies – Ana Strachan	1,402	1,420
National Chorale of Jamaica	195	407
“Outstanding Jamaicans” documentary series – Hon Edward Seaga	<u>-</u>	<u>1,392</u>
	<u>4,427</u>	<u>9,505</u>
Historic Sites & Museum		
Bustamante Museum/Blenheim House	1,382	54
Falmouth Heritage Renewal – Youth Skills Training & Building Restoration	259	736
Hampton High School – Sir Edward Boxer’s Home	-	83
Hope Gardens & Zoo	-	5,000
Institute of Jamaica/Database Software	2,431	-
Jamaica College Museum & Archival Centre	528	-
Jamaica National Heritage Trust- Institutional Support	326	1,018
Michael Manley Foundation	1,274	1,268
Restoration of the Holy Trinity Cathedral	300	-
Revitalization of the Accompong Maroon Parade Ground	984	-
Save the Ward Theatre	5,000	-
Site Improvement of Fort Charles, Historical Naval Hospital & Port Royal	<u>-</u>	<u>1,127</u>
	<u>12,484</u>	<u>9,286</u>

CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND
(A company limited by guarantee)

Detailed Statement of Project Disbursements

Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

	<u>2012</u>	<u>2011</u>
	\$'000	\$'000
ARTS AND CULTURE FUND (Continued)		
Performing Arts		
Alpha Boys' School Band	989	-
Annotto Bay All Age School Marching Band	50	275
BA Music – Ana Strachan	2,800	1,395
Belmont Symphony/Band	-	261
Camperdown High School Music Dept	-	99
Cockburn Gardens Primary and Junior High School - Music Department	250	-
Classical Evening with CHASE	1,000	-
Dennis Scott Studio Theatre	-	934
Doc Studies in Dance Ed. - Nicholeen Degrasse-Johnson	103	189
Edith Dalton James High School – Music Development	-	140
Enhancement of the music programme at the Convent of Mercy Academy (Alpha)	48	944
Flames of Freedom	495	-
From the Arts with Love	-	500
Garvey Maceo High School Band	21	100
Green Park Primary & Junior High School	-	486
Jamaica Combined Cadet Force	477	474
Jamaica Festival – JCDC 2010 Programmes	-	20,000
Jamaica Festival, National Festival of the Arts, National Heritage Week	-	30,000
Jamaica Youth For Christ –Gospel Concert	200	-
Jamaica Youth Theatre – Contacting the World 2010	-	1,660
Kingston Restoration Company Ltd. – Skills Training for Urban Renewal	-	840
Llandilo School of Special Ed/Establishment of Performing Arts Group	44	220
Longville Park Community Marching Band	-	62
Missionaries of the Poor –“Isaiah”	750	-
North West Manchester inter-Schools – Jamaica Day Celebrations 2011	150	-
National Dance Theatre Company of Jamaica – Institutional Support	-	508
Ocho Rios Library — Performing and Literary Arts	-	84
Oracabessa High School – Promoting Guidance through the Arts	-	194
Pembroke Hall High School Band	600	-
Phillip Sherlock Centre Refurbishment Project 2009-2010	-	1,500
Pon di River Arts & Music Experience	200	-
Prime Minister’s Youth Awards for Excellence	-	2,500
Puppets for Peace – Jean Small	68	134
Rising Star Marching Band Improvement Programme	<u>440</u>	<u>310</u>
Balance carried forward to page 77	<u>8,685</u>	<u>63,809</u>

Detailed Statement of Project Disbursements

Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

ARTS AND CULTURE FUND (Continued)

Performing Arts (continued)

Balance brought forward from page 76	8,685	63,809
Silver Star Drum Corp	-	724
SOS Children Village – Music Programme	194	402
St. Benedict’s Marching Band	95	95
St. Thomas Technical High Music Laboratory	504	-
St. Vincent Strambi catholic High School Orchestra	-	500
Support for the Music Programme at Kingston College	464	464
The Ocho Rios Branch Library Performing and Literary Arts Programme	69	-
The Woodford Homework & Learning Centre	180	295
Tribute to Gregory Isaacs	-	1,984
Tribute to the Greats – 2011	350	-
Uptown Bangarang	-	1,032
Wolmer’s Boys School – Musical Instrument	-	53
Youth Opportunities Unlimited	-	322
	<u>10,541</u>	<u>69,680</u>

Fashion Design

Edna Manley College of the Visual & Performing Arts- BFA Programme in Fashion Design	(50)	<u>1,441</u>
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Visual Arts

An Art Enrichment & Skills Training Programme for Mustard Seed Communities	216	-
Arts and Music Programmes for children with Disabilities	-	31
BA Art Education – Marie Gooden	182	210
BFA Graphic Design – Kimberly Everette	-	239
Captured in Time exhibits for children with disabilities	32	29
Diploma in Art Education – Andre Morgan	182	116
Drewsland Community Development Foundation Art and Skills Training Project	-	261
Edna Manley College BFA - Mark Samuels	-	210
Johns Town Youth Art and Craft Project	-	-
LMH Publishing – Revising text of Jamaican Art	-	500
Multi Care Foundation Visual Arts Programme	687	1,665
National Gallery of Jamaica	-	1,643
The Mico University – Equipment for Visual Arts Department	-	1,221
YPM Youth & Social Club - After School Creative Arts Program	-	98
	<u>1,299</u>	<u>6,223</u>

Technical costs*	<u>4,071</u>	<u>4,649</u>
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Total	<u>139,742</u>	<u>133,019</u>
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* - Technical costs represent direct technical support provided to the Arts & Culture sector.

CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND
(A company limited by guarantee)

Detailed Statement of Project Disbursements

Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

	<u>2012</u> \$'000	<u>2011</u> \$'000
HEALTH FUND		
Cancer Care Programme		
Support	<u>18,103</u>	<u>11,634</u>
Equipping and Enhancement of Health Facilities		
3D Projects – Building (Kiddies Place)	7,371	-
Annotto Bay Hospital – Equipment	-	3,600
Annotto Bay Hospital – Medical Gas Alarm System	226	599
Black River Hospital – Operating Theatre table	930	1,974
Bustamante Hospital for Children – Purchasing of Medical Equipment	4,976	11,611
Christiana Health Centre – Collaboration with JSIF	2,339	6,286
Egerton Chinloy/Kiwanis Maternity Clinic – Tivoli Gardens	9,816	-
Ferdie’s House – Therapy Programme for Person With Mental Health Issues	538	-
Heart Foundation of Jamaica	2,904	2,697
Hope Worldwide Jamaica - Medical Assistance to Underserved Communities	-	1,192
Jamaica Cancer Society – Equipment	871	-
Jeffrey Town Health Centre	-	835
KPH – Haemodialysis Machines	241	1,168
Lionel Town Health Centre	-	97
Mandeville Regional Hospital Dialysis Unit	9,464	8,043
Mandeville Regional Hospital – Stand by Generators	9,000	-
May Pen Hospital – Anesthetic Dept	-	117
Medical Gases – MOH	-	52,685
Oak Glade Health Centre	1,200	-
Percy Junior Hospital – Accident and Emergency Dept.	-	1,499
St. Ann’s Bay Regional Hospital – Operating Theatre Tables	-	3,517
University Hospital of the West Indies – Extracorporeal Lithotripter	-	25,983
University Hospital of the West Indies – Cytogenetics Laboratory	<u>5,355</u>	<u>-</u>
Balance carried forward to page 79	55,231	121,903

Detailed Statement of Project Disbursements

Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

	<u>2012</u> \$'000	<u>2011</u> \$'000
HEALTH FUND (Continued)		
Equipping and Enhancement of Health Facilities		
Balance brought forward from page 78	55,231	121,903
University Hospital of the West Indies – Triage Unit & Information Booth	-	1,196
University of the West Indies – Dept of Medicine – Caribbean Renal Registry	691	-
University of the West Indies - Virology Lab-Microbiology Dept	-	422
Upgrading of Hanover Infirmary	9,518	3,975
Upgrading of St. Thomas Infirmary	1,445	17,017
University of the West Indies – Carnegie Skills Laboratory	9,803	10,273
University of the West Indies Department of Microbiology Equipment	<u>5,164</u>	<u>-</u>
	81,852	154,786
Healthy Lifestyles Programme		
Alpha Academy Alumnae Association Health Fair	30	-
CHASE Health Fair 2011 – St. Thomas	-	248
Clarendon Association for Street People - Institutional Support	538	288
Consie Walters Cancer Care Hospice - Institutional Support	150	-
Council of Voluntary Social Services	100	100
Dialysis Treatment for Renal Disease	11,560	13,188
Disability Cricket Nursery	411	-
Early Childhood Commission Health Fair	-	140
Environmental Health Foundation – Wellness Handbook Collection	-	331
Evaluating Psychohistoriographic Brief Psychotherapy in the Clinical Psychology Program at the UWI - 3 Yr Study	-	43
Family & Parenting	271	-
Grants Pen – Peace Park	-	5
Hope Gardens and Zoo Institutional Support	-	1,000
Ja. Association for Mentally Retardation - Seminars re Support for Speech & Language Therapy	-	745
Jamaica Emergency Medicine Association (JEMA) – Basic Life Support Course	-	250
Jamaica Legion Health Fair	<u>15</u>	<u>77</u>
Balance carried forward to page 80	13,075	16,415

CULTURE, HEALTH, ART, SPORT AND EDUCATION FUND
(A company limited by guarantee)

Detailed Statement of Project Disbursements

Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

	<u>2012</u> \$'000	<u>2011</u> \$'000
HEALTH FUND (Continued)		
Healthy Lifestyles Programme (Continued)	13,075	16,415
Balance brought forward from page 79		
Jamaica Physiotherapy Association Annual Symposium	12	168
Jamaica Society for the Blind	-	59
Joy Town Summer Camp for girls	101	-
KSA Public Health Dept. – Senior Citizens Month	-	50
Lions Club of Spanish Town Health Fair	-	50
Medical Association of Jamaica Founder’s Day & Five Year Development Plan	52	286
Members in Christ Assemblies – Health Fair	60	-
Milk River Bath/Upgrading of Sewage Treatment Plant	1,633	1,224
Mustard Seed Community	324	320
National Council for Senior Citizens Health Fair 2010	-	162
National Solid Waste Management Authority (NSWMA) skips	3,188	-
Premier League Cricket Association	5,500	-
“Special Olympics Jamaica – The Journey”	100	-
Primary Health Care for Drews Land Homeless Senior Citizens	-	336
RISE Life Management Services	-	670
Rotary Club of Trafalgar, New Heights – Annual Health Fair	-	39
Rotoract Club of Kgn – HIV/AIDS Awareness Seminar & Health Fair 2010	-	129
S-Corner Clinics - Health Care & Violence reduction programmes	-	86
Shortwood Teacher’s College Annual Health Fair	49	-
Sir John Golding Rehabilitation Centre – Children’s Treat	118	98
Special Olympics Jamaica - Athletic competition for persons with mental retardation	-	1,037
Special Olympics Summer Games 2011	1,000	-
Women’s Resource & Outreach Centre	<u>2,514</u>	<u>1,876</u>
	<u>27,726</u>	<u>23,005</u>

Detailed Statement of Project Disbursements

Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

	<u>2012</u> \$'000	<u>2011</u> \$'000
HEALTH FUND (Continued)		
Research		
McCam Child Development Centre – Attention Deficit Hyperactivity Disorder	-	525
UWI Cytogenetics Facility	-	4,324
UWI HIV/AIDS Response	-	770
UWI Research on Prostate Cancer in Jamaican Men	<u>155</u>	<u>765</u>
	<u>155</u>	<u>6,384</u>
Support for Mentally Challenged		
Genesis Academy	1,067	342
Jamaica Association for Children with Learning Disabilities	986	-
Promise Learning Centre	<u>1,191</u>	<u>1,063</u>
	<u>3,244</u>	<u>1,405</u>
Training of Health Professionals		
Northern Caribbean University - BSc. Nursing- Sadoya Green	291	-
Children's Hospital of Eastern Ontario – Paediatric Oncology – Dr. Michelle Reece	-	1,455
Combined Disabilities Foundation	759	-
Ena Thomas Symposium	740	-
Florida University – Colon & Rectal Surgery - Dr. Omar Felix-Fellowship	1,000	-
Howard University DDS Dentistry – Omar Reid	-	1,300
KPH Radiologists ARST/ASTRO 34 th Annual Conference	-	403
Masters in Forensic Science – Crystal Beepot	-	1,031
Medical Association of Jamaica	711	-
Michener Institute (Ultrasonography) - Sheldon Bailey	-	676
MOH – Nephrology Nursing Programme	2,534	485
MOH Overseas Training of Oncology Nurses	998	-
MSc. Medical Physics – Deon Dick	866	-
Papworth Hospital UK, Post-Graduate Cardiothoracic Surgery- Dr. Sunil Stephenson	724	-
Pathogenic Free Living Amoeba Conference – Conference bags and registration fees	<u>563</u>	<u>-</u>
Balance carried forward to page 82	9,186	5,350

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Detailed Statement of Project Disbursements

Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

	<u>2012</u> \$'000	<u>2011</u> \$'000
HEALTH FUND (Continued)		
Training of Health Professionals (continued)		
Balance brought forward from page 81	9,186	5,350
PhD of Dental Surgery – Takia McKnolly	1,250	1,736
PhD of Pharmacy – Princess Osbourne	799	-
PhD of Physical Therapy – Dominique Wilson	1,602	1,744
University of Belgrade – Bsc in Medicine – (Airfare) Danielle Williams	-	56
Post Graduate in Physiotherapy – Jessica Cohen	4,321	-
Spine Surgery – Speciality in Neurosurgery (living expenses) Dr. Franz K. Pencle	2,052	-
UWI Faculty of Medical Sciences Annual Conference and Workshop	-	58
UWI MBBS Medicine/Surgery – Andrea Thomas	546	490
UWI MBBS Medicine/Surgery – Davia Muir	546	-
UWI MBBS Medicine/Surgery – Cornelia Riley	546	490
UWI MBBS Medicine/Surgery – Judith Francis	-	-
UWI MBBS Medicine/Surgery – Kimberley Johnson	-	1,000
UWI MSc Psychiatry – Angela Senior-Wilson	-	430
UWI Radiology – Sheree Angell	-	136
Voices for Hospices 2011	160	-
Western Kingston Health Fairs for the Elderly	<u>123</u>	<u>-</u>
	<u>21,131</u>	<u>11,490</u>
Technical costs*	<u>1,750</u>	<u>808</u>
Total	<u><u>153,961</u></u>	<u><u>209,512</u></u>

* - Technical costs represent direct technical support provided to the Health sector

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Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

	<u>2012</u> \$'000	<u>2011</u> \$'000
EARLY CHILDHOOD EDUCATION FUND		
Building of Basic Schools & Resource Centres		
Cataboo Early Childhood Institute	-	238
Clifton Basic School	120	901
Friendship Basic School	16,041	-
Mavis Allen Basic School	326	436
Sanguinetti Basic School	-	168
St. Anges Basic School	-	13,069
St. Richards' Basic School	-	9,156
Stepney Basic School	-	651
	<u>16,487</u>	<u>24,619</u>
Improvement in Nutrition Status		
Early Childhood Curriculum Training	-	191
Jamaica Dairy Farmers - Milk Feeding in Basic School	-	3,511
	<u>-</u>	<u>3,702</u>
Training of Early Childhood Educators		
Building Academic Success in Inner City Basic Schools	6,641	4,947
Early Childhood Commission	3,823	8,873
Early Childhood Development Expo 2009/2010	-	400
Early Childhood Teacher Training - Heart NTA	-	19,700
HEART Trust NTA –MOU	13,540	12,640
“Race to Literacy” Book Drive – Rotary Club	-	2,000
Mico University College – EC Training to Identify & Manage Special Learning Needs in Children	1,200	-
Teacher Training - Scholarship Awards	<u>13,900</u>	<u>22,850</u>
	<u>39,104</u>	<u>71,410</u>

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	<u>2012</u> \$'000	<u>2011</u> \$'000
EARLY CHILDHOOD EDUCATION FUND (Continued)		
Upgrading & Equipping of Basic Schools		
Ananda Marga Basic	-	1,903
Ashton Basic School	-	625
Bagatelle Basic School	2,132	11,586
Ballynure Basic School	14	328
Bethel Early Childhood Development Centre	1,596	-
Breadnut Hill Basic School	767	4,233
Caenwood Resource Centre	16,284	3,286
Carron Hall Basic School	-	4,668
Cedar Valley Basic School	5,081	-
Chin's Basic School	6,740	751
Clarion Basic	400	-
Cole's Basic School	79	-
Cooreville Gardens Citizens Association Basic	1,603	-
Devon Basic School	-	259
Dudley Grant Memorial Trust	-	70
Evelyn Mitchell Early Childhood Centre of Excellence	1,933	7,765
Faith Basic	4,186	-
God Bless Basic School	511	1,953
Grove Place Basic School	-	20
Hatfield Basic School	-	92
HIS Majesty Basic School	1,798	-
Hurricane Dean Rehabilitation	-	168
Islaamiyah Basic School	1,386	-
Jamaica House Basic School	3,099	-
James Hill Basic School	151	836
Lincoln Basic School	1,458	-
Little Einstein Basic	19	376
Marverley Basic	<u>315</u>	<u>-</u>
Balance carried forward to page 85	49,552	38,919

Detailed Statement of Project Disbursements

Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

	<u>2012</u> \$'000	<u>2011</u> \$'000
EARLY CHILDHOOD EDUCATION FUND (Continued)		
Upgrading & Equipping of Basic Schools (continued)		
Balance brought forward from page 84	49,552	38,919
Mayfield Basic School	-	293
Mitchell Town Basic	9,985	-
Neptune Park ECI	3,736	-
New Green Basic School	-	506
NewCombe Valley ECI	2,253	1,077
Pear Tree River Basic School	-	3,574
Portsmouth Basic	7,454	-
Rural Hill Basic School	-	4,044
Rymars Early Childhood Centre	-	436
Santoy Basic School	2,424	-
Seaside Basic School	258	4,868
Slipe Basic	-	232
Slipe SDA Early Childhood Institute	-	223
Snowdown Basic School	-	125
St. Michael's ECI	1,968	1,118
Summerfield Basic	8,424	-
Tiny Tots Basic School	-	(562)
Truston Basic School	466	-
Unity ECI	234	425
Victory Basic School	1,238	-
Victory Molynes Basic	190	-
Waterford Infant School	-	894
Watsonville Basic School	-	282
West Retreat Basic School	-	266
	<u>88,182</u>	<u>56,720</u>
Technical costs* and other education expenses	<u>22,477</u>	<u>13,650</u>
Total	<u>166,250</u>	<u>170,101</u>

* - Technical costs represent fees paid to quantity surveyors, architects, engineers and advertisement of tenders for construction.

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Year Ended March 31, 2012 - (Expressed in Jamaican dollars unless otherwise indicated)

	<u>2012</u>	<u>2011</u>
	\$'000	\$'000
SPORT		
As reported by the Sports Development Foundation.		
Construction infrastructure		
Courts	21,542	12,470
Lighting	-	17308
Sports Field	608	21,640
Tracks	118,679	4,916
Fencing	2,892	12,920
Complex Renovation and Club House	2,398	10,020
Track Meets	19,915	22,320
Signs	3,277	5
Painting	4,510	-
Well	3,897	-
Other	<u>422</u>	<u>385</u>
	<u>178,140</u>	<u>101,984</u>
Contributions to National Associations and Agencies		
Jamaica Amateur Athletic Association	9,655	8,641
Jamaica Cricket Association	7,680	14,180
Jamaica Cricket Association (Special)	3,000	4,000
Jamaica Netball Association	10,238	8,238
Jamaica Football Federation	21,073	24,121
Jamaica Volleyball Association	2,071	3,490
Jamaica Amateur Basketball Association	4,700	6,610
Jamaica Badminton Association	4,805	2,740
Tennis Jamaica	3,720	3,720
Jamaica Special Olympics	3,264	3,864
Jamaica Amateur Swimming Association	3,270	3,257
Jamaica Hockey Federation	2,763	2,274
Social Development Commission	19,602	18,007
Institute of Sports	16,457	31,242
G.C. Foster College	9,749	7,445
Independence Park Limited	5,896	20,080
Jamaica Cycling Association	1,705	1,680
Jamaica Golf Association	2,600	1,896
Jamaica Paraplegic	2,680	1,680
Jamaica Table Tennis	2,100	2,334
Thirty (35) sporting associations	<u>26,137</u>	<u>26,882</u>
	<u>163,165</u>	<u>196,381</u>

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	<u>2012</u> \$'000	<u>2011</u> \$'000
Athletes Welfare Support	25,713	9,283
Special grants	29,803	13,207
Administrative expenses	55,777	51,504
Undisbursed funds	141,273	122,760
Undisbursed funds brought forward	<u>(122,762)</u>	<u>(133,246)</u>
	<u>129,804</u>	<u>63,508</u>
 Total	 <u>471,109</u>	 <u>361,873</u>



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